

SANMINA-SCI CORP  
Form 10-Q  
August 04, 2008  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**Form 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the quarterly period ended June 28, 2008

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_ .

Commission File Number 0-21272

**Sanmina-SCI Corporation**

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(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**77-0228183**

(I.R.S. Employer  
Identification Number)

**2700 N. First St., San Jose, CA**

(Address of principal executive offices)

**95134**

(Zip Code)

**(408) 964-3500**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

As of July 30, 2008, there were 530,971,114 shares outstanding of the issuer's common stock, \$0.01 par value per share.

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## SANMINA-SCI CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEETS

	June 28, 2008	As of (Unaudited) (In thousands)	September 29, 2007
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$ 981,564		\$ 933,424
Accounts receivable, net of allowances of \$5,828 and \$4,044 at June 28, 2008 and September 29, 2007, respectively	1,183,602		1,218,375
Inventories	901,039		1,059,856
Prepaid expenses and other current assets	115,406		167,038
Assets held for sale (including assets related to discontinued operations)	94,560		36,764
Total current assets	3,276,171		3,415,457
Property, plant and equipment, net	611,172		609,394
Goodwill	510,067		510,669
Other	133,263		134,435
Total assets	\$ 4,530,673		\$ 4,669,955
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>			
Current liabilities:			
Accounts payable	\$ 1,364,867		\$ 1,450,705
Accrued liabilities	237,643		203,941
Accrued payroll and related benefits	142,781		142,436
Liabilities discontinued operations	1,418		
Total current liabilities	1,746,709		1,797,082
Long-term liabilities:			
Long-term debt	1,480,304		1,588,072
Other	113,170		111,654
Total long-term liabilities	1,593,474		1,699,726
Commitments and contingencies (Note 9)			
Stockholders equity	1,190,490		1,173,147
Total liabilities and stockholders equity	\$ 4,530,673		\$ 4,669,955

See accompanying notes.

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## SANMINA-SCI CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(Unaudited)			
	(In thousands, except per share data)			
Net sales	\$ 1,903,253	\$ 1,673,298	\$ 5,498,824	\$ 5,383,888
Cost of sales	1,763,612	1,578,243	5,105,609	5,033,751
Gross profit	139,641	95,055	393,215	350,137
Operating expenses:				
Selling, general and administrative	77,425	87,351	245,839	267,758
Research and development	5,872	6,131	14,731	24,064
Restructuring costs	13,256	5,398	68,054	27,579
Amortization of intangible assets	1,650	1,690	4,950	4,951
Impairment of assets	1,700		1,700	
Total operating expenses	99,903	100,570	335,274	324,352
Operating income (loss) from continuing operations	39,738	(5,515)	57,941	25,785
Interest income	3,572	3,786	15,018	23,357
Interest expense	(29,961)	(41,044)	(96,935)	(130,155)
Other income, net	5,895	2,627	5,527	13,035
Interest and other expense, net	(20,494)	(34,631)	(76,390)	(93,763)
Income (loss) from continuing operations before income taxes	19,244	(40,146)	(18,449)	(67,978)
Provision for income taxes	7,275	2,056	18,972	15,427
Net income (loss) from continuing operations	11,969	(42,202)	(37,421)	(83,405)
Income from discontinued operations, net of tax	3,359	14,562	36,251	57,882
Net income (loss)	\$ 15,328	\$ (27,640)	\$ (1,170)	\$ (25,523)
Basic income (loss) per share from:				
Continuing operations	\$ 0.02	\$ (0.08)	\$ (0.07)	\$ (0.16)
Discontinued operations	\$ 0.01	\$ 0.03	\$ 0.07	\$ 0.11
Net income (loss)	\$ 0.03	\$ (0.05)	\$ 0.00	\$ (0.05)
Diluted income (loss) per share from:				
Continuing operations	\$ 0.02	\$ (0.08)	\$ (0.07)	\$ (0.16)
Discontinued operations	\$ 0.01	\$ 0.03	\$ 0.07	\$ 0.11
Net income (loss)	\$ 0.03	\$ (0.05)	\$ 0.00	\$ (0.05)
Weighted average shares used in computing per share amounts:				
Basic	531,197	527,091	530,546	527,101
Diluted	531,323	527,091	530,546	527,101

See accompanying notes.

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## SANMINA-SCI CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	June 28, 2008	Nine Months Ended (Unaudited) (In thousands)	June 30, 2007
<b>CASH FLOWS PROVIDED BY OPERATING ACTIVITIES:</b>			
Net loss	\$	(1,170)	\$ (25,523)
Adjustments to reconcile net loss to cash provided by operating activities:			
Depreciation and amortization		74,738	89,190
Non-cash restructuring costs		1,777	(3,868)
Provision for doubtful accounts		2,807	636
Stock-based compensation expense		10,551	13,512
Gain on disposals of property, plant and equipment, net		(322)	(8,419)
Proceeds from sales of accounts receivable		844,274	1,535,539
Loss on extinguishment of debt		2,238	3,175
Other, net		(389)	(404)
Changes in operating assets and liabilities, net of acquisitions and divestitures:			
Accounts receivable		(803,244)	(1,307,630)
Inventories		108,769	195,252
Prepaid expenses and other assets		20,475	(25,147)
Accounts payable, accrued liabilities and other long-term liabilities		(62,986)	(103,236)
Cash provided by operating activities		197,518	363,077
<b>CASH FLOWS USED IN INVESTING ACTIVITIES:</b>			
Purchases of short-term investments		(576)	(3,259)
Proceeds from maturities of short-term investments		13,289	5,112
Purchases of long-term investments		(150)	(400)
Proceeds from sales of long-term investments		4,904	1,097
Purchases of property, plant and equipment		(99,313)	(54,346)
Proceeds from sales of property, plant and equipment		27,879	34,405
Proceeds from sale of business		15,243	
Cash paid for businesses acquired, net of cash acquired		(4,264)	(4,217)
Cash used in investing activities		(42,988)	(21,608)
<b>CASH FLOWS PROVIDED BY (USED IN) FINANCING ACTIVITIES:</b>			
Proceeds from issuance of long-term debt, net of issuance costs			1,181,409
Repayment of debt		(120,000)	(1,225,000)
Cash provided by (used in) financing activities		(120,000)	(43,591)
Effect of exchange rate changes on cash and cash equivalents		13,610	(9,247)
Increase in cash and cash equivalents		48,140	288,631
Cash and cash equivalents at beginning of period		933,424	491,829
Cash and cash equivalents at end of period	\$	981,564	\$ 780,460
<b>Supplemental disclosures of cash flow information:</b>			
Cash paid during the period for:			
Interest	\$	72,770	\$ 95,154
Income taxes (excludes refunds of \$9.4 million and \$6.7 million for the nine months ended June 28, 2008 and June 30, 2007, respectively)	\$	25,283	\$ 35,314

See accompanying notes.



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**SANMINA-SCI CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**Note 1. Basis of Presentation**



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The accompanying condensed consolidated financial statements of Sanmina-SCI Corporation ( Sanmina-SCI , we , our , us , the Company ) have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in the annual financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to those rules or regulations. The interim financial statements are unaudited, but reflect all normal recurring adjustments and non-recurring adjustments that are, in the opinion of management, necessary for a fair presentation.

The Company sold its personal computing and associated logistics business ( PC Business ) in two separate transactions, which were completed on June 2, 2008 and July 7, 2008 (subsequent to the end of the third quarter of fiscal year 2008). In accordance with Statement of Financial Accounting Standards ( SFAS ) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (SFAS No. 144), the Company's PC Business has been presented as a discontinued operation in the condensed consolidated financial statements for all periods presented. See Note 12 for a discussion of Discontinued Operations and Assets Held for Sale. Unless noted otherwise, the following discussions in the notes to the consolidated financial statements pertain to continuing operations.

During the third quarter of fiscal year 2008, the Company completed an analysis of the useful life assumptions for certain machinery and equipment. As a result, the estimated useful lives of certain machinery and equipment were changed from five years to seven years to better align depreciation expense related to these assets with their expected future economic benefit. This change was effective as of the beginning of the third quarter of fiscal year 2008, at which time the machinery and equipment had a net book value of \$61.4 million and an average remaining useful life of 34 months (prior to change in estimate). The impact of this change was immaterial to the Company's results of operations for the third quarter of fiscal year 2008.

Results of operations for the nine months ended June 28, 2008 are not necessarily indicative of results that may be expected for the full fiscal year.

These condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto for the year ended September 29, 2007, included in our 2007 Annual Report on Form 10-K.

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the unaudited condensed consolidated financial statements and accompanying notes. Actual results could differ materially from those estimates.

The condensed consolidated balance sheet as of September 29, 2007 reflects a reclassification of \$36.8 million from prepaid expenses and other current assets to assets held for sale, relating to real estate that is actively being marketed for sale as a result of the Company's restructuring activities. This reclassification was made to conform to the current period's condensed consolidated balance sheet presentation.

### *Recent Accounting Pronouncements*

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities, an amendment of FASB Statement No. 133. SFAS No. 161 amends and expands the disclosure requirements of SFAS No. 133 with the intent to provide users of financial statements with an enhanced understanding of how and why an entity uses derivative instruments, how derivative instruments and the related hedged items are accounted for under SFAS No. 133 and its related interpretations, fair value disclosures and how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. SFAS No. 161 will be effective at the beginning of fiscal year 2009.

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), Business Combinations . This statement defines the acquirer as the entity that obtains control of one or more businesses in the business combination, establishes the

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acquisition date as the date that the acquirer achieves control and requires the acquirer to recognize the assets acquired, liabilities assumed and any noncontrolling interest at their fair values as of the acquisition date. In addition, SFAS No. 141(R) requires capitalization of acquisition-related and restructure-related costs, remeasurement of earnout provisions at fair value, measurement of equity securities issued for purchase at the date of close of the transaction and capitalization of in-process research and development related intangibles. SFAS No. 141(R) is effective for the Company's business combinations for which the acquisition date is on or after the beginning of fiscal year 2010.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115*. SFAS No. 159 is expected to expand the use of fair value accounting, but does not affect existing standards that require certain assets or liabilities to be carried at fair value. The objective of SFAS No. 159 is to improve financial reporting by providing companies with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. Under SFAS No. 159, a company may choose, at specified election dates, to measure eligible items at fair value and report unrealized gains and losses on items for which the fair value option has been elected in earnings at each subsequent reporting date. SFAS No. 159 is effective at the beginning of fiscal year 2009. The Company is currently assessing the possible impact of SFAS No. 159 on its results of operations and financial position.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework and gives guidance regarding the methods used for measuring fair value, and expands disclosures about fair value measurements. Certain provisions of SFAS No. 157 are effective at the beginning of fiscal year 2009 and other provisions are effective in fiscal year 2010. The Company is currently assessing the possible impact of SFAS No. 157 on its results of operations and financial position.

Table of Contents**Note 2. Stock-Based Compensation**

Stock compensation expense was as follows:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(In thousands)		(In thousands)	
Cost of sales	\$ 1,571	\$ 1,234	\$ 4,852	\$ 3,309
Selling, general & administrative	1,565	6,022	5,122	9,621
Research and development	50	100	227	296
Continuing operations	3,186	7,356	10,201	13,226
Discontinued operations	81	102	350	286
Total	\$ 3,267	\$ 7,458	\$ 10,551	\$ 13,512

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(In thousands)		(In thousands)	
Stock options	\$ 1,785	\$ 1,403	\$ 5,739	\$ 3,053
Restricted stock awards	53	4,014	110	7,245
Restricted stock units	1,348	1,939	4,352	2,928
Continuing operations	3,186	7,356	10,201	13,226
Discontinued operations	81	102	350	286
Total	\$ 3,267	\$ 7,458	\$ 10,551	\$ 13,512

At June 28, 2008, an aggregate of 64.2 million shares were authorized for future issuance under our stock plans, which includes stock options, employee stock purchase plan and restricted stock units and awards. A total of 4.6 million shares of common stock were available for grant under our stock plans as of June 28, 2008. Awards that expire or are cancelled without delivery of shares generally become available for issuance under the plans.

