

eLong, Inc.  
Form 20-F  
April 28, 2016

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 20-F**

**.. REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934**

**OR**

**x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2015**

**OR**

**.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**OR**

**.. SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**Commission file number: 000-50984**

**eLong, Inc.**

**(Exact name of Registrant as specified in its charter)**

**Cayman Islands**

**(Jurisdiction of incorporation or organization)**

**Xingke Plaza, Tower B, Third Floor**

**10 Middle Jiuxianqiao Road, Chaoyang District**

**Beijing 100015, People's Republic of China**

**(Address of principal executive offices)**

**Hao Jiang, Chief Executive Officer**

**Telephone: +(8610) 5860-2288 / Facsimile: +(8610) 6436-6019**

**Xingke Plaza Building, Tower B, Third Floor**

**10 Middle Jiuxianqiao Road, Chaoyang District**

**Beijing 100015, People's Republic of China**

**(Name, Telephone and Facsimile number and Address of Company Contact Person)**

Securities registered or to be registered pursuant to Section 12(b) of the Act:

| <b>Title of Each Class</b>   | <b>Name of Each Exchange on Which Registered</b> |
|--|--|
| American Depositary Shares, each representing two ordinary shares, par value \$0.01 per ordinary share | The Nasdaq Global Select Market                  |

Securities registered or to be registered pursuant to Section 12(g) of the Act: None

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: None

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of December 31, 2015: 41,636,970 ordinary shares, par value US\$0.01 per share, and 33,589,204 high-vote ordinary shares, par value US\$0.01 per share.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. Yes  No

Note checking the box above will not relieve any registrant required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 from their obligations under those sections.

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the U.S. Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

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Indicate by check mark which basis of accounting the Registrant has used to prepare the financial statements included in this filing:

U.S. GAAP  International Financial Reporting Standards as issued by the International Accounting Standards Board  Other

If "Other" has been checked in response to the previous question, indicate by check mark which financial statement item the Registrant has elected to follow: Item 17  Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

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In this annual report, references to “we,” “us,” “our,” “our company,” “the Company,” “the company” and “eLong” are to eLong Inc., its subsidiaries, and its consolidated affiliated entities. References to “China” or the “PRC” are to the People’s Republic of China, excluding Hong Kong, Macau and Taiwan.

Unless otherwise noted, references to “Expedia” are to Expedia, Inc. (Nasdaq: EXPE), and references to “Expedia Asia Pacific” are to Expedia Asia Pacific-Alpha Limited. References to “Tencent” are to Tencent Holdings Limited (SEHK: 00700) and references to “TCH Sapphire” are to TCH Sapphire Limited. References to “Ctrip” are to Ctrip.com International, Ltd. (Nasdaq: CTRP) and references to “C-Travel” are to C-Travel International Limited. References to “Ocean Imagination” are to Ocean Imagination L.P. References to “Luxuriant” are to Luxuriant Holdings Limited. References to “eLong Information” and “eLong Hefei” are to our wholly-owned subsidiaries, eLongNet Information Technology (Beijing) Co., Ltd. and eLong Information Technology (Hefei) Co., Ltd., respectively.

With respect to our consolidated affiliated entities (also referred to as “variable interest entities” or “VIEs” in our consolidated financial statements included with this annual report), “Beijing Information” refers to Beijing eLong Information Technology Co., Ltd.; “Beijing Media” refers to Beijing Asiamedia Interactive Advertising Co., Ltd.; “Beijing Air” refers to Beijing eLong Air Services Co., Ltd.; “Hangzhou Air” refers to Hangzhou eLong Air Service Co., Ltd.; “Beijing Travel” refers to Beijing eLong International Travel Co., Ltd.; “Beijing Mingchuang” refers to Beijing Mingchuang Information Technology, Ltd. (formerly Beijing Xici Interactive Information Technology Co., Ltd.); “Nanjing Xici” refers to Nanjing Xici Information Technology Share Co., Ltd., which we disposed of in the first quarter of 2015; and “Shenzhen JL” refers to Shenzhen JL - Tour International Travel Service Co., Ltd.

Unless the context otherwise requires, references in this annual report to “shares” or “ordinary shares” are to our ordinary shares, par value US\$0.01 per share. Such references exclude our high-vote ordinary shares, which are referred to separately as “high-vote ordinary shares.” References to “ADSs” are to our American depositary shares, each of which represents two ordinary shares, and references to “ADRs” are to American depositary receipts that evidence our ADSs. References to our “articles of association” are to our Third Amended and Restated Memorandum of Association and our Third Amended and Restated Articles of Association. References to “tickets” are to transportation tickets. References to “air tickets” are to air segments. An air segment is a one-way point-to-point air ticket; and a round-trip ticket may consist of two or more air segments. References to “accommodation” include hotels as well as other types of lodging and accommodations such as apartments and guesthouses. References to the “SEC” are to the Securities and Exchange Commission.

Our consolidated financial statements are prepared in accordance with generally accepted accounting principles in the United States of America, or “U.S. GAAP.” Our consolidated financial statements are expressed in Renminbi, the legal currency of China. References to “RMB” are to Renminbi and references to “U.S. dollars,” “US\$” or “\$” are to United States dollars. Our financial year ends on December 31 of each calendar year and, unless otherwise indicated, references to any year are to the calendar year ending December 31.

The “eLong” characters in Chinese as well as “eLong.com” and “eLong.net” in English are among our registered trademarks in China. This annual report also contains product and service names of other companies that are trademarks of their respective owners.

## **SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

Statements in this annual report and any exhibits thereto concerning our future business, operating results and financial condition are “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Words such as “anticipate,” “believe,” “estimate,” “expect,” “forecast,” “intend,” “may,” “plan,” “project,” “predict,” “likely to,” “should” and “will” and similar expressions as they relate to our company are intended to identify such

forward-looking statements, but are not the exclusive means of doing so. These forward-looking statements are based on management's current views and expectations with respect to future events and are not a guarantee of future performance. Forward-looking statements include, but are not limited to, statements about:

• our anticipated growth strategies;

• our future business development, results of operations and financial condition;

• our ability to control costs and/or return to profitability;

• our ability to attract customers;

• trends and competition in the travel industry in China and globally; and

the definitive agreement and plan of merger (the "Merger Agreement") entered into on February 4, 2016 among eLong, China E-dragon Holdings Limited and China E-dragon Mergersub Limited, a wholly owned subsidiary of China E-dragon Holdings Limited.

Furthermore, these statements are, by their nature, subject to a number of risks and uncertainties that could cause our actual performance and results to differ materially from those discussed in the forward-looking statements. Factors that could affect our actual results and cause our actual results to differ materially from those referred in any forward-looking statements include, but are not limited to:



• declines or disruptions in the travel industry;

- international financial, political or economic crises;

• a slowdown in the PRC economy;

• an outbreak of bird flu or other disease;

• our reliance on maintaining good relationships with, and stable supply of accommodation and transportation ticketing inventory from, accommodation suppliers and transportation ticket suppliers, and on establishing new relationships with suppliers on commercially acceptable terms;

• our reliance on the TravelSky GDS system for our air ticketing business and Baidu, Inc. (“Baidu”) and Qihoo360 Technology Co., Ltd. (“Qihoo”) for our search engine marketing;

• the risk that we will continue to incur substantial losses and be unable to return to profitability;

• the risk that we will not be able to increase our brand recognition;

• the possibility that we will be unable to continue timely compliance with the Sarbanes-Oxley Act of 2002 (the “Sarbanes Oxley Act”) or other regulatory requirements;

• the risk that we will not be successful in competing against new or existing competitors;

• the risk that our infrastructure and technology are hacked, compromised, damaged, fail or become unstable or obsolete;

• risks associated with Ctrip’s significant ownership interest in us and status as our largest shareholder;

• risks relating to our investments in, and acquisitions of, other businesses and assets;

• risks relating to our cash, restricted cash and short-term investments, including risks related to financial institutions in China, Hong Kong, Macau and the United States;

fluctuation in the value of the Renminbi;

inflation in China;

changes in our management team and other personnel;

risks relating to uncertainties in the PRC legal system, including but not limited to, risks relating to our consolidated affiliated entities, risks relating to the application of preferential tax policies, and risks relating to litigation and arbitration in China;

risks relating to the occurrence of any event, change or other circumstances that could give rise to the termination of the Merger Agreement; and

other risks mentioned in this annual report, including but not limited to risks and other factors mentioned in “*Item 3: Key Information-Risk Factors*,” “*Item 4: Information on the Company*” and “*Item 5: Operating and Financial Review and Prospects*.”

If one or more of these risks or uncertainties occur, or if our underlying assumptions prove to be incorrect, actual events or results may vary significantly from those implied or projected by the forward-looking statements. No forward-looking statement is a guarantee of future performance. New risk factors may emerge from time to time, and it is not possible for our management to predict all risk factors, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements.

You should not rely on forward-looking statements as predictions of future events, and should read these statements in conjunction with the full content of this annual report. Except as may be required by law, we undertake no obligation to update or revise any forward-looking statements. All forward-looking statements in this annual report are qualified by reference to this cautionary statement.

## **PART I**

### **Item 1: Identity of Directors, Senior Management and Advisers.**

Not applicable.

### **Item 2: Offer Statistics and Expected Timetable.**

Not applicable.

### **Item 3: Key Information.**

#### **Selected Financial Data**

You should read the following information in conjunction with our consolidated financial statements and related notes included in this annual report and “*Item 5: Operating and Financial Review and Prospects.*”

The selected consolidated statements of comprehensive loss (other than ADS data) and selected consolidated cash flow data for the years ended December 31, 2013, 2014 and 2015, and the selected consolidated balance sheet data as of December 31, 2014 and 2015, are derived from our audited consolidated financial statements included in this annual report and should be read in conjunction with our consolidated financial statements and the notes to our consolidated financial statements. The selected consolidated statements of comprehensive income/loss (other than ADS data) and selected consolidated cash flow data for the years ended December 31, 2011 and 2012 and the selected consolidated balance sheet data as of December 31, 2011, 2012 and 2013 are derived from our audited consolidated financial statements which are not included in this annual report. The selected consolidated financial data should be read in conjunction with, and are qualified in their entirety by reference to, our audited consolidated financial statements and related notes and “*Item 5: Operating and Financial Review and Prospects*” in this annual report.

Our consolidated financial statements are prepared in accordance with U.S. GAAP. Our consolidated financial statements are expressed in Renminbi, the legal currency of China.

**SELECTED CONSOLIDATED FINANCIAL DATA****eLong, Inc.****Year ended December 31,**

|  | 2011 | 2012 | 2013 | 2014 | 2015 | 2015 |
|--|------|------|------|------|------|------|
|  | RMB  | RMB  | RMB  | RMB  | RMB  | US\$ |

(in thousands, except for per share and per ADS data)

## Selected Consolidated Statements of Comprehensive Loss/Income Data

|   |           |           |           |             |             |           |
|---|-----------|-----------|-----------|-------------|-------------|-----------|
| Net revenues                                  | 586,177   | 744,244   | 1,009,705 | 1,086,153   | 1,031,837   | 159,288   |
| Gross profit                                  | 431,313   | 539,921   | 748,862   | 735,575     | 466,362     | 71,994    |
| Total operating expenses                      | (381,981) | (606,073) | (927,045) | (1,081,470) | (1,658,002) | (255,951) |
| Other operating income                        | -         | -         | -         | 30,000      | -           | -         |
| (Loss)/income from operations                 | 49,332    | (66,152)  | (178,183) | (315,895)   | (1,191,640) | (183,958) |
| Net (loss)/income                             | 39,270    | 471       | (168,205) | (274,623)   | (1,061,982) | (163,942) |
| Net (loss)/income attributable to eLong, Inc. | 39,270    | 471       | (167,730) | (268,943)   | (1,015,230) | (156,724) |
| Basic net (loss)/income per share             | 0.65      | 0.01      | (2.41)    | (3.79)      | (13.85)     | (2.14)    |
| Diluted net (loss)/ income per share          | 0.63      | 0.01      | (2.41)    | (3.79)      | (13.85)     | (2.14)    |
| Basic net (loss)/income per ADS               | 1.30      | 0.02      | (4.82)    | (7.58)      | (27.70)     | (4.28)    |
| Diluted net (loss)/income per ADS             | 1.26      | 0.02      | (4.82)    | (7.58)      | (27.70)     | (4.28)    |

**eLong, Inc.****As of December 31,**

|  | 2011 | 2012 | 2013 | 2014 | 2015 | 2015 |
|--|------|------|------|------|------|------|
|  | RMB  | RMB  | RMB  | RMB  | RMB  | US\$ |

(in thousands)

## Selected Consolidated Balance Sheet Data

|                                  |           |           |           |           |             |           |
|----------------------------------|-----------|-----------|-----------|-----------|-------------|-----------|
| Cash and cash equivalents        | 411,676   | 311,140   | 367,061   | 504,890   | 711,260     | 109,800   |
| Short-term investments           | 1,433,425 | 1,581,502 | 1,485,800 | 1,306,634 | 244,507     | 37,745    |
| Working capital <sup>(1)</sup>   | 1,850,229 | 1,762,887 | 1,651,160 | 1,351,194 | 578,325     | 89,278    |
| Property and equipment, net      | 44,230    | 72,362    | 87,980    | 112,356   | 98,800      | 15,252    |
| Total assets                     | 2,210,718 | 2,470,633 | 2,628,676 | 3,046,051 | 2,248,459   | 347,102   |
| Long-term obligations            | 1,045     | 1,045     | 45        | 44        | 2,950       | 455       |
| Ordinary shares                  | 2,864     | 2,864     | 2,864     | 2,908     | 3,116       | 481       |
| High-vote ordinary shares        | 2,691     | 2,691     | 2,691     | 2,691     | 2,691       | 415       |
| Accumulated deficit              | (148,154) | (152,562) | (340,895) | (626,810) | (1,655,786) | (255,609) |
| eLong, Inc. shareholders' equity | 2,005,983 | 2,036,874 | 1,951,988 | 1,780,322 | 988,509     | 152,599   |

|                      |           |           |           |           |           |         |
|----------------------|-----------|-----------|-----------|-----------|-----------|---------|
| Shareholders' equity | 2,005,983 | 2,036,874 | 1,971,084 | 1,856,972 | 1,016,019 | 156,846 |
|----------------------|-----------|-----------|-----------|-----------|-----------|---------|

(1) Represents the amount of total consolidated current assets less total consolidated current liabilities.

**eLong, Inc.****Year ended December 31,**

| 2011 | 2012 | 2013 | 2014 | 2015 | 2015 |
|------|------|------|------|------|------|
| RMB  | RMB  | RMB  | RMB  | RMB  | US\$ |

(in thousands)

## Selected Consolidated Cash Flow Data

|   |           |           |          |         |            |           |
|---|-----------|-----------|----------|---------|------------|-----------|
| Net cash (used in)/provided by operating activities | 98,037    | 134,324   | 51,637   | 131,383 | (743,342 ) | (114,752) |
| Net cash provided by/(used in) investing activities | (911,246) | (235,721) | (16,799) | 5,645   | 1,001,147  | 154,550   |
| Net cash (used in)/provided by financing activities | (851,419) | 1,281     | 21,638   | 1,608   | (61,183 )  | (9,445 )  |

**Exchange Rate Information**

We conduct substantially all of our business in China, and our revenues and expenses are primarily denominated in Renminbi. Solely for the convenience of the reader, this annual report contains translations of Renminbi amounts into U.S. dollar amounts at specified rates. Translations of Renminbi amounts into U.S. dollar amounts are based on the noon buying rate in the City of New York for cable transfers of Renminbi as published by the Federal Reserve Bank of New York. Unless otherwise noted, all translations from Renminbi amounts to U.S. dollar amounts and from U.S. dollar amounts to Renminbi amounts in this annual report were made at a rate of RMB6.4778 to US\$1.00, the rate in effect as of December 31, 2015. The rate as of March 31, 2016 was RMB6.4480 to US\$1.00. We make no representation that any Renminbi or U.S. dollar amounts could have been, or could be, converted into U.S. dollar or Renminbi amounts at any particular rate, the rates stated herein, or at all. The Chinese government imposes controls over the conversion of Renminbi into foreign currencies. For discussion of the effects of currency controls and fluctuating exchange rates on the value of our shares and ADSs, see *“Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China-Fluctuation in the value of the Renminbi may adversely affect our financial results and the value of our ADSs”* and *“Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China-Governmental control of currency conversion may affect the value of our ADSs and our ability to pay dividends.”*

The table below sets forth the average exchange rates between Renminbi and U.S. dollars for each of the past five years, calculated by averaging the rates on the last day of each month.

**Average Exchange Rates of Renminbi per U.S. Dollar**

Average

|                              |        |
|------------------------------|--------|
| Year ended December 31, 2011 | 6.4475 |
| Year ended December 31, 2012 | 6.2990 |
| Year ended December 31, 2013 | 6.1412 |
| Year ended December 31, 2014 | 6.1704 |
| Year ended December 31, 2015 | 6.2869 |

The table below sets forth the high and low exchange rates between Renminbi and U.S. dollars for each of the six months from October 2015 through March 2016.



**Recent Exchange Rates of Renminbi per U.S. Dollar**

|               | High   | Low    |
|---------------|--------|--------|
| October 2015  | 6.3591 | 6.3180 |
| November 2015 | 6.3495 | 6.3180 |
| December 2015 | 6.4896 | 6.3883 |
| January 2016  | 6.5932 | 6.5219 |
| February 2016 | 6.5795 | 6.5154 |
| March 2016    | 6.5500 | 6.4480 |

**Risk Factors**

*You should carefully consider each of the following risks and uncertainties associated with our company and the ownership of our securities. You should pay particular attention to the fact that we conduct substantially all of our operations in China and are governed by a legal and regulatory environment that differs significantly from that of the United States. Additional risks referred to elsewhere in this annual report, and other risks which are not currently known to us or that we currently deem immaterial may also have a material adverse impact on our business operations and financial condition.*

**Risks Related to Our Business**

*We may continue to incur large losses, and may not be profitable in 2016 or any future period.*

We sustained substantial net losses in 2014 and 2015. In 2015, we reported a loss from operations of RMB1.19 billion (US\$184.0 million) and net loss attributable to eLong, Inc. of RMB1.02 billion (US\$156.7 million), which were the largest annual operating and net losses in our history. In 2014, we reported a loss from operations of RMB315.9 million and net loss attributable to eLong, Inc. of RMB268.9 million. Due to the fiercely competitive PRC online and mobile travel market, we cannot assure you that we will report operating or net income during 2016 or any future period. If we continue to incur large losses our cash balance may significantly decline, and we may require additional sources of capital to fund our business.

A significant factor contributing to our large operating and net losses in 2014 and 2015 was growth of our service development as well as sales and marketing expenses. In 2015, our service development expenses increased by 57% year-on-year from RMB275.2 million to RMB432.4 million (US\$66.8 million), and in 2014, our service development

expenses increased by 55% year-on-year from RMB178.2 million to RMB275.2 million. We currently intend to continue to invest in our service development as well as our sales and marketing, and thus our expenses are likely to continue to increase in the future. Other factors contributing to our higher costs include higher employee compensation (including share-based compensation charges) and benefit costs. At the same time, our margins have decreased due to the growth of our eCoupon program and other promotions with significant discounts, declining commissions from our accommodation and transportation ticketing suppliers, an increasing proportion of lower-priced transactions, and the growth of room night transactions for which we take inventory risk and recognize revenue on a gross basis. These and other factors will likely cause us to incur additional losses in future periods, and such losses may be substantial.

***We may not be able to compete successfully against our current or future competitors.***

We face a highly dynamic and fiercely competitive market with rapid technological innovation and change and numerous sources of competition, including online travel agencies such as Ctrip; online travel agency and travel-search firm Qunar; groupbuy companies which provide hotel booking, such as Meituan; and Alitrip, which is a business unit of Alibaba Group Holding Limited. Some of our current and future competitors have competitive advantages over us, including more well-known brands, lower cost sources of internet traffic, larger mobile download application install bases, larger customer bases and greater financial, marketing, technology and other expertise and resources. Some of our competitors may offer a broader selection of travel-related products and services than we do, as we focus on lodging rather than being a “one-stop shop” for all travel-related services. In addition, some of our competitors may use new and different business models, which may have technology, cost structure, customer experience and other competitive advantages over us.

In addition, our current and future competitors may enter into mergers and acquisitions, alliances, equity investments or commercial arrangements with one another or with travel suppliers or marketing channels, which may limit our ability to reach commercial arrangements with such parties. For example, Ctrip, which is our largest shareholder and has representation on our board of directors, is also the largest and controlling shareholder of Qunar; is a large shareholder, with representation on the boards of directors, of two of China’s largest budget hotel chains, Home Inns & Hotels Management Inc. and China Lodging Group Ltd.; and has investments in several other travel companies, including Tuniu Corporation and Tongcheng Network Technology Share Co., Ltd.

We do not have long-term arrangements with our suppliers and our business involves relatively low fixed costs; accordingly, we also face a dynamic market and the threat of new competitors. Large state-owned companies, internet search engines, e-commerce companies and/or international travel companies may choose to enter our market, either as sole entrants or in cooperation with our current or future competitors. We cannot assure you that we will be able to successfully compete against our current or future competitors. If we are unable to compete successfully with our current or future competitors, our business and financial results will be materially and adversely affected.

***A slow-down of economic growth in China may adversely affect our growth and financial performance.***

Our financial results have been and will likely continue to be significantly affected by the condition of the economy and the travel industry in China. Travel expenditures are sensitive to business and personal discretionary spending levels and tend to decline during economic downturns. In recent years, the PRC economy has seen a slowdown related to the international financial crisis in 2008, and slower growth in 2014 and 2015. In 2016, economic conditions remain uncertain and unpredictable, with a lowering of the government's economic growth target, and some forecasters predicting a significant slowdown. In addition, China is affected by global economic conditions, which have been volatile in recent years. The global financial markets have experienced significant disruptions since 2008, and currently face slow growth in Japan, a European debt crisis and a multitude of other uncertainties, including the long-term effects of expansionary monetary and fiscal policy. There have also been concerns over regional tensions, including those between China and Japan, between Russia and Ukraine, violent protests in Hong Kong and Iran's and North Korea's nuclear programs, as well as concerns relating to other countries, including those in the Middle East and Africa, which have resulted in volatility in oil and other markets. We believe that demand for travel services in China will continue to be linked to the condition of the broader PRC economy in the future. A slow-down of economic growth in China is likely to reduce expenditures for travel, which would have a material adverse effect on our revenues and results of operations.

