

METTLER TOLEDO INTERNATIONAL INC/  
Form 10-Q  
November 02, 2012  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2012, OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

Commission File Number: 1-13595  
Mettler-Toledo International Inc.

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(Exact name of registrant as specified in its charter)

|  |   |
|--|---|
| Delaware<br>(State or other jurisdiction of<br>incorporation or organization)<br>1900 Polaris Parkway<br>Columbus, Ohio 43240<br>and<br>Im Langacher, P.O. Box MT-100<br>CH 8606 Greifensee, Switzerland | 13-3668641<br>(I.R.S Employer Identification No.) |
|--|---|

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(Address of principal executive offices)  
(Zip Code)

1-614-438-4511 and +41-44-944-22-11

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(Registrant's telephone number, including area code)

not applicable

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(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by checkmark whether the registrant has submitted electronically and posted on its corporate Web-site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and

post such files). Yes  No

Indicate by checkmark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer  Accelerated filer  Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The Registrant had 30,643,832 shares of Common Stock outstanding at September 30, 2012.

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METTLER-TOLEDO INTERNATIONAL INC.  
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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

METTLER-TOLEDO INTERNATIONAL INC.  
 INTERIM CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME  
 Three months ended September 30, 2012 and 2011  
 (In thousands, except share data)  
 (unaudited)

|  | September 30,<br>2012 | September 30,<br>2011 |
|--|-----------------------|-----------------------|
| Net sales  |                       |                       |
| Products   | \$455,707             | \$477,837             |
| Service  | 122,846               | 123,277               |
| Total net sales  | 578,553               | 601,114               |
| Cost of sales  |                       |                       |
| Products   | 198,889               | 213,500               |
| Service  | 71,507                | 73,197                |
| Gross profit   | 308,157               | 314,417               |
| Research and development                                       | 27,896                | 30,068                |
| Selling, general and administrative                            | 171,021               | 185,832               |
| Amortization   | 5,215                 | 4,795                 |
| Interest expense   | 5,568                 | 5,893                 |
| Restructuring charges  | 3,118                 | 362                   |
| Other charges (income), net                                    | (266                  | ) 409                 |
| Earnings before taxes  | 95,605                | 87,058                |
| Provision for taxes  | 23,422                | 18,862                |
| Net earnings   | \$72,183              | \$68,196              |
| Basic earnings per common share:                               |                       |                       |
| Net earnings   | \$2.34                | \$2.15                |
| Weighted average number of common shares                       | 30,846,062            | 31,760,270            |
| Diluted earnings per common share:                             |                       |                       |
| Net earnings   | \$2.28                | \$2.09                |
| Weighted average number of common and common equivalent shares | 31,599,081            | 32,664,482            |
| Comprehensive income, net of tax (Note 2)                      | \$88,958              | \$28,538              |

The accompanying notes are an integral part of these interim consolidated financial statements.

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METTLER-TOLEDO INTERNATIONAL INC.  
 INTERIM CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME  
 Nine months ended September 30, 2012 and 2011  
 (In thousands, except share data)  
 (unaudited)

|  | September 30,<br>2012 | September 30,<br>2011 |
|--|-----------------------|-----------------------|
| Net sales  |                       |                       |
| Products   | \$1,325,777           | \$1,305,636           |
| Service  | 358,459               | 355,332               |
| Total net sales  | 1,684,236             | 1,660,968             |
| Cost of sales  |                       |                       |
| Products   | 585,346               | 571,449               |
| Service  | 214,623               | 217,404               |
| Gross profit   | 884,267               | 872,115               |
| Research and development                                       | 84,529                | 86,024                |
| Selling, general and administrative                            | 508,647               | 519,264               |
| Amortization   | 15,771                | 12,742                |
| Interest expense   | 17,097                | 17,296                |
| Restructuring charges  | 11,261                | 2,831                 |
| Other charges (income), net                                    | 323                   | 2,285                 |
| Earnings before taxes  | 246,639               | 231,673               |
| Provision for taxes  | 60,425                | 56,462                |
| Net earnings   | \$186,214             | \$175,211             |
| Basic earnings per common share:                               |                       |                       |
| Net earnings   | \$5.97                | \$5.47                |
| Weighted average number of common shares                       | 31,215,212            | 32,016,238            |
| Diluted earnings per common share:                             |                       |                       |
| Net earnings   | \$5.82                | \$5.31                |
| Weighted average number of common and common equivalent shares | 32,008,311            | 32,990,000            |
| Comprehensive income, net of tax (Note 2)                      | \$199,045             | \$191,607             |

The accompanying notes are an integral part of these interim consolidated financial statements.

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INTERIM CONSOLIDATED BALANCE SHEETS

As of September 30, 2012 and December 31, 2011

(In thousands, except share data)

(unaudited)

|  | September 30,<br>2012 | December 31,<br>2011 |
|--|-----------------------|----------------------|
| <b>ASSETS</b>  |                       |                      |
| Current assets:  |                       |                      |
| Cash and cash equivalents  | \$105,374             | \$235,601            |
| Trade accounts receivable, less allowances of \$12,738 at September 30, 2012 and \$12,317 at December 31, 2011   | 406,570               | 425,147              |
| Inventories  | 214,893               | 241,421              |
| Current deferred tax assets, net   | 52,646                | 51,125               |
| Other current assets and prepaid expenses  | 58,880                | 65,569               |
| Total current assets   | 838,363               | 1,018,863            |
| Property, plant and equipment, net   | 445,024               | 410,007              |
| Goodwill   | 451,016               | 447,743              |
| Other intangible assets, net   | 118,431               | 121,410              |
| Non-current deferred tax assets, net   | 114,964               | 118,899              |
| Other non-current assets   | 93,607                | 86,552               |
| Total assets   | \$2,061,405           | \$2,203,474          |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                       |                      |
| Current liabilities:   |                       |                      |
| Trade accounts payable   | \$129,982             | \$168,109            |
| Accrued and other liabilities  | 103,712               | 100,320              |
| Accrued compensation and related items   | 112,568               | 139,940              |
| Deferred revenue and customer prepayments  | 84,769                | 99,584               |
| Taxes payable  | 69,456                | 55,139               |
| Current deferred tax liabilities   | 18,181                | 18,452               |
| Short-term borrowings and current maturities of long-term debt   | 36,570                | 28,300               |
| Total current liabilities  | 555,238               | 609,844              |
| Long-term debt   | 379,060               | 476,715              |
| Non-current deferred tax liabilities   | 121,863               | 125,833              |
| Other non-current liabilities  | 207,000               | 209,945              |
| Total liabilities  | 1,263,161             | 1,422,337            |
| Commitments and contingencies (Note 14)  |                       |                      |
| Shareholders' equity:  |                       |                      |
| Preferred stock, \$0.01 par value per share; authorized 10,000,000 shares  | —                     | —                    |
| Common stock, \$0.01 par value per share; authorized 125,000,000 shares; issued 44,786,011 and 44,786,011 shares; outstanding 30,643,832 and 31,590,101 shares |                       |                      |
| at September 30, 2012 and December 31, 2011, respectively  | 448                   | 448                  |
| Additional paid-in capital   | 625,928               | 616,202              |
| Treasury stock at cost (14,142,179 shares at September 30, 2012 and 13,195,910 shares at December 31, 2011)  | (1,407,740            | ) (1,225,125 )       |
| Retained earnings  | 1,653,715             | 1,476,550            |

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|   |             |             |   |
|---|-------------|-------------|---|
| Accumulated other comprehensive income (loss) | (74,107     | ) (86,938   | ) |
| Total shareholders' equity                    | 798,244     | 781,137     |   |
| Total liabilities and shareholders' equity    | \$2,061,405 | \$2,203,474 |   |

The accompanying notes are an integral part of these interim consolidated financial statements.

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## METTLER-TOLEDO INTERNATIONAL INC.

## INTERIM CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

Nine months ended September 30, 2012 and twelve months ended December 31, 2011

(In thousands, except share data)

(unaudited)

|   | Common Stock |        | Additional<br>Paid-in<br>Capital | Treasury<br>Stock | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) |  | Total      |
|---|--------------|--------|----------------------------------|-------------------|----------------------|--|--|------------|
|   | Shares       | Amount |                                  |                   |                      |  |  |            |
| Balance at December 31, 2010  | 32,425,315   | \$448  | \$597,195                        | \$(1,057,390)     | \$1,223,130          | \$ 8,201   |  | \$771,584  |
| Exercise of stock options and restricted stock units                  | 450,613      | —      | —                                | 36,843            | (16,073 )            | —  |  | 20,770     |
| Repurchases of common stock   | (1,285,827 ) | —      | —                                | (204,578 )        | —                    | —  |  | (204,578 ) |
| Tax benefit resulting from exercise of certain employee stock options | —            | —      | 6,737                            | —                 | —                    | —  |  | 6,737      |
| Share-based compensation  | —            | —      | 12,270                           | —                 | —                    | —  |  | 12,270     |
| Net earnings  | —            | —      | —                                | —                 | 269,493              | —  |  | 269,493    |
| Other comprehensive income (loss), net of tax (Note 2)                | —            | —      | —                                | —                 | —                    | (95,139 )  |  | (95,139 )  |
| Balance at December 31, 2011  | 31,590,101   | \$448  | \$616,202                        | \$(1,225,125)     | \$1,476,550          | \$(86,938 )  |  | \$781,137  |
| Exercise of stock options and restricted stock units                  | 295,090      | —      | —                                | 25,235            | (9,049 )             | —  |  | 16,186     |
| Repurchases of common stock   | (1,241,359 ) | —      | —                                | (207,850 )        | —                    | —  |  | (207,850 ) |
| Tax benefit resulting from exercise of certain employee stock options | —            | —      | 502                              | —                 | —                    | —  |  | 502        |
| Share-based compensation  | —            | —      | 9,224                            | —                 | —                    | —  |  | 9,224      |
| Net earnings  | —            | —      | —                                | —                 | 186,214              | —  |  | 186,214    |
| Other comprehensive income (loss), net of tax (Note 2)                | —            | —      | —                                | —                 | —                    | 12,831   |  | 12,831     |
| Balance at September 30, 2012   | 30,643,832   | \$448  | \$625,928                        | \$(1,407,740)     | \$1,653,715          | \$(74,107 )  |  | \$798,244  |

The accompanying notes are an integral part of these interim consolidated financial statements.