**Stock Options**



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The Company's stock option plans provide employees and directors the right to purchase common stock. The Company's policy is that the grant price be equal to the fair market value of such shares on the grant date. The Company recognizes compensation expense for such awards over the vesting period. The contractual term of all options is ten years. For option grants made prior to fiscal year 2005, the Company recognizes compensation expense using the multiple option approach.

For option grants made subsequent to the adoption of SFAS No. 123R, the Company recognizes compensation expense ratably (straight-line) over the vesting period. The fair value of each option award is estimated on the date of grant using the Black-Scholes valuation model with the assumptions noted in the table below. The expected life of an option is estimated based primarily on observed historical exercise patterns. Expected volatility is estimated using an equally-weighted blend of historical volatility over the expected life of the options and implied volatilities from traded options on our stock having a life of more than six months. The risk-free interest rate is based on the implied yield on a U.S. Treasury zero-coupon issue with a remaining term equal to the expected life of the option. The dividend yield reflects the Company's history and intention of not paying dividends.

Assumptions used to estimate the fair value of stock options granted were as follows:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
Volatility	62.8%	49.3%	60.3%	53.1%
Risk-free interest rate	2.80%	4.75%	3.19%	4.67%
Dividend yield	0%	0%	0%	0%
Expected life of options	5.0 years	5.0 years	5.0 years	5.3 years



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Stock option activity for the nine months ended June 28, 2008 was as follows:

	Number of Shares	Weighted- Average Exercise Price (\$)	Weighted- Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value of In-The-Money Options (\$)
Outstanding, September 29, 2007	43,033,704	6.10	7.50	28,921
Granted	10,281,884	1.68		
Exercised				
Cancelled/Forfeited/Expired	(5,726,292)	6.11		
Outstanding, June 28, 2008	47,589,296	5.14	7.54	
Vested and expected to vest, June 28, 2008	41,889,933	5.48	7.33	
Exercisable, June 28, 2008	20,956,757	8.26	5.56	

The weighted-average grant date fair value of stock options granted during the three and nine months ended June 28, 2008 was \$0.89 and \$0.90, respectively. The weighted-average grant date fair value of stock options granted during the three and nine months ended June 30, 2007 was \$0.70 and \$1.06, respectively. No stock options were exercised during any of these periods. The aggregate intrinsic value in the preceding table represents the total pre-tax intrinsic value of in-the-money options that would have been received by the option holders had all option holders exercised their options as of that date based on the Company's closing stock price of \$1.25. The Company's closing stock price as of September 29, 2007 was \$2.12.

As of June 28, 2008, there was \$28.2 million of total unrecognized compensation expense related to stock options. This amount is expected to be recognized over a weighted average period of 4.11 years.

***Restricted Stock Awards***



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The Company grants awards of restricted stock to executive officers, directors and certain management employees. These awards vest over periods ranging from one to four years. Compensation expense associated with these awards is measured using the Company's closing stock price on the date of grant and is recognized ratably over the vesting period.

There were no restricted stock awards granted during the three and nine months ended June 28, 2008 or June 30, 2007. At June 28, 2008, the amount of unrecognized compensation expense related to restricted stock awards was not material.

Activity related to the Company's non-vested restricted stock for the nine months ended June 28, 2008 was as follows:

	Number of Shares	Weighted Average Grant-Date Fair Value (\$)
Non-vested at September 29, 2007	2,686,561	10.54
Vested	(2,521,561)	10.78
Forfeited		
Non-vested at June 28, 2008	165,000	6.97

### Restricted Stock Units

The Company issues restricted stock units to executive officers, directors and certain management employees. These awards vest over periods ranging from one to four years. The units are automatically exchanged for shares at each vesting date. Compensation expense associated with these awards is measured using the Company's closing stock price on the date of grant and is recognized ratably over the vesting period.

There were 80,139 and 524,724 restricted stock units granted during the three and nine months ended June 28, 2008 with a weighted-average grant date fair value of \$1.63 for both periods. There were 294,000 and 4,921,074 restricted stock units granted during the three and nine months ended June 30, 2007 with a weighted-average grant date fair value of \$3.52 and \$3.55, respectively. At June 28, 2008, unrecognized compensation expense related to restricted stock units was

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approximately \$9.45 million. This amount is expected to be recognized over a weighted average period of 1.39 years. The number of shares granted, but unreleased, was approximately 5 million as of June 28, 2008.

Activity with respect to the Company's non-vested restricted stock units for the nine months ended June 28, 2008 was as follows:

	Number of Shares	Weighted- Grant Date Fair Value (\$)	Weighted- Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value (\$)
Non-vested restricted stock units at September 29, 2007	6,055,290	3.71	1.84	12,837,215
Granted	524,724	1.63		
Vested	(1,205,881)	1.64		
Cancelled	(374,166)	4.22		
Non-vested restricted stock units at June 28, 2008	4,999,967	3.52	1.39	6,249,959
Non-vested restricted stock units expected to vest at June 28, 2008	4,079,975	3.54	1.39	5,099,968

*Performance Restricted Stock Plan*



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In fiscal year 2006, the Company's Compensation Committee approved the issuance of approximately 2.5 million performance restricted stock units at a weighted-average grant date fair value of \$4.02 per unit to selected executives and other key employees. The units are automatically exchanged for vested shares when certain performance targets are met.

The Company did not recognize compensation expense for performance restricted stock units for the three and nine months ended June 28, 2008 and June 30, 2007 since the Company did not meet the prescribed performance levels. As of June 28, 2008, unrecognized compensation expense to be recognized over the remaining one-year vesting term, assuming performance targets are achieved, was approximately \$1.1 million.

### Note 3. Income Taxes

The provision for income taxes has been determined in accordance with FAS 109, Accounting for Income Taxes (FAS 109), Accounting Principles Board 28, Interim Financial Reporting (APB 28) and FASB Interpretation 18 Accounting for Income Taxes in Interim Periods (FIN 18). FAS 109 requires that the amount of income tax expense or benefit be allocated among continuing operations, discontinued operations, other comprehensive income, and items charged or credited directly to stockholders' equity. The amount allocated to continuing operations is the tax effect of the pretax income or loss from continuing operations that occurred during the year, plus or minus income tax effects of changes in circumstances that cause a change in judgment about the realization of deferred tax assets in future years and changes in tax laws or rates. The provision for income tax expense was \$7.3 million and \$19.0 million for the three and nine months ended June 28, 2008, respectively, compared to \$2.1 million and \$15.4 million for the three and nine months ended June 30, 2007, respectively. Income tax expense was primarily attributable to the Company's profitable operations since such taxable income cannot be offset by losses incurred in other tax jurisdictions and losses incurred in the United States and certain other foreign jurisdictions required a full valuation allowance on future tax benefits.

The Company adopted FIN 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109 (FIN 48), on the first day of fiscal year 2008. The Company applies FIN 48 to each income tax position accounted for under SFAS No. 109, Accounting for Income Taxes, at each financial statement reporting date. This process involves the assessment of whether each income tax position is more likely than not of being sustained on audit, including resolution of related appeals or litigation process, if any. For each income tax position that meets the more likely than not recognition threshold, the Company then assesses the largest amount of tax benefit that is greater than 50% likely of being realized upon effective settlement with the tax authority.

There was no cumulative effect of adopting FIN 48. Upon adoption of FIN 48, the Company decreased income taxes payable by \$18.8 million and increased long-term income tax liabilities by the same amount based on the Company's expectation that no cash payments will be made within 12 months. Of this amount, \$18.2 million would, if recognized, affect the Company's effective tax rate.

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As of June 28, 2008, the Company had \$22.1 million of gross unrecognized tax benefits, of which \$21.3 million would, if recognized, affect the Company's effective tax rate.

Consistent with years prior to the adoption of FIN 48, the Company's accounting policy is to classify interest and penalties on unrecognized tax benefits as income tax expense. As of the date of adoption of FIN 48, the Company had \$2.7 million accrued for the payment of interest and penalties relating to unrecognized tax benefits. The Company accrued \$0.4 million and \$1.2 million of interest expense related to income tax liabilities during the three and nine months ended June 28, 2008, respectively.

The Company files U.S. federal, U.S. state, and foreign tax returns. The Company is generally no longer subject to tax examinations for years prior to 2003 for U.S. federal and state purposes, and for years prior to 2001 in foreign countries.

The Company does not anticipate a significant change to the total amount of unrecognized tax benefits within the next 12 months.

**Note 4. Inventories**

Components of inventories were as follows:

	June 28, 2008	As of September 29, 2007
	(In thousands)	
Raw materials	\$ 638,862	\$ 770,208
Work-in-process	136,305	146,675
Finished goods	125,872	142,973
Total	\$ 901,039	\$ 1,059,856

Inventories as of September 29, 2007 included \$104.5 million related to the Company's PC business. As of June 28, 2008, all inventories related to the PC business had either been sold or were classified as assets held for sale in the condensed consolidated balance sheet.

**Note 5. Goodwill and Other Intangibles Assets**

Goodwill was as follows:

As of September 29,	Goodwill Addition	Goodwill Adjustment	As of June 28,
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	2007		(In thousands)		2008	
Electronic Manufacturing Services reporting unit	\$	478,647	\$	922	\$	479,569
Discontinued operations		32,022			(1,524)	30,498
Total	\$	510,669	\$	922	\$	510,067

The Company's PC Business is being accounted for as a discontinued operation. See Note 12 for a discussion of Discontinued Operations.

Goodwill decreased from \$510.7 million as of September 29, 2007 to \$510.1 million as of June 28, 2008 due to a write-off of \$1.5 million related to the sale of a portion of the Company's PC Business, offset by \$0.9 million in foreign currency translation adjustments. Goodwill related to discontinued operations will be reduced to zero upon completion of the sale of the PC Business in the fourth quarter of fiscal year 2008. The Company does not expect to recognize a significant gain or loss on the sale of its PC Business since the proceeds from sale are expected to approximate the sum of the net book value of assets being sold and the carrying amount of goodwill related to the PC Business.

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Other intangible assets are presented in other on the condensed consolidated balance sheets. Gross and net carrying values of other intangible assets were as follows:

	As of June 28, 2008			As of September 29, 2007			Net Carrying Amount	
	Gross Carrying Amount	Impairment of Intangibles	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Impairment of Intangibles		Accumulated Amortization
Other intangible assets	\$ 72,106	\$ (7,928)	\$ (47,646)	\$ 16,532	\$ 72,106	\$ (7,928)	\$ (41,960)	\$ 22,218

(In thousands)

The decrease in other intangible assets from September 29, 2007 to June 28, 2008 was due to amortization. Intangible asset amortization expense was approximately \$5.7 million for both the nine months ended June 28, 2008 and June 30, 2007 (including \$0.7 million reported in cost of sales for both periods).

Estimated future annual amortization of other intangible assets as of June 28, 2008 was as follows:

Fiscal Years:	(In thousands)
2008 (remainder)	\$ 1,885
2009	4,992
2010	2,957
2011	2,866
2012	2,113
Thereafter	1,719
	\$ 16,532

**Note 6. Comprehensive Income**

SFAS No. 130, Reporting Comprehensive Income, establishes standards for the reporting of comprehensive income and its components. Comprehensive income includes certain items that are reflected in stockholders' equity, but not included in results of operations.