***We depend on our senior executives and other employees, and our business may be severely disrupted if we lose their services.***

Our business operations depend on the continuing performance and service of our senior executive officers and other key employees. We rely on their expertise in operations, finance, technology and travel services, as well as their relationships with suppliers and regulators. In recent years, we have experienced substantial turnover at all levels of our company, including at the most senior levels of management. If our current CEO and Director, Hao Jiang, who replaced our former CEO, Guangfu Cui, or other senior executives or key employees are unable or unwilling to continue in their present positions, we may not be able to easily replace them, and may incur additional expenses to recruit and train replacement personnel. Moreover, if any of our senior executives joins or forms a competitor, we may lose customers, relationships and suppliers. In addition, if any disputes arise between our departing senior executives or employees and us, we cannot assure you that the non-compete and confidentiality provisions in our employment agreements would be enforced in a manner which prevents those former senior executives or other employees from causing us competitive harm, or at all, due to uncertainties in the PRC legal system.

***Conflicts of interest may arise between Ctrip, Ocean Imagination, Tencent and us.***

Through ownership of ordinary shares and high-vote ordinary shares, Ctrip, through its subsidiary C-Travel, holds approximately 48% of our voting power; Ocean Imagination holds approximately 29% of our voting power; and Tencent, through its subsidiary TCH Sapphire, holds approximately 15% of our voting power. Conflicts of interest may arise between Ctrip or its affiliates, Ocean Imagination or its affiliates, Tencent or its affiliates, and us, including corporate opportunities, potential acquisitions as well as other types of transactions or matters. For example, Ctrip could initiate a sale of our company, or of all or a portion of its interest in our company, in order to raise capital or to acquire other assets, or could prevent a sale of our company, even if such actions would not be beneficial to our other shareholders. Similarly, Ocean Imagination or Tencent could choose to sell its equity stake in us in a manner which would not be beneficial to our other shareholders. We may be adversely affected by any conflicts of interest between Ctrip, Ocean Imagination, Tencent and us.

***We do not have comprehensive off-site backup systems or business insurance.***

Substantially all of our information technology and communications systems are located in our headquarters in Beijing, China and our customer service center in Hefei, China. Our infrastructure and systems are vulnerable to damage, instability or interruption from human error, equipment failure or other incidents, including computer viruses; electricity, internet or telecommunications outages; sabotage, hacker attack, terrorism, or vandalism; and natural disasters or other man-made or natural causes. We do not have comprehensive disaster recovery plans or systems, and do not carry business interruption insurance. In addition, we depend on our systems and information infrastructure to support all aspects of our business. If we are unable to maintain and upgrade our systems, experience hardware or software failures, or have our systems compromised due to employee or third-party error or malicious conduct, we may experience system outages, disruptions or slowdowns which may impair our customer service, or lead to inaccurate reporting or processing of information, and we may be unable to promptly restore our system operations and performance. Any of these factors may result in substantial losses and may materially and adversely affect our operations and results.

***We may incur substantial losses if we are unable to sell prepurchased accommodation inventory for which we have inventory risk.***

Beginning in 2014, we have increased prepurchases of accommodation inventory in order to obtain more competitively priced products for our customers. In accommodation prepurchase transactions, we act as a principal prepurchasing accommodation room inventory, which we then sell to our customers. As we have prepurchased the accommodation room inventory, we generally have greater flexibility to determine the final selling price of this inventory to our customers, and are able to offer a discount compared to the price of agency room nights. At the same time, because we have prepurchased the accommodation inventory, our potential loss is the full cost of the accommodation room night which we have paid, or committed contractually to pay, to the accommodation. By contrast, in an agency accommodation transaction, we do not commit to sell particular accommodation inventory, and thus incur no inventory risk or financial loss for failure to make such sales. Thus if due to forecasting error, competitive market conditions or other unforeseen circumstances, we are unable to sell our prepurchased accommodation inventory, we could incur significant losses which may have a material and adverse effect on our business results and financial performance.

***Declines or disruptions in the travel industry may reduce our revenues.***

Our business is affected by the condition of the overall travel industry in China. Trends or events that may reduce travel and therefore may reduce our revenues include:

- outbreaks, or the fear of outbreaks, of bird flu, Zika or other diseases;
- travel-related accidents;
- unseasonable or extreme weather;
- natural or man-made disasters;
- increased prices or fees in the accommodation, airline or other travel-related sectors;
- threats of war or threats or incidents of terrorism; and

political events, social unrest, ethnic or religious conflict, or instability in travel origin or destination markets.

As a result of any of these events, over which we have no control, our results of operations and financial condition could be materially and adversely affected.

***We may incur losses for breaches of security on our websites, failure to protect confidential data or fraudulent transactions.***

The internet industry in China faces significant challenges in the areas of information security and privacy, including the storage, transmission and sharing of confidential information. Our transactions are conducted through computers, mobile phones, tablet devices and other systems. In such transactions, the maintenance, storage and secure transmission of confidential information (such as itineraries, accommodation and other reservation information, personal information, account password, history and log-in information, and payment information) is essential to maintain consumer and supplier confidence. Due to rapidly advancing technology and the growing variety, sophistication and complexity of information security threats, our current security measures may not be adequate to prevent future data or privacy breaches and other types of system attacks. In addition, PRC legal requirements, consumer and supplier expectations relating to the collection, use and protection of consumer information have increased in recent years. Security breaches or improper collection, storage or use of information on our own, supplier, affiliate or other third-party systems could expose us to significant financial losses, adverse publicity, government action or litigation, which could harm our reputation and lessen our ability to attract and retain customers and suppliers. Reputational or financial harm could also be caused by security or information breaches of our partners, including banks and travel suppliers, related to transactions by our customers.

In addition, a growing portion of our business is prepaid by customers, including international accommodation and merchant accommodation. For merchant accommodation bookings as well as transportation tickets, our customers generally pay using credit cards, debit cards or online methods, and we then make payment to the travel suppliers. There have been and will likely continue to be attempts to use fraudulently obtained credit cards, fraudulent or stolen forms of online payment or fraudulent or stolen account information to pay for our products and services, to hack or otherwise compromise the security and confidentiality of our virtual cash, eCoupon and other systems and accounts, and to use other fraudulent or false schemes to steal from us. Frauds may be attempted by our employees, distribution partners, travel suppliers or other third parties acting individually or in concert with one another. New schemes and methods are likely to emerge in response to our increasing number and variety of marketing efforts and promotions, growing number of travel suppliers located throughout China, greater variety of products and services, and changes in our systems and processes. As fraudulent schemes, including but not limited to payment and transaction schemes and attacks on computer systems evolve and become more sophisticated, it may become increasingly difficult and costly for us to detect, minimize and prevent such fraud. Any fraud, theft or other compromise of the security of our systems or confidential data could cause us to incur significant and unforeseen financial and reputational losses.

***We may receive less commission revenues than we are entitled to if our accommodation suppliers or customers fail to accurately report data concerning our customer accommodation stays.***

A substantial majority of our revenues are generated through commissions received from accommodations for room nights booked through us. For the significant portion of our accommodation bookings, we do not receive direct payments for accommodation bookings from our customers; instead, we receive commissions from the accommodations after the completion of a customer's stay. We maintain records of customer bookings and then verify these with each accommodation, generally on a monthly basis, in order to determine the commission payable to us. In this verification process, we rely on accommodations, other travel suppliers and customers to provide us accurate information regarding customer check-in and check-out dates. If our accommodations, other travel suppliers or customers provide us with inaccurate information with respect to actual accommodation stays, fraudulently generate orders where no accommodation stay has occurred, induce (or cooperate with our competitors to induce) our customers to cancel their accommodation orders and rebook directly with the accommodation or our competitors, or otherwise engage in any scheme to provide inaccurate data to us, we may receive less accommodation reservation revenues and have higher costs than would be the case if the data were accurate, which may materially and adversely affect our business performance and financial results.

***We are dependent on our ability to establish and maintain favorable arrangements with our travel suppliers, internet search engines and distribution partners.***

We are dependent on continued relationships on satisfactory commercial terms with accommodation, transportation ticketing and other service providers, as well as with internet search engines. For example, the ability to contract in advance for the availability of accommodation rooms is crucial to our business. However, we do not have long-term arrangements with our travel suppliers, and must renew our contracts on an ongoing basis. We also are dependent on our relationships and agreements with the TravelSky GDS for air fare searches, as well as certain third-party distribution partners, such as state-owned telecommunications companies and other private label partners to which we pay commissions for accommodation reservations. Any of these third parties may choose to terminate cooperation with us and work exclusively or on preferential terms with our competitors, or to impose new or greater requirements upon us. We cannot assure you that we will be able to maintain our current relationships, establish new ones, or obtain satisfactory commercial terms from our suppliers or other service providers.

In addition, we rely on the ability to advertise on major internet search engines in China, including Baidu and Qihoo. A suspension or reduction of the operations of Baidu or Qihoo, or our inability to advertise on these or other internet search engines or travel search providers on commercially acceptable terms, could have a material adverse effect on our results of operations in the future.

***We may not be able to successfully execute investments, acquisitions or cooperative ventures or to effectively manage any acquired or investee assets or businesses.***

We engage in investments, acquisitions and other ventures with businesses that may provide incremental revenue and support our development. These transactions, including but not limited to investments, acquisitions of minority or majority equity interests, and acquisitions of assets, are subject to significant risks and uncertainties and require a substantial commitment of management time, capital and other resources. We cannot assure you that we will be successful in identifying, negotiating and completing acquisitions or investments on commercially acceptable terms. As we complete acquisitions and investments, we may not be able to successfully integrate them into our operations, and they may not achieve our anticipated business performance or financial results. For example, in 2015 we incurred impairment charges of RMB40.4 million (US\$6.2 million) related to goodwill and other intangible assets, which was significantly larger than the impairment charges of RMB5.5 million we incurred in 2014. In 2014, we incurred impairment charges of RMB35.1 million related to investments in non-consolidated affiliates, which was significantly larger than the impairment charge of RMB1.9 million we incurred in 2013. Investments, acquisitions or other ventures which are not successful may lead to additional financial losses and such losses may be substantial, as well as disputes which may be costly and consume significant management time and resources.

***Our business may be harmed if we fail to strengthen our brand and provide high quality service to our customers and business partners.***

We must successfully promote the eLong brand in order to grow our business, and ensure high levels of service in order for the brand to be associated with selection, value and convenience. With increasing competition in the online accommodation reservation marketplace, the cost of marketing efforts to build brand awareness among potential customers has increased in recent years and is likely to increase further in the future. In addition, marketing channels we utilize in the future may become more costly and provide lower returns than those we have used previously. If we fail to provide high quality service, strengthen our brand recognition among our current and potential customers and business partners, and manage our sales and marketing costs, our growth and operating results may be adversely affected.



***Our business depends on the technology infrastructure of China's internet and technology services provided by third parties.***

Access to the internet in China is maintained through a network owned by state-owned Chinese telecommunications carriers under the regulatory supervision of China's Ministry of Industry and Information Technology (the "MIIT") and government security agencies. Networks in China connect to the internet through a government-controlled gateway, which is the only channel through which domestic Chinese users connect to the international internet network. We rely on this infrastructure and the state-owned telecommunications companies to provide bandwidth and data capacity. We would have no access to alternative networks and services, on a timely basis, if at all, in the event of any infrastructure interruption, suspension or failure.

We also rely on third-party computer systems, software and service providers, including the computerized reservation systems of accommodations, airlines and third-party service providers such as the TravelSky GDS as well as our distribution partners, to make reservations and confirmations, issue air tickets, make deliveries and receive payments. Third parties provide, for example, computer storage systems and software licensing, support and maintenance services and air ticket invoice delivery. In addition, third parties provide internet data centers which hold many of our servers and other technology systems, as well as many critical technical and support services linking our customer service centers in Beijing and Hefei. These third-party data centers may be subject to system downtime, hacker attack, fraudulent access, natural disaster, human error or other causes leading to unexpected business interruptions. Any interruption in these or other third-party services or deterioration in their performance could impair the quality of our service. Furthermore, if our arrangements with any of these third parties are suspended, terminated, or no longer available on commercially acceptable terms, we may not be able to find an alternate source of support on a timely basis and on satisfactory terms.

***We may become involved in costly and time-consuming litigation or government inquiries.***

From time to time, we may initiate litigation to enforce our contract, intellectual property or other rights, and third parties may initiate litigation against us for alleged breach or infringement of their rights. This litigation may be costly and time-consuming, and the results of litigation and arbitration in China or other jurisdictions are unpredictable. In the event of any successful legal claims against us, we may face significant financial penalties and costs, and our business could be materially and adversely affected.

Our websites and mobile applications contain information about accommodations, transportation tickets, travel destinations, and other topics, including user comments. In addition, some of our websites have online discussion forums. Third parties or government agencies, may take legal or regulatory action against us for making allegedly false, inaccurate, unauthorized, politically sensitive, or misleading information or content accessible on our websites or other technology systems, or for other alleged illegal or improper behavior. Such claims or actions could be

expensive and time consuming, divert management's attention and resources, and lead to temporary suspension of the operation of our internet systems. Any successful claims against us may require us to pay damages or penalties, which could be significant.

*We may not use our cash, cash equivalents, restricted cash and short-term investments effectively.*

Cash, cash equivalents, restricted cash and short-term investments comprise a significant portion of our total assets. We seek to use our cash, cash equivalents, restricted cash and short-term investments to grow our business and to earn interest yield, while maintaining the security of our principal and managing the risk of losses due to instability of financial institutions. Our failure to effectively manage our cash, cash equivalents, restricted cash and short-term investments could have a material adverse effect on our financial results, operations and competitive position.

*Our results may fluctuate due to seasonality in the travel industry in China.*

The travel service industry in China is characterized by seasonal fluctuations, and accordingly our revenues vary from quarter to quarter. Historically, the first quarter of each year generally has contributed a smaller portion of our annual revenues due to reduced business travel during the Chinese New Year holiday. The seasonality of the PRC travel market is affected by government regulation of public holidays, including for example, the decision by the State Council in 2008 to restructure the annual calendar of public holidays by adding a few shorter holidays and reducing the May 1st holiday from one week to three days. Our future results may continue to be affected by seasonality and regulatory adjustments to public holidays in China.

## **Risks Related to Doing Business in the People's Republic of China**

*Substantial uncertainties exist with respect to the interpretation and application of PRC laws relating to our ownership structure, contractual arrangements and business operations.*

eLong, Inc. is a Cayman Islands corporation, and is therefore treated as a foreign entity under applicable PRC laws and regulations. The PRC government extensively regulates internet access, the distribution of online information, and the provision of travel agency services through licensing requirements and other regulations. These regulations include provisions limiting foreign ownership in PRC companies providing information on the internet and other online internet services, transportation ticket booking services and travel agency services. As a result, we conduct our business through contractual arrangements between our subsidiaries, including eLong Information and eLong Hefei, and our consolidated affiliated entities, including Beijing Information, Beijing Air, Hangzhou Air and Beijing Travel, which hold licenses and approvals that are essential for our current business operations.

In the opinion of our PRC counsel, DaHui Lawyers, as of the date hereof, our ownership structure does not violate or breach PRC law, and the contractual arrangements among our subsidiaries, consolidated affiliated entities and nominee shareholders are binding and valid. There are, however, substantial uncertainties regarding the interpretation and application of current and future PRC laws and regulations. Accordingly, we cannot guarantee that our ownership structure, contractual arrangements, businesses and operations will remain compliant with PRC law in the future, or that PRC authorities will not take a view contrary to the opinion of our PRC counsel. Neither can we assure you that we will be able to obtain any additional agreements, consents, approvals or licenses which may be required by PRC law or regulatory authorities in future.

We cannot assure you that the PRC government will determine that our current ownership structure and contractual arrangements comply with either current or future laws and regulations. New laws, regulations or interpretations of existing law and regulations may require us to modify or obtain approvals for our current structure or face severe consequences. In January 2015, the Ministry of Commerce released for public comment a *Draft Foreign Investment Law of the PRC*, or the Draft FIL. The Draft FIL utilizes the concept of “actual control” for determining whether an entity is considered to be a foreign-invested enterprise, and defines “control” broadly to include, among other things, voting or board control through contractual arrangements. It states that entities established in China but controlled by foreign investors will be treated as foreign-invested enterprises, while entities set up outside of China which are controlled by PRC persons or entities, would be treated as domestic enterprises after completion of market entry procedures. If the Draft FIL is enacted and goes into effect in its current form, because eLong, Inc. and our largest shareholders are non-PRC entities, the provisions regarding control through contractual arrangements could reach our VIE arrangements, and as a result our VIEs could become subject to restrictions on foreign investment, which may materially impact the viability of our current corporate structure and operations. Specifically, we may be required to modify our corporate structure, change our current scope of operations, obtain approvals or face penalties or other additional requirements, compared to entities which do have PRC controlling shareholders.

If we or any of our consolidated affiliated entities are found to be in violation of any existing or future PRC laws or regulations, the government authorities would have broad discretion in taking action, including, without limitation, requiring us and/or our consolidated affiliated entities to restructure our ownership structure or operations; requiring that we and/or our consolidated affiliated entities discontinue any or all portions of our internet content provision, transportation ticketing or travel agency businesses; levying fines or confiscating our income or the income of our consolidated affiliated entities; and revoking our business licenses or the business licenses of our consolidated affiliated entities. Any such actions taken by the PRC authorities could have retroactive effect.

In addition, in recent years, China-based companies which are publicly listed in the U.S. have been subject to short-seller and/or SEC inquiries and investigations related to accounting issues, including the consolidation of PRC entities. Following announcements of inquiries or investigations, the affected company's stock price may decline significantly. Although we are not aware of any actual or threatened investigation, inquiry or other action by the SEC, Nasdaq or other regulatory authority with respect to our ownership structure or contractual arrangements and consolidation of our consolidated affiliated entities, we cannot assure you that we will not be subject to any such investigation or inquiry in the future. If we are subject to an investigation or inquiry relating to our consolidated affiliated entities, including the consolidation of such entities into our financial statements, or other matters, we may need to spend significant time and expense, and our reputation may be harmed regardless of the outcome, and the trading price of our ADS may materially decline or fluctuate.

Any of the above could cause significant disruptions to, and have a material adverse effect on, our business operations and financial performance.

***The Public Company Accounting Oversight Board is not permitted to inspect independent registered public accounting firms operating in China, including our auditor, and as such, investors may be deprived of the benefits of such inspection.***

Our independent registered public accounting firm, as an auditor of companies that are traded publicly in the United States and a firm registered with the Public Company Accounting Oversight Board (United States), or PCAOB, is required by the laws of the United States to undergo regular inspections by PCAOB to assess its compliance with the laws of the United States and professional standards. Because our independent registered public accounting firm is located in China, a jurisdiction where PCAOB is currently unable to conduct inspections without receiving the required approval from the PRC authorities, our independent registered public accounting firm, like other independent registered public accounting firms operating in China, is currently not inspected by PCAOB. Inspections of other firms that PCAOB has conducted outside of China have identified deficiencies in those firms' audit procedures and quality control procedures, which may be addressed as part of the inspection process to improve future audit quality. Since PCAOB cannot conduct inspections of independent registered public accounting firms operating in China without receiving the required approval from the PRC authorities, it is more difficult to evaluate the effectiveness of our independent registered public accounting firm's audit or quality control procedures. As a result, investors may be deprived of the benefits of PCAOB inspections.

***We would be adversely affected by the cancellation, modification or discontinuation of preferential tax treatments currently available to us.***

We currently benefit from a number of preferential tax treatments, any or all of which may be cancelled, modified or discontinued in the future, depending on future legislation, regulations and interpretations by the PRC tax authorities. China's Corporate Income Tax Law, or the CIT Law, and related regulations impose a unified income tax rate of 25% for both domestic and foreign invested enterprises, but a lower 15% tax rate for qualified High New Technology Enterprises, or HNTE. eLong Information was qualified as HNTE in 2013 and renewed its HNTE status in 2014, and thus enjoyed, and will continue to enjoy, a reduced corporate income tax, or CIT, rate of 15% in 2014, 2015 and 2016. We cannot assure you that we, eLong Information or any other eLong subsidiary or affiliate will qualify for these or any other preferential tax treatments in future years.

The CIT Law also provides that enterprises established in foreign countries or regions for which the "de facto management bodies" are located within the PRC will be considered as PRC "resident enterprises" and will be subject to corporate income tax at the rate of 25% on their worldwide income. In 2009, the State Administration of Taxation issued a *Notice on Issues Regarding Recognition of Overseas Incorporated Enterprises Controlled by PRC Domestic Enterprises as PRC Resident Enterprises Based on the De Facto Management Body Criteria*, or the Tax Residency Notice. Under the Tax Residency Notice, which was retroactively effective as of January 1, 2008, an overseas enterprise will be deemed to be a PRC tax resident, and thus subject to PRC corporate income tax of 25% on its worldwide income, if it satisfies four specified conditions: (i) the company's management responsible for daily operations is located in China, or the management team carries out its responsibilities in China; (ii) finance and

personnel decisions are made or need approval by institutions or people in China; (iii) the company's major property, accounting ledger, company seal and minutes of board meetings and shareholder meetings are kept in China; and (iv) at least half of the members of the board of directors with voting rights or the management team habitually live in China. We cannot assure you that the PRC tax authorities will not treat eLong, Inc. as a PRC resident enterprise, particularly in view of Expedia's sale of its controlling interest in us on May 22, 2015, and, if so, we may be subject to PRC corporate income tax on our worldwide income, and such determination may have retroactive effect.