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METTLER-TOLEDO INTERNATIONAL INC.  
 INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS  
 Nine months ended September 30, 2012 and 2011  
 (In thousands)  
 (unaudited)

|   | September 30,<br>2012 | September 30,<br>2011 |   |
|---|-----------------------|-----------------------|---|
| Cash flows from operating activities:   |                       |                       |   |
| Net earnings  | \$186,214             | \$175,211             |   |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |                       |                       |   |
| Depreciation  | 24,278                | 23,370                |   |
| Amortization  | 15,771                | 12,742                |   |
| Deferred tax benefit  | (6,889                | ) (9,753              | ) |
| Excess tax benefits from share-based payment arrangements                           | (502                  | ) (6,259              | ) |
| Share-based compensation  | 9,224                 | 8,835                 |   |
| Other   | 1,382                 | (574                  | ) |
| Increase (decrease) in cash resulting from changes in:                              |                       |                       |   |
| Trade accounts receivable, net  | 20,186                | (18,387               | ) |
| Inventories   | 28,204                | (38,318               | ) |
| Other current assets  | 7,168                 | (8,173                | ) |
| Trade accounts payable  | (38,857               | ) 24,211              |   |
| Taxes payable   | 12,989                | 6,777                 |   |
| Accruals and other  | (43,190               | ) 7,982               |   |
| Net cash provided by operating activities   | 215,978               | 177,664               |   |
| Cash flows from investing activities:   |                       |                       |   |
| Proceeds from sale of property, plant and equipment                                 | 344                   | 2,402                 |   |
| Purchase of property, plant and equipment   | (64,292               | ) (64,506             | ) |
| Acquisitions  | (2,098                | ) (34,662             | ) |
| Other investing activities  | —                     | (903                  | ) |
| Net cash used in investing activities   | (66,046               | ) (97,669             | ) |
| Cash flows from financing activities:   |                       |                       |   |
| Proceeds from borrowings  | 436,329               | 65,993                |   |
| Repayments of borrowings  | (526,480              | ) (170,726            | ) |
| Proceeds from stock option exercises  | 16,186                | 11,189                |   |
| Repurchases of common stock   | (207,850              | ) (171,179            | ) |
| Excess tax benefits from share-based payment arrangements                           | 502                   | 6,259                 |   |
| Acquisition contingent consideration paid   | —                     | (7,750                | ) |
| Other financing activities  | (784                  | ) (111                | ) |
| Net cash used in financing activities   | (282,097              | ) (266,325            | ) |
| Effect of exchange rate changes on cash and cash equivalents                        | 1,938                 | 1,226                 |   |
| Net decrease in cash and cash equivalents   | (130,227              | ) (185,104            | ) |
| Cash and cash equivalents:  |                       |                       |   |
| Beginning of period   | 235,601               | 447,577               |   |
| End of period   | \$105,374             | \$262,473             |   |

The accompanying notes are an integral part of these interim consolidated financial statements.



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METTLER-TOLEDO INTERNATIONAL INC.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

At September 30, 2012 – Unaudited

(In thousands, except share data, unless otherwise stated)

1. BASIS OF PRESENTATION

Mettler-Toledo International Inc. ("Mettler-Toledo" or the "Company") is a leading global supplier of precision instruments and services. The Company manufactures weighing instruments for use in laboratory, industrial, packaging, logistics and food retailing applications. The Company also manufactures several related analytical instruments and provides automated chemistry solutions used in drug and chemical compound discovery and development. In addition, the Company manufactures metal detection and other end-of-line inspection systems used in production and packaging and provides solutions for use in certain process analytics applications. The Company's primary manufacturing facilities are located in China, Germany, Switzerland, the United Kingdom and the United States. The Company's principal executive offices are located in Columbus, Ohio and Greifensee, Switzerland. The accompanying interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and include all entities in which the Company has control, which are its wholly-owned subsidiaries. The interim consolidated financial statements have been prepared without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to such rules and regulations. The interim consolidated financial statements as of September 30, 2012 and for the three and nine month periods ended September 30, 2012 and 2011 should be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

The accompanying interim consolidated financial statements reflect all adjustments which, in the opinion of management, are necessary for a fair statement of the results of the interim periods presented. Operating results for the three and nine months ended September 30, 2012 are not necessarily indicative of the results to be expected for the full year ending December 31, 2012.

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, as well as disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results may differ from those estimates. A discussion of the Company's critical accounting policies is included in Management's Discussion and Analysis of Financial Condition and Results of Operations and the Notes to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

All intercompany transactions and balances have been eliminated.

Certain reclassifications have been made to prior year amounts to conform to the current year presentation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Trade Accounts Receivable

Trade accounts receivable are recorded at the invoiced amount and do not bear interest. The allowance for doubtful accounts represents the Company's best estimate of probable credit losses in its existing trade accounts receivable. The Company determines the allowance based upon a review of both specific accounts for collection and the age of the accounts receivable portfolio.

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METTLER-TOLEDO INTERNATIONAL INC.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

At September 30, 2012 – Unaudited (Continued)

(In thousands, except share data, unless otherwise stated)

Inventories

Inventories are valued at the lower of cost or net realizable value. Cost, which includes direct materials, labor and overhead, is generally determined using the first in, first out (FIFO) method. The estimated net realizable value is based on assumptions for future demand and related pricing. Adjustments to the cost basis of the Company's inventory are made for excess and obsolete items based on usage, orders and technological obsolescence. If actual market conditions are less favorable than those projected by management, reductions in the value of inventory may be required.

Inventories consisted of the following:

|                         | September 30,<br>2012 | December 31,<br>2011 |
|-------------------------|-----------------------|----------------------|
| Raw materials and parts | \$99,103              | \$101,716            |
| Work-in-progress        | 36,367                | 40,822               |
| Finished goods          | 79,423                | 98,883               |
|                         | \$214,893             | \$241,421            |

Goodwill and Other Intangible Assets

Goodwill, representing the excess of purchase price over the net asset value of companies acquired, and indefinite-lived intangible assets are not amortized, but are reviewed for impairment annually in the fourth quarter, or more frequently if events or changes in circumstances indicate that an asset might be impaired. The annual evaluation for goodwill is generally based on an assessment of qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the Company is unable to conclude that a reporting unit is not impaired after considering the totality of events and circumstances during its qualitative assessment, the Company performs the first step of the two-step impairment test by estimating the fair value of the reporting unit and comparing the fair value to the carrying amount of the reporting unit. If the carrying amount of a reporting unit exceeds its fair value, then the Company performs the second step of the goodwill impairment test to measure the amount of the impairment loss, if any. The annual evaluation for indefinite-lived intangible assets is based on valuation models that estimate fair value based on expected future cash flows and profitability projections. Other intangible assets include indefinite-lived assets and assets subject to amortization. Where applicable, amortization is charged on a straight-line basis over the expected period to be benefited. The straight-line method of amortization reflects an appropriate allocation of the cost of the intangible assets to earnings in proportion to the amount of economic benefits obtained by the Company in each reporting period. The Company assesses the initial acquisition of intangible assets in accordance with the provisions of ASC 805 "Business Combinations" and the continued accounting for previously recognized intangible assets and goodwill in accordance with the provisions of ASC 350 "Intangibles – Goodwill and Other" and ASC 360 "Property, Plant and Equipment."

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METTLER-TOLEDO INTERNATIONAL INC.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

At September 30, 2012 – Unaudited (Continued)

(In thousands, except share data, unless otherwise stated)

Other intangible assets consisted of the following:

|                               | September 30, 2012 |                          | December 31, 2011 |                          |
|-------------------------------|--------------------|--------------------------|-------------------|--------------------------|
|                               | Gross Amount       | Accumulated Amortization | Gross Amount      | Accumulated Amortization |
| Customer relationships        | \$96,488           | \$(21,088 )              | \$95,203          | \$(18,735 )              |
| Proven technology and patents | 42,242             | (27,395 )                | 41,643            | (25,174 )                |
| Tradename (finite life)       | 3,987              | (1,192 )                 | 3,995             | (1,072 )                 |
| Tradename (indefinite life)   | 25,024             | —                        | 25,033            | —                        |
| Other                         | 742                | (377 )                   | 743               | (226 )                   |
|                               | \$168,483          | \$(50,052 )              | \$166,617         | \$(45,207 )              |

The Company recognized amortization expense associated with the above intangible assets of \$1.9 million for both the three months ended September 30, 2012 and 2011, respectively and \$5.6 million and \$5.1 million for the nine months ended September 30, 2012 and 2011, respectively. The annual aggregate amortization expense based on the current balance of other intangible assets is estimated at \$7.4 million for 2012, \$6.1 million for 2013, \$6.0 million for 2014, \$5.3 million for 2015, \$5.1 million for 2016 and \$4.9 million for 2017. Purchased intangible amortization, net of tax was \$1.2 million and \$1.1 million for the three months ended September 30, 2012 and 2011, respectively and \$3.4 million and \$2.9 million for the nine months ended September 30, 2012 and 2011, respectively.

In addition to the above amortization, the Company recorded amortization expense associated with capitalized software of \$3.3 million and \$2.9 million for the three months ended September 30, 2012 and 2011, respectively and \$10.0 million and \$7.6 million for the nine months ended September 30, 2012 and 2011, respectively.

**Revenue Recognition**

Revenue is recognized when title to a product has transferred and any significant customer obligations have been fulfilled. Standard shipping terms are generally FOB shipping point in most countries and, accordingly, title and risk of loss transfers upon shipment. In countries where title cannot legally transfer before delivery, the Company defers revenue recognition until delivery has occurred. The Company generally maintains the right to accept or reject a product return in its terms and conditions and also maintains appropriate accruals for outstanding credits. Shipping and handling costs charged to customers are included in total net sales and the associated expense is recorded in cost of sales for all periods presented. Other than a few small software applications, the Company does not sell software products without the related hardware instrument as the software is embedded in the instrument. The Company's products typically require no significant production, modification or customization of the hardware or software that is essential to the functionality of the products. To the extent the Company's solutions have a post-shipment obligation, such as customer acceptance, revenue is deferred until the obligation has been completed. The Company defers product revenue where installation is required, unless such installation is deemed perfunctory. The Company also sometimes enters into certain arrangements that require the separate delivery of multiple goods and/or services. These deliverables are accounted for separately if the deliverables have standalone value and the performance of undelivered items is probable and within the Company's control. The allocation of revenue between the separate deliverables is typically based on the relative selling price at the time of the sale in accordance with a number of factors including service technician billing rates, time to install and geographic location.

Further, certain products are also sold through indirect distribution channels whereby the distributor assumes any further obligations to the customer upon title transfer. Revenue is recognized on these products upon transfer of title and risk of loss to its distributors. Distributor discounts are offset against revenue at the time such revenue is recognized.

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METTLER-TOLEDO INTERNATIONAL INC.

NOTES TO THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS

At September 30, 2012 – Unaudited (Continued)

(In thousands, except share data, unless otherwise stated)

Service revenue not under contract is recognized upon the completion of the service performed. Spare parts sold on a stand-alone basis are recognized upon title and risk of loss transfer which is generally at the time of shipment. Revenues from service contracts are recognized ratably over the contract period. These contracts represent an obligation to perform repair and other services including regulatory compliance qualification, calibration, certification and preventative maintenance on a customer's pre-defined equipment over the contract period. Service contracts are separately priced and payment is typically received from the customer at the beginning of the contract period.