Other comprehensive income, net of tax as applicable, for the three and nine months ended June 28, 2008 and June 30, 2007 was as follows:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
Net income (loss)	\$ 15,328	\$ (27,640)	\$ (1,170)	\$ (25,523)
Other comprehensive income (loss):				
Foreign currency translation adjustments	3,075	3,413	18,037	8,402

(In thousands)

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Unrealized holding gains (losses) on derivative financial instruments	14,069	(2,503)	(9,350)	(2,519)
Change in minimum pension liability	629	487	(832)	513
Comprehensive income (loss)	\$ 33,101	\$ (26,243)	\$ 6,685	\$ (19,127)

Foreign currency translation adjustments were primarily attributable to a weakening of the U.S. Dollar against the Euro, Chinese Renminbi and other foreign currencies.

Net unrealized gains (losses) on derivative financial instruments were primarily related to interest rate swap agreements. These swap agreements are being accounted for as cash flow hedges; accordingly, changes in fair value are recorded in other comprehensive income and recognized in earnings when the hedged interest expense is recognized.

Accumulated other comprehensive income, net of tax as applicable, consisted of the following:

	June 28, 2008	As of (In thousands)	September 29, 2007
Foreign currency translation adjustments	\$ 92,000	\$	73,963
Unrealized holding losses on derivative financial instruments	(20,726)		(11,376)
Unrecognized net actuarial loss and transition cost for pension plans	(2,359)		(1,527)
Total	\$ 68,915	\$	61,060

Table of Contents**Note 7. Earnings Per Share**

Basic earnings per share is calculated by dividing net income by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share is calculated by dividing net income by the weighted average number of shares of common stock and dilutive potential common shares outstanding during the period.

Basic and diluted net income (loss) per share were calculated as follows:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
(In thousands, except per share data)				
Numerator:				
Net income (loss) from continuing operations	\$ 11,969	\$ (42,202)	\$ (37,421)	\$ (83,405)
Income from discontinued operations, net of tax	3,359	14,562	36,251	57,882
Net income (loss)	\$ 15,328	\$ (27,640)	\$ (1,170)	\$ (25,523)
Denominator:				
Weighted average number of shares				
basic	531,197	527,091	530,546	527,101
diluted	531,323	527,091	530,546	527,101
Basic income (loss) per share from:				
Continuing operations	\$ 0.02	\$ (0.08)	\$ (0.07)	\$ (0.16)
Discontinued operations	\$ 0.01	\$ 0.03	\$ 0.07	\$ 0.11
Net income (loss)	\$ 0.03	\$ (0.05)	\$ 0.00	\$ (0.05)
Diluted income (loss) per share from:				
Continuing operations	\$ 0.02	\$ (0.08)	\$ (0.07)	\$ (0.16)
Discontinued operations	\$ 0.01	\$ 0.03	\$ 0.07	\$ 0.11
Net income (loss)	\$ 0.03	\$ (0.05)	\$ 0.00	\$ (0.05)

The following table presents weighted average potentially dilutive securities that were excluded from the above calculation of diluted net income per share since their inclusion would have an anti-dilutive effect:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
Dilutive securities:				
Employee stock options	47,892,860	47,413,212	45,196,693	47,465,561
Restricted awards and units	3,497,591	8,702,286	4,577,421	6,887,965
Shares issuable upon conversion of 3% notes				7,759,796
Total anti-dilutive shares	51,390,451	56,115,498	49,774,114	62,113,322

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In addition, for the nine months ended June 30, 2007, after-tax interest expense of \$5.0 million related to the 3% Convertible Subordinated Notes and the related share equivalents of 7,759,796 were not included in the computation of diluted income per share because to do so would have been anti-dilutive.

### Note 8. Debt

Long-term debt consisted of the following:

		June 28, 2008	As of	September 29, 2007	
			(In thousands)		
\$300 Million Senior Floating Rate Notes due 2010	\$	180,000		\$ 300,000	
\$300 Million Senior Floating Rate Notes due 2014		300,000		300,000	
8.125% Senior Subordinated Notes due 2016		600,000		600,000	
6.75% Senior Subordinated Notes due 2013		400,000		400,000	
Interest Rate Swaps		304		(11,928)	
Total long-term debt	\$	1,480,304		\$ 1,588,072	

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On December 18, 2007, the Company redeemed \$120.0 million in aggregate principal amount of its Senior Floating Rate Notes ( 2010 Notes ) at par. Upon redemption, holders of the 2010 Notes received \$120.0 million, plus \$0.08 million of accrued and unpaid interest. Unamortized finance fees of approximately \$2.2 million were expensed upon redemption of the 2010 Notes.

The Company is subject to certain financial and other covenants that, among other things, limit the Company's ability to incur additional debt, make investments, pay dividends, and sell certain assets. The Company was in compliance with its debt covenants as of June 28, 2008.

**Note 9. Commitments and Contingencies**

*Litigation and other contingencies.* From time to time, the Company is a party to litigation, claims and other contingencies, including environmental matters and examinations and investigations by government agencies, which arise in the ordinary course of business. The Company records a contingent liability when it is probable that a loss has been incurred and the amount of loss is reasonably estimable in accordance with SFAS No. 5, Accounting for Contingencies or other applicable accounting standards. As of June 28, 2008, the Company had reserves of approximately \$41.5 million for these matters, which the Company believes is adequate. Such reserves are included in accrued liabilities on the condensed consolidated balance sheet.

As of June 28, 2008, the Company was in the process of remediating environmental contamination at one of its sites in the United States. The Company expects to incur costs of \$10.5 million for assessment, testing, remediation and restoration of this site. Actual costs could differ from the amount estimated upon completion of this process. To date, \$3.0 million of such costs have been incurred. The Company intends to sell this site upon completion of its remediation efforts for an amount that exceeds the net book value of the site and costs incurred in connection with the remediation activities described above. As such, these costs have been capitalized.

*Warranty Reserve.* The following tables present information with respect to the warranty reserve, which is included in accrued liabilities in the condensed consolidated balance sheets:

Balance as of September 29, 2007	Additions to Accrual	Accrual Utilized	Balance as of June 28, 2008
(In thousands)			
\$ 23,094	\$ 17,094	\$ (17,321)	\$ 22,867

  

Balance as of September 30, 2006	Additions to Accrual	Accrual Utilized	Balance as of June 30, 2007
(In thousands)			
\$ 16,442	\$ 19,532	\$ (16,390)	\$ 19,584

*Sale-leaseback.* During the first nine months of fiscal year 2008, the Company entered into a sale-leaseback transaction for certain fixed assets. In connection with the transaction, fixed assets were sold for \$26.5 million and simultaneously leased back under an operating lease for a period of three years. The gain on sale was not significant and is being amortized to income over the lease term. Future minimum lease payments of \$16.2 million are required during the lease term.

**Note 10. Restructuring Costs**

Costs associated with restructuring activities, other than those activities related to business combinations, are accounted for in accordance with SFAS No. 146, *Accounting for Costs Associated with Exit or Disposal Activities*, or SFAS No. 112, *Employers' Accounting for Postemployment Benefits*, as applicable. Pursuant to SFAS No. 112, restructuring costs related to employee severance are recorded when probable and estimable based on the Company's policy with respect to severance payments. For all other restructuring costs, a liability is recognized in accordance with SFAS No. 146 only when incurred. Costs associated with restructuring activities related to business combinations are accounted for in accordance with EITF 95-3, *Recognition of Liabilities in Connection with a Purchase Business Combination*.

During the first quarter of fiscal year 2007, the Company began the final phase of its multi-phase restructuring strategy. Due to the immateriality of the remaining accrual balances related to prior phases, all phases have been combined for disclosure purposes.

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Below is a summary of restructuring costs associated with facility closures and other consolidation efforts for the periods indicated:

	<b>Employee Termination / Severance and Related Benefits Cash</b>	<b>Leases and Facilities Shutdown and Consolidation Costs Cash</b>	<b>Impairment of Fixed Assets or Redundant Fixed Assets Non-Cash</b>	<b>Total</b>
(In thousands)				
Balance at September 30, 2006	\$ 21,349	\$ 9,804	\$	\$ 31,153
Charges (recovery) to operations	35,168	11,195	(831)	45,532
Charges recovered (utilized)	(47,872)	(12,132)	831	(59,173)
Reversal of accrual	(2,505)	(441)		(2,946)
Balance at September 29, 2007	6,140	8,426		14,566
Charges to operations	2,300	3,346	1,232	6,878
Charges utilized	(3,647)	(4,281)	(1,232)	(9,160)
Reversal of accrual	(99)			(99)
Balance at December 29, 2007	4,694	7,491		12,185
Charges to operations	41,512	5,903	678	48,093
Charges utilized	(3,879)	(7,068)	(678)	(11,625)
Reversal of accrual	(74)			(74)
Balance at March 29, 2008	42,253	6,326		48,579
Charges (recovery) to operations	10,401	3,531	(133)	13,799
Charges recovered (utilized)	(21,483)	(4,068)	133	(25,418)
Reversal of accrual	(169)	(374)		(543)
Balance at June 28, 2008	\$ 31,002	\$ 5,415	\$	\$ 36,417

During the three and nine months ended June 28, 2008, the Company recorded restructuring charges for employee termination benefits for approximately 900 terminated employees and 2,500 terminated employees, respectively. The Company expects to pay remaining facilities related restructuring liabilities of \$5.4 million through 2010, and the majority of severance costs of \$31.0 million through March 2009. Of these amounts, \$34.9 million was included in accrued liabilities and \$1.5 million was included in other long-term liabilities on the condensed consolidated balance sheet.

The recognition of restructuring charges requires the Company to make judgments and estimates regarding the nature, timing, and amount of costs associated with planned exit activities, including estimating potential sublease income and the fair values, less selling costs, of property, plant and equipment to be disposed of. The Company's estimates of future liabilities may change, requiring it to record additional restructuring charges or reduce the amount of liabilities already recorded.

**Note 11. Business Segment, Geographic and Customer Information**

SFAS No. 131, *Disclosure about Segments of an Enterprise and Related Information*, establishes standards for reporting information about operating segments, products and services, geographic areas of operations and major customers. Operating segments are defined as components of an enterprise for which separate financial information is available and is evaluated regularly by the chief operating decision maker or decision making group in deciding how to allocate resources and in assessing performance. As a result of the sale of its PC Business, the Company has only one reportable segment.



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No customer represented more than 10% of net sales during the three or nine months ended June 28, 2008.

The following tables summarize financial information by geographic segment:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(In thousands)			
Net sales:				
Domestic	\$ 539,639	\$ 570,043	\$ 1,700,961	\$ 1,857,066
International	1,363,614	1,103,255	3,797,863	3,526,822
Total	\$ 1,903,253	\$ 1,673,298	\$ 5,498,824	\$ 5,383,888

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	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(In thousands)			
Operating income (loss):				
Domestic	\$ 6,888	\$ (17,955)	\$ 20,241	\$ (19,330)
International	32,850	12,440	37,700	45,115
Total	\$ 39,738	\$ (5,515)	\$ 57,941	\$ 25,785

**Note 12. Discontinued Operations and Assets Held for Sale**

The Company's PC Business consisted of three customers, one of whom transitioned their business during the three months ended March 29, 2008 to a new third-party contract manufacturing provider as a result of the Company's decision to exit the PC Business. The remaining portion of the Company's PC Business was sold in two separate transactions, as described below.