***Our operations may be adversely affected if we (or any of our subsidiaries or consolidated affiliated entities) fail to obtain or maintain all relevant permits, licenses and approvals, or if the PRC government imposes additional restrictions in the future.***

The PRC government extensively regulates the internet, air ticketing, train ticketing, travel agency and travel insurance related activities. In order to conduct our business, we, our subsidiaries or our consolidated affiliated entities must possess and maintain valid permits or approvals from the relevant regulatory authorities. Any failure to obtain or maintain any of the required permits or approvals may subject us to various penalties, such as fines or suspension of operations in these regulated businesses, could disrupt our business operations and have a material adverse effect on our financial performance.

***Uncertainties and restrictions in the PRC legal system may have a material and adverse impact on our business and financial condition.***

There are substantial uncertainties regarding the interpretation of current PRC laws and regulations, as well as with respect to the numerous new rules, regulations, notices and interpretations enacted by PRC government authorities each year. New laws, regulations, notices and interpretations may affect our existing and future businesses in ways which we cannot predict, mitigate or prevent, and any new laws, regulations, notices and interpretations may be applied retroactively. For example, the Draft FIL may materially impact our business, operations and structure if adopted in the future. The PRC authorities retain broad discretion in the interpretation of, and determination of violations of, laws and regulations, including levying fines and penalties, application of new rules or interpretations, revoking or narrowing the scope of business licenses and requiring other corrective actions. For example the PRC tax authorities retain broad discretion to modify interpretation of prior tax guidance, and there also exists the possibility of significant variation in interpretation of policies, rules and regulations in different local regions in China. New laws, regulations or other regulatory requirements, or revised interpretations of current or future laws, regulations or regulatory requirements could have a material adverse effect on our business, results of operations and financial condition.

***Implementation of laws and regulations relating to data privacy in China could adversely affect our business.***

Certain data and services collected, provided or used by us, or provided to and used by us or our users, are subject to PRC laws and regulations relating to privacy. Although the definition and scope of “privacy” and “trade secret” remain relatively ambiguous under PRC law, growing concerns about individual privacy and the collection, distribution and use of personal information have led to national and local regulations that could increase our expenses. Companies or their employees who illegally trade or disclose customer data may face civil penalties or criminal charges.

In December 2012, the Standing Committee of the National People’s Congress issued the *Decision to Enhance the Protection of Online Information*, or the Information Protection Decision. The Information Protection Decision, together with other recent rules and regulations, require internet service providers to expressly inform their users of the purpose, manner and scope of their collection and use of personal electronic information, publish their rules for collection and use of personal electronic information, and collect and use personal electronic information only with the consent of the users and only within the scope of such consent. These rules also mandate that internet service providers and their employees keep personal electronic information that they collect strictly confidential, and that they must take such technical and other measures as are necessary to safeguard the information against disclosure, damage and loss, and must not sell or illegally provide such personal electronic information to other parties. The rules provide that violators may face warnings, fines, confiscation of illegal gains, license revocations, filing cancellations, website closures and prohibition from engaging in internet business. Compliance with current and future regulatory requirements relating to privacy, as well as increased enforcement activities by regulatory agencies, may place increased demands on our systems and processes, and any failure to meet these requirements could have an adverse effect on our financial condition and operating results. In July 2015, the Standing Committee of the National People’s Congress released a draft Internet Security Law and began to solicit public opinion. The draft Internet Security Law, if enacted, will impose strict Internet security requirements on network operators, and will call for strengthened protection of user information and other information deemed to be private.

***Fluctuation in the value of the Renminbi may adversely affect our financial results and the value of our ADSs.***

The value of the Renminbi against the U.S. dollar and other currencies fluctuates and is affected by numerous factors, including changes in political and economic conditions in China and the U.S. The conversion of the Renminbi into foreign currencies, including U.S. dollars, is based on rates set by the People’s Bank of China. Currently, the Renminbi is permitted to fluctuate within a band managed by the PRC government. The trading band was widened beginning in early 2014. On August 11, 2015, the People’s Bank of China allowed the Renminbi to depreciate by approximately 2% against the U.S. dollar. There remains significant international pressure on the PRC government to adopt a more flexible currency policy, which could result in additional significant fluctuations between the Renminbi and the U.S. dollar. Further, the Renminbi was added to a group of global reserve currencies by The International Monetary Fund on November 30, 2015, which to some extent makes the Renminbi more susceptible to market forces. The PRC government may also adopt a more flexible currency policy in the future, which could result in increased exchange rate volatility and significant appreciation or depreciation of the Renminbi against the U.S. dollar. Although a

substantial majority of our revenue-generating operations are transacted in Renminbi, historically a portion of our financial assets and liabilities have been denominated in U.S. dollars. We recorded a foreign currency exchange gain of RMB2.9 million (US\$0.5 million) in 2015, but incurred foreign currency exchange losses of RMB4.1 million in 2014 and RMB1.9 million in 2013. If the Renminbi appreciates in the future, we may record additional foreign currency exchange losses on our U.S. dollar-denominated assets and such losses may be material. If the Renminbi depreciates in the future, we will incur higher Renminbi equivalent costs for U.S. dollar-denominated expenses, including for example, payments to Expedia for the provision of international accommodation inventory, which could have an adverse effect on our results of operations expressed in Renminbi.

***We may be unable to collect loans to the shareholders of our consolidated affiliated entities and to our employees.***

As of March 31, 2016, we had made long-term loans in an aggregate principal amount of RMB16.5 million (US\$2.7 million) to the individual shareholders of our consolidated affiliated entities in order to fund the paid-in capital of these consolidated affiliated entities. We may in the future provide additional loans to the individual shareholders of our consolidated affiliated entities in connection with any increase in their capitalization to the extent necessary and permissible under applicable law. Our ability to collect these loans, which we eliminated upon consolidation, is uncertain and will depend on the profitability of these consolidated affiliated entities and their operational needs as well as the enforceability of the loan agreements.

In 2011, we launched an RMB100 million employee interest-free loan program, and as of December 31, 2015, we had distributed RMB30.0 million (US\$4.6 million) of employee loans under this program. If our employees who borrow from us under this program fail to repay their loans, we may incur increased costs and bad debt charges.



***Our contractual arrangements with our consolidated affiliated entities may result in adverse tax consequences to us.***

As a result of our corporate structure and the contractual arrangements between eLong Information and our consolidated affiliated entities, we are subject to PRC value added tax (“VAT”), business tax and surcharges on revenues derived from the contractual arrangements between our subsidiaries and our consolidated affiliated entities, although these revenues are eliminated upon consolidation. We would be subject to adverse tax consequences if the PRC tax authorities were to determine that the contracts between eLong Information and these consolidated affiliated entities were not on an arm’s-length basis. For example, the PRC tax authorities could request that our consolidated affiliated entities adjust their taxable income upward for PRC tax purposes. Such a pricing adjustment could adversely affect us by increasing the tax expenses of our consolidated affiliated entities, which could subject our consolidated affiliated entities to additional tax owed, interest due on late payments and/or penalties for under-payment of taxes.

***If our consolidated affiliated entities violate their contractual agreements with us, our business could be harmed, and the outcome of any litigation to enforce our contractual rights would be uncertain.***

We depend on our consolidated affiliated entities to conduct our operations. While we have no direct ownership interest in these entities, we have established effective economic control through a series of contracts with these consolidated affiliated entities and their shareholders. These agreements provide less protection for us than direct ownership of these entities. The shareholders of our consolidated affiliated entities change from time to time due to changes in our senior management. In the event of any dispute with respect to our agreements with our consolidated affiliated entities or their shareholders, we would have to rely on the PRC legal system for remedies. Any legal or arbitral proceeding relating to such dispute could result in a material disruption of our business and operations, and the outcome of such litigation would be uncertain.

***We and our employees may be subject to significant costs, fines and legal sanctions if we or our employees fail to comply with PRC tax and foreign exchange regulations relating to equity compensation grants.***

In 2012, the PRC State Administration of Foreign Exchange, or SAFE, promulgated the *SAFE Circular on Issues of Foreign Exchange Administration of Domestic Individual Participation in Stock Option Incentive Plans of Companies Listed Overseas*, or the Stock Option Rule. Under the Stock Option Rule, individuals who receive equity grants from an overseas listed public company are required, through a PRC agent appointed by a PRC subsidiary, to register with SAFE and complete certain other banking and reporting procedures. In 2013, we completed registration procedures relating to our employee equity with both SAFE and the State Administration of Taxation; however, either agency may still impose sanctions or fines or require payment of additional amounts by us or our employees in the future, including with respect to periods prior to the date we completed the relevant registration procedures. The PRC tax authorities might choose to tax our equity compensation grants for such prior periods at normal wage income tax rates

rather than lower preferential rates, and may require payment of additional individual income tax, fines and penalties by our current or former employees, or by us, and such amounts may be substantial.

***Inflation in China may have an adverse effect on our financial condition and results of operations.***

Historically, during certain periods, the Chinese economy has experienced rapid expansion together with price inflation. Inflation erodes disposable incomes and consumer spending, which may have an adverse effect on the Chinese economy and lead to a reduction in business and leisure travel, as the travel industry is sensitive to business and personal discretionary spending levels. In addition, inflation increases our costs by contributing to increased employee compensation, higher third-party service provider and system infrastructure costs, and to lower margins on our revenue from those travel suppliers which have fixed value commission contracts. Higher inflation in the future may adversely impact our financial condition and results of operations.

***We may be required to withhold PRC income tax on any dividends we pay and any gain you realize on the transfer of ADSs or ordinary shares.***

We may be treated as a PRC resident enterprise for PRC tax purposes. If we are so treated by the PRC tax authorities and we pay dividends considered derived from sources within the PRC, we would be obligated to withhold PRC income tax of up to 10% on payments of dividends on our ordinary shares and/or ADSs to investors that are non-resident enterprises of the PRC, unless a recipient is a tax resident of a foreign jurisdiction with which China has a tax treaty, and qualify as a beneficial owner of the corresponding dividends to be received by such recipient and meets the relevant conditions under the applicable tax treaty. For example, an investor who is a Hong Kong tax resident and beneficially holds directly at least 25% of the equity interests in a Chinese entity paying dividends and is considered to be the beneficial owner of the dividends to be paid to such investor, may be entitled to a reduced dividend withholding tax rate of 5% instead of the statutory rate of 10% under the PRC-Hong Kong tax treaty. In addition, any gain realized by investors who are non-resident enterprises of the PRC from the transfer of ADSs or ordinary shares could be regarded as being derived from sources within the PRC and be subject to a 10% PRC withholding tax. Such PRC withholding taxes would reduce your investment return on ADSs or ordinary shares and may also adversely affect the price of our ordinary shares or ADSs.

***Governmental control of currency conversion may affect the value of our ADSs and our ability to pay dividends.***

We receive substantially all of our revenues in Renminbi, which is currently not a fully convertible currency. Under China's existing foreign exchange regulations, payments of current account items, including profit distributions and interest payments, subject to the relevant registration at SAFE, can be made in foreign currencies without prior approval from SAFE by complying with certain procedural requirements. The Chinese government, however, may restrict access in the future to foreign currencies for current account transactions. If this were to occur, we might not be able to pay dividends in foreign currencies to our shareholders, including holders of our ADSs, which could adversely affect the value of our ADSs.



***PRC regulations limit our ability to transfer our funds held overseas into China.***

In 2008, SAFE promulgated *the Circular of the State Administration of Foreign Exchange on Issues Relating to the Improvement of Business Operations with Respect to the Administration of Foreign Exchange Capital Payment and Settlement of Foreign-invested Enterprises*, or Circular 142, which regulates the conversion by a foreign-invested company of foreign currency into Renminbi by restricting how the converted Renminbi may be used. The circular provides that the registered capital of a foreign-invested company settled in Renminbi converted from foreign currencies may only be used for purposes within the business scope approved by the applicable governmental authority and may not be used for equity investments within the PRC. In addition, SAFE strengthened its oversight of the flow and use of the registered capital of a foreign-invested company settled in Renminbi converted from foreign currencies. The use of such Renminbi capital may not be changed without SAFE's approval, and may not in any case be used to repay Renminbi loans if the proceeds of such loans have not been used. In July 2014, SAFE issued *the Circular on the Relevant Issues Concerning the Launch of Reforming Trial of the Administration Model of the Settlement of Foreign Currency Capital of Foreign-Invested Enterprises in Certain Areas*, or Circular 36, which became effective on August 4, 2014. Circular 36 suspends the application of certain provisions of Circular 142 in certain areas of China and allows certain foreign-invested enterprises to use Renminbi capital converted from foreign currency registered capital for equity investments within the PRC. Circular 142 and any future regulations may limit our ability to transfer our existing cash to our consolidated affiliated entities, which may adversely affect our business development.

On March 30, 2015, SAFE issued the *Circular on Reforming the Administration Approach Regarding the Foreign Exchange Capital Settlement of Foreign-invested Enterprises*, or Circular 19, which became effective on June 1, 2015 and replaced Circular 142. Circular 19 provides that the conversion by a foreign-invested company of foreign currency into Renminbi may be done at the foreign-invested enterprise's discretion. This means that the foreign currency capital of a foreign-invested enterprise which has been confirmed by the local foreign exchange bureau (or the book-entry of monetary contribution of which has been registered) can be withdrawn from banks where it is deposited and used in Renminbi based on actual operational needs. However, Circular 19 still prohibits a foreign invested enterprise from, among other things, using Renminbi capital converted from its foreign currency capital for expenditures beyond its business scope.

***Our subsidiaries and consolidated affiliated entities are subject to restrictions on paying dividends or making other payments to us, which may decrease our primary internal source of funds.***

As a holding company incorporated in the Cayman Islands, we rely on dividends from our subsidiaries in China and consulting and other fees paid to us or our subsidiaries by our consolidated affiliated entities. Current PRC regulations permit our subsidiaries to pay dividends to us only out of their accumulated profits generally subject to a 10% withholding income tax, if any, determined in accordance with Chinese accounting standards and regulations. Our wholly-owned foreign subsidiaries are required to provide for certain statutory reserves, namely a general reserve and a staff welfare and bonus fund. These subsidiaries are required to allocate at least 10% of their after tax profits on an

individual company basis as determined under PRC GAAP to the general reserve and have the right to discontinue allocations to the general reserve if such reserve has reached 50% of registered capital on an individual company basis. These reserves are not distributable as cash dividends. Further, if our subsidiaries and consolidated affiliated entities incur debt in the future, the instruments governing the debt may restrict their ability to pay dividends or make other payments to us, which would limit our ability to pay dividends on our ordinary shares.

***We and our shareholders face uncertainties with respect to indirect transfers of PRC taxable property in PRC resident enterprises by their non-PRC holding companies.***

On February 3, 2015, China's State Administration of Taxation (SAT) issued the *Announcement of the State Administration of Taxation on Several Issues concerning the Enterprise Income Tax on the Indirect Transfers of Properties by Non-Resident Enterprises*, or Circular 7, to provide further clarification on the administration of PRC corporate income tax on indirect transfers of equities and other properties of PRC resident enterprises, or PRC Taxable Property, by non-resident enterprises. Pursuant to Circular 7, where a non-resident enterprise indirectly transfers PRC Taxable Property to avoid tax liability by implementing arrangements without reasonable commercial purpose, such indirect transfer will be re-identified and recognized as a direct transfer of PRC Taxable Property. As a result, gains derived from such indirect transfer attributable to the PRC Taxable Property may be subject to PRC withholding income tax at a rate of up to 10%. In the case of the indirect transfer of property of unregistered establishments set up by a foreign enterprise in the PRC, the applicable tax rate would be 25%. Circular 7 imposes tax filing obligations on both parties of the transfer transaction, as well as the PRC resident entity being indirectly transferred. As a result, we and our subsidiaries may be obligated to provide certain documentation according to Circular 7 if requested by the PRC tax authorities, and may be required to expend valuable resources to comply with Circular 7 or to establish that we and our non-resident enterprises should not be taxed under Circular 7 for any previous or future restructuring or disposal of shares of offshore entities.

## **Risks Related to Ownership of Our ADSs or Ordinary Shares and Our Trading Market**

### ***Low trading volume of our ADSs may adversely affect the price of our ADSs.***

Although publicly traded, the trading market in our ADSs has been less liquid than the ADSs or stock of many other companies quoted on the Nasdaq Global Select Market. Due to the low trading volume of our ADSs, which was less than 10,000 ADSs on some trading days in 2015, it may be difficult for you to sell or purchase our ADSs at the price or time of your choice, which may result in you receiving a lower price, or paying a higher price, for our ADSs than the price if our ADSs were more actively traded on the Nasdaq Global Select Market. We cannot assure you that the trading market of our ADSs will become more liquid in the future, or that the trading volume of our ADSs will not decrease further in the future.

### ***Sales by our existing shareholders of a substantial number of our ordinary shares, high-vote ordinary shares or ADSs could adversely affect the price of our ADSs.***

Due to our highly-concentrated share ownership and low trading volume, if any of our major shareholders, including, among others, C-Travel International Limited, Ocean Imagination L.P., Luxuriant Holdings Limited, TCH Sapphire, Purple Mountain Holding, or our former Chief Executive Officer Guangfu Cui, sell substantial amounts of our ordinary shares, high-vote ordinary shares or ADSs, the market price of our ADSs could fall. We cannot assure you that any of our major shareholders will not sell, transfer or otherwise dispose of a significant number of our shares in the future, and such share transfers may include ADSs which are publicly traded as well as ordinary shares and high-vote ordinary shares which are not publicly traded. For additional information on our major shareholders, see “*Item 7: Major Shareholders and Related Party Transactions.*”

### ***The market price for our ADSs is volatile.***

The market price of our ADSs has been volatile and is likely to continue to be so. Since our initial public offering in October 2004, the trading price of our ADSs has ranged from a low of US\$3.15 per ADS to a high of \$29.60 per ADS. On March 31, 2016, the closing price of our ADSs was US\$17.53 per ADS. Our trading price may continue to be subject to wide fluctuations in response to various factors including, but not limited to, the following:

• actual or anticipated fluctuations in our quarterly or annual financial or operating results;

• changes in financial estimates, recommendations or evaluations by securities analysts;

• general market and index trends in the Nasdaq Global Select Market;

• changes in the economic performance or market valuation of other travel, e-commerce or internet companies;

• changes in the economic performance, market perception or market valuation of other publicly-listed companies with headquarters or significant operations in China;

• announcements by us or our competitors of new services, acquisitions, strategic partnerships, joint ventures or capital commitments;

• additions or departures of senior management or other key personnel;

• sales or repurchases of additional ordinary shares, high-vote ordinary shares or ADSs by us, our major shareholders or our senior management;

• potential or actual claims, regulatory actions, investigations or litigation; and

• occurrence of any event, change or other circumstances that could give rise to the termination of the Merger Agreement.

Any of these factors may materially and adversely affect the market price of our ADSs. In addition, companies with significant operations in China that are publicly-traded in the United States have experienced significant share price volatility in recent years, including substantial price declines. The trading performance of these securities may affect the attitudes of investors toward other Chinese companies listed in the United States, and thus may impact the trading performance of our ADSs. Negative news or perceptions of inadequate corporate governance, fraudulent accounting, misleading disclosure, or other matters related to companies with significant operations in China may negatively affect the attitudes of investors towards such companies more generally, including us. These market fluctuations may adversely affect the price of our ADSs, regardless of our operating performance.

***We may be a passive foreign investment company in any year, which would result in adverse U.S. federal income tax consequences to U.S. Holders of our ADSs or ordinary shares.***

A non-U.S. corporation will be considered a passive foreign investment company (“PFIC”) for U.S. federal income tax purposes, for any taxable year if either (i) 75% or more of its gross income is passive income or (ii) 50% or more of the value of its assets (based on an average of the values of the assets during a taxable year) is attributable to assets that produce or are held for the production of passive income. The annual PFIC determination is inherently factual and there is limited guidance regarding the application of the PFIC rules to specific situations. We currently hold a substantial amount of cash and cash equivalents, restricted cash and short-term investments, and the value of our goodwill and other assets (indications of which may be evidenced by the trading prices of our ordinary shares or ADSs, which have experienced significant volatility) are uncertain and may be subject to significant volatility. The determination of our PFIC status is subject to factual uncertainties because it depends upon the relative values of our assets over time, our income, and because it is not clear how our contractual arrangements with our consolidated affiliated entities would be treated for purposes of the PFIC rules. Based on the composition of our assets, there is a significant risk that we were a PFIC for 2015, but we have not obtained valuations of our assets or otherwise made (and do not intend to make) a definitive determination of our PFIC status for 2015. As the determination of PFIC status is made on an annual basis and depends on variables over which we have limited control, there can be no assurance that we will not be a PFIC for any taxable year. A drop in the market price of our ADSs and associated decrease in the value of our goodwill would cause a reduction in the value of our non-passive assets for purposes of the asset test. Accordingly, we could become a PFIC if our market capitalization were to decrease significantly while we held significant cash and cash equivalents. If we are a PFIC in any year, U.S. Holders (as defined in Item 10 of this annual report) will be subject to certain adverse United States federal income tax consequences, as discussed in “*Item 10: Additional Information-Taxation-United States Federal Income Taxation-Passive foreign investment company rules .*”

***Failure to maintain effective internal controls could have a material and adverse effect on the trading price of our ADSs.***

Our management has concluded that our internal control over financial reporting is effective, as of December 31, 2015. See “*Item 15: Controls and Procedures.*” Our independent registered public accounting firm, Ernst & Young Hua Ming LLP, has issued an attestation report on our internal control over financial reporting, which is included in this annual report. Effective internal controls are necessary for us to produce reliable financial reports. Any failure to maintain the effectiveness of our internal controls over financial reporting, in addition to causing us to be unable to report in future annual reports that such internal controls are effective, could result in loss of investor confidence in the reliability of our financial statements, which in turn could adversely affect the trading price of our ADSs. Furthermore, we may need to incur additional costs and use additional management and other resources in an effort to maintain compliance with the Sarbanes-Oxley Act and other requirements of U.S. law.