Warranty

The Company generally offers one-year warranties on most of its products. Product warranties are recorded at the time revenue is recognized. While the Company engages in extensive product quality programs and processes, its warranty obligation is affected by product failure rates, material usage and service costs incurred in correcting a product failure. The Company's accrual for product warranties is included in accrued and other liabilities in the consolidated balance sheets. Changes to the Company's accrual for product warranties for the nine months ended September 30 are as follows:

|                                | September 30,<br>2012 | September 30,<br>2011 |
|--------------------------------|-----------------------|-----------------------|
| Balance at beginning of period | \$16,748              | \$15,680              |
| Accruals for warranties        | 12,324                | 12,164                |
| Foreign currency translation   | 48                    | 291                   |
| Payments / utilizations        | (12,991               | ) (11,399             |
| Balance at end of period       | \$16,129              | \$16,736              |

Employee Termination Benefits

In situations where contractual termination benefits exist, the Company records accruals for employee termination benefits when it is probable that a liability has been incurred and the amount of the liability is reasonably estimable. All other employee termination arrangements are recognized and measured at their fair value at the communication date unless the employee is required to render additional service beyond the legal notification period, in which case the liability is recognized ratably over the future service period.

Share-Based Compensation

The Company recognizes share-based compensation expense within selling, general and administrative in the consolidated statement of operations with a corresponding offset to additional paid-in capital in the consolidated balance sheet. The Company recorded \$3.3 million and \$9.2 million of share-based compensation expense for the three and nine months ended September 30, 2012, respectively, compared to \$3.1 million and \$8.8 million for the corresponding periods in 2011.

Research and Development

Research and development costs primarily consist of salaries, consulting and other costs. The Company expenses these costs as incurred.

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## Recent Accounting Pronouncements

In July 2012, the FASB issued ASU 2012-02, to ASC 350 "Intangibles - Goodwill and Other." ASU 2012-02 provides authoritative guidance on the measurement of indefinite-lived intangible impairment and allows an entity the option to first assess qualitative factors to determine whether it is more likely than not that an indefinite-lived intangible asset is impaired. If, after assessing the totality of events or circumstances, an entity determines that it is more likely than not that the fair value of an indefinite-lived intangible asset is above its carrying amount, then performing the impairment test is unnecessary. The guidance becomes effective for the Company for the year ended December 31, 2013, although early adoption is permitted. The adoption of this guidance is not expected to impact the Company's consolidated results of operations or financial position.

In January 2012, the Company adopted ASU 2011-05, to ASC 220 "Comprehensive Income," as amended by ASU 2011-12. For interim consolidated financial reporting, the Company presents other comprehensive income in the consolidated statements of operations and comprehensive income. Additionally, as required by ASU 2011-05, the Company ceased presenting components of other comprehensive income as part of the consolidated statements of shareholders' equity and comprehensive income. The adoption of the recently issued guidance did not impact the Company's consolidated results of operations or financial position.

Comprehensive income (loss), net of tax consisted of the following for the nine months ended September 30:

|  | September 30,<br>2012 | September 30,<br>2011 |
|--|-----------------------|-----------------------|
| Currency translation adjustment, net of tax                              | \$7,001               | \$15,659              |
| Net unrealized gain (loss) on cash flow hedging arrangements, net of tax | (278                  | ) (2,295              |
| Pension and post-retirement benefit related items, net of tax            | 6,108                 | 3,032                 |
| Other comprehensive income (loss), net of tax                            | 12,831                | 16,396                |
| Net earnings   | 186,214               | 175,211               |
| Comprehensive income (loss), net of tax                                  | \$199,045             | \$191,607             |

In January 2012, the Company adopted ASU 2011-04, to ASC 820, "Fair Value Measurement." ASU 2011-04 changes the wording used to describe the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. The adoption of the recently issued guidance did not impact the Company's consolidated results of operations or financial position.

**3. ACQUISITIONS**

In August 2011, the Company acquired a vision inspection solutions business located in Germany for an aggregate purchase price of \$19.4 million that has been integrated into the Company's product inspection product offering. The Company may be required to pay additional cash consideration up to a maximum amount of \$2.4 million related to an earn-out period. Goodwill recorded in connection with this acquisition totaled \$10.9 million, which is included in the Company's Western European Operations segment. The Company also recorded \$13.3 million of identified intangibles primarily pertaining to tradename, customer relationships and technology.



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In March 2011, the Company completed acquisitions totaling \$15.4 million, of which \$12.0 million related to an X-ray inspection solutions business that has been integrated into the Company's product inspection product offering. Goodwill recorded in connection with these acquisitions totaled \$4.4 million, of which \$1.9 million is included in the Company's U.S. Operations segment and \$2.5 million is included in the Company's Swiss Operations segment. The Company also recorded \$9.9 million of identified intangibles pertaining to tradename, customer relationships and technology.

#### 4. FINANCIAL INSTRUMENTS

As more fully described below, the Company enters into certain interest rate swap agreements in order to manage its exposure to changes in interest rates. The amount of the Company's fixed obligation interest payments may change based upon the expiration dates of its interest rate swap agreements and the level and composition of its debt. The Company also enters into certain foreign currency forward contracts to limit the Company's exposure to currency fluctuations on the respective hedged items. The Company does not use derivative financial instruments for trading purposes. For additional disclosures on the fair value of financial instruments, also see Note 5 to the interim consolidated financial statements.

##### Cash Flow Hedges

The Company has an interest rate swap agreement, designated as a cash flow hedge. The agreement is a forward-starting swap which changed the floating rate LIBOR-based interest payments associated with \$100 million in forecasted borrowings under the Company's credit facility to a fixed obligation of 3.24% beginning in October 2010. The swap is recorded in other non-current liabilities in the consolidated balance sheet at its fair value at September 30, 2012 and December 31, 2011 of \$9.0 million and \$9.2 million, respectively. The effective portion of the loss reclassified from accumulated other comprehensive income (loss) to interest expense was \$0.8 million for both the three month periods ended September 30, 2012 and 2011, respectively, and \$2.3 million for both the nine month periods ended September 30, 2012 and 2011, respectively. The amount recognized in other comprehensive income (loss) during the three month periods ended September 30, 2012 and 2011 was a gain of \$0.2 million and a loss of \$2.7 million, respectively, and during the nine month periods ended September 30, 2012 and 2011 was a gain of \$0.2 million and loss of \$3.6 million, respectively. A derivative loss of \$3.1 million (\$1.9 million after tax) based upon interest rates at September 30, 2012, is expected to be reclassified from other comprehensive income (loss) to earnings in the next twelve months. Through September 30, 2012 no hedge ineffectiveness has occurred in relation to this hedge.

In July 2012, the Company began entering into foreign currency forward contracts, designated as cash flow hedges, to hedge certain forecasted intercompany sales denominated in euro with its Swiss-based businesses. The notional amount of foreign currency forward contracts outstanding at September 30, 2012 was \$76.6 million. The foreign currency forward contracts are recorded in accrued and other liabilities in the consolidated balance sheet at their fair value at September 30, 2012 of \$0.6 million. The Company records the effective portion of the cash flow derivative hedging gains and losses in accumulated other comprehensive income (loss), net of tax and reclassifies these amounts into earnings in the period in which the transactions affect earnings. The effective portion of the loss reclassified from accumulated other comprehensive income (loss) to cost of sales was insignificant during the three months ending September 30, 2012. The amount recognized in other comprehensive income (loss) during the three month period ended September 30, 2012 was a loss of \$0.6 million. A derivative loss of \$0.6 million (\$0.5 million after tax) based upon foreign currency rates at September 30, 2012, is expected to be reclassified from other comprehensive income (loss) to earnings in the next twelve months. Through September 30, 2012 no hedge ineffectiveness has occurred in relation to this hedge.



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Other Derivatives

The Company enters into foreign currency forward contracts in order to economically hedge short-term intercompany balances largely denominated in Swiss franc and other major European currencies with its foreign businesses. In accordance with U.S. GAAP, these contracts are considered “derivatives not designated as hedging instruments.” Gains or losses on these instruments are reported in current earnings. The foreign currency forward contracts were reported at their fair value in the consolidated balance sheet at September 30, 2012 and December 31, 2011 in other current assets of \$0.4 million and \$0.5 million, respectively, and other liabilities of \$0.5 million and \$0.5 million, respectively. The Company recognized in other charges (income), net, a gain of \$1.4 million and \$1.7 million during both the three month period and nine month period ended September 30, 2012, respectively. The Company recognized a net loss of \$3.2 million during the three month period and a gain of \$1.2 million during the nine month period ended September 30, 2011. At September 30, 2012 and December 31, 2011, these contracts had a notional value of \$154.5 million and \$143.6 million, respectively.

5. FAIR VALUE MEASUREMENTS

At September 30, 2012 and December 31, 2011, the Company had derivative assets totaling \$0.4 million and \$0.5 million, respectively, and derivative liabilities totaling \$10.1 million and \$9.7 million, respectively. The fair values of the interest rate swap agreement and foreign currency forward contracts are estimated based upon inputs from current valuation information obtained from dealer quotes and priced with observable market assumptions and appropriate valuation adjustments for credit risk. The Company has evaluated the valuation methodologies used to develop the fair values by dealers in order to determine whether such valuations are representative of an exit price in the Company’s principal market. In addition, the Company uses an internally developed model to perform testing on the valuations received from brokers. The fair value of the foreign currency forward contract hedging forecasted intercompany sales is priced with observable market assumptions with appropriate valuations for credit risk. The Company has also considered both its own credit risk and counterparty credit risk in determining fair value and determined these adjustments were insignificant at September 30, 2012 and December 31, 2011.

At September 30, 2012 and December 31, 2011, the Company had \$18.7 million and \$13.6 million of cash equivalents, respectively, the fair value of which is determined through quoted and corroborated prices in active markets. The fair value of cash equivalents approximates cost.

Under U.S. GAAP, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value measurement consists of observable and unobservable inputs that reflect the assumptions that a market participant would use in pricing an asset or liability.