**Foxteq Transaction**

On February 17, 2008, the Company entered into an Asset Purchase and Sale Agreement ( "Purchase Agreement" ) with Foxteq Holdings, Inc. ( "Foxteq" ), pursuant to which Foxteq agreed to purchase certain assets of the Company's PC Business located in Hungary, Mexico and the United States for total consideration equal to the net book value of the assets being sold plus a specified premium. In addition, Foxteq agreed to pay the Company a contingent payment based on certain revenues generated during the 12 months following the closing date of the transaction.

The Purchase Agreement contains customary representations, warranties and covenants of each party, and indemnification provisions whereby each party agreed to indemnify the other, subject to certain limitations, for breaches of representations and warranties, breaches of covenants and other matters. In addition, subject to certain conditions, the Purchase Agreement provides that the Company will reimburse Foxteq for certain severance obligations relating to employees terminated by Foxteq within three months following the closing of the transaction or if Foxteq terminates certain other employees within twelve months following the closing of the transaction.

The Foxteq transaction was completed on July 7, 2008. Subject to final settlement based on actual net asset values as of that date, the Company expects final proceeds to be in the range of \$70.0 million to \$80.0 million. This estimated range is \$10.0 million lower than the previous estimate as assets intended to be sold were utilized in the on-going business up to the time the sale transaction closed. The Company does not expect to recognize a significant gain or loss in connection with this transaction.

**Lenovo Transaction**

On April 25, 2008, the Company entered into an Asset Purchase Agreement ( "Purchase Agreement" ) with Lenovo (Singapore) Pte. Ltd. and Lenovo Centro Tecnológico, SdeRL de C.V. ( "Lenovo" ), pursuant to which Lenovo agreed to purchase certain assets and assume certain liabilities related to the Company's PC Business located in Monterrey, Mexico.

The Purchase Agreement contains customary representations, and warranties, and indemnification provisions whereby each party agreed to indemnify the other for breaches of representations and warranties, breaches of covenants and other matters.

The Lenovo transaction was completed on June 2, 2008, at which time the Company received proceeds approximating the net book value of the assets sold and recorded an insignificant gain on the sale.

For both of these transactions, the Company or its assignor will provide certain transitional engineering, information technology and accounting services to the buyers for a period of approximately twelve months after the closing of the transactions.

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Financial results of the PC Business reported as a discontinued operation were as follows:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(In thousands)			
Revenue	\$ 443,343	\$ 815,061	\$ 1,784,828	\$ 2,494,950
Income before taxes	\$ 3,929	\$ 17,413	\$ 40,736	\$ 59,341
Provision for income taxes	570	2,851	4,485	1,459
Net income	\$ 3,359	\$ 14,562	\$ 36,251	\$ 57,882

The provision for income taxes has been determined in accordance with FAS 109, Accounting for Income Taxes (FAS 109), Accounting Principles Board 28, Interim Financial Reporting (APB 28) and FASB Interpretation 18, Accounting for Income Taxes in Interim Periods (FIN 18). FAS 109 requires that the amount of income tax expense or benefit be allocated among continuing operations, discontinued operations, other comprehensive income, and items charged or credited directly to stockholders' equity. The amount allocated to continuing operations is the tax effect of the pretax income or loss from continuing operations that occurred during the year, plus or minus income tax effects of changes in circumstances that cause a change in judgment about the realization of deferred tax assets in future years and changes in tax laws or rates. The portion of income tax expense or benefit that remains after allocation to continuing operations is then allocated to discontinued operations, other comprehensive income and items charged or credited directly to stockholders' equity.

The Company sold only certain assets and liabilities of the PC Business. Assets of the PC Business that were sold to Foxteq subsequent to June 28, 2008 have been reflected as assets held for sale in the condensed consolidated balance sheet as of June 28, 2008. Liabilities to be assumed by Foxteq have been reflected as liabilities - discontinued operations in the condensed consolidated balance sheet as of June 28, 2008.

Additionally, the Company has other assets, primarily buildings, not related to its PC Business that are also classified as held for sale in the condensed consolidated balance sheet. Any gains or losses realized on sales of these assets, or write-downs of the assets to fair value less costs to sell, will be recorded as impairment of assets or restructuring costs in the condensed consolidated statement of operations.

As discussed above, the Company did not sell all assets and liabilities of its PC Business. The primary assets of the PC Business that were not sold were accounts receivable generated by the PC Business through the date of closing of the Foxteq and Lenovo transactions and buildings. The Company will continue to collect these receivables in the normal course of business. Goodwill associated with the PC Business will be included in the determination of the gain or loss on sale at the time the sales are completed, and will be allocated to each transaction based on the relative fair value of assets being sold in each transaction. With respect to other assets not being sold in conjunction with the sale of the PC Business, the Company will either utilize these assets in its continuing operations or seek other buyers for them. Additionally, accounts payable and other accrued liabilities not being sold will be settled by the Company in the normal course of business.

The table below presents information with respect to assets and liabilities associated with the Company's PC Business.

As of June 28, 2008 (In thousands)	Continuing Operations	Held for Sale - PC Business	PC Business Related not	Consolidated Total
---------------------------------------	--------------------------	--------------------------------	----------------------------	-----------------------

Held for Sale

<b>ASSETS</b>								
Cash and cash equivalents	\$	981,564	\$	\$	981,564			
Accounts receivable, net		1,072,025		111,577(A)	1,183,602			
Inventories		901,039	49,134		950,173			
Prepaid expenses and other current assets		107,342	2,229	8,064	117,635			
Assets held for sale		30,407		7,881(B)	38,288			
Property, plant and equipment, net		602,362	4,909	8,810	616,081			
Goodwill		479,569		30,498	510,067			
Other		133,145		118	133,263			
Total assets	\$	4,307,453	\$	56,272	\$	166,948	\$	4,530,673
<b>LIABILITIES</b>								
Current liabilities:								
Accounts payable	\$	948,015	\$	\$	416,852	\$	1,364,867	
Accrued liabilities		226,900			10,743		237,643	
Accrued payroll and related benefits		142,781	1,418				144,199	
Total current liabilities	\$	1,317,696	\$	1,418	\$	427,595	\$	1,746,709

**(A):** Represents gross accounts receivable of \$390.7 million, less accounts receivable sold of approximately \$279.1 million. Historically, the Company has sold accounts receivable related to its PC Business as part of its management of working capital. In the third quarter of fiscal year 2008, the Company entered into a new accounts receivable sales program that provides for sales of accounts receivable from customers of the Company's continuing operations.

**(B):** Primarily real estate that is held for sale, but is not being sold to Foxteq.

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**Note 13. Sales of Accounts Receivable**

On June 26, 2008, the Company entered into a two year revolving trade receivables purchase agreement with a financial institution on similar terms and conditions as the Company's existing agreement. This new agreement allows the Company to sell accounts receivable from its continuing operations, subject to certain conditions. The maximum face amount of accounts receivable that may be outstanding at any time under this agreement is \$250 million.

**Note 14. Subsequent Event**

The Board of Directors approved an amendment to the Company's certificate of incorporation that would permit the Company to effect a reverse split of its outstanding and authorized common stock within a range of one-for-three to one-for-ten, with the final ratio to be determined by the Board of Directors following stockholder approval. The Company intends to seek stockholder approval of the amendment at a special meeting of stockholders anticipated to be held in September 2008. As of June 28, 2008, the Company had approximately 531.0 million shares of common stock outstanding.

The par value per share of the common stock will remain unchanged at \$0.01 per share after the reverse stock split. As a result, on the effective date of the reverse split, the stated capital on the Company's consolidated balance sheet attributable to common stock will be reduced and the additional paid-in capital account will be increased by the amount by which the stated capital is reduced. Per share net income or loss will be increased because there will be fewer shares of the Company's common stock outstanding. The Company does not anticipate that any other accounting consequences, including changes to the amount of stock-based compensation expense to be recognized in any period, will arise as a result of the reverse stock split. Additionally, employee and director share and option grants will be adjusted proportionately as will the strike prices on all stock option grants.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements relate to our expectations for future events and time periods. All statements other than statements of historical fact are statements that could be deemed to be forward-looking statements, including our expectations concerning trends in future revenues and results of operations, gross margin, operating margin, expenses, earnings or losses from operations, the adequacy of our sources of liquidity and future restructuring charges; our expectations concerning the amount of final proceeds from the Foxteq transaction; any statements regarding future economic conditions or performance; any statements regarding pending litigation, investigations, claims or disputes; any statements of expectation or belief; and any statements of assumptions underlying any of the foregoing. Generally, the words anticipate, believe, plan, expect, future, intend, may, will, should, estimate, predict, potential, continue and similar expressions identify forward-looking statements. These forward-looking statements are subject to risks and uncertainties, including without limitation, those discussed in this section, those contained in Part II, Item 1A, Risk Factors of this report on Form 10-Q and those contained in Part I, Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - Risk Factors Affecting Operating Results in our Quarterly Reports on Form 10-Q for the fiscal quarters ended December 29, 2007 and March 29, 2008. We undertake no obligation to publicly disclose any revisions to these forward-looking statements to reflect events or circumstances occurring subsequent to filing this report with the Securities and Exchange Commission (SEC).*

**Overview**

We are a leading independent global provider of customized, integrated electronics manufacturing services, or EMS. Our revenue is generated from sales of services primarily to original equipment manufacturers, or OEMs, in the communications, enterprise computing and storage, multimedia, industrial and semiconductor capital equipment, defense and aerospace, medical and automotive industries.

We recently exited our PC and associated logistics services business (PC Business). Our PC Business consisted of three customers, one of whom transitioned its business during the three months ended March 29, 2008 to a new third-party contract manufacturing provider as a result of our decision to exit the PC Business. The remaining portion of our PC Business was sold in two separate transactions, one of which closed on June 2, 2008 and the other of which closed on July 7, 2008.

We have reflected our PC Business as a discontinued operation in the condensed consolidated financial statements for all periods presented. We do not expect to recognize a significant gain or loss in connection with the sale of our PC Business. The remaining assets and liabilities of the portion of the PC Business sold on July 7, 2008 have been presented as held for sale in the condensed consolidated balance sheets as of June 28, 2008. The sale of our PC Business will materially reduce our future net sales, operating income and cash flows. See Note 12 of the notes to condensed consolidated financial statements for further information regarding the PC Business and assets held for sale.

Unless noted otherwise, all references to our operating results contained in this section pertain only to our continuing operations.

A relatively small number of customers have historically generated a significant portion of our net sales. Sales to our ten largest customers represented 48.5% and 48.3% of our net sales for the three and nine months ended June 28, 2008, respectively. No customer represented 10% or more of our net sales during the three or nine months ended June 28, 2008. Sales to our ten largest customers represented 47.1% and 48.5% of

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our net sales for the three and nine months ended June 30, 2007, respectively, and no customer represented 10% or more of our net sales during either of those periods.

In recent periods, we have generated a significant portion of our net sales from international operations. Net sales from international operations during the three months ended June 28, 2008 and June 30, 2007 were 71.6% and 65.9%, respectively, of total net sales. During the nine months ended June 28, 2008 and June 30, 2007, 69.1% and 65.5%, respectively, of our total net sales were derived from non-U.S. operations. The concentration of international operations has resulted from a desire on the part of many of our customers to source production in lower cost locations such as Asia, Latin America and Eastern Europe.

Historically, we have had substantial recurring sales to existing customers. We have also expanded our customer base through acquisitions. We typically enter into supply agreements with our major OEM customers. These agreements generally have terms ranging from three to five years and cover the manufacture of a range of products. Under these agreements, a customer typically agrees to purchase its requirements for particular products in particular geographic areas



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from us. These agreements generally do not obligate the customer to purchase minimum quantities of products.