***We follow home country practice in lieu of complying with certain requirements of the Nasdaq Listing Rules, which provides you fewer shareholder rights and protections than if we had not adopted home country practice.***

As a foreign private issuer whose ADSs are listed on the Nasdaq Global Select Market, we are permitted to follow home country corporate governance practices instead of certain Nasdaq Listing Rules requirements. We have elected to follow our home country practice in lieu of the requirements set forth in the Rule 5600 Series of the Nasdaq Listing Rules, with the exception of the requirement that we have an audit committee composed solely of independent directors and certain other requirements as to which home country practice may not be relied upon. For example, we have followed or expect to follow our home country practice in lieu of the requirements (i) to obtain shareholder approval for certain events, including the establishment or amendment of certain equity based compensation plans and arrangements, an issuance that will result in a change of control of the company, certain transactions other than a public offering involving issuances of a 20% or more interest in our company and certain acquisitions of the stock or assets of another company; (ii) that a majority of the members of our board of directors be independent; (iii) that we have a corporate governance and nominating committee composed entirely of independent directors; (iv) that we have a compensation committee composed entirely of independent directors with a written charter addressing the committee's purpose and responsibilities; and (v) and that we conduct annual performance evaluations of the nominating and governance committee and of the compensation committee. See "*Item 16G: Corporate Governance.*" Our choosing to follow home country practice in lieu of following these requirements has the effect of affording our ADS holders fewer shareholder rights and protections than if we had not adopted home country practice.

***You may be subject to limitations on transfer of your ADSs or the exercise of your voting rights as an ADS holder.***

Your ADSs are transferable on the books of the depository. However, the depository may close its transfer books at any time or from time to time when it deems appropriate. In addition, the depository may refuse to deliver, transfer or register transfers of ADSs when our books or the books of the depository are closed, or at any time if we or the depository thinks it advisable to do so because of any requirement of law or of any governmental body, or under any provision of the deposit agreement, or for any other reason. As an ADS holder, you may exercise your voting rights with respect to the underlying ordinary shares only in accordance with the deposit agreement. If you provide your voting instructions in the form specified by the depository pursuant to the deposit agreement, the depository will endeavor to vote the underlying ordinary shares in accordance with your instructions. However, the depository may not be able to send voting instructions to you or you may not receive the voting materials in time to instruct the depository to vote your shares. Furthermore, the depository will not be responsible for any failure to carry out any instructions to vote, for the manner in which any vote is cast or for the effect of any such vote.

***You may not be able to participate in future securities or rights offerings, which may cause dilution to your holdings.***

We may from time to time distribute rights to our shareholders, including rights to acquire our securities. However, we cannot make rights or securities available to you in the United States unless we register the rights and the securities to which the rights relate under the Securities Act, or an exemption from the registration requirements is available. Under the deposit agreement, the depository bank will not make those rights available to you unless the distribution to ADS holders of both the rights and any related securities are either registered under the Securities Act, or exempt from registration under the Securities Act. We are under no obligation to file a registration statement with respect to any such rights or securities or to endeavor to cause such a registration statement to be declared effective. Moreover, we may not be able to establish an exemption from registration under the Securities Act. In addition, TCH Sapphire has pre-emptive rights with respect to certain types of future offerings of our securities. Accordingly, you may be unable to participate in our rights offerings and may experience dilution in your holdings.

***You may not receive distributions on ordinary shares (if any) if it is illegal or impractical to make them available to you.***

The depository of our ADSs has agreed to pay to you the cash dividends or other distributions (if any) which it or the custodian receives on ordinary shares or other deposited securities after deducting its fees and expenses. You will receive these distributions in proportion to the number of ordinary shares your ADSs represent. However, the depository is not responsible if it decides that it is unlawful or impractical to make a distribution available to any holders of ADSs. This means that you may not receive any distribution we make on our ordinary shares or any value for them if it is illegal or impractical for us to make them available to you.

***You may face difficulties in protecting your rights and interests because we are incorporated under Cayman Islands law, conduct substantially all of our operations in China, and our senior executive officers reside outside the United States.***

We are incorporated in the Cayman Islands, and conduct our operations in China through our subsidiaries and consolidated affiliated entities. All of our senior executive officers and the majority of our directors reside outside the United States and all or a substantial portion of the assets of those persons are located outside of the United States. As a result, it may not be possible to effect service of process within the United States upon our senior executive officers, including with respect to matters arising under U.S. federal securities laws or state securities laws. It may also be difficult or impossible for you to bring an action against us or against our directors and officers in the Cayman Islands or in China. Even if you are successful in bringing an action of this kind, the laws of the Cayman Islands and of China may render you unable to enforce a judgment against our assets or the assets of our directors and officers. There is no statutory recognition in the Cayman Islands of judgments obtained in the United States, although the courts of the

Cayman Islands will generally (subject to certain exceptions) recognize and enforce a non-penal, final and conclusive monetary judgment in program (except for a judgment for multiple damages or taxes) of a foreign court of competent jurisdiction without retrial on the merits. Moreover, the PRC does not have treaties with the United States or many other countries providing for the reciprocal recognition and enforcement of judgment of courts.

Our corporate affairs are governed by our articles of association and by the Companies Law, Cap 22 (Law 3 of 1961, as consolidated and amended) and common law of the Cayman Islands. The rights of shareholders to take legal action against our directors and us, actions by minority shareholders and the fiduciary responsibilities of our directors to us under Cayman Islands law are to a large extent governed by the common law of the Cayman Islands. The common law of the Cayman Islands is derived in part from comparatively limited judicial precedent in the Cayman Islands as well as from English common law, which has persuasive, but not necessarily binding, authority on a court in the Cayman Islands. The rights of our shareholders and the fiduciary responsibilities of our directors under Cayman Islands law are not as clearly established as under statutes or judicial precedents in the United States. In particular, the Cayman Islands has a less developed body of securities laws as compared to the United States, and provides significantly less protection to investors. In addition, Cayman Islands companies may not have standing to initiate a shareholder derivative action before the federal courts of the United States.

As a result of all of the above, holders of our ADSs or ordinary shares may have more difficulty in protecting their interests through actions against our senior executive officers, directors or major shareholders than would shareholders of a corporation incorporated within the United States.

#### **Item 4: Information on the Company.**

##### **4A: History and Development of the Company**

eLong, Inc. was incorporated in the British Virgin Islands on April 4, 2001. On May 19, 2004, eLong, Inc. discontinued in the British Virgin Islands and continued in the Cayman Islands as an exempt company with limited liability under the Cayman Islands Companies Law. On November 2, 2004, we completed the initial public offering of our ADSs, through which we received net proceeds of approximately \$42 million. Each ADS represents two of our ordinary shares. Our ADSs are quoted on the Nasdaq Global Select Market under the ticker symbol "LONG."

In 2004 and 2005, in a series of transactions, Expedia Asia Pacific, a subsidiary of Expedia, Inc., acquired 28,550,704 of our high-vote ordinary shares, comprising approximately 52% of our then outstanding shares and 95% of our voting power on a fully-diluted basis at that time, for approximately US\$166 million. On May 16, 2011, we issued 5,400,500 ordinary shares to Expedia Asia Pacific for approximately US\$41 million, following which Expedia, through Expedia Asia Pacific, was the beneficial owner of 28,550,704 of our high-vote ordinary shares and 17,290,943 of our ordinary shares, together representing approximately 64% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). As a result, Expedia controlled approximately 82% of the voting power of all outstanding shares of our company and was able to exercise control over all matters requiring approval by our board of directors or our shareholders.

On May 22, 2015, Expedia Asia Pacific sold all of its interest in us to C-Travel, Keystone Lodging Holdings Limited (“Keystone”) and Plateno Group Limited (“Plateno”), and Luxuriant. As of March 31, 2016, Ctrip, through C-Travel, was the beneficial owner of 16,634,711 of our high-vote ordinary shares and 12,192,608 of our ordinary shares, together representing approximately 38% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). As a result, Ctrip controls approximately 48% of the voting power of all outstanding shares of our company. In August 2015, Keystone and Plateno transferred all of their interests in us to Ocean Imagination, and as of March 31, 2016, Ocean Imagination was the beneficial owner of 10,213,708 of our high-vote ordinary shares and 6,185,649 of our ordinary shares, together representing approximately 22% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). As a result, Ocean Imagination controls approximately 29% of the voting power of all outstanding shares of our company. As of March 31, 2016, Luxuriant was the beneficial owner of 1,702,285 of our high-vote ordinary shares and 1,030,942 of our ordinary shares, together representing approximately 4% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). As a result, Luxuriant controls approximately 5% of the voting power of all outstanding shares of our company.

On May 16, 2011, we also issued 5,038,500 high-vote ordinary shares and 6,031,500 ordinary shares to TCH Sapphire, a subsidiary of Tencent, for approximately US\$84 million. As of March 31, 2016, Tencent, through TCH Sapphire, is the beneficial owner of 5,038,500 of our high-vote ordinary shares and 6,031,500 of our ordinary shares, together representing approximately 14.7% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). As a result, Tencent controls approximately 15% of the voting power of all outstanding shares of our company. For additional information, see “*Item 7: Major Shareholders and Related Party Transactions-Major Shareholders*” and “*Item 7: Major Shareholders and Related Party Transactions-Related Party Transactions*.”

On August 3, 2015, we announced that our board of directors had received a preliminary non-binding proposal letter from Tencent proposing a “going-private” transaction to acquire all of our outstanding ordinary shares not already beneficially owned by TCH Sapphire, major shareholders in us accounting for at least 70% of the voting power of our company, and certain members of our management, for \$9.00 in cash per ordinary share, or \$18 in cash per ADS. On August 13, 2015, we announced that our board of directors had formed a special committee consisting of three independent and disinterested directors, Ms. May Wu, Mr. Shengli Wang and Mr. Adam J. Zhao, to consider the “going private” proposal from Tencent. Ms. May Wu was appointed chairman of the special committee.

On February 4, 2016, we announced that we had entered into the Merger Agreement pursuant to which China E-dragon Holdings Limited, which would be owned by a consortium of consisting of C-Travel, TCH Sapphire, Ocean Imagination, Luxuriant, Seagull Limited and certain management members of our management, or the Buyer Group, will acquire all of our outstanding ordinary shares and high-vote ordinary shares of eLong and our shareholders, other than those in the Buyer group, will receive \$9.00 in cash for each of our ordinary shares that they hold, or \$18.00 in cash for each of our ADSs that they hold. The closing of the transactions contemplated by the Merger Agreement is subject to a number of customary conditions, including a vote of shareholders representing at least two-thirds of the voting power of the shares present and vote in person or by proxy as a single class at an extraordinary general meeting of our shareholders. If completed, the transaction will result in our becoming a privately-held company, and our ADSs will no longer be listed on the NASDAQ Global Select Market.

Our principal executive office is located at Third Floor, Block B, Xingke Plaza, 10 Middle Jiuxianqiao Road, Chaoyang District, Beijing, 100015 in the People's Republic of China. Our telephone number is: +86 (10) 5860-2288. Our agent for service of process in the United States is CT Corporation System located at 111 Eighth Avenue, New York, NY 10011.

### **Acquisitions and Dispositions**

In recent years, as part of our ordinary course of business, we have made a number of investments and acquisitions in travel-related assets or businesses in China. These companies include start-ups and early stage companies, as well as later stage enterprises. Typically we have acquired, or invested in, smaller companies, which are managed by their founding shareholders. For more information on risks relating to our mergers and acquisitions, see "*Item 3: Key Information-Risk Factors-Risk Related to Our Business-We may not be able to successfully execute investments, acquisitions or cooperative ventures or to effectively manage any acquired or investee assets or businesses.*"

### **Capital Expenditures**

Our capital expenditures were RMB44.0 million (US\$6.8 million) in 2015, RMB58.6 million in 2014 and RMB47.1 million in 2013. Principal areas of investment during 2015 included purchases of hardware and software for the development of our computer systems and infrastructure. Our capital expenditures were financed from our internal resources.

#### **4B: Business Overview**

We are a leader in mobile and online accommodation reservations in China, offering consumers a leading accommodation network of domestic and international properties worldwide. We enable travelers to make informed accommodation booking decisions through our convenient website and mobile applications and easy to use tools such as destination guides, photos, virtual tours, maps and user reviews. Ctrip, through its subsidiary C-Travel, Ocean Imagination and Tencent, through its subsidiary TCH Sapphire, are our largest shareholders. We operate websites including [www.eLong.com](http://www.eLong.com) and [www.eLong.net](http://www.eLong.net).

Our revenues are primarily derived from accommodation reservations, and to a lesser extent from transportation ticketing. In 2015, we derived 89% of our revenues before business tax, VAT and surcharges from our accommodation reservation business, 8% of our revenues from our transportation ticketing business and 3% of our revenues from other products and services.

*Accommodation reservations.* We offer 24-hour accommodation booking, and a broad range of options with a variety of booking models, price points and payment choices for our customers, including budget, three-, four- and five-star hotels, short-stay apartments, and groupbuy hotels. Revenue from our accommodation reservation services constitutes a substantial majority of our total revenues. For the years ended December 31, 2013, 2014 and 2015, we derived 80%, 81% and 89%, respectively, of our total revenue before business tax, VAT and surcharges from our accommodation reservation services. Our accommodation reservation volume has increased rapidly in recently years, reaching 43.2 million room nights in 2015, compared to 34.2 million room nights in 2014, 25.8 million room nights in 2013, 16.1 million room nights in 2012 and 9.2 million room nights in 2011.

We act primarily as an agent in our accommodation transactions, including agency bookings in which the customer books with us and then pays the accommodation at the time of check out as well as merchant bookings in which the customer pays us and then we pay the accommodation. We make room reservations based on customer inquiries and, after confirming the length and the completion of a customer's stay, we calculate our commissions, which are generally a percentage of the nightly accommodation room rate or a fixed amount per room night. We generally settle outstanding agency commissions and merchant payments with our accommodations and other travel suppliers on a monthly basis. We generally pay no penalty to the accommodation for "no shows" on confirmed reservations, and are not paid any commission for such "no show" reservations. For such transactions, we do not carry inventory risk. As many accommodations in China are individually owned or operated, we typically enter into agreements with individual accommodations or their owners or operating companies. Depending on our agreement with the accommodation supplier, we either receive a guaranteed allotment of accommodation room nights per month or operate on an "as-requested" or "free sale" basis. For accommodations with which we have room allotments, the accommodation makes available to us a specified number of guaranteed available rooms each day. A room allotment allows us to provide our customers with instant confirmation of their reservations. We incur no obligation if the allotment is not used.

Beginning in 2014, we increased the number of transactions in which we act as a principal, prepurchasing accommodation room inventory, which we then sell to our customers. In some prepurchase transactions, we commit to purchase a fixed number of accommodation room nights during a set period, and such period may not be extended if we fail to meet our sales commitment. For such prepurchase transactions, until we achieve the sales target, we assume substantive general inventory risk and recognize revenues on a gross basis. The revenues recognized on a gross basis represent the sales prices of the room nights sold to consumers, and the cost we pay to the accommodations for the accommodation rooms is recorded as cost of services.

*Transportation ticketing.* We provide reservations of air tickets, train tickets, travel insurance, and other transportation-related services. We act as an agent for major airlines in China as well as international airlines that operate flights originating in China. We receive a commission when we sell an airline ticket, and certain airlines provide discretionary commissions if we achieve performance targets. We generally do not prepurchase transportation tickets for resale. We sold 6.4 million transportation tickets in 2015, compared to 3.3 million in 2014, and 3.0 million in 2013.

*Other.* In each of 2013 and 2014, we derived approximately 6% of our revenues from other services, comprised primarily of advertising revenues on our eLong and Xici websites. In 2015, other revenue decreased by 63%, mainly driven by decreased advertising revenue as a result of our disposition of Nanjing Xici in the first quarter of 2015.

## **Distribution**

We have a team of employees dedicated to enhancing our relationship with current travel suppliers and developing new relationships with prospective travel suppliers. We also have developed systems that enable accommodations and other travel suppliers to receive reservation information and confirm reservations through websites and mobile applications. We provide our travel services primarily through the following channels:

*Mobile applications.* In 2010, we launched our mobile-optimized version of our Chinese language website at [m.eLong.com](http://m.eLong.com). In 2011, we launched the eLong Mobile iPhone Application and eLong Mobile Android Application; and in 2012 we launched our iPad and Windows Phone applications. In recent years we have seen rapid growth of mobile accommodation bookings, both in absolute terms and as a percentage of our total accommodation bookings. From 2014, mobile accommodation bookings constituted our largest accommodation booking channel. We continue to produce updated versions of our mobile applications, with new features such as last minute accommodation booking and location-based accommodation -search, as well as ancillary travel-related services.

*Websites.* We offer our travel services through our eLong-branded websites which include [www.eLong.com](http://www.eLong.com) and [www.eLong.net](http://www.eLong.net), and through private label websites offered by our web distribution partners. Our websites provide customers with an efficient service that facilitates comparison among a large number of travel suppliers. Customers can browse travel service options, compare prices, book, confirm and cancel orders through our websites.

*Customer service centers.* We operate 24-hour customer service centers in Beijing and Hefei that are accessible nationwide on a toll-free basis for telephone calls in China. Our customer service centers assist customers to book their travel arrangements by telephone, and also provide after-sales customer service functions. In addition, the customer service centers support several supplier-facing functions including managing accommodation inventory allocations, confirming orders and processing payments.

*Distribution partners and resellers.* We have also developed a nationwide network of distribution partners and resellers. These partners utilize our customer service center and web technology to distribute our travel services, and generally receive a commission from us based on the accommodation reservations and air ticket bookings they generate for us. Under the terms of service agreements with various subsidiaries of China's state-owned telecommunications companies, when a customer calls for information about a accommodation reservation, the call may be transferred to our customer service centers or the reservation made through our application program interface.

## **Marketing**



We market our services through a combination of online marketing, media advertising, co-marketing with established brands of other companies and direct marketing. We seek to build the leading online accommodation booking brand in China, and our marketing slogan is “***Book Accommodation, Use eLong.***”

*Mobile, online and offline marketing.* Our advertising efforts are focused on promoting awareness of the eLong brand among potential customers. To promote mobile downloads of our applications, we advertise in major application download stores in China, as well as mobile websites and search engines. To expand our online presence, we have entered into contracts with search engines and directory link websites, pursuant to which we have purchased travel-related keywords or directory links which direct users to our websites.

*eCoupon program.* In 2009, we launched our eCoupon program, through which we provide coupons and virtual cash accounts for our customers who book selected accommodations online through our eLong.com website or mobile applications. Under the eCoupon program, our customers can receive virtual cash which can be redeemed as cash or credit to their mobile phone account. Virtual cash which is not redeemed prior to expiry is converted to loyalty points. In 2011, we expanded our program by allowing customers to redeem virtual cash towards the purchase of air tickets or accommodations, and also eliminated the minimum threshold required for customers to redeem virtual cash in their accounts. Since 2012, we have expanded the eCoupon program by providing coupons for air ticket purchases, and also increasing the number of accommodations covered and the amount of the eCoupon offered per accommodation. In late 2014, we launched another incentive program pursuant to which a customer, when purchasing a travel product from us, may receive a credit in his or her virtual cash account, may be redeemed for use in future purchases of air tickets or accommodations. Beginning in the third quarter of 2015, we were able to reduce portions of the eCoupon program, particularly in high-end accommodations, as a result of synergies between us and Ctrip after Ctrip became our largest shareholder.

*eLong membership program.* Our membership program entitles our customers to accumulate loyalty points which can be exchanged for awards such as accommodation rooms and air tickets. Our membership program is designed to encourage repeat transactions and is an element of our customer retention program.

## **Competition**

We compete with other online travel agencies such as Ctrip; the online travel agency and travel search firm Qunar; groupbuy companies which provide accommodation booking, such as Meituan; and Alitrip, which is a business unit of Alibaba Group Holding Limited. We compete on the basis of brand recognition, selection, price, ease of use, accessibility of information, breadth of services offered, convenience, and customer service. In the future, we may face further competition from other new or current competitors. See “*Item 3: Key Information-Risk Factors-Risks Related to Our Business-We may not be able to compete successfully against our current or future competitors.*”

## **Intellectual Property**

To protect our proprietary rights, we rely upon a combination of copyright and trademark laws, trade secrets, and confidentiality agreements with employees and third party service providers. Our standard form labor contracts include confidentiality and trade secret provisions. Moreover, we also enter into non-competition agreements with our senior executives and certain other employees. Prior to discussing business and technologies with outside parties, we typically require that the parties enter into a non-disclosure agreement with us. If these discussions result in a commercial relationship, we require that the agreement include provisions protecting our intellectual property rights.

We have registered or acquired various internet domain names including [www.eLong.com](http://www.eLong.com), [www.eLong.net](http://www.eLong.net), [www.huoche.com](http://www.huoche.com) (“*huoche*” is the English spelling of the Chinese word for train). We have also registered the “eLong” characters in Chinese, “eLong.com” in English and various other trademarks in China with the PRC National Trademark Office.

## Seasonality

See “*Item 5: Operating and Financial Review and Prospects-Major Factors Affecting the Travel Industry-Seasonality*” and “*Item 3: Key Information-Risk Factors-Risks Relating to Our Business-Our results may fluctuate due to seasonality in the travel industry in China*” for a description of seasonal factors influencing our business.

## Governmental Regulation

### *Regulatory Authorities*

The PRC government regulates a number of areas which relate to our business, including the internet, foreign investment, telecommunications, information security and censorship, as well as transportation ticketing, advertising, insurance and travel agencies. The relevant rules are contained in a number of laws and regulations issued by various governmental authorities in the PRC, including, but not limited to:

• the State Administration for Industry and Commerce (the “SAIC”);

• the Ministry of Commerce;

• the Ministry of Culture (the “MOC”);

• the Ministry of Public Security;

• the Ministry of Industry and Information Technology (the “MIIT”);

• the Civil Aviation Administration of China (the “CAAC”);

the China Air Transport Association (the “CATA”);

the China National Tourism Administration (the “CNTA”); and

the Beijing Communications Administration (the “BCA”).