A fair value hierarchy has been established that categorizes these inputs into three levels:

Level 1: Quoted prices in active markets for identical assets and liabilities

Level 2: Observable inputs other than quoted prices in active markets for identical assets and liabilities

Level 3: Unobservable inputs

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The following table presents for each of these hierarchy levels, the Company's assets and liabilities that are measured at fair value on a recurring basis at September 30, 2012 and December 31, 2011:

|  | September 30, 2012 |            |                 |            | December 31, 2011 |            |                 |            |
|--|--------------------|------------|-----------------|------------|-------------------|------------|-----------------|------------|
|  | Total              | Level 1    | Level 2         | Level 3    | Total             | Level 1    | Level 2         | Level 3    |
| <b>Assets:</b>   |                    |            |                 |            |                   |            |                 |            |
| Cash equivalents   | \$18,678           | \$—        | \$18,678        | \$—        | \$13,619          | \$—        | \$13,619        | \$—        |
| Foreign currency forward contracts not designated as hedging instruments | 357                | —          | 357             | —          | 545               | —          | 545             | —          |
| <b>Total</b>   | <b>\$19,035</b>    | <b>\$—</b> | <b>\$19,035</b> | <b>\$—</b> | <b>\$14,164</b>   | <b>\$—</b> | <b>\$14,164</b> | <b>\$—</b> |
| <b>Liabilities:</b>  |                    |            |                 |            |                   |            |                 |            |
| Interest rate swap agreement   | \$8,950            | \$—        | \$8,950         | \$—        | \$9,175           | \$—        | \$9,175         | \$—        |
| Foreign currency forward contracts designated as cash flow hedges        | 600                | —          | 600             | —          | —                 | —          | —               | —          |
| Foreign currency forward contracts not designated as hedging instruments | 501                | —          | 501             | —          | 480               | —          | 480             | —          |
| <b>Total</b>   | <b>\$10,051</b>    | <b>\$—</b> | <b>\$10,051</b> | <b>\$—</b> | <b>\$9,655</b>    | <b>\$—</b> | <b>\$9,655</b>  | <b>\$—</b> |

The difference between the fair value and carrying value of the Company's long-term debt is not material and is classified in Level 2 and Level 3 of the fair value hierarchy. The fair value of the Company's debt is estimated based on either similar issues or other inputs derived from available market information, including interest rates, term of debt and creditworthiness.

**6. INCOME TAXES**

The provision for taxes for both the three and nine month periods ended September 30, 2012 is based upon the Company's projected annual effective rate of 24.5%.

During the third quarter of 2011, the Company recorded discrete tax items resulting in a net tax benefit of \$3.8 million primarily related to the favorable resolution of certain prior year tax matters. The impact of these items decreased the effective tax rate to 22% and 24% for the three and nine month periods ended September 30, 2011, respectively.

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## 7. DEBT

Debt consisted of the following at September 30, 2012:

|                                  | September 30, 2012 |  |            |
|----------------------------------|--------------------|--|------------|
|                                  | U.S. Dollar        | Other Principal<br>Trading<br>Currencies | Total      |
| 6.30% \$100 million Senior Notes | \$ 100,000         | \$—                                      | \$ 100,000 |
| Credit facility                  | 278,356            | 704                                      | 279,060    |
| Other local arrangements         | —                  | 36,570                                   | 36,570     |
| Total debt                       | 378,356            | 37,274                                   | 415,630    |
| Less: current portion            | —                  | (36,570)                                 | ) (36,570) |
| Total long-term debt             | \$ 378,356         | \$ 704                                   | \$ 379,060 |

As of September 30, 2012, the Company had \$596.2 million of availability remaining under the credit facility.

In October 2012, the Company entered into an agreement to issue and sell in a private placement, ten-year Senior Notes with an aggregate principal amount of \$50 million and a fixed interest obligation of 3.67% ("3.67% Senior Notes") under a Note Purchase Agreement among the Company and accredited institutional investors (the "Agreement"). The 3.67% Senior Notes are senior unsecured obligations of the Company.

The 3.67% Senior Notes mature in December 2022. Interest is payable semi-annually in June and December of each year, beginning in June 2013. The Company may at any time prepay the 3.67% Senior Notes, in whole or in part (but in an amount not less than 10% of the original aggregate principal amount), at a price equal to 100% of the principal amount thereof plus accrued and unpaid interest, plus a "make-whole" prepayment premium. In the event of a change in control of the Company (as defined in the Agreement), the Company may be required to offer to prepay the 3.67% Senior Notes in whole at a price equal to 100% of the principal amount thereof, plus accrued and unpaid interest.

The Agreement contains customary affirmative and negative covenants for agreements of this type including, among others, limitations on the Company and its subsidiaries with respect to incurrence of liens and priority indebtedness, disposition of assets, mergers, and transactions with affiliates. The Agreement also requires the Company to maintain a consolidated interest coverage ratio of not less than 3.5 to 1.0 and a consolidated leverage ratio of not more than 3.5 to 1.0. The Agreement contains customary events of default with customary grace periods, as applicable.

Issuance costs approximating \$0.3 million will be amortized to interest expense over the 10-year term of the 3.67% Senior Notes.

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**8. SHARE REPURCHASE PROGRAM AND TREASURY STOCK**

The Company has a \$2.25 billion share repurchase program, of which there is \$508.2 million remaining to repurchase common shares as of September 30, 2012. The share repurchases are expected to be funded from cash balances, borrowings and cash generated from operating activities. Repurchases will be made through open market transactions, and the amount and timing of purchases will depend on business and market conditions, the stock price, trading restrictions, the level of acquisition activity and other factors. The Company has purchased 19.7 million shares since the inception of the program through September 30, 2012.

During the nine months ended September 30, 2012 and 2011, the Company spent \$207.9 million and \$171.2 million on the repurchase of 1,241,359 shares and 1,061,666 shares at an average price per share of \$167.42 and \$161.22, respectively. The Company reissued 295,090 shares and 220,463 shares held in treasury for the exercise of stock options and restricted stock units during the nine months ended September 30, 2012 and 2011, respectively.

**9. EARNINGS PER COMMON SHARE**

In accordance with the treasury stock method, the Company has included the following common equivalent shares in the calculation of diluted weighted average number of common shares outstanding for the three and nine month periods ended September 30, solely relating to outstanding stock options and restricted stock units:

|                    | 2012    | 2011    |
|--------------------|---------|---------|
| Three months ended | 753,019 | 904,212 |
| Nine months ended  | 793,099 | 973,762 |

Outstanding options and restricted stock units to purchase or receive 267,208 and 161,326 shares of common stock for the three month periods ended September 30, 2012 and 2011, respectively, and options and restricted stock units to purchase or receive 229,474 and 168,390 shares of common stock for the nine month periods ended September 30, 2012 and 2011, respectively, have been excluded from the calculation of diluted weighted average number of common and common equivalent shares as such options and restricted stock units would be anti-dilutive.

**10. NET PERIODIC BENEFIT COST**

Net periodic pension cost for the Company's defined benefit pension plans and U.S. post-retirement medical plan includes the following components for the three months ended September 30:

|  | U.S. Pension Benefits |         | Non-U.S. Pension Benefits |         | Other U.S. Post-retirement Benefits |       |
|--|-----------------------|---------|---------------------------|---------|-------------------------------------|-------|
|  | 2012                  | 2011    | 2012                      | 2011    | 2012                                | 2011  |
| Service cost, net                              | \$114                 | \$83    | \$3,481                   | \$3,746 | \$83                                | \$76  |
| Interest cost on projected benefit obligations | 1,523                 | 1,606   | 5,441                     | 6,472   | 135                                 | 183   |
| Expected return on plan assets                 | (1,741)               | (1,875) | (7,962)                   | (9,118) | —                                   | —     |
| Recognition of prior service cost              | —                     | —       | (335)                     | (404)   | —                                   | —     |
| Recognition of actuarial losses/(gains)        | 1,916                 | 1,276   | 622                       | 288     | (188)                               | (173) |
| Net periodic pension cost/(credit)             | \$1,812               | \$1,090 | \$1,247                   | \$984   | \$30                                | \$86  |

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Net periodic pension cost for the Company's defined benefit pension plans and U.S. post-retirement medical plan includes the following components for the nine months ended September 30:

|  | U.S. Pension Benefits |          | Non-U.S. Pension Benefits |           | Other U.S. Post-retirement Benefits |        |
|--|-----------------------|----------|---------------------------|-----------|-------------------------------------|--------|
|  | 2012                  | 2011     | 2012                      | 2011      | 2012                                | 2011   |
| Service cost, net                              | \$342                 | \$248    | \$10,707                  | \$10,693  | \$249                               | \$228  |
| Interest cost on projected benefit obligations | 4,569                 | 4,817    | 16,580                    | 18,667    | 405                                 | 548    |
| Expected return on plan assets                 | (5,223 )              | (5,624 ) | (24,337 )                 | (25,970 ) | —                                   | —      |
| Recognition of prior service cost              | —                     | —        | (1,045 )                  | (1,130 )  | —                                   | —      |
| Recognition of actuarial losses/(gains)        | 5,748                 | 3,827    | 1,844                     | 864       | (564 )                              | (519 ) |
| Net periodic pension cost/(credit)             | \$5,436               | \$3,268  | \$3,749                   | \$3,124   | \$90                                | \$257  |

The Company expects to make employer contributions of approximately \$3.7 million and \$20.6 million to its U.S. pension plan and non-U.S. pension plans and employer contributions of approximately \$1.1 million to its U.S. post-retirement medical plan during the year ended December 31, 2012. These estimates may change based upon several factors, including fluctuations in currency exchange rates, actual returns on plan assets and changes in legal requirements.

**11. RESTRUCTURING CHARGES**

The Company has initiated additional cost reduction measures in 2012. Estimated charges under the current program are primarily comprised of severance costs and are expected to be approximately \$20 million to \$25 million, of which \$3.1 million and \$11.3 million were recorded during the three and nine months ended September 30, 2012. The program is expected to be substantially completed by the end of 2013.

A rollforward of the Company's accrual for restructuring activities for the nine months ended September 30, 2012 is as follows:

|                               | Employee Related | Other    | Total    |
|-------------------------------|------------------|----------|----------|
| Balance at December 31, 2011  | \$7,469          | \$100    | \$7,569  |
| Restructuring charges         | 9,732            | 1,529    | 11,261   |
| Cash payments and utilization | (6,613 )         | (1,617 ) | (8,230 ) |
| Impact of foreign currency    | 231              | —        | 231      |
| Balance at September 30, 2012 | \$10,819         | \$12     | \$10,831 |

**12. OTHER CHARGES (INCOME), NET**

Other charges (income), net consists primarily of interest income, (gains) losses from foreign currency transactions and other items.

**13. SEGMENT REPORTING**

As disclosed in Note 18 to the Company's consolidated financial statements for the year ended December 31, 2011, the Company has determined there are five reportable segments: U.S. Operations, Swiss Operations, Western European Operations, Chinese Operations and Other.





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The Company evaluates segment performance based on Segment Profit (gross profit less research and development and selling, general and administrative expenses, before amortization, interest expense, restructuring charges, other charges (income), net and taxes).