We have experienced fluctuations in gross margins and in our results of operations in the past and may continue to experience such fluctuations in the future. Fluctuations in our gross margins may be caused by a number of factors, including pricing, changes in product mix, foreign currency exchange rate changes, competitive pressures, transition of manufacturing to lower cost locations, operational efficiency and overall business levels.

**Critical Accounting Policies and Estimates**

Management's discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. We review the accounting policies used in reporting our financial results on a regular basis. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, net sales and expenses and related disclosure of contingent assets and liabilities. On an ongoing basis, we evaluate the process used to develop estimates for certain reserves and contingent liabilities, including those related to product returns, accounts receivable, inventories, investments, intangible assets, income taxes, warranty obligations, restructuring, contingencies and litigation. We base our estimates on historical experience and on various other assumptions that we believe are reasonable for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. However, should any of these estimates prove to be incorrect, our future results of operations could be materially and adversely affected.

We adopted FASB Interpretation 48, *Accounting for Uncertainty in Income Taxes*—an interpretation of FASB Statement No. 109 (FIN 48), at the beginning of fiscal year 2008. FIN 48 involves an assessment of whether each of a company's income tax positions is more likely than not of being sustained upon audit based on its technical merits. For each income tax position that meets the more likely than not threshold, a company then assesses the largest amount of tax that is greater than 50% likely of being realized upon effective settlement with the taxing authority. Upon adoption of FIN 48, we decreased current income taxes payable by \$18.8 million and increased long-term income tax liabilities by the same amount, as cash payments of such amounts are not expected to be made within 12 months.

A complete description of our critical accounting policies and estimates is contained in our 2007 Annual Report on Form 10-K filed with the SEC on November 28, 2007.

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The following table presents items in the condensed consolidated statement of operations as a percentage of net sales. The table and the discussion below should be read in conjunction with the condensed consolidated financial statements and the notes thereto, which appear elsewhere in this report.

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	92.7	94.3	92.8	93.5
Gross margin	7.3	5.7	7.2	6.5
Operating expenses:				
Selling, general and administrative	4.1	5.2	4.5	5.0
Research and development	0.3	0.4	0.3	0.4
Restructuring costs	0.6	0.3	1.2	0.5
Amortization of intangible assets	0.1	0.1	0.1	0.1
Impairment of assets	0.1		0.0	
Total operating expenses	5.2	6.0	6.1	6.0
Operating income (loss) from continuing operations	2.1	(0.3)	1.1	0.5
Interest income	0.2	0.2	0.3	0.4
Interest expense	(1.6)	(2.4)	(1.8)	(2.4)
Other income, net	0.3	0.1	0.1	0.2
Interest and other expense, net	(1.1)	(2.1)	(1.4)	(1.8)
Income (loss) from continuing operations before income taxes	1.0	(2.4)	(0.3)	(1.3)
Provision for income taxes	0.4	0.1	0.4	0.2
Net income (loss) from continuing operations	0.6	(2.5)	(0.7)	(1.5)
Income from discontinued operations, net of tax	0.2	0.8	0.7	1.0
Net income (loss)	0.8%	(1.7)%	0.0%	(0.5)%

Key operating results were as follows:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(In thousands)			
Net sales	\$ 1,903,253	\$ 1,673,298	\$ 5,498,824	\$ 5,383,888
Gross profit	\$ 139,641	\$ 95,055	\$ 393,215	\$ 350,137
Operating income (loss) from continuing operations	\$ 39,738	\$ (5,515)	\$ 57,941	\$ 25,785
Net income (loss) from continuing operations	\$ 11,969	\$ (42,202)	\$ (37,421)	\$ (83,405)
Income from discontinued operations, net of tax	\$ 3,359	\$ 14,562	\$ 36,251	\$ 57,882
Net income (loss)	\$ 15,328	\$ (27,640)	\$ (1,170)	\$ (25,523)

Net income (loss) from continuing operations includes restructuring costs of \$13.3 million and \$5.4 million for the three months ended June 28, 2008 and June 30, 2007, respectively, and \$68.1 million and \$27.6 million for the nine months ended June 28, 2008 and June 30, 2007,

respectively.

*Key performance measures*

Certain key performance measures that we utilize to assess working capital management were as follows:

	<b>June 28, 2008</b>	<b>Three Months Ended March 29, 2008</b>	<b>December 29, 2007</b>
Days sales outstanding(1)	51	51	53
Inventory turns(2)	7.8	7.1	6.7
Accounts payable days(3)	49	51	57
Cash cycle days(4)	48	51	50

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The key performance measures in the above table were calculated using sales, cost of sales, accounts receivable, net; inventories and accounts payable relating only to our continuing operations (see Note 12). We believe this method of calculation is appropriate since it excludes the impact of discontinued operations and provides a more meaningful measure of our continuing operations.

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- (1) Days sales outstanding, or DSO, is calculated as the ratio of ending accounts receivable, net, to average daily net sales for the quarter.
  - (2) Inventory turns (annualized) are calculated as the ratio of four times our cost of sales for the quarter to inventory at period end.
  - (3) Accounts payable days are calculated as the ratio of 365 days divided by accounts payable turns, in which accounts payable turns is calculated as the ratio of four times our cost of sales for the quarter to accounts payable at period end.
  - (4) Cash cycle days are calculated as the ratio of 365 days to inventory turns, plus days sales outstanding minus accounts payable days.

**Results of Operations**

*Net Sales*

Net sales for the three months ended June 28, 2008 increased by 13.7% to \$1.90 billion, from \$1.67 billion for the three months ended June 30, 2007. The increase was primarily related to stronger demand from customers in our communications and multi-media end-markets, which increased by \$156.8 million and \$65.0 million, respectively.

Net sales for the nine months ended June 28, 2008 increased by 2.1% to \$5.50 billion, from \$5.38 billion for the nine months ended June 30, 2007. The increase was primarily related to stronger demand from customers in our communications and defense and aerospace end-markets, which increased by \$142.3 million and \$105.4 million, respectively. This increase was partially offset by reduced demand of approximately \$114.9 million from our high-end computing end-market.

*Gross Margin*

Gross margin increased from 5.7% for the three months ended June 30, 2007 to 7.3% for the three months ended June 28, 2008, and from 6.5% for the nine months ended June 30, 2007 to 7.2% for the nine months ended June 28, 2008. The increase for the three months ended June 28, 2008 was due primarily to improved operational efficiencies in our enclosures business, consolidation of capacity within our printed circuit board fabrication business and favorable changes in product mix to more proprietary products within our memory modules and defense and aerospace businesses. The increase in gross margin for the nine months ended June 28, 2008 was due primarily to higher margins in our defense and aerospace business resulting from increased demand and favorable changes in product mix to more proprietary products and in our printed circuit board fabrication business resulting from the consolidation of capacity and greater efficiencies. These increases were partially offset by reduced margins in the remainder of our technology components group due to lower volume and reduced margins from the remaining EMS divisions due to start-up costs for new factories in low cost regions and costs associated with transitioning production between factories. We expect gross margins to continue to fluctuate in the future based on overall production and shipment volumes and changes in the mix of products purchased by our customers.

*Operating Expenses*

*Selling, general and administrative*

Selling, general and administrative expenses decreased approximately \$10.0 million, from \$87.4 million, or 5.2% of net sales, for the three months ended June 30, 2007, to \$77.4 million, or 4.1% of net sales, for the three months ended June 28, 2008. The decrease was primarily attributable to a reduction in stock-based compensation expense of \$4.5 million, reduced personnel-related costs of \$4.3 million due to headcount reductions in various functions and a reduction of \$1.7 million for information technology infrastructure and related spending. For the nine months ended June 28, 2008, selling, general and administrative expenses decreased to \$245.8 million, or 4.5% of net sales, from \$267.8 million, or 5.0% of net sales, for the nine months ended June 30, 2007. The decrease was primarily attributable to reduced personnel-related costs of

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\$9.1 million due to headcount reductions in various functions, a reduction of \$4.5 million in stock-based compensation expense, a reduction of \$4.0 million for information technology infrastructure and related spending, and reduced expenses of \$3.1 million in connection with matters arising out of our stock option investigation and restatement.

*Research and Development*

Research and development expenses decreased approximately \$0.2 million, from \$6.1 million, or 0.4% of net sales, in the third quarter of fiscal year 2007, to \$5.9 million, or 0.3% of net sales, in the third quarter of fiscal year 2008. For the nine months ended June 28, 2008, research and development expenses decreased to \$14.7 million, or 0.3% of net sales, from \$24.1 million, or 0.4% of net sales, for the nine months ended June 30, 2007. The decrease in absolute dollars for all periods was primarily a result of our decision to realign original design manufacturing activities to focus on joint development activities, partially offset by increased spending for our defense and aerospace business to support anticipated growth in this end-market.

*Restructuring costs*

In recent years, we have initiated restructuring plans in order to streamline our operations, reduce our cost structure, eliminate excess capacity, and relocate our operations to locations near our customers or to lower cost regions. These plans affected facilities across all services offered in our vertically integrated manufacturing organization. The majority of our restructuring charges were recorded as a result of plans related to facilities located in North America and Western Europe. In general, manufacturing activities at these plants were transferred to other facilities located in lower cost regions. Although we have implemented significant actions in connection with our restructuring activities, there are still actions we expect to take in order to complete our restructuring plans. We expect to record additional charges of approximately \$10.0 million to \$18.0 million related to these anticipated actions within the next six-to-twelve months.

During the first quarter of fiscal year 2007, we began the final phase of our multi-phase restructuring strategy. Due to the immateriality of the remaining accrual balances related to prior phases, all phases have been combined for disclosure purposes.

Below is a summary of restructuring costs associated with facility closures and other consolidation efforts for the periods indicated:

	<b>Employee Termination / Severance and Related Benefits Cash</b>	<b>Leases and Facilities Shutdown and Consolidation Costs Cash</b>	<b>Impairment of Fixed Assets or Redundant Fixed Assets Non-Cash</b>	<b>Total</b>
(In thousands)				
Balance at September 30, 2006	\$ 21,349	\$ 9,804	\$	\$ 31,153
Charges (recovery) to operations	35,168	11,195	(831)	45,532
Charges recovered (utilized)	(47,872)	(12,132)	831	(59,173)
Reversal of accrual	(2,505)	(441)		(2,946)
Balance at September 29, 2007	6,140	8,426		14,566

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Charges to operations	2,300	3,346	1,232	6,878
Charges utilized	(3,647)	(4,281)	(1,232)	(9,160)
Reversal of accrual	(99)			(99)
Balance at December 29, 2007	4,694	7,491		12,185
Charges to operations	41,512	5,903	678	48,093
Charges utilized	(3,879)	(7,068)	(678)	(11,625)
Reversal of accrual	(74)			(74)
Balance at March 29, 2008	42,253	6,326		48,579
Charges (recovery) to operations	10,401	3,531	(133)	13,799
Charges recovered (utilized)	(21,483)	(4,068)	133	(25,418)
Reversal of accrual	(169)	(374)		(543)
Balance at June 28, 2008	\$ 31,002	\$ 5,415	\$	\$ 36,417

During the three and nine months ended June 28, 2008, we recorded restructuring charges for employee termination benefits for approximately 900 terminated employees and 2,500 terminated employees, respectively. We expect to pay

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remaining facilities related restructuring liabilities of \$5.4 million through 2010, and the majority of severance costs of \$31.0 million through March 2009.

Restructuring costs of \$36.4 million were accrued as of June 28, 2008, of which \$34.9 million was included in accrued liabilities and \$1.5 million was included in other long-term liabilities on the condensed consolidated balance sheet.