### *Restrictions on Foreign Ownership*

PRC laws and regulations impose substantial restrictions on foreign ownership of internet, transportation ticketing, travel agency and online advertising businesses in China. As a result, we conduct operations through a series of contractual arrangements between our subsidiaries and our consolidated affiliated entities. For additional information on our organizational structure, see section “4C: *Organizational Structure*” below and, for additional information regarding risks and uncertainties related to our structure and operations, please carefully review each of the risk factors set forth in “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China.*”

On January 19, 2015, the Ministry of Commerce released for public comment a *Draft Foreign Investment Law of the PRC*, or the Draft FIL. The Draft FIL, while not yet binding or in final form, appears to include VIEs within the scope of entities that could be considered to be foreign invested enterprises subject to PRC legal restrictions on foreign investment in certain industries. The Draft FIL utilizes the concept of “actual control” for determining whether an entity is considered to be a foreign-invested enterprise, and defines “control” broadly to include, among other things, voting or board control through contractual arrangements. It states that entities established in China but controlled by foreign investors will be treated as foreign-invested enterprises, while entities set up outside of China which are controlled by PRC persons or entities, would be treated as domestic enterprises after completion of market entry procedures. If the Draft FIL is enacted and goes into effect in its current form, because eLong, Inc. and our largest shareholders are non-PRC entities, the provisions regarding control through contractual arrangements could reach our VIE arrangements, and as a result our VIEs could become subject to restrictions on foreign investment, which may materially impact the viability of our current corporate structure and operations. Specifically, we may be required to modify our corporate structure, change our current scope of operations, obtain approvals or face penalties or other additional requirements, compared to entities which do have PRC controlling shareholders. A public notice issued together with the Draft FIL requests public comment with respect to potential alternative treatments of VIE structures in place prior to any future enactment of the Foreign Investment Law.

### *Internet and e-Commerce*

Under the *Measures for the Administration of Internet Information Services (2000)*, or the ICP Measures, any entity that provides information to, and accepts payments from, online users of the internet in China is required to obtain an internet content provision operating license, or ICP license, from the MIIT or its provincial or municipal branch, and to display the ICP license number on the home page of its website. ICP license holders are also obliged to monitor their websites in order to remove certain broadly defined categories of harmful content. The ICP Measures also mandate that an ICP license holder must obtain the prior consent of the MIIT prior to establishing an equity or cooperative joint venture with a foreign partner. Beijing Information holds an ICP license.

In January 2014, the SAIC promulgated *the Administrative Measures for Online Transactions*, or Online Transaction Measures, which became effective on March 15, 2014 and replaced the Tentative Measures for Administration on Network Commodities Trading and Related Service Activities issued by the SAIC in 2010. Under the Online Transaction Measures, any business that engages in transactions for goods or services through the internet must display the registered information of its business license on its website or include a link to the business license information on the homepage or on the webpage where it conducts the business activities. The information on the goods or services provided by online business operators must be authentic and accurate. The Online Transaction Measures also repeat many of the consumer protection and data privacy requirements which are discussed below under the headings “Consumer Protection” and “Consumer Data Protection & Privacy.”

Under the *Tentative Administrative Rules for Internet Culture*, issued by the MOC and effective on April 1, 2011, an entity seeking to engage in commercial internet-based cultural activities must obtain an internet culture license from the MOC or its local branch office.

In 2004, the Beijing Administration of Industry and Commerce (the Beijing “AIC”) promulgated the *Administrative Rules on the Filing of Commercial Websites*, which requires commercial websites to register with the Beijing AIC and obtain electronic registration marks, place the registration marks on their websites’ homepages, and file their website names with the Beijing AIC. We have registered our [www.eLong.com](http://www.eLong.com) website with the Beijing AIC and display our electronic registration mark on the homepage of [www.eLong.com](http://www.eLong.com).

In 2003, the BCA issued a value-added telecommunications services operating license to Beijing Information, authorizing the provision of mobile-network value-added telecommunications services and call-center services in Beijing. In 2004, the BCA issued a telecommunications and information services operating license to Beijing Information authorizing the provision of internet information services. Both of these licenses have been renewed, remain valid and are subject to annual inspections.

In 2011, the MIIT promulgated the *Several Provisions on Regulating the Market Order of Internet Information Services*, which became effective in March 2012 and requires an internet information service provider to respect the legal rights and interests of other internet information service provider and users, and to protect users' personal information. It also requires an internet information service provider to disclose its effective contact information in a prominent location to accept complaints from users and other internet information service providers, and reply within 15 days upon receipt of any such complaint.

In 2012, the SAIC issued the *Opinion on Strengthening the Administration of Online Groupbuy Activities*, or the Groupbuy Opinion. The Groupbuy Opinion requires operators of groupbuy websites to maintain records of all of their suppliers, and accept goods and services for sale only from entities and individuals with the relevant business licenses and other regulatory authorizations. In addition, the descriptions of any goods and services must be accurate and complete. The Groupbuy Opinion also stipulates certain requirements for the contracts between the operators of groupbuy websites and their suppliers or customers. It also requires the groupbuy website operators to establish data protection systems and to refrain from knowingly disclosing any confidential information relating to their suppliers or customers. Operators of groupbuy websites must protect customers' legal rights, follow the refunding requirements of the PRC Consumer Rights and Interests Protection Law, and preserve all relevant data relating to their suppliers for a period of two years following the cessation of the relevant groupbuy activities.

#### *Information Security and Censorship*

PRC law and regulations prohibit the use of the internet to breach public security, disseminate socially destabilizing content or leak state secrets. Breach of public security includes breach of national security and infringement of the rights and interests of the state, society or citizens. Socially destabilizing content includes any content that incites defiance or violations of PRC law or regulations or subversion of the PRC government or its political system, spreads socially disruptive rumors or involves cult activities, superstition, obscenity, pornography, gambling or violence. State secrets are defined broadly to include information concerning PRC national defense, state affairs and other matters as determined at the discretion of the PRC authorities.

In 2006, the Ministry of Public Security issued the *Provisions on Technological Measures for Internet Security Protection*, or Internet Protection Measures, which became effective March 1, 2006. The Internet Protection Measures require all ICP operators to keep records of their users' registration information and submit such information as required by law. We have taken measures to comply with the Internet Protection Measures.

In 2010, the SAIC issued the *Supervision and Disposal Measures for Contract-related Illegal Activities*, or the Contract Rules. The Contract Rules are applicable to both internet e-commerce and other commercial activities. Under the Contract Rules, no party may, among other things, falsify a contract, fabricate its status as a party to the contract, appropriate others' names in the contract, publicize or use untrue information to seduce others into entering into a

contract or commit other fraud. In addition, parties which enter into standard form contracts with consumers may not use contractual waivers to exempt themselves from liability for personal injury of consumers or for property losses due to willful misconduct or gross negligence.

### *Consumer Protection*

Under the *PRC Consumer Rights and Interests Protection Law*, or the Consumer Protection Law, as amended in October 2013 and effective March 15, 2014, the rights and interests of consumers who purchase or use goods or receive services for consumption purposes in daily life must be protected. Such rights and interests include the right to personal safety and the safety of property, the right to be informed about goods and services offered for sale, the right to free choice when selecting goods or services and the right to enjoy fair dealing, respect for their personal dignity and ethnic customs, and compensation for damages suffered. The operator of a business may neither set unfair or unreasonable terms of transaction nor force consumers to receive goods or services. Where goods are sold via the internet, television, telephone, mail or other means, consumers generally have an unconditional right to return the goods within seven days after receipt of the goods, subject to certain exceptions such as customized goods or perishable commodities.

A business providing goods or services to a consumer is required, among other things, to ensure that goods and services comply with specified safety standards, to disclose serious defects in the goods or services, to adopt preventive measures against damages, to provide consumers with accurate information, to refrain from conducting false advertising, and not to set unreasonable or unfair terms for consumers, or attempt to limit its exposure to, or release itself from civil liability for, harming the legal rights and interests of consumers. A business operator may be subject to civil liabilities for failing to meet such requirements. These liabilities include being required to take steps to restore the consumer's reputation, eliminate the adverse effects suffered by the consumer, and offer an apology and compensation for any losses incurred. The amended law also expands the range and types of sanctions which may be imposed upon a business operator for a violation of the law, including issuance of a warning, confiscation of any illegal income, imposition of a fine, an order to cease business operation, punitive damages in the event of serious bodily harm, multiple damages in the event of cheating, revocation of its business license and imposition of criminal liability.

*Consumer Data Protection & Privacy*

In 2008, the MIIT promulgated a *Circular Regarding the Campaign against SMS Spam* which requires telecom operators to strengthen supervision of SMS channels, including illegal SMS spam activities, short message advertisements, and the manufacture and sale of illegal SMS broadcasting equipment. The Circular also requires telecom operators to close down illegal spam message sending terminals and set up a blacklist of illegal operators.

In 2009, the PRC National People's Congress adopted the *Seventh Amendment of the PRC Criminal Law*, which added an offense for the "sale or unlawful provision of personal information" by individuals or enterprises. This provision makes it unlawful for any employee of a government institution or a financial, telecommunication, transportation, education or medical organization to illegally sell (or by other illegal means to provide others with) any PRC citizen's personal information obtained by such employee during the performance of his or her duties or services. Penalties may include monetary fines, criminal detention or imprisonment for up to three years, depending on the severity of the violation.

In 2010, MIIT issued the *Measures for the Administration of Communication Network Security Protection*, which requires entities operating communications networks to ensure the security of the communications networks, and sets forth standards of communications network security defense. In addition, the MIIT promulgated the *Several Provisions on Regulating the Market Order of Internet Information Services*, which became effective as of March 15, 2012. This regulation stipulates that internet service providers must not, without users' consent, collect personal information that can be used, alone or in combination with other information, to identify the user, and may not provide any personal information to third parties without users' prior consent. Internet service providers may only collect personal information necessary to provide their services, must expressly inform users of the method, content and purpose of the collection and processing of such personal information, and may use personal information only for the stated purposes under its scope of services. Internet service providers are also required to ensure proper security of personal information, and take immediate measures if personal information has been disclosed or is suspected to have been disclosed. If consequences of any such disclosure are expected to be serious, they must immediately report the incident to the telecommunications regulatory authorities and cooperate with the authorities in their investigations.

In December 2012, the Standing Committee of the National People's Congress issued the *Decision to Enhance the Protection of Online Information*, or the Information Protection Decision, which requires internet service providers to expressly inform their users of the purpose, manner and scope of their collection and use of personal electronic information, publish their rules for collection and use of personal electronic information, and collect and use personal electronic information only with the consent of the users and only within the scope of such consent. The Information Protection Decision also mandates that internet service providers and their employees keep the personal electronic information that they collect strictly confidential, and that they must take such technical and other measures as are necessary to safeguard the information against disclosure, distortion, damage and loss, and must not sell or illegally provide such personal electronic information to other parties. The Information Protection Decision provides that violators may face warnings, fines, confiscation of illegal gains, license revocations, filing cancellations, website



closures and prohibition from engaging in internet business.

In July 2013, MIIT issued the *Order for the Protection of Telecommunication and Internet User Personal Information*, or the Order, which became effective in September 2013. The requirements under the Order are generally consistent with requirements under the existing rules and regulations previously issued by the MIIT, but in some cases more broad and strict. If an ICP operator wishes to collect or use personal information, it may do so only if such collection is necessary for the services it provides. Further, it must disclose to users the purpose, method and scope of any such collection or use, and must obtain consent from users whose information is being collected or used. ICP operators are also required to establish and publish their rules relating to personal information collection or use, keep any collected information strictly confidential, and take technical and other measures to maintain the security of such information. ICP operators are required to cease any collection or use of the user personal information, and de-register the relevant user account, when a given user stops using the relevant internet service. ICP operators are further prohibited from divulging or destroying any such personal information, or selling or providing such information unlawfully to other parties. In addition, if an ICP operator appoints an agent to undertake any marketing or technical services that involve the collection or use of personal information, the ICP operator is required to supervise and manage the protection of the information. The Order states that violators may face warnings, fines, public censure, and, in the most severe cases, criminal liability.

In July 2015, the Standing Committee of the National People's Congress released a draft Internet Security Law and began to solicit public opinion. The draft Internet Security Law, if enacted, will impose strict internet security requirements on network operators, and will call for strengthened protection of user information and information deemed to be private.

In August 2015, the Standing Committee of the National People's Congress issued Amendment (IX) to the Criminal Law of the People's Republic of China ("Amendment (IX)"), which strengthens the protection of individual information and internet security. Pursuant to Amendment (IX), network service providers who do not comply with laws and regulations regarding the safe management of information on their networks, and who do not correct their conduct after they receive notice of such non-compliance from the relevant regulatory authorities, may be sentenced to prison for up to three years, and may also be subject to public surveillance and fines.

### *Transportation ticketing*

The transportation ticketing business is subject to the supervision of the CAAC and its regional branches. The principal regulation governing air-ticketing in China is the *Rules Concerning the Affirmation for the Qualification of Aviation Transportation Sales Agencies*, or the Air Ticketing Rules, which took effect in 2006. Pursuant to the Air Ticketing Rules, any entity conducting an air-ticketing business must apply for a license from the CATA. Under the Air Ticketing Rules and related foreign investment regulations, foreign-invested air-ticketing agencies are not permitted to sell airline tickets for domestic flights in China. In addition, a foreign investor, other than a registered air-ticket sales agency in Hong Kong or Macau, cannot own 100% of an air-ticketing agency in China. Our consolidated affiliated entities, Beijing Air and Hangzhou Air, have obtained CATA licenses, and as of March 31, 2016, are in the annual license renewal process.

Under the *Circular on Change in the Management of Domestic Aviation Service Fares*, issued by the CAAC, since October 1, 2008, air ticketing commissions have been based on negotiations between suppliers and agents, rather than direct regulation by the CAAC or other government agency.

### *Travel Agency*

The travel agency industry is subject to the supervision of the CNTA and local tourism administrations. The principal regulations governing travel agencies in China include: (i) the *Regulation on Travel Agencies*, or the Travel Agency Regulations, issued by the State Council in 2009 and updated in 2015, which replaced the *Administration of Travel Agencies Regulations*(1996), and (ii) the *Implementing Rules for the Regulation on Travel Agencies*, or the Travel Agency Implementing Rules, promulgated by the CNTA in 2009. Under these regulations, a travel agency must obtain a license from the CNTA to conduct cross-border travel business and a license from the provincial-level tourism administration to conduct domestic travel agency business.

The Travel Agency Regulations permit foreign investors to establish wholly foreign-owned travel agencies, as well as joint ventures and cooperative travel agencies. Foreign-owned travel agencies are allowed to open branches nationwide, but are restricted from engaging in the outbound tourism business in China, unless otherwise determined by the State Council, or provided under any bilateral free trade agreements between the applicable foreign country and China, or the closer economic partnership agreements between China and Hong Kong and Macau. The Travel Agency Implementing Rules define certain terms used in the Travel Agency Regulations (e.g. the definition of “domestic tourism business,” “inbound tourism business” and “outbound tourism business”), and set out application requirements to establish a travel agency. The Travel Agency Implementing Rules also clarify certain aspects of legal liability for travel agencies as prescribed in the Travel Agency Regulations.

In 2010, CNTA released the *Measures for Dealing with Tourism Complaints*, which took effect as of July 1, 2010. Under these Measures, authorities which are responsible for dealing with tourist complaints shall render a decision on the complaints within 60 days after the date of receipt thereof.

In 2010, CNTA and the China Insurance Regulatory Commission jointly promulgated the *Administrative Measures for Liability Insurance of Travel Agencies*, or the Liability Measures, which took effect in February 2011. Under the Liability Measures, travel agency liability insurance shall include compensation for personal injury and property loss of travelers and for the personal injury of people that provide service for travelers on behalf of travel agencies. The Liability Measures stipulate that insurance companies must inform travelers and travel service providers of the detailed compensation procedures and related issues.

In October 2010, the Supreme People's Court of China issued the *Provisions on Issues Concerning the Application of Law for the Trial of Cases on Tourism-related Disputes*, which establish liabilities for tour operators and tourism support service providers in the event of contract disputes, personal injury or property damage involving tourists. In addition, under the *Tourism Law of the People's Republic of China*, which became effective in October 2013, an online travel agency must obtain a business license and post its business license information on its website. The Tourism Law also emphasizes that all information on an online agency's website must be authentic and accurate.

#### *Insurance Agency*

Under PRC law, insurance agency activities are categorized as either a "major business" or a "sideline business," both of which are subject to the supervision of the China Insurance Regulatory Commission, or CIRC. Under the *Provisional Measures on the Administration of Sideline Insurance Agencies*, issued by the CIRC in August 2000, an entity acting as a sideline insurance agency must apply for a Sideline Insurance Agency License with the CIRC. Our consolidated affiliated entities, Beijing Air and Beijing Travel, each has a Sideline Insurance Agency License.

On September 20, 2011, the CIRC promulgated the *Provisional Measures for the Supervision and Management of the Internet Insurance Business of Insurance Agent Companies and Insurance Broker Companies*, which took effect in January 2012. The Provisional Measures require an insurance agency that conducts business via the internet to meet certain criteria including registered capital thresholds, possession of a value-added telecommunications business related permit, and completion of a filing with the CIRC.

On May 1, 2012, the CIRC promulgated an *Announcement on Risk Alert for the Internet Insurance Business*, or the Announcement, which states that entities or individuals, other than insurance providers, insurance agency companies and insurance brokerage companies, may not, without approval, engage in internet insurance businesses, including comparing and recommending insurance products on websites or providing other intermediary services for conclusion of insurance contracts. The Announcement provides that insurance regulatory authorities will investigate and punish entities or individuals who illegally engage in internet insurance businesses.

On July 22, 2015, the CIRC promulgated the *Circular of the China Insurance Regulatory Commission on Issuing the Interim Measures for the Supervision of the Internet Insurance Business*, which defined and strengthened the regulations with respect to “Internet insurance businesses”, providing specific rules for the operational condition and conduct of such businesses, along with requirements for the disclosure of information.

#### *Online Advertising*

Advertising in China is subject to the supervision of the SAIC and its local counterparts. The principal regulations governing advertising activities in China include: the *Advertising Law (2015)*, the *Administration of Advertising Regulations (1987)* and the *Implementing Rules of the Administration of Advertising Regulations (2011)*. The Advertising Law and related rules forbid certain types of advertisements and authorize the SAIC and local AICs to issue fines or penalties for violations.

#### *Regulation of Tax, Foreign Currency Exchange and Dividend Distribution*

*Foreign currency exchange.* The principal regulation governing foreign currency exchange in China is the Foreign Currency Administration Rules, as amended. Under these rules, the Renminbi is freely convertible for trade and service-related foreign exchange transactions, but not for direct investment, loans or investments in securities outside China without the prior approval of SAFE. Pursuant to the Foreign Currency Administration Rules, foreign-invested enterprises in China may purchase foreign exchange without SAFE approval for trade and service-related foreign exchange transactions by providing commercial documents evidencing these transactions. They may also retain foreign exchange, subject to a cap approved by SAFE, to satisfy foreign exchange liabilities or to pay dividends. Foreign exchange transactions for direct investment, loan and investment in securities outside China are still subject to limitations and require approvals from SAFE. See “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in China-Governmental control of currency conversion may affect the value of our ADSs and our ability to pay dividends*” and “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in China-PRC regulations limit our ability to transfer our funds held overseas into China.*”

In 2008, SAFE issued Circular 142 providing that the registered capital of a foreign-invested company settled in Renminbi converted from foreign currencies may only be used for purposes within a business scope approved by the applicable governmental authority and may not be used for equity investments within the PRC. In addition, SAFE strengthened its oversight of the flow and use of the registered capital of a foreign-invested company settled in Renminbi converted from foreign currencies. The use of such Renminbi capital may not be changed without SAFE's approval, and may not in any case be used to repay Renminbi loans if the proceeds of such loans have not been used. In August 2014, SAFE issued Circular 36 and suspended certain provisions of SAFE Circular 142 to allow certain foreign-invested enterprises to use Renminbi capital converted from foreign currency registered capital for equity investments within the PRC.

In 2014, SAFE promulgated the *Circular on Relevant Issues Concerning Foreign Exchange Control on Domestic Residents' Offshore Investment and Financing and Roundtrip Investment through Special Purpose Vehicles*, or Circular 37, which took effect on July 4, 2014 and replaced a prior circular promulgated by SAFE on October 21, 2005. Circular 37 requires PRC residents to register with local branches of SAFE in connection with their direct establishment or indirect control of an offshore entity, referred to in Circular 37 as a "special purpose vehicle," for the purpose of overseas investment and financing, using such PRC residents' assets or equity interests in domestic enterprises or offshore assets or interests. Circular 37 further requires amendment to the registration in the event of any significant changes with respect to the special purpose vehicle, such as increases or decreases in the amount of capital contributed by PRC individuals, share transfers or exchanges, mergers, divisions or other material events. In the event that a PRC shareholder holding interests in a special purpose vehicle fails to fulfill the required SAFE registration, the PRC subsidiaries of that special purpose vehicle may be prohibited from making profit distributions to the offshore parent and from carrying out subsequent cross-border foreign exchange activities, and the special purpose vehicle may be restricted in its ability to contribute additional capital into its PRC subsidiary. Furthermore, failure to comply with the various SAFE registration requirements could result in liability under PRC law for evasion of foreign exchange controls.

On February 13, 2015, SAFE promulgated the *Circular on Further Simplification and Improvement of Foreign Currency Administration Policies on Direct Investment*, which became effective on June 1, 2015. This circular aims to remove or simplify the SAFE approval requirements for direct investment by foreign investors. For example, it eliminates the need for the SAFE approval of domestic and overseas direct investment, and registration of an in-kind contribution for the acquisition of a Chinese party's equity by a foreign investor.

On March 30, 2015, SAFE issued the *Circular on Reforming the Administration Approach Regarding the Foreign Exchange Capital Settlement of Foreign-invested Enterprises*, or Circular 19, which became effective on June 1, 2015 and replaced Circular 142. Circular 19 provides that the conversion by a foreign-invested company of foreign currency into Renminbi may be done at the foreign-invested enterprise's discretion. This means that the foreign currency capital of a foreign-invested enterprise which has been confirmed by the local foreign exchange bureau (or the book-entry monetary contribution of which has been registered) can be withdrawn from banks where it is deposited and used in Renminbi based on actual operational needs. However, Circular 19 still prohibits a foreign invested enterprise from, among other things, using Renminbi capital converted from its foreign currency capital for expenditures beyond its business scope.