The following tables show the operations of the Company's operating segments:

| For the three months ended     | Net Sales to<br>External | Net Sales to<br>Other | Total Net  | Segment   | Goodwill  |
|--------------------------------|--------------------------|-----------------------|------------|-----------|-----------|
| September 30, 2012             | Customers                | Segments              | Sales      | Profit    |           |
| U.S. Operations                | \$176,874                | \$19,465              | \$196,339  | \$36,627  | \$307,857 |
| Swiss Operations               | 28,199                   | 99,316                | 127,515    | 34,355    | 23,107    |
| Western European Operations    | 149,785                  | 25,828                | 175,613    | 22,045    | 104,337   |
| Chinese Operations             | 113,323                  | 35,552                | 148,875    | 33,067    | 713       |
| Other (a)                      | 110,372                  | 1,500                 | 111,872    | 12,211    | 15,002    |
| Eliminations and Corporate (b) | —                        | (181,661 )            | (181,661 ) | (29,065 ) | —         |
| Total                          | \$578,553                | \$—                   | \$578,553  | \$109,240 | \$451,016 |

| For the nine months ended      | Net Sales to<br>External | Net Sales to<br>Other | Total Net   | Segment   | Goodwill |
|--------------------------------|--------------------------|-----------------------|-------------|-----------|----------|
| September 30, 2012             | Customers                | Segments              | Sales       | Profit    |          |
| U.S. Operations                | \$511,354                | \$54,203              | \$565,557   | \$95,987  |          |
| Swiss Operations               | 88,224                   | 290,585               | 378,809     | 89,809    |          |
| Western European Operations    | 459,074                  | 74,513                | 533,587     | 62,288    |          |
| Chinese Operations             | 313,096                  | 91,487                | 404,583     | 89,316    |          |
| Other (a)                      | 312,488                  | 4,494                 | 316,982     | 31,041    |          |
| Eliminations and Corporate (b) | —                        | (515,282 )            | (515,282 )  | (77,350 ) |          |
| Total                          | \$1,684,236              | \$—                   | \$1,684,236 | \$291,091 |          |

| For the three months ended     | Net Sales to<br>External | Net Sales to<br>Other | Total Net  | Segment   | Goodwill  |
|--------------------------------|--------------------------|-----------------------|------------|-----------|-----------|
| September 30, 2011             | Customers                | Segments              | Sales      | Profit    |           |
| U.S. Operations                | \$173,449                | \$20,160              | \$193,609  | \$33,139  | \$307,631 |
| Swiss Operations               | 38,945                   | 109,015               | 147,960    | 29,687    | 23,988    |
| Western European Operations    | 173,367                  | 27,693                | 201,060    | 26,273    | 104,823   |
| Chinese Operations             | 105,053                  | 26,866                | 131,919    | 27,065    | 707       |
| Other (a)                      | 110,300                  | 1,981                 | 112,281    | 15,058    | 15,009    |
| Eliminations and Corporate (b) | —                        | (185,715 )            | (185,715 ) | (32,705 ) | —         |
| Total                          | \$601,114                | \$—                   | \$601,114  | \$98,517  | \$452,158 |

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| For the nine months ended      | Net Sales to<br>External | Net Sales to<br>Other | Total Net   | Segment   |
|--------------------------------|--------------------------|-----------------------|-------------|-----------|
| September 30, 2011             | Customers                | Segments              | Sales       | Profit    |
| U.S. Operations                | \$488,678                | \$58,260              | \$546,938   | \$86,303  |
| Swiss Operations               | 102,769                  | 301,766               | 404,535     | 80,745    |
| Western European Operations    | 493,646                  | 79,370                | 573,016     | 65,349    |
| Chinese Operations             | 275,611                  | 91,636                | 367,247     | 82,197    |
| Other (a)                      | 300,264                  | 4,316                 | 304,580     | 35,165    |
| Eliminations and Corporate (b) | —                        | (535,348 )            | (535,348 )  | (82,932 ) |
| Total                          | \$1,660,968              | \$—                   | \$1,660,968 | \$266,827 |

(a) Other includes reporting units in Eastern Europe, Latin America, Southeast Asia and other countries.

(b) Eliminations and Corporate includes the elimination of inter-segment transactions and certain corporate expenses and intercompany investments, which are not included in the Company's operating segments.

A reconciliation of earnings before taxes to segment profit for the three and nine month periods ended September 30 follows:

|                             | Three Months Ended |          | Nine Months Ended |           |
|-----------------------------|--------------------|----------|-------------------|-----------|
|                             | 2012               | 2011     | 2012              | 2011      |
| Earnings before taxes       | \$95,605           | \$87,058 | \$246,639         | \$231,673 |
| Amortization                | 5,215              | 4,795    | 15,771            | 12,742    |
| Interest expense            | 5,568              | 5,893    | 17,097            | 17,296    |
| Restructuring charges       | 3,118              | 362      | 11,261            | 2,831     |
| Other charges (income), net | (266 )             | 409      | 323               | 2,285     |
| Segment profit              | \$109,240          | \$98,517 | \$291,091         | \$266,827 |

During the three months ended September 30, 2012, restructuring charges of \$3.1 million were recognized, of which \$0.2 million, \$0.3 million, \$1.8 million, \$0.7 million, and \$0.1 million related to the Company's U.S., Swiss, Western European, Chinese, and Other operations, respectively. Restructuring charges of \$0.4 million were recognized during the three months ended September 30, 2011, of which \$0.2 million, \$0.1 million, and \$0.1 million related to the Company's U.S., Western European, and Chinese operations, respectively. Restructuring charges of \$11.3 million were recognized during the nine months ended September 30, 2012, of which \$1.0 million, \$4.2 million, \$5.2 million, \$0.8 million, and \$0.1 million related to the Company's U.S., Swiss, Western European, Chinese, and Other operations, respectively. Restructuring charges of \$2.8 million were recognized during the nine months ended September 30, 2011, of which \$0.7 million, \$0.2 million, \$1.4 million, \$0.2 million and \$0.3 million related to the Company's U.S., Swiss, Western European, Chinese and Other operations, respectively.

**14. CONTINGENCIES**

The Company is party to various legal proceedings, including certain environmental matters, incidental to the normal course of business. Management does not expect that any of such proceedings, either individually or in the aggregate, will have a material adverse effect on the Company's financial condition, results of operations or cash flows.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the Unaudited Interim Consolidated Financial Statements included herein.

## General

Our interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Operating results for the three and nine months ended September 30, 2012 are not necessarily indicative of the results to be expected for the full year ending December 31, 2012.

Local currency changes exclude the effect of currency exchange rate fluctuations. Local currency amounts are determined by translating current and previous year consolidated financial information at an index utilizing historical currency exchange rates. We believe local currency information provides a helpful assessment of business performance and a useful measure of results between periods. We do not, nor do we suggest that investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. We present non-GAAP financial measures in reporting our financial results to provide investors with an additional analytical tool to evaluate our operating results.

## Results of Operations – Consolidated

The following tables set forth certain items from our interim consolidated statements of operations for the three and nine month periods ended September 30, 2012 and 2011 (amounts in thousands).

|                                     | Three months ended September 30, |       | 2011        |       | Nine months ended September 30, |       | 2011        |       |
|-------------------------------------|----------------------------------|-------|-------------|-------|---------------------------------|-------|-------------|-------|
|                                     | (unaudited)                      | %     | (unaudited) | %     | (unaudited)                     | %     | (unaudited) | %     |
| Net sales                           | \$578,553                        | 100.0 | \$601,114   | 100.0 | \$1,684,236                     | 100.0 | \$1,660,968 | 100.0 |
| Cost of sales                       | 270,396                          | 46.7  | 286,697     | 47.7  | 799,969                         | 47.5  | 788,853     | 47.5  |
| Gross profit                        | 308,157                          | 53.3  | 314,417     | 52.3  | 884,267                         | 52.5  | 872,115     | 52.5  |
| Research and development            | 27,896                           | 4.8   | 30,068      | 5.0   | 84,529                          | 5.0   | 86,024      | 5.2   |
| Selling, general and administrative | 171,021                          | 29.6  | 185,832     | 30.9  | 508,647                         | 30.2  | 519,264     | 31.3  |
| Amortization                        | 5,215                            | 0.9   | 4,795       | 0.8   | 15,771                          | 1.0   | 12,742      | 0.8   |
| Interest expense                    | 5,568                            | 1.0   | 5,893       | 1.0   | 17,097                          | 1.0   | 17,296      | 1.0   |
| Restructuring charges               | 3,118                            | 0.5   | 362         | —     | 11,261                          | 0.7   | 2,831       | 0.2   |
| Other charges (income), net         | (266)                            | —     | 409         | 0.1   | 323                             | —     | 2,285       | 0.1   |
| Earnings before taxes               | 95,605                           | 16.5  | 87,058      | 14.5  | 246,639                         | 14.6  | 231,673     | 13.9  |
| Provision for taxes (a)             | 23,422                           | 4.0   | 18,862      | 3.1   | 60,425                          | 3.5   | 56,462      | 3.4   |
| Net earnings                        | \$72,183                         | 12.5  | \$68,196    | 11.4  | \$186,214                       | 11.1  | \$175,211   | 10.5  |

(a) Provision for taxes for both the three and nine months ended September 30, 2011 includes a net tax benefit of \$3.8 million primarily related to the favorable resolution of certain prior year tax matters.

## Net sales

Net sales were \$578.6 million and \$1.684 billion for the three and nine months ended September 30, 2012, compared to \$601.1 million and \$1.661 billion for the corresponding periods in 2011. This represents a decrease of 4% and an increase of 1% in U.S. dollars for the three and nine months ended September 30, 2012. Excluding the effect of currency exchange rate fluctuations, or in local currencies, net sales increased 1% and 4% for the three and nine months ended September 30, 2012. Net sales growth was strong during the prior year comparable periods, representing 15% and 14% growth in local currencies during the three and nine months ended

September 30, 2011, respectively. The global economic environment has deteriorated, especially in Europe. We expect our local currency organic sales growth in 2012 will continue to be less than growth rates experienced in 2011 and 2010, and net sales may decline in future quarters depending on economic conditions. Given economic uncertainty, it is difficult to predict the extent to which our results may be adversely affected.

Net sales by geographic destination for the three and nine months ended September 30, 2012, in U.S. dollars were flat and increased 4% in the Americas, increased 5% and 12% in Asia/Rest of World and decreased 15% and 9% in Europe. In local currencies, our net sales by geographic destination for the three and nine months ended September 30, 2012, increased 1% and 4% in the Americas and 7% and 12% in Asia/Rest of World and decreased 5% and 2% in Europe. Acquisitions contributed approximately 1% to net sales growth in Europe for the nine months ended September 30, 2012. Net sales in local currencies during the previous three and nine months ended September 30, 2011, increased 10% in both periods in the Americas, 16% and 14% in Europe and 21% in both periods in Asia/Rest of World. A discussion of sales by operating segment is included below.

As described in Note 18 to our consolidated financial statements for the year ended December 31, 2011, our net sales comprise product sales of precision instruments and related services. Service revenues are primarily derived from repair and other services, including regulatory compliance qualification, calibration, certification, preventative maintenance and spare parts.

Net sales of products decreased by 5% and increased by 2% in U.S. dollars for the three and nine months ended September 30, 2012, respectively, and in local currencies decreased by 1% and increased by 4%, respectively, compared to the corresponding prior periods. Service revenue (including spare parts) in U.S. dollars were flat during both the three and nine months ended September 30, 2012, respectively, and increased in local currencies by 5% for both the three and nine months ended September 30, 2012, compared to the corresponding prior periods.