The recognition of restructuring charges requires us to make judgments and estimates regarding the nature, timing, and amount of costs associated with the planned exit activities, including estimating potential sublease income and the fair values, less selling costs, of property, plant and equipment to be disposed of. Our estimates of future liabilities may change, requiring us to record additional restructuring charges or reduce the amount of liabilities already recorded.

We plan to fund cash restructuring costs with cash flows generated by operating activities.

*Interest Income and Expense*

Interest income decreased from \$3.8 million for the three months ended June 30, 2007 to \$3.6 million for the three months ended June 28, 2008, and from \$23.4 million for the nine months ended June 30, 2007 to \$15.0 million for the nine months ended June 28, 2008. The decrease for the nine months ended June 28, 2008 was primarily attributable to lower interest rates on invested cash and the fact that we borrowed \$600.0 million during the first quarter of fiscal year 2007 to fund the repayment of certain debt obligations that matured in the second quarter of fiscal year 2007. Of the amount borrowed, \$532.9 million was distributed to a Trustee and held in an escrow account until repayment of the debt. We earned interest while the cash was held in escrow. This decrease was partially offset by increased interest income resulting from a higher average cash and cash equivalents balance during the first nine months of fiscal year 2008 compared to the first nine months of fiscal year 2007.

Interest expense decreased to \$30.0 million for the three months ended June 28, 2008, from \$41.0 million for the three months ended June 30, 2007, and from \$130.2 million for the nine months ended June 30, 2007 to \$96.9 million for the nine months ended June 28, 2008. The decrease for both periods was primarily attributable to the absence of interest expense in fiscal year 2008 on the \$600 million unsecured term loan that was outstanding in the first quarter of fiscal year 2007 and repaid during the third quarter of fiscal year 2007, decreased weighted average borrowings against our revolving credit facility during fiscal year 2008, and lower interest rates during fiscal year 2008. These decreases were partially offset by higher interest expense incurred in fiscal year 2008 on the two \$300 million senior floating rate notes issued during the third quarter of fiscal year 2007 (collectively, the Senior Floating Rate Notes). The decrease for the nine months ended June 28, 2008 was also attributable to the absence of interest expense in the first nine months of fiscal year 2008 on certain notes that were repaid during the second quarter of fiscal year 2007.

*Other Income, net*

Other income, net was \$5.9 million and \$2.6 million for the three months ended June 28, 2008 and June 30, 2007, respectively, and \$5.5 million and \$13.0 million for the nine months ended June 28, 2008 and June 30, 2007, respectively. The following table presents the major components



of other income, net:

	Three Months Ended		Nine Months Ended	
	June 28, 2008	June 30, 2007	June 28, 2008	June 30, 2007
	(In thousands)			
Foreign exchange gains	\$ 3,561	\$ 1,755	\$ 6,692	\$ 3,923
Loss on extinguishment of debt		(3,175)	(2,238)	(3,175)
Gain from fixed asset disposals	143	2,107	322	8,419
Other, net	2,191	1,940	751	3,868
<b>Total</b>	<b>\$ 5,895</b>	<b>\$ 2,627</b>	<b>\$ 5,527</b>	<b>\$ 13,035</b>

Foreign exchange gains resulted primarily from the effect of a weakening of the US dollar relative to other currencies on partially hedged non-US dollar denominated asset positions. We reduce our exposure to currency fluctuations through the use of foreign currency hedging instruments; however, hedges are established based on forecasts of foreign currency transactions. To the extent actual amounts differ from forecasted amounts, we will have exposure to currency fluctuations.

On June 12, 2007, we used the net proceeds of \$588 million from the sale of the Senior Floating Rate Notes, together with cash on hand, to repay in full the principal amount and accrued interest on an unsecured term loan. In

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connection with this repayment, we recorded a loss on extinguishment of debt of approximately \$3.2 million representing unamortized finance fees. During the first quarter of fiscal year 2008, we redeemed \$120 million of our senior floating rate notes due in 2010 (the 2010 Notes ). In connection with this redemption, \$2.2 million of deferred financing fees were expensed.

During the first quarter of fiscal year 2007, we sold a building that had previously been recorded as held for sale and realized a gain on sale of approximately \$6.0 million. During the third quarter of fiscal year 2007, we recognized a \$1.4 million gain from the disposal of a restructured facility that had previously been recorded as held for sale. We did not sell any such properties during the first nine months of fiscal year 2008.

During the third quarter of fiscal year 2008, we recognized a gain of \$2.5 million in connection with contingent consideration related to a previous sale of our EMS business in Australia. This amount is included in other, net in the above table.

***Provision for Income Taxes***

We estimate our annual effective tax rate at the end of each quarterly period. Our estimate takes into account our expected annual pre-tax income (loss), the geographic mix of our pre-tax income (loss) and our interpretations of tax laws and possible outcomes of audits. To the extent there are fluctuations in any of these variables during a period, our provision for income taxes may vary. Our provision for income tax expense was \$7.3 million and \$19.0 million for the three and nine months ended June 28, 2008, respectively, compared to \$2.1 million and \$15.4 million for the three and nine months ended June 30, 2007, respectively. Income tax expense was primarily attributable to the Company's profitable operations since such taxable income cannot be offset by losses incurred in other tax jurisdictions and losses incurred in the United States and certain other foreign jurisdictions required a full valuation allowance on future tax benefits.

***Discontinued Operations***

During the three months ended June 28, 2008, we completed the sale of certain assets of our PC Business to Lenovo and, on July 7, 2008, we completed the sale of the remaining portion of our PC Business to Foxteq. Accordingly, we have reflected our PC Business as a discontinued operation in the condensed consolidated financial statements for all periods presented. See Note 12 for further discussion and information regarding discontinued operations.

Table of Contents**Liquidity and Capital Resources**

	June 28, 2008	Nine Months Ended (Unaudited) (In thousands)	June 30, 2007
<b>Net cash provided by (used in):</b>			
Operating activities	\$	197,518	\$ 363,077
Investing activities		(42,988)	(21,608)
Financing activities		(120,000)	(43,591)
Effect of exchange rate changes on cash and cash equivalents		13,610	(9,247)
Increase in cash and cash equivalents	\$	48,140	\$ 288,631

Cash and cash equivalents were \$981.6 million at June 28, 2008 and \$933.4 million at September 29, 2007. Our cash levels vary during any given quarter depending on the timing of customer collections and supplier payments, the extent of sales of receivables, borrowings under our revolving credit agreement and other factors.

Net cash provided by operating activities was \$197.5 million for the nine months ended June 28, 2008. This resulted primarily from net income, adjusted to exclude non-cash items such as depreciation and stock-based compensation expense, and a decrease in inventory, partially offset by a decrease in accounts payable and accrued liabilities. Working capital was \$1.5 billion and \$1.6 billion at June 30, 2008 and September 29, 2007, respectively.

Net cash used in investing activities was \$43.0 million for the nine months ended, June 28, 2008. During this period, we made capital expenditures of \$99.3 million and received proceeds from asset sales of \$43.1 million and maturities of short-term investments of \$13.3 million.

Net cash used in financing activities was \$120.0 million for the nine months ended June 28, 2008. During this period, we redeemed \$120.0 million in aggregate principal amount of our 2010 Notes at their face value, plus \$0.08 million of accrued and unpaid interest.

*Sales of Accounts Receivable.* Certain of our subsidiaries have entered into agreements with a financial institution that permit them to sell specified accounts receivable. Accounts receivable sales were \$292.3 million and \$844.3 million for the three and nine months ended June 28, 2008, respectively. We have historically sold more receivables in the third month of our fiscal quarter, consistent with the higher shipments we typically experience during that month. Sold receivables are subject to certain limited recourse provisions. Accounts receivable sold have been removed from our condensed consolidated balance sheets and are reflected as cash provided by operating activities in the condensed consolidated statements of cash flows. Prior to the third quarter of fiscal year 2008, all accounts receivable sold through the agreements had been generated by our PC Business, which is being accounted for as a discontinued operation. During the third quarter of fiscal year 2008, we entered into a new agreement that permits us to sell certain foreign accounts receivable from our continuing operations, subject to certain conditions. We expect to fully transition our accounts receivable sales program to customers from continuing operations during the fourth quarter of fiscal year 2008. Although the amount of accounts receivable that may be sold can fluctuate from quarter to quarter, we expect to

sell less accounts receivable under this new agreement.

*Other Liquidity Matters.* As part of our restructuring strategy, we sold our PC Business in two separate transactions. The first transaction was completed in the third quarter of fiscal year 2008, and the second transaction was completed on July 7, 2008. Subject to final settlement based on actual net asset values as of that date, we expect final proceeds for the second transaction to be in the range of \$70.0 million to \$80.0 million. Although we retained certain accounts receivable and accounts payable relating to the PC Business, these transactions will materially reduce our future net sales, our operating income and our cash flows.

Additionally, for a limited period of time after the sale, we or our assignee expect to provide transition services to the buyers in exchange for monetary consideration that will not be significant to our results of operations. We are also liable for breaches of representations and warranties, subject to certain limitations, and are required to reimburse the buyers for certain severance obligations that arise from terminations of employees of the PC Business that occur up to one year after closing. Although we have not incurred material liabilities pursuant to these provisions, there can be no assurance that we will not be required to make significant payments to the buyers in the future.

In the ordinary course of business, we are or may become party to legal proceedings, claims and other contingencies, including environmental matters and examinations and investigations by government agencies. As of June 28, 2008, the

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Company had reserves of approximately \$41.5 million related to such matters. We may not be able to accurately predict the outcome of these matters or the amount or timing of cash flows that may be required to defend ourselves or to settle such matters. For further information regarding legal proceedings, see Part II, Item 1. Legal Proceedings.

We expect to incur approximately \$10.0 million to \$18.0 million of cash and non-cash charges in future periods in connection with our restructuring initiatives.

During the first quarter of fiscal year 2008, we redeemed \$120.0 million in aggregate principal amount of our 2010 Notes. We will consider additional redemptions of our long-term debt obligations during the remainder of fiscal year 2008. We also entered into a sale leaseback agreement for certain fixed assets, and may enter into additional sale leaseback agreements in the future. We are required to make future minimum lease payments of approximately \$16.2 million over the next three years in conjunction with the sale leaseback transaction entered into during the first quarter of fiscal year 2008.

Our liquidity needs are largely dependent on changes in our working capital, including the extension of trade credit by our suppliers, investments in manufacturing inventory, facilities and equipment, and repayments of obligations under outstanding indebtedness. Our primary sources of liquidity include cash of \$981.6 million, our \$500 million available revolving line of credit that continues through December 2008, accounts receivable sales programs and cash generated from operations.

We are subject to certain financial and other covenants that, among other things, limit our ability to incur additional debt, make investments, pay dividends, and sell assets. We were in compliance with our debt covenants as of June 28, 2008. However, we may be required to seek waivers or amendments to certain covenants for our debt instruments if we are unable to comply with the requirements of the covenants in the future. We may not be able to obtain such waivers or amendments on terms acceptable to the Company or at all, and, in such case, these covenants could materially adversely impact our ability to conduct our business or carry out our restructuring plans.

None of our debt matures prior to fiscal year 2010. We currently have a \$500 million line of credit, under which we have had no borrowings during the past two fiscal quarters, which expires in December 2008. We are currently negotiating with prospective lenders for a new credit facility to replace this line of credit. Given the current illiquidity of the credit markets and other factors, we cannot provide assurance that we will be able to do so on acceptable terms or at all. In addition to our existing collateral and covenant requirements, future debt financing may require us to pledge assets as collateral and to comply with financial ratios and covenants. Equity financing, if required, may result in dilution to stockholders.