*Dividend distribution.* The principal regulations governing distribution of dividends by foreign-invested companies include:

- the Sino-foreign Equity Joint Venture Law (2001);
- the Regulations of Implementation of the Sino-foreign Equity Joint Venture Law (2014);
- the Foreign Investment Enterprise Law (2000); and
- the Regulations of Implementation of the Foreign Investment Enterprise Law (2014).

Our wholly-owned subsidiaries are required to provide for certain statutory reserves, namely a general reserve and a staff welfare and bonus fund. These subsidiaries are required to allocate at least 10% of their after tax profits on an individual company basis as determined under PRC GAAP to the general reserve and have the right to discontinue allocations to the general reserve if such reserve has reached 50% of registered capital on an individual company basis. In addition, our consolidated affiliated entities are required to allocate 10% of their respective after-tax profits to their respective statutory general reserve, unless such statutory general reserve amounts to over 50% of the entity's registered capital. After the entities have allocated to their statutory general reserve from their after-tax profits, they may, upon a resolution adopted at shareholders' meeting, allocate to a discretionary general reserve from their after-tax profits.

The CIT Law provides that a maximum withholding income tax rate of 20% may be applicable to dividends payable to non-PRC investors that are "non-resident enterprises," to the extent such dividends are derived from sources within the PRC. The State Council's *Implementation Rules for the CIT Law* reduced the rate to 10%. We are a Cayman Islands holding company and we may derive a substantial portion of our income from dividends we receive from our consolidated affiliated entities. Thus, dividends paid to us by our consolidated affiliated entities in the PRC would be

subject to the 10% withholding income tax as we are considered a “non-resident enterprise.”

The CIT Law also provides that enterprises established in foreign countries or regions for which the “de facto management bodies” are located within the PRC will be considered as PRC “resident enterprises” and will be subject to CIT at the rate of 25% on their worldwide income. In 2009, the State Administration of Taxation issued the Tax Residency Notice, under which an overseas enterprise will be deemed to be a PRC resident enterprise, and thus subject to CIT of 25% on its worldwide income if it satisfies four conditions: (i) the company’s management team responsible for daily operations is located in China, or the location where the management team carries out their responsibilities is in China; (ii) finance and personnel decisions are made or need approval by institutions or people in China; (iii) the company’s major property, accounting ledger, company seal and minutes of board meetings and shareholder meetings are kept in China; and (iv) at least half of the members of the board of directors with voting rights or the management team habitually live in China. Otherwise, a “non-resident enterprise” is subject to withholding tax at the rate of 10% with respect to its PRC-sourced dividend income distributed from earnings accumulated after January 1, 2008, subject to applicable tax agreements or treaties between the PRC and other tax jurisdictions. We cannot assure you that the PRC tax authorities will not deem eLong, Inc. a PRC resident enterprise, particularly in view of Expedia’s sale of its controlling interest in us on May 22, 2015, and, if so, we would be subject to PRC corporate income tax on our worldwide income, and such determination may have retroactive effect.

In 2009, the State Administration of Tax issued a *Notice on Questions Relating to Individual Income Tax on Equity Compensation*. The notice clarifies circumstances in which equity compensation shall be taxable at the normal income tax rates for wage income, rather than at the lower rate available through the use of a preferential tax calculation method. We cannot assure you that the PRC tax authorities will not choose to apply this notice to our current or prior equity compensation grants and require payment of additional individual income tax by our current or former employees, or by us.

In February 2012, SAFE promulgated the Stock Option Rule. Under the Stock Option Rule, PRC and foreign citizens who receive equity grants from an overseas listed public company are required, through a PRC agent appointed by the PRC subsidiary of such public company, to register with SAFE and complete certain other bank and ongoing reporting procedures. We have completed registration with Beijing SAFE and conduct the ongoing reporting procedures as required under the Stock Option Rule.

Effective September 1, 2012, the PRC Ministry of Finance and the State Administration of Taxation launched a *Business Tax to Value Added Tax Transformation Pilot Program*, or the Pilot Program, for certain industries in eight regions, including Beijing. In May 2013, the State Council approved the nationwide implementation of the Pilot Program in the Business Tax to Value Added Tax. VAT payable on taxable services provided by a general VAT taxpayer for a taxable period is the net balance of the output VAT for the period after crediting the input VAT for the period. The amount of VAT payable does not result directly from output VAT generated from taxable services provided. With the adoption of the Pilot Program, a portion of accommodation reservation services in certain cities as well as advertising services are subject to VAT. In December 2013, the Ministry of Finance and the SAT released a notice which further expanded the scope of taxable services for VAT, effective January 1, 2014. In March 2016, the Ministry of Finance and the SAT released a notice which expanded the scope of taxable services for VAT to all residual industries in China, including our businesses, effective May 1, 2016.

Effective January 1, 2014, the SAT launched the *Tax Policies for Accelerated Depreciation of Property and Equipment*. For property and equipment purchased or self-constructed after January 1, 2014 by enterprises in six industries, including biopharmaceutical manufacturing; specialized equipment manufacturing; manufacturing of railway, vessel, aerospace and other transportation equipment, manufacturing of computer, communication equipment and other electronic equipment; manufacturing of instruments and meters; and information transmission, software and information technology services; the depreciation years of property and equipment may be shortened or accelerated depreciation may be adopted for tax purposes. eLong Information is in the software and information technology services industry and thus may use accelerated depreciation for its property and equipment purchased after January 1, 2014.

On November 27, 2014, China's State Council issued a notice that would require the ministries of the State Council and local governments to regulate preferential policies such as government subsidies. Specifically, local government subsidies that violate applicable rules and regulations would have to be cancelled, and government subsidies that are not in violation of applicable rules and regulations and are deemed to be essential to the regional/local government would have to be approved by the State Council. Local governments would be required to take appropriate actions to implement the notice by March 31, 2015. On May 10, 2015, China's State Council issued a notice indefinitely postponing the implementation of the December 9, 2014 notice.

On February 3, 2015, the SAT issued new guidance on the PRC tax treatment of an indirect transfer of assets by a nonresident enterprise. When a nonresident enterprise engages in an indirect transfer of assets, including shares of Chinese resident enterprises, through an arrangement that does not have a legitimate commercial purpose in order to avoid paying enterprise income tax, the transaction will be re-characterized as a direct transfer of the Chinese assets and the enterprise will be subject to PRC tax on the gains from the transfer.

For a discussion of certain risks and uncertainties related to PRC taxation and foreign exchange, see "*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in China-We and our employees may be subject to significant costs, fines and legal sanctions if we or our employees fail to comply with PRC tax and foreign exchange*"



*regulations relating to equity compensation grants,” “- We and our shareholders face uncertainties with respect to indirect transfers of PRC taxable property in PRC resident enterprises by their non-PRC holding companies” and “-We would be adversely affected by the cancellation, modification or discontinuation of preferential tax treatments currently available to us.”*

#### *Labor Law*

In 2008, the *Employment Contract Law of the PRC* as well as its implementing regulations came into effect. The Standing Committee of the National People’s Congress amended the Employment contract Law in 2012, effect retroactively beginning January 1, 2008. These laws and regulations expand the rights and protections of employees and increase human resources, litigation and severance costs for employers. For example, the law requires written employment contracts for all employees, restricts conditions under which an employer can terminate an employee’s employment contract and requires severance payments to be paid to employees upon termination of the employment relationship, unless specified exceptions apply.

#### *Tort Law*

In 2009, the National People’s Congress promulgated the *Tort Liability Law of the People’s Republic of China*, or the Tort Law, which came into effect on July 1, 2010. The Tort Law expands the duties of manufacturers, sellers and other entities to provide greater protection to consumers, and adds new provisions on product recalls, warnings and punitive damages. In addition the Tort Law imposes joint and several liability on internet service providers if the internet service provider receives notice of infringing conduct and fails to take necessary measures in a timely manner, or the internet service provider is otherwise aware that an internet user is infringing the rights of another person through the internet service provider and fails to take necessary measures. From time to time, we are named as a defendant in litigation, or are the subject of regulatory actions, or alleging infringing.

#### 4C: Organizational Structure

Before May 22, 2015, eLong, Inc. was an indirect subsidiary of Expedia, Inc. (Nasdaq: EXPE). Expedia, through the ownership of high-vote ordinary shares and ordinary shares by an indirect subsidiary, Expedia Asia Pacific, controlled approximately 82% of our voting power. On May 22, 2015, Expedia Asia Pacific sold all of its interest in us to C-Travel, Keystone and Plateno, and Luxuriant. Upon the completion of the sale, C-Travel held a 37.6% equity interest in us, including a small interest purchased from our former chief executive officer; Keystone and Plateno, which is an indirect subsidiary of Keystone, together held a 22.2% equity interest; and Luxuriant held a 3.7% equity interest. In August 2015, Keystone and Plateno transferred all of their interests in us to Ocean Imagination, which is an affiliate of Keystone and Plateno.

eLong, Inc. is incorporated in the Cayman Islands, and operates primarily through two wholly-owned subsidiaries incorporated in the PRC, eLong Information and eLong Hefei. Foreign ownership of internet content provision, call center and transportation ticketing businesses are subject to significant restrictions under current PRC laws and regulations. As a result, we conduct our operations in China which relate to these regulated sectors through a series of contractual arrangements (rather than direct equity ownership) with our consolidated affiliated entities, which hold the licenses and permits required to conduct our business. This type of structure is commonly referred to as a VIE structure. Important licenses for our businesses which are held by our consolidated affiliated entities include an ICP license and a call center service license held by Beijing Information; domestic and international air ticketing licenses held by Beijing Air and Hangzhou Air; sideline insurance agency licenses held by Beijing Travel and Beijing Air; and domestic and international (inbound/outbound) travel agency licenses held by Beijing Travel. Entities holding licenses generally are subject to annual inspections in order to maintain these licenses.

Guangfu Cui (our former Chief Executive Officer and Director) and Gary Ding (our Vice President of Operations, Transportation and International Hotel) previously held 87.5% and 12.5%, respectively, of Beijing Information as our nominee shareholders; and Mr. Cui also previously held 1.67% of Beijing Media as our nominee shareholder. On September 7, 2015, Mr. Cui and Mr. Ding transferred all of the equity interests in Beijing Information held by them to Hao Jiang (our Director and Chief Executive Officer) and David Rong Zhou (our Chief Operating Officer), and as a result of those transfers, Mr. Jiang and Mr. Zhou hold 87.5% and 12.5%, respectively, in Beijing Information. On September 7, 2015, Mr. Cui transferred all of the 1.67% equity interest in Beijing Media held by him to Mr. Jiang. Beijing Information and Beijing Media have a number of direct and indirect subsidiaries and affiliate companies. Subsidiaries of Beijing Information mainly include: (i) Beijing Media (98.33% owned by Beijing Information and 1.67% owned by Mr. Jiang); (ii) Beijing Mingchuang (100% owned by Beijing Information), (iii) Beijing Air (93% owned by Beijing Information and 7% owned by Beijing Media); (iv) Beijing Travel (70% owned by Beijing Information and 30% owned by Beijing Air; and (v) Shenzhen JL (35% owned by Beijing Information and 21% owned by a wholly-owned subsidiary of Beijing Media). Beijing Air has one subsidiary, Hangzhou Air (100% owned by Beijing Air). For information on risks relating to our current ownership structure, see “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China.*”

#### **4D: Property and Equipment**

We do not own any real estate, and lease all of our facilities. As of March 31, 2016, our headquarters in Beijing, comprising customer service center, sales and marketing, information technology, web and other departments, is located in a leased space of approximately 9,000 square meters at Xingke Plaza, 10 Middle Jiuxianqiao Road, Chaoyang District, Beijing, 100015, China. We also lease office space of approximately 8,000 square meters for our customer service center in Hefei. Our offices in other cities in China, including Chengdu, Chongqing, Guangzhou, Nanjing, Shanghai, Shenzhen and Wuhan have a total leased area of approximately 20,000 square meters. We believe that our existing facilities are adequate for our current needs and that additional space will be available to accommodate any future expansion.

#### **Item 4A: Unresolved Staff Comments.**

None.

#### **Item 5: Operating and Financial Review and Prospects.**

*You should read the following discussion of our financial condition and results of operations in conjunction with our consolidated financial statements and the related notes and other financial information included in this annual report. This discussion contains forward-looking statements. See “Special Note Regarding Forward Looking Statements” at the beginning of this annual report. We caution you that our business and financial performance are subject to many significant risks and uncertainties. You should carefully consider the information provided under “Item 3: Key Information-Risk Factors” in this annual report.*

#### **OVERVIEW**

We are a leading mobile and online travel service provider in China with a focus on accommodation bookings. We provide our customers with travel information and the ability to book accommodation rooms, transportation tickets and other services utilizing our mobile and web technology and our customer service centers.

## Major Factors Affecting the Travel Industry

A variety of factors affect the travel industry in China, and hence our results of operations and financial condition, including:

*Condition of the overall economy.* Our financial results are affected by the overall condition of the economy and demand for travel services in China. China's economy experienced slower growth in 2015 than in recent prior years, and according to some forecasts may experience a further slowdown of economic growth in 2016. We anticipate that demand for travel services in China will continue to be linked to the condition of the overall economy.

*Seasonality.* The travel industry in China is characterized by seasonal fluctuations and accordingly our revenues fluctuate from quarter to quarter. Historically, we have generated a larger portion of our revenues in the second half of the year. The first quarter of each year generally contributes a smaller portion of our annual revenues due to reduced business travel during the Chinese New Year holiday. In addition, the seasonality of the PRC travel market is affected by government regulation of the calendar of public holidays, including for example, the decision by the State Council in 2008 to restructure the annual calendar of public holidays by adding a few shorter holidays and reducing the May 1st holiday from one week to three days. Our future results may continue to be affected by seasonality and regulatory adjustments to the calendar of public holidays in China.

*Disruptions.* Travelers tend to modify their travel plans based on the occurrence of events such as:

• outbreaks, or the fear of outbreaks, of bird flu or other diseases;

• travel-related accidents;

• unseasonable or extreme weather;

• natural or man-made disasters;

• increased prices or fees in the accommodation, airline or other travel-related sectors;

• threats of war or threats or incidents of terrorism; and

general economic downturns.

Such events, depending on their intensity, duration, and scope, can reduce demand for travel services. Accordingly, our results may be affected by the occurrence and nature of such events and their effect on the Chinese market for travel services.

## OPERATING RESULTS

### Principal Factors Affecting Our Results of Operations

*Revenues.* Our revenues are generated predominantly through our accommodation reservation business and, to a lesser extent, our transportation ticketing business. In a majority of transactions, we act as an agent for accommodation booking travel services that we provide, and earn commissions for our services. In a minority of transactions, we act as a principal by prepurchasing accommodation room nights from travel suppliers for resale to our customers, and in such arrangements we commit to the travel suppliers to sell a fixed number of accommodation rooms, generally within a specified period of time. Our total revenues, before business tax, VAT and surcharges, decreased 6% from 2014 to 2015, and increased 8% from 2013 to 2014. The decrease in our revenues from 2014 to 2015 was primarily due to decreased transportation ticketing revenue after the lowering by major Chinese airlines of the base commission rate from 2% to 1% in February 2015 and then to 0% in June 2015, and decreased advertising revenue as a result of our disposition of Nanjing Xici in the first quarter of 2015, partially offset by our increased accommodation reservation revenue driven by the growth of room night transactions. The table below sets forth the revenues from our lines of business for the periods indicated.

|  | Year ended December 31,                    |       |           |       |           |         |       |
|--|--|-------|-----------|-------|-----------|---------|-------|
|  | 2013                                       |       | 2014      |       | 2015      |         |       |
|  | RMB  | %     | RMB       | %     | RMB       | US\$    | %     |
|  | (in thousands, except for percentage data) |       |           |       |           |         |       |
| Revenues                                 |  |       |           |       |           |         |       |
| Accommodation reservation <sup>(1)</sup> | 858,229                                    | 80 %  | 938,787   | 81 %  | 970,025   | 149,746 | 89 %  |
| Transportation ticketing <sup>(2)</sup>  | 150,428                                    | 14 %  | 146,029   | 13 %  | 89,373    | 13,797  | 8 %   |
| Other <sup>(3)</sup>                     | 70,479                                     | 6 %   | 79,259    | 6 %   | 29,335    | 4,528   | 3 %   |
| Total revenues                           | 1,079,136                                  | 100 % | 1,164,075 | 100 % | 1,088,733 | 168,071 | 100 % |

Revenues from our accommodation reservation services are determined by the number of room nights our customers stay and the accommodation reservation revenues we earn. In a significant portion of transactions, our customers pay the accommodations directly, and we collect commissions based on the number of room nights stayed by our customers. For some products, including merchant accommodation, international accommodation and groupbuy accommodation, our customers pay us and then we pay the accommodation suppliers. Our revenues from accommodation reservation services are recognized after accommodation customers have completed their accommodation stays, based on confirmation of the customers' check-out. In transactions in which we act as an agent, we have no inventory risk and no obligation for accommodation reservations which are cancelled or for (1) which the customer does not check-in, and therefore we recognize our revenues on a net basis in our statements of comprehensive loss. In some prepurchase transactions, we commit to purchase a fixed number of accommodation room nights during a set period, and such period may not be extended if we fail to meet our sales commitment. For such prepurchase transactions, until we achieve the agreed sales target, we assume substantive general inventory risk and recognize revenues on a gross basis in our statements of comprehensive loss. The revenues recognized on a gross basis represent the sales prices of the room nights sold to customers, and the costs we pay to the accommodations for the accommodation rooms are recorded as cost of services in our consolidated statements of comprehensive loss. For other prepurchase transactions in which we do not incur substantive general inventory risk, we recognize revenues on a net basis in our statements of comprehensive loss.

Revenues derived from transportation ticketing represent the second largest component of total revenues. We conduct our transportation ticketing business through contractual arrangements with our consolidated affiliated entities and local agents for the issuance of transportation tickets. Commissions from transportation ticketing services are recognized upon the issuance of the ticket, net of estimated cancellations. In some instances, (2) transportation service providers have discretionary commissions if we achieve performance targets. Such commissions are recognized on a cash basis because we cannot reasonably estimate the timing of receipt or the amount of payment. Transportation ticketing revenue consisted of travel insurance revenue. We recognize travel insurance revenue when the travel insurance is issued to the customer, net of cancellations.

(3) Other revenue consisted primarily of advertising revenue. Advertising revenue for advertising services on our websites is recognized over the contractual advertisement display period.

As of December 31, 2015, our accounts receivable balance represents amounts due from travel suppliers, travel agencies and credit card issuing banks. We perform periodic credit evaluations of the financial condition of our suppliers. We make provisions for doubtful accounts, individually and collectively, based on an assessment of the recoverability of individual accounts by considering the age of the receivable, our historical write-off experience and the general credit history of the supplier.

In transactions in which we act as an agent, we generate revenues from commissions from accommodation suppliers based on the number of accommodation room nights stayed by our customers; and in transactions in which we act as a principal by prepurchasing accommodation room nights from accommodation suppliers for resale to our customers and in other merchant transactions such as international accommodation transactions, we collect sales prices from our customers when they purchase the accommodation room nights from us. We also receive revenues from travel suppliers based on the sale of transportation tickets and accommodation groupbuy vouchers. The decrease in accounts

receivable to RMB235.6 million (US\$36.4 million) as of December 31, 2015 from RMB295.6 million as of December 31, 2014 was primarily due to the decline of our air ticketing business. Under our accounts receivable collection policy, we typically require accommodation and transportation ticketing suppliers to pay balances due to us within 30 to 60 days.

*Cost of services.* Cost of services primarily consists of employee compensation, technology platform costs which are directly attributable to the provision of our travel and other services, telecommunications expenses, Travelsky GDS fees, credit card handling fees, rent and overhead expenses, transportation ticket delivery costs, and share-based compensation. It also includes the cost of accommodation rooms in prepurchase transactions for which we recognize revenues on a gross basis. For the years ended December 31, 2013, 2014 and 2015, cost of services as a percentage of our net revenues was 26%, 32% and 55%, respectively. We expect that cost of services in future periods generally will fluctuate in line with the expansion or contraction of our business operations, the relative proportion of non-prepurchased accommodation and prepurchased accommodation order volumes, and the relative proportion of mobile, online and customer service center orders in our total business.

*Operating expenses.* Operating expenses primarily consist of service development, sales and marketing, and general and administrative expenses.

Service development expenses primarily consist of expenses related to the development of our transaction and service platforms, expenses to develop and to maintain our websites, employee compensation for our product teams, and share-based compensation. We expect service development expenses to continue to increase as we invest in our technology, mobile and supplier relations functions. Our service development expenses as a percentage of our net revenues were 18% for the year ended December 31, 2013, 25% for the year ended December 31, 2014, and 42% for the year ended December 31, 2015. The increase in 2015 was primarily due to increased headcount and higher share-based compensation charges.

Sales and marketing expenses include online and offline advertising expenses, commissions to distribution partners and resellers, expenses associated with our loyalty points program, employee compensation, and share-based compensation. Sales and marketing expenses as a percentage of our net revenues was 65%, 59% and 82% for the years ended December 31, 2013, 2014 and 2015, respectively. The increase in 2015 was primarily driven by increased costs for new mobile customer acquisition, partially offset by decreased media and online marketing expenses.

General and administrative expenses primarily include finance, legal, human resources, auditing and executive office expenses. General and administrative expenses as a percentage of our net revenues increased to 31% for the year ended December 31, 2015, from 14% in 2014 and 9% in 2013. The increase in 2015 was due primarily to increased share-based compensation.