Net sales of our laboratory-related products, which represented approximately 45% of our total net sales for both the three and nine months ended September 30, 2012, decreased 4% and increased 2% in U.S. dollars during the three and nine months ended September 30, 2012, and increased 1% and 6% in local currencies during the three and nine months ended September 30, 2012, respectively. Net sales growth was strong during the prior year comparable periods, representing 12% and 10% growth in local currencies during the three and nine month periods ended September 30, 2011, respectively. We experienced modest sales growth in most laboratory-related products during the three months ended September 30, 2012, except for a decline in laboratory balances which is partly related to difficult prior period comparisons and unfavorable economic conditions, particularly in Europe. Sales growth for the three and nine month periods ended September 30, 2012 benefited from favorable price realization, as well as strong volume increases in Asia/Rest of World. We expect net sales growth of our laboratory-related products (particularly in Europe) to continue to be less than growth rates experienced in 2011 and 2010, and net sales may decline in future quarters depending on economic conditions. It is currently difficult to predict the extent to which our results may be adversely affected.

Net sales of our industrial-related products, which represented approximately 47% and 46% of our total net sales for the three and nine months ended September 30, 2012, decreased 1% and increased 3% in U.S. dollars and increased 3% and 6% in local currencies during the three and nine months ended September 30, 2012, respectively. Net sales growth was strong during the prior year comparable periods, representing 22% and 21% growth in local currencies during the three and nine month periods ended September 30, 2011, respectively. Acquisitions contributed approximately 2% to net sales growth for the nine months ended September 30, 2012. Our industrial-related products experienced strong organic sales growth in product inspection products related to increased volume and favorable price realization, offset in part by a decline in our European core-industrial business related to decreased sales volume which is related to difficult prior period comparisons and unfavorable economic conditions in Europe. We also experienced reduced industrial-related sales growth in Asia/Rest of World during the three months ended September 30, 2012 which is primarily

related to reduced growth in China. We expect net sales growth of our industrial-related products (particularly in Europe) to continue to be less than growth rates experienced in 2011 and 2010, and net sales may decline in future quarters depending on economic conditions. It is currently difficult to predict the extent to which our results may be adversely affected.

Net sales in our food retailing markets, which represented approximately 8% and 9% of our total net sales for the three and nine months ended September 30, 2012, decreased 14% and 9% in U.S. dollars and decreased 9% and 6% in local currencies during the three and nine months ended September 30, 2012, respectively. We experienced local currency net sales declines in each geographic region during the three months ended September 30, 2012. The net sales declines were primarily related to reduced project activity as well as unfavorable economic conditions. We expect net sales in our food retailing markets may continue to decline in future quarters. It is currently difficult to predict the extent to which our results may be adversely affected.

#### Gross profit

Gross profit as a percentage of net sales was 53.3% and 52.3% for the three months ended September 30, 2012 and 2011, respectively, and 52.5% for both the nine months ended September 30, 2012 and 2011, respectively.

Gross profit as a percentage of net sales for products was 56.4% and 55.8% for the three and nine months ended September 30, 2012, respectively, compared to 55.3% and 56.2% for the corresponding periods in 2011.

Gross profit as a percentage of net sales for services (including spare parts) was 41.8% and 40.1% for the three and nine months ended September 30, 2012, respectively, compared to 40.6% and 38.8% for the corresponding periods in 2011.

The increase in gross profit as a percentage of net sales for the three months ended September 30, 2012 was primarily due to improved price realization, favorable currency translation fluctuations and favorable business mix. These results were partly offset by unfavorable geographic mix and increased investments in our field service organization.

#### Research and development and selling, general and administrative expenses

Research and development expenses as a percentage of net sales were 4.8% and 5.0% for the three and nine months ended September 30, 2012, respectively, compared to 5.0% and 5.2% for the the corresponding periods during 2011.

Research and development expenses decreased 7.0% and 2.0% in U.S. dollars and increased 1% and 2% in local currencies, during the three and nine months ended September 30, 2012, respectively, compared to the corresponding periods in 2011 relating to the timing of research and development project and product launch activity.

Selling, general and administrative expenses as a percentage of net sales were 29.6% and 30.2% for the three and nine months ended September 30, 2012, respectively, compared to 30.9% and 31.3% in the corresponding periods during 2011. Selling, general and administrative expenses decreased 8% and 2% in U.S. dollars during the three and nine months ended September 30, 2012, respectively, compared to the corresponding periods in 2011. Selling, general and administrative expenses decreased 2% and increased 1% in local currencies, during both the three and nine months ended September 30, 2012, compared to the corresponding periods in 2011. The local currency decrease for the three months ended September 30, 2012 is primarily due to savings from our cost reduction programs and lower cash incentives.

**Interest expense, restructuring charges and taxes**

Interest expense was \$5.6 million and \$17.1 million for the three and nine months ended September 30, 2012, respectively, and \$5.9 million and \$17.3 million for the corresponding periods in 2011. Interest expense decreased for the three and nine months ended September 30, 2012 primarily resulting from a decrease in average borrowings offset by an increase in rates for the period.

We also initiated additional cost reduction measures in 2012. Estimated charges under the current program are primarily comprised of severance costs and are expected to be approximately \$20 million to \$25 million, of which \$3.1 million and \$11.3 million were recorded during the three and nine months ended September 30, 2012. The program is expected to be substantially completed by the end of 2013.

The provision for taxes for both the three and nine month periods ended September 30, 2012 is based upon the Company's projected annual effective rate of 24.5%. During the third quarter of 2011, the Company recorded discrete tax items resulting in a net tax benefit of \$3.8 million primarily related to the favorable resolution of certain prior year tax matters. The impact of these items decreased the effective tax rate to 22% and 24% for the three and nine month periods ended September 30, 2011, respectively. Our consolidated income tax rate is lower than the U.S. statutory rate primarily because of benefits from lower-taxed non-U.S. operations. The most significant of these lower-taxed operations are in Switzerland and China.

**Results of Operations – by Operating Segment**

The following is a discussion of the financial results of our operating segments. We currently have five reportable segments: U.S. Operations, Swiss Operations, Western European Operations, Chinese Operations and Other. A more detailed description of these segments is outlined in Note 18 to our consolidated financial statements for the year ended December 31, 2011.

**U.S. Operations (amounts in thousands)**

|                                 | Three months ended September 30, |           |    | Nine months ended September 30, |           |    |   |
|---------------------------------|----------------------------------|-----------|----|---------------------------------|-----------|----|---|
|                                 | 2012                             | 2011      | %  | 2012                            | 2011      | %  |   |
| Total net sales                 | \$196,339                        | \$193,609 | 1  | % \$565,557                     | \$546,938 | 3  | % |
| Net sales to external customers | \$176,874                        | \$173,449 | 2  | % \$511,354                     | \$488,678 | 5  | % |
| Segment profit                  | \$36,627                         | \$33,139  | 11 | % \$95,987                      | \$86,303  | 11 | % |

Total net sales increased 1% and 3% for the three and nine months ended September 30, 2012, respectively, and net sales to external customers increased 2% and 5% for the three and nine months ended September 30, 2012, respectively, compared with the corresponding periods in 2011. Growth in total net sales and net sales to external customers was strong during the prior year comparable periods, representing 12% growth in total net sales and 10% growth in net sales to external customers during both the three and nine month periods ended September 30, 2011, respectively. The increase in total net sales and net sales to external customers for the three and nine months ended September 30, 2012 includes strong growth in product inspection and analytical instruments due to increased sales volume and favorable price realization. Net sales in food retailing products declined during the three months ended September 30, 2012 due to reduced project activity. Acquisitions, net contributed approximately 1% to our net sales growth for the nine months ended September 30, 2012.

Segment profit increased \$3.5 million and \$9.7 million for the three and nine months ended September 30, 2012, respectively, compared to the corresponding periods in 2011. The increase in segment profit was primarily due to increased sales volume, favorable price realization, higher inter-segment income, and improved productivity.

## Swiss Operations (amounts in thousands)

|                                 | Three months ended September 30, |           |                 | Nine months ended September 30, |           |                 |
|---------------------------------|----------------------------------|-----------|-----------------|---------------------------------|-----------|-----------------|
|                                 | 2012                             | 2011      | % <sup>1)</sup> | 2012                            | 2011      | % <sup>1)</sup> |
| Total net sales                 | \$127,515                        | \$147,960 | (14)%           | \$378,809                       | \$404,535 | (6)%            |
| Net sales to external customers | \$28,199                         | \$38,945  | (28)%           | \$88,224                        | \$102,769 | (14)%           |
| Segment profit                  | \$34,355                         | \$29,687  | 16%             | \$89,809                        | \$80,745  | 11%             |

1)Represents U.S. dollar (decline) growth for net sales and segment profit.

Total net sales decreased 14% and 6% in U.S. dollars for the three and nine months ended September 30, 2012, respectively. Total net sales in local currency increased 1% for the three month period ended September 30, 2012 and were flat for the nine month period ended September 30, 2012, compared to the corresponding periods in 2011. Net sales to external customers decreased 28% and 14% in U.S. dollars and 15% and 8% in local currency during the three and nine months ended September 30, 2012, respectively, compared to the corresponding periods in 2011. Local currency growth during the prior year comparable periods in net sales was 5% and 6%, and for net sales to external customers was 14% and 10%, for the three and nine month periods ended September 30, 2011. The decrease in local currency net sales to external customers for the three and nine month periods ended September 30, 2012 primarily related to volume decreases across most product categories, especially food retailing, and third-party export business. Our Swiss Operations continue to face unfavorable economic conditions and we expect our local currency sales to external customers will be adversely impacted for the remainder of 2012.

Segment profit increased \$4.7 million and \$9.1 million for the three and nine month periods ended September 30, 2012, respectively, compared to the corresponding periods in 2011. The increase in segment profit for the three and nine months ended September 30, 2012 resulted primarily due to increased inter-segment sales and benefits from our cost reduction activities. Segment profit also benefited from favorable currency translation fluctuations during the three months ended September 30, 2012.

## Western European Operations (amounts in thousands)

|                                 | Three months ended September 30, |           |                 | Nine months ended September 30, |           |                 |
|---------------------------------|----------------------------------|-----------|-----------------|---------------------------------|-----------|-----------------|
|                                 | 2012                             | 2011      | % <sup>1)</sup> | 2012                            | 2011      | % <sup>1)</sup> |
| Total net sales                 | \$175,613                        | \$201,060 | (13)%           | \$533,587                       | \$573,016 | (7)%            |
| Net sales to external customers | \$149,785                        | \$173,367 | (14)%           | \$459,074                       | \$493,646 | (7)%            |
| Segment profit                  | \$22,045                         | \$26,273  | (16)%           | \$62,288                        | \$65,349  | (5)%            |

1)Represents U.S. dollar (decline) growth for net sales and segment profit.