We believe our existing cash resources and other sources of liquidity, together with cash generated from operations, sales of strategic and other assets and sales of accounts receivable under our factoring arrangements will be sufficient to meet our working capital requirements for at least the next 12 months. Should demand for our products decrease over the next 12 months, the available cash provided by operations could be adversely impacted.

**Item 3. *Quantitative and Qualitative Disclosures About Market Risk***

**Interest Rate Risk**

Our exposures to market risk for changes in interest rates relate primarily to certain debt obligations. Currently, we do not use derivative financial instruments in our investment portfolio. We invest in high quality credit issuers and, by policy, limit the amount of principal exposure with any one issuer. As stated in our policy, we seek to ensure the safety and preservation of our invested principal funds by limiting default and market risk.

We seek to mitigate default risk by investing in high quality credit securities and by positioning our investment portfolio to respond to a significant reduction in credit rating of any investment issuer, guarantor or depository. We seek to mitigate market risk by limiting the principal and investment term of funds held with any one issuer and by investing funds in marketable securities with active secondary or resale markets. As of June 28, 2008, we had no short-term investments.

On February 24, 2005, we issued 6.75% Notes with a principal balance of \$400 million due in 2013 (the 6.75% Notes ). We also entered into interest rate swap agreements with four independent swap counterparties to hedge our interest rate exposures related to the 6.75% Notes. The swap agreements, with an aggregate notional amount of \$400 million that expires in 2013, effectively convert the fixed interest rate obligation to a variable rate obligation and are accounted for as fair value hedges under SFAS No. 133 but are exempt from periodic assessment of hedge effectiveness under Paragraph 68 of SFAS No. 133. Under the terms of the swap agreements, we pay the independent swap counterparties an interest rate equal to

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the six-month LIBOR rate plus a spread ranging from 2.214% to 2.250%. In exchange, we receive a fixed rate of 6.75%. The differential paid or received on the interest rate swaps is recognized in earnings as an adjustment to interest expense. As of, and for the nine months ended, June 28, 2008, the fair value of the interest rate swap agreements and their effect on interest expense were not significant. As of September 29, 2007, we recorded a long-term liability of \$11.9 million, with a corresponding decrease to long-term debt, to reflect the fair value of the interest rate swap agreements. For the nine months ended June 30, 2007, interest expense of \$3.0 million was recognized due to the differential paid on the interest rate swaps. The variable interest rates under the swap agreements averaged 6.67% and 7.65% during the nine months ended June 28, 2008 and June 30, 2007, respectively.

On June 12, 2007, we issued \$300 million aggregate principal amount of 2010 Notes and \$300 million aggregate principal amount of senior floating rate notes due in 2014 (the 2014 Notes). We also entered into interest rate swap agreements with two independent swap counterparties to hedge our interest rate exposures related to our 2014 Notes. The swap agreements, with an aggregate notional amount of \$300 million that expires in 2014, effectively convert the variable interest rate obligation to a fixed rate obligation and are accounted for as cash flow hedges under SFAS No. 133, subject to periodic assessment of effectiveness. Under the terms of the swap agreements, we pay the independent swap counterparties a fixed rate of 5.594%. In exchange, we receive an interest rate equal to the three-month LIBOR. These swap agreements effectively fix the interest rate on our 2014 Notes at 8.344% through 2014. At June 28, 2008 and September 29, 2007, \$20.8 million and \$11.4 million has been recorded in other long-term liabilities to record the fair value of the interest rate swap agreements, with a corresponding decrease to accumulated other comprehensive income, on the condensed consolidated balance sheets. Over the next 12 months, we expect to reclassify approximately \$7.5 million to interest expense. Amounts in accumulated other comprehensive income (loss) will be reclassified when the hedged interest expense is realized in the condensed consolidated statement of operations. The ineffective portion of the hedges was immediately recognized in other income (expense), net, on the condensed consolidated statement of operations and was not material for the nine month period ended June 28, 2008.

Since our 6.75% Notes and 2010 Notes are floating rate debt instruments, an immediate 10% increase in interest rates at June 28, 2008 would result in an increase in annual gross interest expense of approximately \$3.7 million. Similarly, an immediate 10% reduction in interest rates would result in a reduction in annual interest expense of approximately \$3.7 million.

**Foreign Currency Exchange Risk**

We transact a majority of our business in foreign countries. Our foreign exchange policy requires that we take certain steps to limit our foreign exchange rate exposures in certain assets and liabilities and forecasted cash flows. However, such policy does not require us to hedge all foreign exchange exposures. Further, foreign currency hedges are based on forecasted transactions, the amount of which may differ from that actually incurred. As a result, we can experience foreign exchange rate gains and losses in our results of operations.

Our primary foreign currency cash flows are in certain Asian and European countries, Brazil, Canada and Mexico. We enter into short-term foreign currency forward and option contracts to hedge currency exposures associated with certain assets and liabilities denominated in foreign currencies. These contracts typically have maturities of three months or less. Further, these contracts are not designated as part of a hedging relationship in accordance with FASB Statement No. 133, Accounting for Derivative Instruments and Hedging Activities (SFAS 133). All outstanding foreign currency forward and option contracts are marked-to-market at the end of the reporting period with unrealized gains and losses included in other income (expense), net, in the condensed consolidated statements of operations. At June 28, 2008 and September 29, 2007, we had outstanding foreign currency forward and option contracts to exchange various foreign currencies for U.S. dollars in the aggregate notional amount of \$512.6 million and \$279.5 million, respectively. Subject to the limitations noted in the first paragraph of this section, the net impact of an immediate 10% change in exchange rates would not be material to our condensed consolidated financial statements.

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We also utilize foreign currency forward and option contracts to hedge certain operational ( cash flow ) exposures resulting from changes in foreign currency exchange rates. Such exposures result from portions of forecasted sales, cost of sales and expenses denominated in currencies other than the U.S. dollar. These contracts are typically less than 12 months in duration. Further, these contracts are accounted for as cash flow hedges under SFAS No. 133, subject to periodic assessment of effectiveness. The effective portion of changes in the fair value of the contracts is recorded in stockholders' equity as a separate component of accumulated other comprehensive income and is recognized in the consolidated statement of operations when the hedged item affects earnings. The ineffective portion is recognized immediately in earnings. At June 28, 2008 and September 29, 2007, we had forward and option contracts related to cash flow hedges in various foreign currencies in the aggregate notional amount of \$51.8 million and \$30.0 million, respectively.



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**Item 4. Controls and Procedures**

***Evaluation of Disclosure Controls and Procedures***

Based on an evaluation under the supervision and with the participation of our management, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures as defined in rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act ) were effective as of June 28, 2008 to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission rules and forms and (ii) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding timely disclosure.

***Changes in Internal Control Over Financial Reporting***

There was no change in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the third quarter ended June 28, 2008 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

***Inherent Limitations of Disclosure Controls and Internal Control Over Financial Reporting***

Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls and procedures, or our internal controls, will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected.

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**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

Stock Option Related Matters

We are a so-called "nominal defendant" party to multiple stockholder derivative lawsuits that were filed following our June 9, 2006 announcement that we had initiated an internal inquiry into our historical stock option administration practices. In particular, five separate shareholder derivative actions have been filed and consolidated into a single proceeding pending in the United States District Court for the Northern District of California, captioned *In re Sanmina-SCI Corporation Derivative Litigation*, Master File No. C-06-3783-JF. The first of these consolidated actions was filed June 15, 2006. A consolidated complaint was filed on October 30, 2006. In addition, three related shareholder derivative actions have been filed and consolidated into a single proceeding pending in Superior Court for the State of California, County of Santa Clara, captioned *In re Sanmina-SCI Corporation Derivative Action*, Master File No. 1-06-CV-071786. A consolidated complaint was filed on August 17, 2007.

In all of these actions, the derivative plaintiffs allege that they are our stockholders and purport to bring the actions on our behalf and for our benefit. This is why we are a "nominal defendant" party to each of these actions; no relief is sought against us in these lawsuits and any recovery (net of any court award of attorneys' fees and costs to derivative plaintiffs' counsel) would belong to us. As previously disclosed, the list of defendants varies from action to action and includes 29 different current and former directors and officers of the Company. The derivative plaintiffs allege generally that the individual defendants manipulated the grant dates of our stock options between 1994 and 2006, allegedly in breach of duties owed to us and our shareholders, causing us to report our financial results inaccurately and resulting in harm to us. Plaintiffs seek money damages against the individual defendants, an accounting for damages allegedly caused by the individual defendants, disgorgement of profits allegedly improperly obtained by the defendants, and various other types of equitable and injunctive relief. In August 2006, our Board of Directors created a Special Litigation Committee and vested that committee with the full authority on our behalf to investigate the claims asserted by the derivative plaintiffs, and to determine what action should be taken with respect to the shareholder derivative actions including without limitation whether we should pursue claims against the named defendants or other persons. The Special Litigation Committee's investigation is substantially concluded although it has not yet issued a formal report. The parties conducted mediation in March 2008 and are engaged in discussions regarding an appropriate resolution of the litigations in light of the Special Litigation Committee's tentative conclusions. Although the stockholder derivative lawsuits do not seek damages or other relief against us, we do owe certain indemnification obligations to our current and former directors, officers and employees involved with the stock option-related proceedings, particularly to the extent that individuals are found not to have engaged in any wrongdoing. We have recorded an estimated minimum liability, the amount of which is not material, for this matter as of June 28, 2008.

Additionally, we are aware that the Securities and Exchange Commission and the United States Attorney for the Northern District of California are conducting investigations into our historical stock option administration practices. We have received informal requests for documents and other information from the Securities and Exchange Commission and a grand jury subpoena from the United States Attorney. The Securities and Exchange Commission has issued a formal order of investigation. We are cooperating fully with these investigations.

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***Non-US Proceedings***

A non-US governmental entity has made a claim for penalties against us asserting that we did not comply with bookkeeping rules in accordance with applicable tax regulations. We have provided documents that we believe demonstrate our compliance with these tax regulations. We have appealed the penalties in administrative court, and have not paid the penalties pending review by the court. The administrative court has not indicated when it will issue a decision. We believe we have a meritorious position in this matter and are contesting this claim vigorously. Accordingly, we have not provided an accrual for this matter as of June 28, 2008.

***Other Proceedings***

We are also subject to other routine legal proceedings, as well as demands, claims and threatened litigation, that arise in the normal course of our business. The ultimate outcome of any litigation is uncertain and unfavorable outcomes could have a negative impact on our results of operations and financial condition. Regardless of outcome, litigation can have an adverse impact on us as a result of incurrence of defense costs, diversion of management resources and other factors.

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**Item 1A. Risk Factors Affecting Operating Results**

*In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 2.*

*Management's Discussion and Analysis of Financial Condition and Results of Operations - Risk Factors Affecting Operating Results in our Quarterly Reports on Form 10-Q for the fiscal quarter ended December 29, 2007 and March 29, 2008, which have not materially changed other than as set forth below.*

***We recently sold our PC business, which will materially reduce our net sales, our operating income and our cash flows.***

As part of our restructuring strategy, we exited the PC business. The first transaction was completed on June 2, 2008. The second transaction was completed on July 7, 2008. We expect the effect of these transactions will be to materially reduce our future net sales and operating income and to reduce our accounts receivable available for sale under our factoring arrangements, which could affect the timing of cash receipts and reduce our cash flows from operations.