We participate in various PRC government-mandated social insurance and employee welfare plans. These government-mandated plans include unemployment insurance, medical insurance, work injury insurance, maternity insurance, pension benefits and housing funds. We are required to make monthly contributions to these plans at mandated rates which are generally a percentage of each employee's salary. We are not obligated to provide retirement benefits beyond the monthly contributions we make during the period of an employee's employment with us. Contributions to these plans are expensed as incurred. In 2013, 2014 and 2015, we contributed RMB65.4 million, RMB87.1 million and RMB116.6 million (US\$18.0 million), respectively, to various government-mandated social insurance and welfare plans. The increase in 2015 was primarily due to increased headcount.

During the year ended December 31, 2015, we recorded foreign currency exchange gains of RMB2.9 million (US\$0.5 million), compared to foreign currency exchange losses of RMB4.1 million in 2014 and RMB1.9 million in 2013. The foreign currency exchange gains resulted from the depreciation of the Renminbi against the U.S. dollar. We recorded interest income of RMB41.1 million (US\$6.3 million) in 2015, RMB61.3 million in 2014 and RMB60.2 million in 2013. The decreases in interest income in 2015 compared to 2014, were mainly due to lower principal amount of cash.

Our accommodation reservation services revenues, transportation ticketing services and other services were subject to business tax and surcharges of 5.6% in 2015, 2014 and 2013. Effective September 1, 2012, the PRC Ministry of Finance and the State Administration of Taxation launched a Business Tax to Value Added Tax Transformation Pilot Program, for certain industries in eight regions, including Beijing. With the adoption of the Pilot Program, our advertising services, and a portion of our accommodation reservation services, are subject to VAT. In addition, our advertising service revenues were subject to a cultural development surcharge of 3% in 2013, 2014 and 2015.

*Income tax.* Because we, our subsidiaries and our consolidated affiliated entities are incorporated in different jurisdictions, we file separate income tax returns. Under the current laws of the Cayman Islands, eLong, Inc. is not subject to income tax and there are no withholding taxes upon any payments of dividends.



The CIT Law imposes a unified corporate income tax rate of 25% for both domestic and foreign invested enterprises and provides that qualified High New Technology Enterprises, or HNTEs, can enjoy a preferential corporate income tax rate of 15%. eLong Information was qualified as an HNTE in 2008 under the CIT Law. As a result of renewals of its HNTE status in 2011 and 2014, respectively, eLong Information has been and will be entitled to a reduced CIT rate of 15% through 2016.

### **Critical Accounting Policies**

The discussion and analysis of our operating results and financial condition are based on our audited consolidated financial statements, which have been prepared in accordance with U.S. GAAP. Our operating results and financial condition are sensitive to assumptions and estimates that underlie the preparation of our consolidated financial statements. We base our assumptions and estimates on historical experience and on other assumptions that we believe to be reasonable. We evaluate these estimates on an ongoing basis. Actual results may differ from these estimates as facts, circumstances and conditions change or as a result of different assumptions.

We consider the following factors in reviewing our financial statements:

- the selection of critical accounting policies; and

- the judgments and other uncertainties affecting the application of those critical accounting policies.

The selection of critical accounting policies, the judgments and other uncertainties affecting application of those policies and the sensitivity of our reported results to changes in conditions and assumptions are factors to be considered when reviewing our consolidated financial statements. Our principal accounting policies are set forth in additional detail in Note (2) to our audited consolidated financial statements included in this annual report. We believe the following critical accounting policies involve the most significant judgments and estimates used in the preparation of our consolidated financial statements.

*Depreciation.* Our property and equipment are depreciated on a straight-line basis over the estimated useful lives of the assets. We review periodically our policies regarding the estimated useful lives of the assets. The useful lives are based on our historical experience with similar assets and taking into account anticipated technological changes.

*Impairment of long-lived assets.* We periodically review the carrying amounts of long-lived assets, including property, equipment and definitive lived intangible assets, to assess whether they are impaired. We test these assets for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. When such a decline has occurred, we adjust the carrying amount to the recoverable amount. We measure the recoverability of assets by comparing the carrying amount of an asset to the estimated undiscounted future cash flows expected to be generated by the asset. In determining estimates of future cash flows, significant judgment in terms of projection of future cash flows and other assumptions is required. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. The fair value is determined based upon a present value of estimated future cash flows. If different judgments or assumptions had been utilized, material differences could have resulted in the amount or timing of impairment charges.

*Impairment of investment in non-consolidated affiliates.* We apply ASC 323, *Investments-Equity Method and Joint Ventures*, to account for our investments in non-consolidated affiliates in which we have the ability to exercise significant influence but do not own a majority equity interest or otherwise control. We apply ASC subtopic 325-20, *Investments-Other: Cost Method Investments*, to account for our investments in non-consolidated affiliates in which we do not have the ability to exercise significant influence. We monitor our investments for other-than-temporary impairment by considering factors including, but not limited to, current economic and market conditions, operating performance including current earnings trends and other company-specific information.

*Impairment of goodwill and certain indefinite-lived intangible assets.* We annually test whether goodwill and intangible assets, which are not subject to amortization, have been impaired. Such tests are performed more frequently if events and circumstances indicate that the assets might be impaired. We adopted ASC subtopic 350-20, *Intangibles-Goodwill and Other: Goodwill*, to test goodwill for impairment by performing a qualitative assessment before calculating the fair value of a reporting unit in step one of the goodwill impairment test. If we determine, on the basis of qualitative factors, that the fair value of a reporting unit is more likely than not less than the carrying amount, a two-step impairment test is required. In the first step of the two-step impairment test, the fair value of the reporting unit is compared to its carrying value including goodwill. The fair value of the reporting unit is determined based upon the present value of estimated future cash flow of the reporting unit. The cash flow assumptions are consistent with the plans and estimates being used to manage the business. Cash flow assumptions include estimating future cash flows, determining appropriate discount rates and making other assumptions. Changes in these estimates and assumptions could materially affect the determination of fair value for the reporting unit. If the fair value of the reporting unit is less than the carrying value, a second step is performed which compares the implied fair value of the reporting unit's goodwill to the carrying value of the goodwill. In determining the implied fair value of the reporting unit's goodwill, the fair values of the tangible net assets and recognized and unrecognized intangible assets are deducted from the fair value of the reporting unit. If the implied fair value of the reporting unit's goodwill is lower than its carrying amount, goodwill is impaired and is written down to its implied fair value. Where quoted market prices are not available, fair value is determined using valuation techniques such as discounted cash flows. We follow ASC 350-30, *General Intangibles Other Than Goodwill*, which requires an entity to test indefinite-lived intangible assets (1) annually for impairment and (2) between annual tests if there is a change in events or circumstances and also provides the option of performing a qualitative assessment before calculating the fair value of the asset. If we determine, on the basis of qualitative factors, that the fair value of indefinite-lived intangible assets is more likely than not less than the carrying amount, further testing is required. Under the further testing, the impairment test on

indefinite-lived intangible assets that are not subject to amortization consists of a comparison of the fair value of each intangible asset with its carrying amount. If the carrying amount of an intangible asset exceeds its fair value, an impairment loss is recognized in an amount equal to that excess.

*Provision for doubtful accounts.* We maintain an allowance for doubtful accounts for estimated probable losses resulting from the inability of our customers to make required payments and of our suppliers to return any advance payments we have made for materials or services that are not delivered by the suppliers. We base our estimates on the aging of our accounts receivable and advances to suppliers balance, customer credit-worthiness, and historical write-off experience. Facts and circumstances may require us to use substantial judgment in assessing the collectability of our accounts receivable and advances to suppliers. If the financial condition of our customers were to deteriorate, actual write-offs might be higher than expected, which could adversely affect our operating results and financial condition through the recording of a higher amount of provisions. During the year ended December 31, 2015, we wrote off accounts receivables of RMB5.6 million (US\$0.9 million), which were aged one year or longer and deemed to be uncollectable after all means of collection had been exhausted and the potential for recovery was considered to be remote, compared to the write-off of RMB2.5 million in the year ended December 31, 2014 and RMB1.9 million in the year ended December 31, 2013.

*Deferred income tax.* Deferred income taxes are provided using the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be realized or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. In assessing the realization of deferred tax assets, we consider whether it is more likely than not that some or all of the deferred tax assets will not be realized. A valuation allowance is provided to reduce the amount of deferred tax assets if it is considered more likely than not that some portion, or all, of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which the temporary differences become deductible or may be utilized. We consider the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment.

As of December 31, 2014 and 2015, after valuation allowance provisions, we recorded net deferred tax assets of RMB0.8 million and nil, respectively. If events occur in the future that would prevent us from realizing all or a portion of our net deferred tax assets, an adjustment would result in a charge to earnings in the period in which such determination was made.

*Provision for loyalty points.* eLong customers who have registered with us can earn loyalty points based on their purchase of our products. We award non-cash gifts and travel products to our customers upon the redemption of loyalty points that are accumulated based on the customer's transactions. In December 2013, we eliminated the option to redeem loyalty points for non-cash gifts other than travel products. Beginning in June 2015, the loyalty points could only be redeemed for discounts for online bookings of travel products. We recognize estimated costs to provide related items based on historical redemption rates, and recognize such costs as sales and marketing expenses in the statements of comprehensive loss. Liabilities for loyalty points are reduced upon the redemption or expiration of the loyalty points. If actual redemption rates differ significantly from our estimates, it will result in an adjustment to our liabilities and the corresponding expenses.

*Liability for eCoupon program virtual cash.* From time to time, we offer various incentives to customers. We account for these incentives in accordance with ASC subtopic 605-50, *Revenue Recognition: Customer Payments and Incentives*, and records the estimated cost of the incentives as a reduction in revenue. If the reduction of revenue resulted in negative revenue for a specific customer on a cumulative basis, the amount of the cumulative shortfall is recharacterized as sales and marketing expenses. Our obligation to provide cash back under the incentives is recorded as "eCoupon program virtual cash liability" in the consolidated balance sheets. The liability is reduced as customers redeem such balances or the right to redeem expires.

*Share-based compensation.* We have adopted ASC subtopic 718-10 ("ASC 718-10"), *Compensation-Stock Compensation: Overall*. Under the fair value based method, compensation cost related to employee share options and similar equity instruments is measured at the grant date based on the value of the award and is recognized over the requisite service period, which is usually the vesting period. We recognize compensation cost on share-based awards without performance conditions on a straight-line basis over the requisite service period. For share-based awards with performance conditions, compensation cost is recognized when it is probable that the performance conditions will be achieved. In addition, in accordance with ASC 718-10, *Compensation-Stock Compensation: Overall*, we recognize the cost of share-based payments incurred by our investors on our behalf, and a corresponding capital contribution.

We account for a change in any of the terms or conditions of share options as a modification in accordance with ASC subtopic 718-20, *Compensation-Stock Compensation: Awards Classified as Equity*, whereby the incremental fair value, if any, of a modified award, is recorded as compensation cost on the date of modification for vested awards or over the remaining vesting period for unvested awards. The incremental compensation cost is the excess of the fair value of the modified award on the date of modification over the fair value of the original award immediately before the modification. The amount of cash or other assets transferred (or liabilities incurred) to repurchase an equity award should be charged to equity to the extent that the amount paid does not exceed the fair value of the equity instruments

repurchased at the repurchase date. Any excess of the repurchase price over the fair value of the instruments repurchased should be recognized as additional compensation cost. In addition, in accordance with ASC 718-10, *Compensation-Stock Compensation: Overall*, we recognize the cost of share-based payments incurred by its investors in us on our behalf, and a corresponding capital contribution

In determining the grant date fair value of the options and the incremental share-based compensation cost, we apply the Black-Scholes model under which, certain assumptions, including the risk-free interest rate, the expected life of the options and the expected volatility, are required to determine the fair value of the options. Risk-free interest rates are based on the U.S. Treasury yield for the periods consistent with the expected life of award at the time of grant. Expected lives are based on historical exercise patterns, which we believe are representative of future behavior. We estimate expected volatility based on our own historical volatilities as we believe the length of time our ADSs have been publicly traded is sufficient to make such an estimate. Forfeitures are estimated at the date of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from initial estimates. If different assumptions had been used, the fair value of the options, net of estimated forfeitures, would have been different from the amount we computed and recorded, which would have resulted in either an increase or decrease in compensation cost.

Share-based compensation awards which are settled in cash upon vesting are classified as liabilities and included in accrued expenses and other current liabilities in the consolidated balance sheet. Compensation cost related to liability-classified awards is determined based on the current share price and other pertinent factors on the grant date and the proportionate amount of the requisite service that has been rendered to date. For restricted share units vesting upon the achievement of performance targets, we estimate the quantity and timing of vesting based on our operational and financial projections. Any subsequent change in the estimated quantity and timing of vesting of such restricted share units is recognized by truing up the cumulative share-based compensation cost recognized as if the new estimate had been applied since the grant date. Any subsequent change in the timing of expected vesting of restricted share units is accounted for prospectively over the revised timing of expected vesting of restricted share units.

The following table sets forth the fair value of restricted share units granted during the year ended December 31, 2015. We did not grant share options during the year ended December 31, 2015.

| <b>Month of</b>                    | <b>Number</b>           | <b>Weighted</b> | <b>Weighted</b>         | <b>Weighted</b>      | <b>Weighted</b>      |
|------------------------------------|-------------------------|-----------------|-------------------------|----------------------|----------------------|
| <b>Restricted Share Unit Grant</b> | <b>of</b>               | <b>Average</b>  | <b>Average</b>          | <b>Average</b>       | <b>Average</b>       |
| <b>Restricted Share Unit Grant</b> | <b>Restricted Share</b> | <b>Exercise</b> | <b>Fair Value of</b>    | <b>Fair Value of</b> | <b>Fair Value of</b> |
|                                    | <b>Units</b>            | <b>Price</b>    | <b>Restricted share</b> | <b>Ordinary</b>      | <b>Ordinary</b>      |
|                                    |                         |                 | <b>Units</b>            | <b>Shares</b>        | <b>Shares</b>        |
| September 2015                     | 2,240,096               | US\$ -          | US\$ 8.47               | US\$ 8.47            | US\$ 8.47            |
| Other grants in 2015               | 379,817                 | US\$ -          | US\$ 8.60               | US\$ 8.60            | US\$ 8.60            |
| Total                              | 2,619,913               |                 |                         |                      |                      |

*Business combinations.* In accordance with ASC 805-10, *Business Combinations*, we measure the cost of each acquisition as the aggregate of the fair value as of the date of exchange of the assets given, liabilities incurred, and equity instruments issued. The costs directly attributable to the acquisition are expensed as incurred. Identifiable assets, liabilities and contingent liabilities acquired or assumed are measured separately at their fair value as of the acquisition date, irrespective of the extent of any noncontrolling interests. The excess of (i) the total of cost of the acquisition, fair value of the noncontrolling interests and acquisition date fair value of any previously held equity interest in the acquiree minus (ii) the fair value of the identifiable net assets of the acquiree is recorded as goodwill. If the cost of the acquisition is less than the fair value of the identifiable net assets of the acquiree, the difference is recognized directly in earnings.

The determination and allocation of fair values to the identifiable net assets acquired and liabilities assumed is based on various assumptions and valuation methodologies requiring considerable judgment. The most significant variables in these valuations are discount rates, terminal values, the number of years on which to base the cash flow projections,

as well as assumptions and estimates used to determine the cash inflows and outflows. We determine discount rates to be used based on the risks inherent in the acquiree's business model and industry comparisons. In some instances, a portion of the cost of the acquisition is contingent on the performances of the acquiree or the continued employment with us of certain former acquiree employees. The initial fair value of contingent consideration is subject to our estimates and assumptions on the acquisition date. Although we believe that the assumptions applied in the determination are reasonable based on information available on the acquisition date, actual results may differ from the forecasted amounts and the difference could be material. If actual performance differs significantly from our estimates and assumptions, it will result in a change of contingent consideration fair value being recognized in earnings.

*Revenue recognition.* Our revenues are principally derived from the provision of accommodation reservation, transportation ticketing and other services.

Revenues from our accommodation reservation services are determined by the revenue we earn from the number of accommodation room nights stayed by our customers. In a majority of our transactions, our customers pay the accommodations directly, and we collect our commissions based on the number of room nights our customers stay. For some products, including accommodation groupbuy, international accommodation and prepay accommodation rooms, our customers pay us and then we pay the accommodation suppliers. Our revenue from accommodation reservation services is recognized after accommodation customers have completed their accommodation stays, based on our confirmation with the accommodation. When we act as an agent in transactions with no inventory risk and no obligation for accommodation reservations which are cancelled or for which the customer does not check-in, we recognize our revenues on a net basis in our statements of comprehensive loss. When we act as a principal in transactions to prepurchase accommodation room nights with substantive general inventory risk, we recognize our revenues on a gross basis in our statements of comprehensive loss. The revenues recognized on a gross basis represent the sales prices of the room nights sold to customers, and the costs of the room nights paid to the accommodations are recorded as cost of services in the consolidated statements of comprehensive loss. The determination of agent or principal is based on whether we take substantive general inventory risk in our commercial arrangements with the travel supplier, and includes an analysis of whether any commitment we have made to prepurchase a fixed number of accommodation room nights during a set period may be extended beyond such period in the event we fail to meet the sales target.

Commissions from transportation ticketing services are recognized upon the issuance of the ticket, net of estimated cancellations. Estimated cancellations were insignificant for the years ended December 31, 2013, 2014 and 2015. In some instances, transportation ticketing service providers pay us discretionary commissions if we achieve performance targets. Such commissions are recognized on a cash basis because we cannot reasonably estimate the amount of such commissions or the timing of receipt. Commissions from transportation ticketing services include commission revenue from the sale of travel insurance sold with our transportation tickets. We recognize the revenue from the sale of travel insurance when the travel insurance is issued to the customer, net of cancellations.

Other revenues are primarily derived from advertising business, and are recognized over the contractual advertisement display period.

We believe our revenue recognition policies are consistent with ASC subtopic 605-10 (“ASC 605-10”), *Revenue Recognition: Overall* and ASC subtopic 605-45, *Revenue Recognition: Principal Agent Considerations*. For additional information on our revenue recognition policies, see the notes to our consolidated financial statements included with this annual report.

## Results of Operations

The following table sets forth certain information relating to our results of operations for the years indicated:

|                                  | Year ended December 31,       |             |             |              |
|----------------------------------|-------------------------------|-------------|-------------|--------------|
|                                  | 2013<br>RMB<br>(in thousands) | 2014<br>RMB | 2015<br>RMB | 2015<br>US\$ |
| Revenues:                        |                               |             |             |              |
| Accommodation reservations       | 858,229                       | 938,787     | 970,025     | 149,746      |
| Transportation ticketing         | 150,428                       | 146,029     | 89,373      | 13,797       |
| Other                            | 70,479                        | 79,259      | 29,335      | 4,528        |
| Total revenues                   | 1,079,136                     | 1,164,075   | 1,088,733   | 168,071      |
| Business tax, VAT and surcharges | 69,431                        | 77,922      | 56,896      | 8,783        |
| Net revenues                     | 1,009,705                     | 1,086,153   | 1,031,837   | 159,288      |
| Cost of services                 | 260,843                       | 350,578     | 565,475     | 87,294       |
| Gross profit                     | 748,862                       | 735,575     | 466,362     | 71,994       |
| Operating expenses:              |                               |             |             |              |
| Service development              | 178,171                       | 275,203     | 432,450     | 66,759       |
| Sales and marketing              | 652,278                       | 644,403     | 848,420     | 130,973      |
| General and administrative       | 90,714                        | 147,670     | 315,505     | 48,706       |



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|   |            |            |             |           |
|---|------------|------------|-------------|-----------|
| Amortization of intangible assets                         | 3,965      | 8,670      | 21,225      | 3,277     |
| Impairment of goodwill and intangible assets              | 1,917      | 5,524      | 40,402      | 6,237     |
| Total operating expenses                                  | 927,045    | 1,081,470  | 1,658,002   | 255,952   |
| Other operating income                                    | -          | 30,000     | -           | -         |
| Loss from operations                                      | (178,183 ) | (315,895 ) | (1,191,640) | (183,958) |
| Other income:   |            |            |             |           |
| Interest income   | 60,190     | 61,334     | 41,130      | 6,349     |
| Government subsidies                                      | 7,369      | 16,353     | 20,955      | 3,235     |
| Foreign exchange gains/(losses)                           | (1,931 )   | (4,079 )   | 2,941       | 454       |
| Net income/(loss) in non-consolidated affiliates          | -          | (18,035 )  | 12,731      | 1,965     |
| Gain on disposition of a subsidiary                       | -          | -          | 71,082      | 10,973    |
| Other income/(expenses)                                   | (413 )     | 2,219      | 446         | 69        |
| Total other income, net                                   | 65,215     | 57,792     | 149,285     | 23,046    |
| Loss before income tax expense                            | (112,968 ) | (258,103 ) | (1,042,355) | (160,912) |
| Income tax expense  | (59,480 )  | (13,094 )  | (12,913 )   | (1,993 )  |
| Share of net income/(loss) in non-consolidated affiliates | 4,243      | (3,426 )   | (6,714 )    | (1,037 )  |
| Net loss  | (168,205 ) | (274,623 ) | (1,061,982) | (163,942) |
| Net loss attributable to noncontrolling interests         | 475        | 5,680      | 46,753      | 7,217     |
| Net loss attributable to eLong, Inc.                      | (167,730 ) | (268,943 ) | (1,015,230) | (156,724) |
| Other comprehensive income                                | -          | -          | -           | -         |
| Total comprehensive loss                                  | (167,730 ) | (268,943 ) | (1,015,230) | (156,724) |

**2015 Compared to 2014**

*Revenues.* The following table sets forth certain information relating to our revenues for the years ended December 31, 2014 and 2015.

|                           | Year ended December 31,                               |                  |             |         |                  |             |  |  |
|---------------------------|---|------------------|-------------|---------|------------------|-------------|--|--|
|                           | 2014<br>RMB<br>(in thousands, except percentage data) | % of<br>Revenues | 2015<br>RMB | US\$    | % of<br>Revenues | %<br>Growth |  |  |
| Revenues                  |   |                  |             |         |                  |             |  |  |
| Accommodation reservation | 938,787   | 81 %             | 970,025     | 149,746 | 89 %             | 3 %         |  |  |
| Transportation ticketing  | 146,029   | 13 %             | 89,373      | 13,797  | 8 %              | (39) %      |  |  |
| Other                     | 79,259  | 6 %              | 29,335      | 4,528   | 3 %              | (63) %      |  |  |
| Total revenues            | 1,164,075   | 100 %            | 1,088,733   | 168,071 | 100 %            | (6) %       |  |  |

For the year ended December 31, 2015, we generated gross revenues of RMB1.09 billion (US\$168.1 million), a decrease of 6% over the RMB1.16 billion in gross revenues we generated in the year ended December 31, 2014. Our revenues consist primarily of accommodation reservations and transportation ticketing revenues. Changes in 2015 in each category are discussed below.