Total net sales decreased 13% and 7% in U.S. dollars and in local currency decreased 3% and increased 1% for the three and nine month periods ended September 30, 2012, respectively, compared to the corresponding periods in 2011. Net sales to external customers decreased 14% and 7% in U.S. dollars and in local currency decreased 4% and increased 1% for the same periods versus the prior year comparable periods. Acquisitions contributed approximately 1% and 2% to our net sales growth for the three and nine months ended September 30, 2012. Local currency growth in total net sales and net sales to external customers was strong during the prior year comparable periods, representing 13% and 11% growth in total net sales and 14% and 10% growth in net sales to external customers during the three and nine month periods ended September 30, 2011, respectively. Total net sales and net sales to external customers for the three and nine months ended September 30, 2012 includes sales volume declines in food retailing and core-industrial products. Total net sales and net sales to external customers also include a volume decline in laboratory balances for the three months ended September 30, 2012. Our Western European





Operations continue to face unfavorable economic conditions and we expect our local currency sales to external customers will be adversely impacted for the remainder of 2012.

Segment profit decreased \$4.2 million and \$3.1 million for the three and nine month periods ended September 30, 2012, respectively, compared to the corresponding periods in 2011. The decrease in segment profit for the three and nine months ended September 30, 2012 resulted primarily from a decrease in local currency sales volume and unfavorable currency translation fluctuations, partially offset by improved price realization and initial benefits from our cost reduction activities.

Chinese Operations (amounts in thousands)

|                                 | Three months ended September 30, |           |                 | Nine months ended September 30, |           |                 |   |
|---------------------------------|----------------------------------|-----------|-----------------|---------------------------------|-----------|-----------------|---|
|                                 | 2012                             | 2011      | % <sup>1)</sup> | 2012                            | 2011      | % <sup>1)</sup> |   |
| Total net sales                 | \$148,875                        | \$131,919 | 13              | % \$404,583                     | \$367,247 | 10              | % |
| Net sales to external customers | \$113,323                        | \$105,053 | 8               | % \$313,096                     | \$275,611 | 14              | % |
| Segment profit                  | \$33,067                         | \$27,065  | 22              | % \$89,316                      | \$82,197  | 9               | % |

1)Represents U.S. dollar (decline) growth for net sales and segment profit.

Total net sales increased 13% and 10% in U.S. dollars and increased 11% and 7% in local currency during the three and nine months ended September 30, 2012, respectively, compared to the corresponding periods in 2011. Net sales to external customers increased 8% and 14% in U.S. dollars and increased 6% and 11% in local currency during the three and nine months ended September 30, 2012, respectively, as compared to the corresponding periods in 2011. Local currency growth in net sales to external customers was strong during the prior year comparable periods, representing 23% and 26% growth during the three and nine month periods ended September 30, 2011, respectively. The local currency increase in total net sales and net sales to external customers for the three and nine month periods ended September 30, 2012 include particularly strong growth in laboratory-related products, modest growth in industrial-related products and a decline in food retailing.

Segment profit increased \$6.0 million and \$7.1 million for the three and nine month periods ended September 30, 2012, respectively, compared to the corresponding periods in 2011. The increase in segment profit for the three and nine months ended September 30, 2012 includes increased sales volume and favorable price realization, partially offset by increased inter-segment expenses.

Other (amounts in thousands)

|                                 | Three months ended September 30, |           |                 | Nine months ended September 30, |           |                 |    |
|---------------------------------|----------------------------------|-----------|-----------------|---------------------------------|-----------|-----------------|----|
|                                 | 2012                             | 2011      | % <sup>1)</sup> | 2012                            | 2011      | % <sup>1)</sup> |    |
| Total net sales                 | \$111,872                        | \$112,281 | 0               | % \$316,982                     | \$304,580 | 4               | %  |
| Net sales to external customers | \$110,372                        | \$110,300 | 0               | % \$312,488                     | \$300,264 | 4               | %  |
| Segment profit                  | \$12,211                         | \$15,058  | (19)            | )% \$31,041                     | \$35,165  | (12)            | )% |

1)Represents U.S. dollar (decline) growth for net sales and segment profit.

Total net sales were flat and increased 4% in U.S. dollars and increased 5% and 8% in local currency during the three and nine month periods ended September 30, 2012, respectively, compared to the corresponding periods in 2011. Net sales to external customers in U.S. dollars were flat and increased 4%, while net sales to external customers in local currency increased 5% and 8% during the three and nine months ended September 30, 2012, respectively, as compared to the corresponding periods in 2011. Local currency growth in total net sales and net sales to external customers was strong during the prior year comparable periods, representing 17% and 22% growth



in both total net sales and net sales to external customers during the three and nine month periods ended September 30, 2011, respectively. The increase in total net sales and net sales to external customers reflects strong sales growth across most product categories and geographies, especially Other Asia Pacific and Latin America.

Segment profit decreased \$2.8 million and \$4.1 million for the three and nine months ended September 30, 2012, respectively, compared to the corresponding periods in 2011. The decrease in segment profit is primarily due to increased costs from other segments and investments in sales and marketing, offset in part by an increase in sales volume.

#### Liquidity and Capital Resources

Liquidity is our ability to generate sufficient cash flows from operating activities to meet our obligations and commitments. In addition, liquidity includes the ability to obtain appropriate financing. Currently, our financing requirements are primarily driven by working capital requirements, capital expenditures, share repurchases and acquisitions.

Cash provided by operating activities totaled \$216.0 million during the nine months ended September 30, 2012, compared to \$177.7 million in the corresponding period in 2011. The increase in 2012 is primarily due to increased net earnings and working capital benefits related to decreased inventory levels and the timing of accounts receivable, partially offset by the timing of payables.

Capital expenditures are made primarily for investments in information systems and technology, machinery, equipment and the purchase and expansion of facilities. Our capital expenditures totaled \$64.3 million for the nine months ended September 30, 2012 compared to \$64.5 million in the corresponding period in 2011. Our capital expenditures during the nine months ended September 30, 2012 included approximately \$33.3 million of investments related to our Blue Ocean multi-year program of information technology investment, as compared with \$40.6 million during the prior year comparable period.

We continue to explore potential acquisitions. In connection with any acquisition, we may incur additional indebtedness. In August 2011, we acquired a leader in vision inspection technology for end-of-line packaging systems located in Germany that will be integrated into our product inspection product offering for an aggregate purchase price of \$19.4 million. We may be required to pay additional cash consideration up to a maximum amount of \$2.4 million related to an earn-out period. We also paid additional contingent cash consideration (previously accrued at the time of acquisition) of \$7.8 million in the third quarter of 2011 related to an earn-out associated with an acquisition in 2009. This payment is included in cash flows from financing activities in the consolidated statements of cash flows. During the first quarter of 2011, we completed acquisitions totaling \$15.4 million, of which \$12.0 million related to an X-ray inspection solutions business that will be integrated into our product inspection product offering.

We plan to repatriate earnings from China, Switzerland, the United Kingdom, Germany and certain other countries in future years and expect the only additional cost associated with the repatriation of such earnings outside the United States will be withholding taxes. All other undistributed earnings are considered to be permanently reinvested. As of September 30, 2012, we have an immaterial amount of cash and cash equivalents outside the United States where undistributed earnings are considered permanently reinvested. Accordingly, we believe the tax impact associated with repatriating our undistributed foreign earnings will not have a material effect on our liquidity.

## Senior Notes and Credit Facility Agreement

Our debt consisted of the following at September 30, 2012:

|                                  | September 30, 2012 |  |            |
|----------------------------------|--------------------|--|------------|
|                                  | U.S. Dollar        | Other Principal<br>Trading<br>Currencies | Total      |
| 6.30% \$100 million Senior Notes | \$ 100,000         | \$—                                      | \$ 100,000 |
| Credit facility                  | 278,356            | 704                                      | 279,060    |
| Other local arrangements         | —                  | 36,570                                   | 36,570     |
| Total debt                       | 378,356            | 37,274                                   | 415,630    |
| Less: current portion            | —                  | (36,570                                  | ) (36,570  |
| Total long-term debt             | \$378,356          | \$704                                    | \$379,060  |

As of September 30, 2012, approximately \$596.2 million was available under our credit facility. Changes in exchange rates between the currencies in which we generate cash flows and the currencies in which our borrowings are denominated affect our liquidity. In addition, because we borrow in a variety of currencies, our debt balances fluctuate due to changes in exchange rates.

In October 2012, we entered into an agreement to issue and sell in a private placement, ten-year Senior Notes with an aggregate principal amount of \$50 million and a fixed interest obligation of 3.67% ("3.67% Senior Notes") under a Note Purchase Agreement among the Company and accredited institutional investors (the "Agreement"). The 3.67% Senior Notes are senior unsecured obligations of the Company.

The 3.67% Senior Notes mature in December 2022. Interest is payable semi-annually in June and December of each year, beginning in June 2013. We may at any time prepay the 3.67% Senior Notes, in whole or in part (but in an amount not less than 10% of the original aggregate principal amount), at a price equal to 100% of the principal amount thereof plus accrued and unpaid interest, plus a "make-whole" prepayment premium. In the event of a change in control of the Company (as defined in the Agreement), we may be required to offer to prepay the 3.67% Senior Notes in whole at a price equal to 100% of the principal amount thereof, plus accrued and unpaid interest.

The Agreement contains customary affirmative and negative covenants for agreements of this type including, among others, limitations on the Company and its subsidiaries with respect to incurrence of liens and priority indebtedness, disposition of assets, mergers, and transactions with affiliates. The Agreement also requires us to maintain a consolidated interest coverage ratio of not less than 3.5 to 1.0 and a consolidated leverage ratio of not more than 3.5 to 1.0. The Agreement contains customary events of default with customary grace periods, as applicable.

Issuance costs approximating \$0.3 million will be amortized to interest expense over the 10-year term of the 3.67% Senior Notes.

We currently believe that cash flow from operating activities, together with liquidity available under our credit facility and local working capital facilities, will be sufficient to fund currently anticipated working capital needs and capital spending requirements for at least the foreseeable future.

We continue to explore potential acquisitions. In connection with any acquisition, we may incur additional indebtedness.

### Share Repurchase Program

We have a \$2.25 billion share repurchase program, of which there is \$508.2 million remaining to repurchase common shares as of September 30, 2012. The share repurchases are expected to be funded from cash balances, borrowings and cash generated from operating activities. Repurchases will be made through open market transactions, and the amount and timing of purchases will depend on business and market conditions, the stock price, trading restrictions, the level of acquisition activity and other factors. We have purchased 19.7 million shares since the inception of the program through September 30, 2012.