***We may be unable to obtain additional financing to fund our operations.***

Our sources of liquidity include our \$500 million line of credit, none of which is currently utilized, access to trade credit extended by our suppliers, sales of assets, including our PC Business, sales of accounts receivable and cash generated by operations. As a result of our continuing capital requirements, we may be required to obtain new financing in the near future. In particular, our \$500 million revolving credit facility expires in December 2008. However, given current adverse conditions in the credit markets and other factors, we can provide no assurance that we will be able to obtain new sources of liquidity on acceptable terms or at all. In addition, while we seek high quality counterparties for our financing arrangements, there can be no assurance that any such counterparty will be able to provide credit when and as required by our current or future financing arrangements. If additional financing is not available when required, or is not available for any reason, our ability to finance our operations could be materially adversely affected.

***We rely on a small number of customers for a substantial portion of our sales, and declines in sales to these customers would reduce our net sales and net income.***

Most of our sales are generated by a small number of customers. Sales to our ten largest customers represented 48.5% of our net sales during the third quarter of fiscal year 2008, and no customer accounted for more than 10% of our net sales for that period. We expect to continue to depend upon a relatively small number of customers for a significant percentage of our revenue. Consolidation among our customers may further concentrate our business in a limited number of customers and expose us to increased risks related to dependence on a small number of customers. In addition, a significant reduction in sales to any of our large customers or significant pricing and margin pressures exerted by a key customer would adversely affect our operating results. In the past, some of our large customers have significantly reduced or delayed the volume of manufacturing services ordered from us as a result of changes in their business, consolidations or divestitures or for other reasons. For example, as a result of our exit from the PC business, we will receive significantly less revenue from several of our large customers as we will no longer support those operations. We cannot assure you that present or future large customers will not terminate their manufacturing arrangements with us or significantly change, reduce or delay the amount of manufacturing services ordered from us, any of which would reduce

our net sales and net income

*We can experience losses due to foreign exchange rate fluctuations.*

Because we manufacture and sell a substantial portion of our products abroad, our operating costs are subject to fluctuations in foreign currency exchange rates. Specifically, if the U.S. dollar weakens against the foreign currencies in which we denominate certain of our trade accounts payable, fixed purchase obligations and other expenses, the U.S. dollar equivalent of such expenses would increase. We use financial instruments, primarily short-term foreign currency forward contracts, to hedge certain forecasted foreign currency commitments arising from trade accounts receivable, trade accounts payable and fixed purchase obligations. Our foreign currency hedging activities depend largely upon the accuracy of our forecasts of future revenues, expenses and monetary assets and liabilities.

As such, our foreign currency forward contracts may exceed or not cover our full exposure to exchange rate fluctuations due to differences in actual amounts versus forecasted amounts. For example, we realized foreign exchange gains of approximately \$3.6 million in the three months ended June 28, 2008. Although we believe our foreign exchange hedging policies are reasonable and prudent under the circumstances, we may experience similar gains or losses in the future, which could reduce our net income.

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*We are subject to risks arising from our international operations.*

We conduct our international operations primarily in Asia, Latin America, Canada and Europe, and we continue to consider additional opportunities to make foreign acquisitions and construct new foreign facilities. We generated 69.1% of our net sales from non-U.S. operations during the nine months ended June 28, 2008, and a significant portion of our manufacturing material was provided by international suppliers during this period. During fiscal year 2007, we generated 65.3% of our net sales from non-U.S. operations. As a result of our international operations, we are affected by economic and political conditions in foreign countries, including:

- the imposition of government controls;
- export license requirements;
- political and economic instability, including armed conflicts;
- trade restrictions;
- changes in tariffs;
- labor unrest and difficulties in staffing;
- inflexible employee contracts in the event of business downturns;
- coordinating communications among and managing international operations;
- fluctuations in currency exchange rates;

- currency controls;
- increases in duty and/or income tax rates;
- earnings repatriation restrictions;
- difficulties in obtaining export licenses;
- misappropriation of intellectual property; and
- constraints on our ability to maintain or increase prices.

Our operations in certain foreign locations receive favorable income tax treatment in the form of tax holidays or other incentives. In the event that such tax holidays or other incentives are not extended, are repealed, or we no longer qualify for such programs, our results of operations and financial condition would be harmed.

Additionally, certain foreign jurisdictions restrict the amount of cash that can be transferred to the United States or impose taxes and penalties on such transfers of cash. To the extent we have excess cash in foreign locations that could be used in, or is needed by, our U.S. operations, we may incur significant penalties and/or taxes to repatriate these funds.

To respond to competitive pressures and customer requirements, we may further expand internationally in lower cost locations, particularly in Asia, Eastern Europe and Latin America. In fiscal year 2007, we announced our intention to establish a manufacturing operation in India. As we pursue continued expansion in these locations, we may incur additional capital expenditures. In addition, the cost structure in certain countries that are now considered to be favorable may increase as economies develop or as such countries join multinational economic communities or organizations. As a result, we may need to continue to seek out new locations with lower costs and the employee and infrastructure base to support electronics manufacturing. We cannot assure you that we will realize the anticipated strategic benefits of our international operations or that our international operations will contribute positively to our operating results.

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***The proposed reverse stock split may not increase our stock price, which would prevent the Company from realizing the anticipated benefits of the reverse stock split.***

The Board of Directors approved an amendment to the Company's certificate of incorporation that would permit the Company to effect a reverse split of its outstanding and authorized common stock within a range of one-for-three to one-for-ten, with the final ratio to be determined by the Board of Directors following stockholder approval. The Board expects that the reverse split will increase the price per share of our common stock, which in turn would, among other things, broaden the class of investors who invest in our stock, help increase analyst and broker interest in our stock and reduce the possibility that our stock trades below \$1.00 per share for an extended period of time, which could cause our stock to be delisted from the Nasdaq Global Select Market. While the Board expects that a reverse stock split of our common stock will increase the market price of our common stock, the effect of a reverse split upon the market price of our common stock cannot be predicted with any certainty. The market price of our common stock is primarily driven other factors unrelated to the number of shares outstanding, including our current and expected future performance, conditions in the EMS industry and stock market conditions generally. Therefore, it is possible that the per share price of our common stock after the reverse split will not rise in proportion to the reduction in the number of shares of our common stock outstanding resulting from the reverse stock split.

***We are potentially liable for contamination of our current and former facilities, including those of the companies we have acquired, which could increase our expenses and harm our operating results in the future.***

We are potentially liable for contamination at our current and former facilities, including those of the companies we have acquired. These liabilities include ongoing investigation and remediation activities at a number of sites. Currently, we are unable to anticipate whether any third-party claims will be brought against us for this contamination. We cannot assure you that third-party claims will not arise and will not result in material liability to us. We are currently in the process of remediating contamination at one of our sites in the United States. We expect to incur \$10.5 million of costs for assessment, testing, remediation and site restoration. Although we believe we have adequately accrued for expenses relating to environmental matters, we cannot assure you that we will not incur additional liability in the future or that any such additional liability would not increase our liability or harm our operating results.

***Although the internal investigation of our historical stock option practices is substantially complete, the private litigation and government investigations resulting therefrom remain pending.***

We substantially completed an investigation of our accounting for stock options. Based on the results of this investigation on January 3, 2007, we filed a comprehensive Form 10-K for fiscal year 2006 which restated our consolidated financial statements for prior years. As a result of this activity, we have become subject to the following significant risks. Each of these risks could have an adverse effect on our business, financial condition and results of operations:

- We are subject to significant pending civil litigation, including derivative claims made on behalf of us, the defense of which has required us to devote significant management attention and to incur significant legal expense; and



- We are subject to ongoing formal investigations by the SEC and the U.S. Department of Justice, the outcome of which investigations cannot be predicted.

These actions could result in payment of significant damages or penalties.

**Item 5. Other Events**

Effective August 4, 2008, the Company entered into indemnification agreements with the following directors and executive officers of the Company: Joseph Bronson, John Goldsberry, Walt Hussey, Joseph Licata and Michael Tyler (collectively, the Indemnitees ). The indemnification agreements require the Company to advance legal expenses and pay any judgments for any Indemnitee who is named in a proceeding for which he may be indemnified under Delaware law, subject to repayment under certain circumstances. Certain claims, including claims against the Indemnitee for short swing profits, actions against the Company as a plaintiff, claims for conduct determined by a court to constitute or involve fraud, willful misconduct or ill-gained personal profit are excluded from coverage under the indemnification agreements.

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**Item 6. Exhibits**

(a) *Exhibits*

Refer to item (c) below.

(c) *Exhibits*

<b>Exhibit Number</b>	<b>Description</b>
3.1(1)	Restated Certificate of Incorporation of the Registrant, dated January 31, 1996.
3.1.1(2)	Certificate of Amendment of the Restated Certificate of Incorporation of the Registrant, dated March 9, 2001.
3.1.2(3)	Certificate of Designation of Rights, Preferences and Privileges of Series A Participating Preferred Stock of the Registrant, dated May 31, 2001.
3.1.3(4)	Certificate of Amendment of the Restated Certificate of Incorporation of the Registrant, dated December 7, 2001.
3.2(5)	Amended and Restated Bylaws of the Registrant, dated June 4, 2007.
10.42(6)	Form of Officer and Director Indemnification Agreement.
10.67(7)	Asset Purchase Agreement dated April 25, 2008 by and among Sanmina-SCI USA Inc., Sanmina-SCI Systems de Mexico S.A. de C.V., Sanmina-SCI Systems Services de Mexico S.A. de C.V., Lenovo (Singapore) Pte.Ltd. and Lenovo Centro Tecnologico, SdeRL de C.V.
10.71	Amendment to Asset Purchase Agreement dated February 17, 2008 by and among Sanmina-SCI Corporation, Sanmina-SCI USA Inc., SCI Technology, Inc., Sanmina-SCI Systems de Mexico S.A. de C.V., Sanmina-SCI Systems Services de Mexico S.A. de C.V., Sanmina-SCI Hungary Electronics Manufacturing Limited Liability Company, Sanmina-SCI Australia PTY LTD and Foxteq Holdings, Inc., dated July 7, 2008.
10.72	Revolving Trade Receivables Purchase Agreement dated June 26, 2008 by and among, Sanmina-SCI Corporation, Deutsche Bank AG New York, as administrative agent, and Sanmina-SCI Magyarország Elektronikai Gyártó Kft, Sanmina Magyarország Elektrotechnikai Részegységgyártó Kft, Sanmina-SCI EMS Haukipudas OY, a limited liability company incorporated under the laws of the Republic of Finland, Sanmina-SCI Enclosure Systems OY, Sanmina-SCI Systems Singapore Pte. Ltd., Sanmina-SCI Israel Medical Systems Ltd., Sanmina-SCI Systems Canada, Inc., Sanmina-SCI Systems (Thailand) Ltd., and Sanmina-SCI UK Ltd.
10.73(6)	Sanmina-SCI FY 2008 Corporate Annual G&A Short Term Incentive Plan.
10.74(6)	Amended and Restated Sanmina-SCI Corporation Deferred Compensation Plan dated June 9, 2008.
10.75(6)	Amended and Restated Sanmina-SCI Corporation Deferred Compensation Plan for Outside Directors.
31.1	

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Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.

31.2 Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.

32.1(8) Certification of the Chief Executive Officer pursuant to Rule 13a-14(b) and Rule 15d-14(b) of the Securities Exchange Act, as amended.

32.2(8) Certification of the Chief Financial Officer pursuant to Rule 13a-14(b) and Rule 15d-14(b) of the Securities Exchange Act, as amended.

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- (1) Previously filed as Exhibit 3.2 to the Registrant's Annual Report on Form 10-K for the fiscal year ended September 30, 1996 filed with the Securities and Exchange Commission ( SEC ) on December 24, 1996 and incorporated herein by reference.
- (2) Previously filed as Exhibit 3.1(a) to the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2001, filed with the SEC on M