During the nine months ended September 30, 2012 and 2011, we spent \$207.9 million and \$171.2 million on the repurchase of 1,241,359 shares and 1,061,666 shares at an average price per share of \$167.42 and \$161.22, respectively. We reissued 295,090 shares and 220,463 shares held in treasury for the exercise of stock options and restricted stock units during the nine months ended September 30, 2012 and 2011, respectively.

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### Effect of Currency on Results of Operations

Because we conduct operations in many countries, our operating income can be significantly affected by fluctuations in currency exchange rates. Swiss franc denominated expenses represent a much greater percentage of our total operating expenses than Swiss franc denominated sales represent of our total net sales. In part, this is because most of our manufacturing costs in Switzerland relate to products that are sold outside Switzerland. In addition, we have a number of corporate functions located in Switzerland. Therefore, if the Swiss franc strengthens against all or most of our major trading currencies (e.g., the U.S. dollar, the euro, other major European currencies, the Chinese yuan and the Japanese yen), our operating profit is reduced. We also have significantly more sales in euro than we have expenses. Therefore, when the euro weakens against the U.S. dollar and the Swiss franc, it also decreases our operating profits. Accordingly, the Swiss franc exchange rate to the euro is an important cross-rate that we monitor. During the third quarter of 2011, the Swiss National Bank established a floor of 1.20 relating to the Swiss franc exchange rate to the euro. The duration for which the Swiss National Bank will maintain this exchange rate floor of 1.20 is currently unknown. Beginning in the third quarter of 2012, we entered into foreign currency forward contracts, as described in Note 4 of our interim consolidated financial statements, which reduce our exposure to a strengthening of the Swiss franc versus the euro. These forward contracts currently continue until October 2013. We estimate, absent these forward contracts, that a 1% strengthening of the Swiss franc against the euro would result in a net decrease in our earnings before tax of approximately \$0.8 million to \$1.2 million on an annual basis. The previously described foreign currency forward contracts reduce this exposure by approximately 75%. We also estimate a 1% strengthening of the Swiss franc against the U.S. dollar would result in a decrease in our earnings before tax of \$0.7 million to \$0.9 million on an annual basis. In addition to the Swiss franc and major European currencies, we also conduct business in many geographies throughout the world, including Asia Pacific, the United Kingdom, Eastern Europe, Latin America and Canada. Fluctuations in these currency exchange rates against the U.S. dollar can also affect our operating results. In addition to the effects of exchange rate movements on operating profits, our debt levels can fluctuate due to changes in exchange rates, particularly between the U.S. dollar and the Swiss franc. Based on our outstanding debt at September 30, 2012, we estimate that a 10% weakening of the U.S. dollar against the currencies in which our debt is denominated would result in an increase of approximately \$4.1 million in the reported U.S. dollar value of the debt.

### Recent Accounting Pronouncements

In July 2012, the FASB issued ASU 2012-02, to ASC 350 "Intangibles - Goodwill and Other." ASU 2012-02 provides authoritative guidance on the measurement of indefinite-lived intangible impairment and allows the Company the option to first assess qualitative factors to determine whether it is more likely than not that an indefinite-lived intangible asset is impaired. If, after assessing the totality of events or circumstances, the Company determines that it is more likely than not that the fair value of an indefinite-lived intangible asset is above its carrying amount, then performing the impairment test is unnecessary. The guidance becomes effective for the Company for the year ended December 31, 2013, although early adoption is permitted. The adoption of this guidance is not expected to impact the Company's consolidated results of operations or financial position.

In January 2012, the Company adopted ASU 2011-05, to ASC 220 "Comprehensive Income," as amended by ASU 2011-12. The adoption of the amended guidance requires the Company to present items of net earnings and other comprehensive income either in one continuous statement or in two separate, but consecutive statements.

Additionally, ASU 2011-05 eliminated the option to present components of other comprehensive income as part of the consolidated statements of shareholders' equity and comprehensive income. The Company is also required to present reclassification adjustments on the face of the consolidated statements of comprehensive income, by component of other comprehensive income. The adoption of the recently issued guidance did not impact the Company's consolidated results of operations or financial position.

In January 2012, the Company adopted ASU 2011-04, to ASC 820, "Fair Value Measurement." ASU 2011-04 changes the wording used to describe the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. The adoption of the recently issued guidance did not impact the Company's consolidated results of operations or financial position.

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#### Forward-Looking Statements Disclaimer

Some of the statements in this quarterly report and in documents incorporated by reference constitute “forward-looking statements” within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934. These statements relate to future events or our future financial performance, including, but not limited to, the following: projected earnings and sales growth in U.S. dollars and local currencies, projected earnings per share, strategic plans and contingency plans, potential growth opportunities or economic downturns in both developed markets and emerging markets, including China, factors influencing growth in our laboratory, industrial and food retail markets, our expectations in respect of the impact of general economic conditions on our business, our projections for growth in certain markets or industries, our capability to respond to future changes in market conditions, impact of inflation, currency and interest rate fluctuations, our ability to maintain a leading position in our key markets, our expected market share, our ability to leverage our market-leading position and diverse product offering to weather an economic downturn, the effectiveness of our “Spinnaker” initiatives relating to sales and marketing, planned research and development efforts, product introductions and innovation, manufacturing capacity, adequacy of facilities, access to and the costs of raw materials, shipping and supplier costs, expanding our operating margins, anticipated gross margins, anticipated customer spending patterns and levels, expected customer demand, meeting customer expectations, warranty claim levels, anticipated growth in service revenues, anticipated pricing, our ability to realize planned price increases, planned operational changes and productivity improvements, effect of changes in internal control over financial reporting, research and development expenditures, competitors’ product development, levels of competitive pressure, our future position vis-à-vis competitors, expected capital expenditures, the timing, impact, cost, benefits from and effectiveness of our cost reduction programs, future cash sources and requirements, cash flow targets, liquidity, value of inventories, impact of long-term incentive plans, continuation of our stock repurchase program and the related impact on cash flow, expected pension and other benefit contributions and payments, expected tax treatment and assessment, impact of taxes and changes in tax benefits, the need to take additional restructuring charges, expected compliance with laws, changes in laws and regulations, impact of environmental costs, expected trading volume and value of stocks and options, impact of issuance of preferred stock, expected cost savings, impact of legal proceedings, satisfaction of contractual obligations by counterparties, timeliness of payments by our customers, the adequacy of reserves for bad debts against our accounts receivable, benefits and other effects of completed or future acquisitions.

These statements involve known and unknown risks, uncertainties and other factors that may cause our or our businesses’ actual results, levels of activity, performance or achievements to be materially different from those expressed or implied by any forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as “may,” “will,” “could,” “would,” “should,” “expect,” “plan,” “anticipate,” “intend,” “believe,” “estimate,” “potential” or “continue” or the negative of those terms or other comparable terminology. These statements are only predictions. Actual events or results may differ materially because of market conditions in our industries or other factors. Moreover, we do not, nor does any other person, assume responsibility for the accuracy and completeness of those statements. Unless otherwise required by applicable laws, we disclaim any intention or obligation to publicly update or revise any of the forward-looking statements after the date of this quarterly report to conform them to actual results, whether as a result of new information, future events or otherwise. All of the forward-looking statements are qualified in their entirety by reference to the factors discussed under the captions “Factors affecting our future operating results” in the “Business” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in Part I, Item 1A of our annual report on Form 10-K for the fiscal year ended December 31, 2011, which describe risks and factors that could cause results to differ materially from those projected in those forward-looking statements.

We caution the reader that the above list of risks and factors that may affect results addressed in the forward-looking statements may not be exhaustive. Other sections of this quarterly report on Form 10-Q for the period ended September 30, 2012 and other documents incorporated by reference may describe additional risks or factors that could adversely impact our business and financial performance. We



operate in a continually changing business environment, and new risk factors emerge from time to time. Management cannot predict these new risk factors, nor can it assess the impact, if any, of these new risk factors on our businesses or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those projected in any forward-looking statements. Accordingly, forward-looking statements should not be relied upon as a prediction of actual results.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

As of September 30, 2012, there was no material change in the information provided under Item 7A in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

**Item 4. Controls and Procedures**

Under the supervision and with the participation of our management, including the Chief Executive Officer and the Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures as required by Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer have concluded that these disclosure controls and procedures are effective. There were no changes in our internal control over financial reporting during the quarter ended September 30, 2012 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

Item 1. Legal Proceedings. None

Item 1A. Risk Factors.

For the nine months ended September 30, 2012 there were no material changes from risk factors disclosed in Part I, Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Issuer Purchases of Equity Securities

|                                   | (a)                                 | (b)                                | (c)   | (d)  |
|-----------------------------------|-------------------------------------|------------------------------------|---|--|
|                                   | Total Number of<br>Shares Purchased | Average Price<br>Paid<br>per Share | Total Number of<br>Shares Purchased as<br>Part of Publicly<br>Announced Program | Approximate Dollar<br>Value (in<br>thousands) of<br>Shares that may yet<br>be Purchased under<br>the Program |
| July 1 to July 31, 2012           | 134,196                             | \$ 153.71                          | 134,196   | \$559,629  |
| August 1 to August 31, 2012       | 170,094                             | \$ 162.42                          | 170,094   | \$531,999  |
| September 1 to September 30, 2012 | 139,974                             | \$ 170.19                          | 139,974   | \$508,175  |
| Total                             | 444,264                             | \$ 167.42                          | 444,264   | \$508,175  |

We have a share repurchase program, of which there is \$508.2 million remaining to repurchase common shares as of September 30, 2012. We have purchased 19.7 million shares since the inception of the program through September 30, 2012.

During the nine months ended September 30, 2012 and 2011, we spent \$207.9 million and \$171.2 million on the repurchase of 1,241,359 and 1,061,666 shares at an average price per share of \$167.42 and \$161.22, respectively. We reissued 295,090 shares and 220,463 shares held in treasury for the exercise of stock options and restricted stock units for the nine months ended September 30, 2012 and 2011, respectively.

Item 3. Defaults Upon Senior Securities. None

Item 5. Other information. None

Item 6. Exhibits. See Exhibit Index below.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 2, 2012

Mettler-Toledo International Inc.

By: /s/ William P. Donnelly

William P. Donnelly  
Group Vice President and  
Chief Financial Officer

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EXHIBIT INDEX

| Exhibit No. | Description  |
|-------------|--|
| 31.1*       | Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes — Oxley Act of 2002 |
| 31.2*       | Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes — Oxley Act of 2002 |
| 32*         | Certification Pursuant to Section 906 of the Sarbanes — Oxley Act of 2002                                |
| 101.INS*    | XBRL Instance Document   |
| 101.SCH*    | XBRL Taxonomy Extension Schema Document  |
| 101.CAL*    | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.LAB*    | XBRL Taxonomy Extension Label Linkbase Document  |
| 101.PRE*    | XBRL Taxonomy Extension Presentation Linkbase Document   |
| 101.DEF*    | XBRL Taxonomy Extension Definition Linkbase Document   |

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\* Filed herewith