*Accommodation reservations.* The 3% increase in our accommodation reservation revenues from RMB938.8 million in 2014 to RMB970.0 million (US\$149.7 million) in 2015 was due to an increase in the number of accommodation room nights customers stayed from 34.2 million in 2014 to 43.2 million in 2015, partially offset by a decrease in accommodation reservation revenue per room night. We also increased our domestic accommodation coverage from over 200,000 accommodations as of December 31, 2014 to over 320,000 accommodations as of December 31, 2015. The decrease in accommodation reservation revenue per room night was due to the lower commission rate room nights for which we recognize revenues on a net basis and significant discounts in our merchant accommodation business, partially offset by the growth of room night transactions for which we take inventory risk and recognize revenues on a gross basis.

*Transportation ticketing.* The 39% decrease in our transportation ticketing commission revenues from RMB146.0 million in 2014 to RMB89.4 million (US\$13.8 million) in 2015 was due to a decrease in commission per ticket, partially offset by a 26% increase in transportation tickets. Commission per transportation ticket decreased primarily due to the lowering by major Chinese airlines of the base air commission rate from 2% to 1% in February 2015 and then to 0% in June 2015.

*Other revenues.* Our other revenues decreased from RMB79.3 million in 2014 to RMB29.3 million (US\$4.5 million) in 2015, mainly due to decreased advertising revenue as a result of our disposition of Nanjing Xici in the first quarter of 2015.

*Business tax, VAT and surcharges.* We recorded decreased business taxes, VAT and surcharges in 2015 compared to 2014, due to a decrease in total revenues from RMB1.16 billion in 2014 to RMB1.09 billion (US\$168.1 million) in 2015.

*Cost of services.* For the year ended December 31, 2015, our cost of services increased to 55% of our net revenues from 32% in 2014, primarily due to the growth of transactions in which we act as a principal with inventory risk and prepurchase accommodation room nights, partially offset by mobile and online bookings as a proportion of total bookings and growth of our accommodation reservation business compared to our transportation ticketing business.

*Operating expenses.* The following table sets forth a breakdown of our operating expenses for the years ended December 31, 2014 and 2015.

|  | Year ended December 31,                    |                   |           |         |       |                   |   |        |  |
|--|--|-------------------|-----------|---------|-------|-------------------|---|--------|--|
|  | 2014                                       |                   | 2015      |         | US\$  | % of net revenues | % |        |  |
|  | RMB  | % of net revenues | RMB       |         |       |                   |   | growth |  |
|  | (in thousands, except for percentage data) |                   |           |         |       |                   |   |        |  |
| Operating expenses                           |  |                   |           |         |       |                   |   |        |  |
| Service development                          | 275,203                                    | 25 %              | 432,450   | 66,759  | 42 %  | 57 %              |   |        |  |
| Sales and marketing                          | 644,403                                    | 59 %              | 848,420   | 130,973 | 82 %  | 32 %              |   |        |  |
| General and administrative                   | 147,670                                    | 14 %              | 315,505   | 48,705  | 31 %  | 114 %             |   |        |  |
| Amortization of intangible assets            | 8,670                                      | 1 %               | 21,225    | 3,277   | 2 %   | 145 %             |   |        |  |
| Impairment of goodwill and intangible assets | 5,524                                      | 1 %               | 40,402    | 6,237   | 4 %   | 631 %             |   |        |  |
| Total operating expenses                     | 1,081,470                                  | 100 %             | 1,658,002 | 255,952 | 161 % | 53 %              |   |        |  |

Our operating expenses in 2015 increased by 53% to RMB1.66 billion (US\$256.0 million) from RMB1.08 billion in 2014, primarily due to increased sales and marketing expenses, increased service development expenses as well as increased general and administrative expenses, as discussed below.

*Service development.* Our service development expenses increased by 57% to RMB432.5 million (US\$66.8 million) in 2015 from RMB275.2 million in 2014, primarily due to an increase in headcount in our technology, mobile and supplier relations functions and higher share-based compensation. Our service development expenses increased to 42% of net revenues in 2015 from 25% in 2014.

*Sales and marketing.* In 2015, our sales and marketing expenses increased by 32% to RMB848.4 million (US\$131.0 million) in 2015 from RMB644.4 million in 2014, primarily due to increased costs for new mobile customer acquisition, partially offset by decreased media and online marketing expenses. Our sales and marketing expenses represented 82% of net revenues in 2015 as compared to 59% in 2014.

*General and administrative.* Our general and administrative expenses increased by 114% to RMB315.5 million (US\$48.7 million) in 2015 from RMB147.7 million in 2014, mainly driven by higher share-based compensation charges. Our general and administrative expenses as a percentage of net revenues increased to 31% in 2015 from 14% in 2014.

*Other income, net.* We recorded net other income of RMB149.3 million (US\$23.0 million) in 2015 compared to net other income of RMB57.8 million in 2014. Net other income in 2015 consisted primarily of interest income of RMB41.1 million (US\$6.3 million), government subsidies of RMB21.0 million (US\$3.2 million), gain from disposition of a subsidiary of RMB71.1 million (US\$11.0 million) and foreign exchange gains of RMB2.9 million (US\$0.5 million) resulting from the depreciation of the Renminbi against the U.S. dollar, partially offset by a net loss on equity method investments of RMB0.5 million (US\$0.1 million). Net other income in 2014 consisted primarily of

interest income of RMB61.3 million and government subsidies of RMB16.4 million, partially offset by net loss on equity method investments of RMB18.0 million and foreign exchange losses of RMB4.1 million resulting from the appreciation of the Renminbi against the U.S. dollar and bank currency conversion fees. The decrease in interest income in 2015 was due to lower average cash, cash equivalent, and short term investments balances in 2015. The increase of RMB71.1 million (US\$11.0 million) in gain from disposition of a subsidiary was due to the disposition of Nanjing Xici in the first quarter of 2015. The growth in government subsidis in 2015 was due to the collection of increased government incentives, the amount and timing of payment of which is determined solely in the discretion of the relevant government authorities.

*Income tax expense.* We incurred an income tax expense of RMB12.9 million (US\$1.99 million) in 2015, compared to an income tax expense of RMB13.1 million in 2014. The flat in income tax expense in 2015 compared to 2014 was primarily due to the recording of a valuation allowance of RMB148.0 million (US\$22.8 million) on deferred tax assets in 2015 and the current income tax expense from the gain on disposition of a subsidiary in the first quarter of 2015, compared to a valuation allowance of RMB25.6 million on deferred tax assets in 2014. For additional information regarding the valuation of our deferred tax assets, see “*note (10) Income Taxes*” in the notes to our audited financial statements contained in this annual report and “-*Critical Accounting Policies-Deferred income tax*” above.

*Net loss.* We recorded net loss of RMB1.06 billion (US\$163.9 million) and loss from operations of RMB1.19 billion (US\$184.0 million) in 2015, as a result of the factors discussed above. We recorded net loss of RMB274.6 million and loss from operations of RMB315.9 million in 2014.

**2014 Compared to 2013**

*Revenues.* The following table sets forth certain information relating to our revenues for the years ended December 31, 2013 and 2014.

|                           | Year ended December 31,                               |                  |             |         |                  |             |  |  |
|---------------------------|---|------------------|-------------|---------|------------------|-------------|--|--|
|                           | 2013<br>RMB<br>(in thousands, except percentage data) | % of<br>Revenues | 2014<br>RMB | US\$    | % of<br>Revenues | %<br>Growth |  |  |
| Revenues                  |   |                  |             |         |                  |             |  |  |
| Accommodation reservation | 858,229   | 80 %             | 938,787     | 151,305 | 81 %             | 9 %         |  |  |
| Transportation ticketing  | 150,428   | 14 %             | 146,029     | 23,536  | 13 %             | (3) %       |  |  |
| Other                     | 70,479  | 6 %              | 79,259      | 12,774  | 6 %              | 12 %        |  |  |
| Total revenues            | 1,079,136   | 100 %            | 1,164,075   | 187,615 | 100 %            | 8 %         |  |  |

For the year ended December 31, 2014, we generated gross revenues of RMB1,164.1 million, an increase of 8% over the RMB1,079.1 million in gross revenues we generated in the year ended December 31, 2013. Our revenues consist primarily of accommodation reservations and transportation ticketing revenues, and changes in 2014 in each category are discussed below.

*Accommodation reservations.* The 9% increase in our accommodation reservation revenues from RMB858.2 million in 2013 to RMB938.8 million in 2014 was due to an increase in the number of accommodation room nights customers stayed from 25.8 million in 2013 to 34.2 million in 2014, partially offset by a decrease in accommodation reservation revenue per room night. We also increased our domestic accommodation coverage from over 70,000 as of December 31, 2013 to over 200,000 accommodations as of December 31, 2014. The decrease in accommodation reservation revenue per room night was due to a decline in commission rates, an increase in the proportion of room nights from accommodations with lower average daily rates, and growth of our eCoupon program.

*Transportation ticketing.* The 3% decrease in our transportation ticketing commission revenues from RMB150.4 million in 2013 to RMB146.0 million in 2014 was primarily due to the decreased commission per air ticket. Base air commission rate was lowered by major Chinese airlines from 3% to 2% in 2014.

*Other revenues.* Our other revenues increased from RMB70.5 million in 2013 to RMB79.3 million in 2014 mainly due to the increased advertising revenue.

*Business tax, VAT and surcharges.* We recorded increased business taxes, VAT and surcharges in 2014 compared to 2013, due to an increase in our revenues. Business tax, VAT and surcharges represented 6.7% of total revenues in 2014 and 6.4% in 2013.

*Cost of services.* For the year ended December 31, 2014, our cost of services increased to 32% of our net revenues from 26% in 2013, primarily due to the growth of transactions in which we act as a principal with inventory risk and prepurchase accommodation room nights, partially offset by mobile and online bookings as a proportion of total bookings and growth of our accommodation business compared to our air business.

*Operating expenses.* The following table sets forth a breakdown of our operating expenses for the years ended December 31, 2013 and 2014.

|   | Year ended December 31,<br>2013 |                      | 2014      |         | US\$  | % of net<br>revenues | %<br>growth |  |  |
|---|---------------------------------|----------------------|-----------|---------|-------|----------------------|-------------|--|--|
|   | RMB                             | % of net<br>revenues | RMB       |         |       |                      |             |  |  |
| (in thousands, except for percentage data)                      |                                 |                      |           |         |       |                      |             |  |  |
| Operating expenses  |                                 |                      |           |         |       |                      |             |  |  |
| Service development   | 178,171                         | 18 %                 | 275,203   | 44,355  | 25 %  | 55 %                 |             |  |  |
| Sales and marketing   | 652,278                         | 65 %                 | 644,403   | 103,859 | 59 %  | (1) %                |             |  |  |
| General and administrative                                      | 90,714                          | 9 %                  | 147,669   | 23,800  | 14 %  | 63 %                 |             |  |  |
| Amortization of intangible assets                               | 3,965                           | -                    | 8,670     | 1,397   | 1 %   | N/M                  |             |  |  |
| Impairment of goodwill  | -                               | -                    | 5,524     | 890     | 1 %   | N/M                  |             |  |  |
| Charges related to property and equipment and intangible assets | 1,917                           | -                    | -         | -       | -     | N/M                  |             |  |  |
| Total operating expenses  | 927,045                         | 92 %                 | 1,081,470 | 174,301 | 100 % | 17 %                 |             |  |  |

Our operating expenses in 2014 increased by 17% to RMB1,081.5 million from RMB927.0 million in 2013, primarily due to increased service development expenses as well as increased general and administrative expenses, as discussed below.

*Service development.* Our service development expenses increased by 55% to RMB275.2 million in 2014 from RMB178.2 million in 2013, primarily due to an increase in headcount in our technology, mobile and supplier relations functions. Our service development expenses increased to 25% of net revenues in 2014 from 18% in 2013.

*Sales and marketing.* In 2014, our sales and marketing expenses decreased by 1% to RMB644.4 million from RMB652.3 million in 2013, primarily due to decreased offline advertising expenses, partially offset by increased mobile and online marketing expenses. Our sales and marketing expenses represented 59% of net revenues in 2014 as compared to 65% in 2013.

*General and administrative.* Our general and administrative expenses increased by 63% to RMB147.7 million in 2014 from RMB90.7 million in 2013, mainly driven by higher share-based compensation charges, bad debt provisions and increased professional fees. Our general and administrative expenses as a percentage of net revenues increased to 14% in 2014 from 9% in 2013.

*Other operating income.* Other operating income of RMB30 million was a payment by Tongcheng Network Technology Share Co., Ltd to us in May 2014 to terminate a cooperation agreement we entered into with Tongcheng in April 2014.



*Other income, net.* We recorded net other income of RMB57.8 million in 2014 compared to net other income of RMB65.2 million in 2013. Net other income in 2014 consisted primarily of interest income of RMB61.3 million and government subsidies of RMB16.4 million partially offset by net loss on equity method investments of RMB18.0 million and foreign exchange losses of RMB4.1 million resulting from the appreciation of the Renminbi against the U.S. dollar and bank currency conversion fees. Net other income in 2013 consisted primarily of interest income of RMB60.2 million government subsidies of RMB7.4 million partially offset by foreign exchange losses of RMB1.9 million resulting from the appreciation of the Renminbi against the U.S. dollar. The increase in interest income in 2014 was due to our earning higher interest yield than in 2013 by extending the periods of our short-term investments. The increase of RMB18.0 million in net loss on equity method investments was due to the impairment of equity investments, partially offset by a gain on non controlling interests after acquisition of a controlling interest. The growth in government subsidies in 2014 was due to the receipt of increased government incentives, the amount and timing of payment of which is determined solely in the discretion of the relevant government agencies.

*Income tax expense.* We incurred an income tax expense of RMB13.1 million in 2014, compared to a tax expense of RMB59.5 million in 2013. The reduction in income tax expense in 2014 compared to 2013 was primarily due to the recording of a valuation allowance of RMB25.6 million on deferred tax assets in 2014, compared to a valuation allowance of RMB91.6 million on deferred tax assets in 2013.

*Net loss.* We recorded net loss of RMB274.6 million and loss from operations of RMB315.9 million in 2014, as a result of the factors discussed above. We recorded net loss of RMB167.7 million and loss from operations of RMB178.2 million in 2013.

## LIQUIDITY AND CAPITAL RESOURCES

### Liquidity

As of December 31, 2015, we held approximately RMB711.3 million (US\$109.8 million) in cash and cash equivalents and RMB244.5 million (US\$37.7 million) in short-term investments. Our cash and cash equivalents consist of cash on hand and time deposits with original term of three months or less in banks. Our short-term investments are time deposits of more than three months' duration in banks (generally six-months' duration). As of December 31, 2015, we also held RMB146.5 million (US\$22.6 million) of restricted cash, which primarily consisted of time deposits in an escrow account in China required to support our air ticketing business.

The following table sets forth a summary of our cash flows for the periods indicated.

|  | Year ended December 31, |           |            |           |
|--|-------------------------|-----------|------------|-----------|
|  | 2013                    | 2014      | 2015       | 2015      |
|  | RMB                     | RMB       | RMB        | US\$      |
|  | (in thousands)          |           |            |           |
| Net cash (used in)/provided by operating activities                  | 51,637                  | 131,383   | (743,342 ) | (114,752) |
| Net cash provided by/(used in) investing activities                  | (16,799 )               | 5,645     | 1,001,147  | 154,550   |
| Net cash (used in )/provided by financing activities                 | 21,638                  | 1,608     | (61,183 )  | (9,445 )  |
| Effect of foreign exchange rate changes on cash                      | (555 )                  | (807 )    | 9,749      | 1,505     |
| Net increase in cash and cash equivalents                            | 55,921                  | 137,829   | 206,371    | 31,858    |
| Cash and cash equivalents at beginning of year                       | 311,140                 | 367,061   | 504,890    | 77,942    |
| Cash and cash equivalents at end of year                             | 367,061                 | 504,890   | 711,261    | 109,800   |
| Short-term investments at end of year                                | 1,485,800               | 1,306,635 | 244,507    | 37,745    |
| Total cash and equivalents and short-term investments at end of year | 1,852,861               | 1,811,525 | 955,768    | 147,545   |

*Operating activities.* Net cash used in operating activities in 2015 was RMB743.3 (US\$114.8 million), compared to net cash provided by operating activities of RMB131.4 million in 2014 and RMB51.6 million in 2013. The decrease in cash inflow in 2015 compared to 2014 was mainly due to net loss of RMB1.06 billion (US\$163.9 million). The increase in cash inflow in 2014 compared to 2013 was mainly due to the increase of RMB109.9 million in accounts payable, RMB30.9 million in amounts due to related parties, RMB26.3 million in deferred revenue, RMB72.2 million in advances and deposits from customers, RMB26.2 million in accrued expenses and other current liabilities, as well as shared-based compensation expense of RMB97.7 million without cash flow impact, partially offset by a net loss of RMB274.6 million.

*Investing activities.* Net cash provided by investing activities was RMB1.00 billion (US\$154.6 million) in 2015, compared to net cash provided by investing activities of RMB5.6 million in 2014 and net cash used in investing activities of RMB16.8 million in 2013. Net cash provided by investing activities in 2015 consisted mainly of RMB2.02 billion (US\$311.8 million) in cash received from maturity of short-term investments, RMB83.7 million (US\$12.9 million) in proceeds from the disposal of a subsidiary and investments in non-consolidated affiliates, partially offset by RMB957.5 million (US\$147.8 million) in cash payments for purchases of short-term investments, investment in non-consolidated affiliates of RMB73.1 million (US\$11.3 million), capital expenditures of RMB44.0 million (US\$6.8 million), increase in restricted cash of RMB22.5 million (US\$3.5 million), and acquisitions of businesses net of cash acquired of RMB5.0 million (US\$0.8 million). Net cash provided by investing activities in 2014 consisted mainly of RMB1,638.4 million in cash payments for purchases of short-term investments, capital expenditures of RMB58.6 million increase in restricted cash of RMB20.5 million investment in non-consolidated affiliates of RMB75.5 million and acquisitions of businesses net of cash acquired of RMB19.0 million partially offset by RMB1.82 billion in cash received from maturity of short-term investments. Net cash used in investing activities in 2013 consisted mainly of RMB1.65 billion in cash payments for purchases of short-term investments, capital expenditures of RMB47.1 million, increase in restricted cash of RMB42.0 million and acquisitions of businesses of RMB18.3 million, partially offset by RMB1.74 billion in cash received from maturity of short-term investments.

*Financing activities.* Net cash used in financing activities was RMB61.2 million (US\$9.4 million) in 2015, compared to net cash provided by financing activities of RMB1.6 million in 2014 and RMB21.6 million in 2013. Net cash used in financing activities in 2015 consisted mainly of RMB86.6 million (US\$13.4 million) for the repurchase of equity awards. Net cash provided by financing activities in 2014 consisted mainly of RMB21.8 million proceeds from employee exercise of share options, partially offset by share repurchases of RMB20.2 million which included the repurchase of shares as part of employee equity grants and the repurchase of shares pursuant to our publicly announced share repurchase program.

Our capital expenditures totaled RMB47.1 million, RMB58.6 million and RMB44.0 million (US\$6.8 million) in 2013, 2014, and 2015, respectively. Our capital expenditures in 2015 were primarily related to purchases of computer equipment, software and furniture to support the development of our business. Capital expenditures in 2016 have been, and are expected to continue to be, funded through operating cash flows and our existing capital resources.

## Capital Resources

As of December 31, 2015, our primary sources of liquidity were cash and cash equivalents, restricted cash and short-term investments, as discussed above. We have no outstanding bank loans. We currently believe that our available cash and anticipated future operating cash flows will be sufficient to fund currently anticipated liquidity needs in the near term. However, any projections of our future cash inflows and outflows are subject to substantial risk and uncertainty. See “*Item 3: Key Information-Risk Factors-Risks Related to Our Business-We may continue to incur large losses, and may not be profitable in 2015 or any future period.*”

## TREND INFORMATION

Other than as disclosed elsewhere in this annual report, as of March 31, 2016, we are not aware of any trends, uncertainties, demands, commitments or events that are reasonably likely to have a material adverse effect on our net revenues, income from operations, profitability, liquidity or capital resources, or that would cause the disclosed financial information to be not necessarily indicative of future operating results or financial condition.

## OFF-BALANCE SHEET ARRANGEMENTS

In connection with our air ticket service business, we are required by the China Air Transport Association and the International Air Transport Association to provide guarantees for certain air tickets issued in China. To comply with these requirements, we and our consolidated affiliated entities have entered into a series of guarantee arrangements with an air ticket guarantee company, by which, as of both December 31, 2014 and December 31, 2015, we had guaranteed an amount of approximately RMB209 million (US\$32.3 million). Pursuant to these arrangements, as of December 31, 2014 and December 2015, we had paid deposits to the guarantee company of approximately RMB39 million and RMB38 million (US\$5.9 million), respectively. In addition, as of both December 31, 2014 and December 31, 2015, we had deposited in designated escrow accounts at a PRC commercial bank RMB123 million (US\$19.0 million), and provided a cross-guarantee from Beijing Information and Beijing Media, the two shareholders of Beijing Air. Based on historical experience and information currently available, we do not believe that it is probable that we will be required to pay any amount under these guarantee arrangements. Therefore, we have not recorded any liability in connection with these guarantee arrangements.

In connection with our accommodation reservation business, we are required by certain hotels to provide guarantees of timely payment. As of December 31, 2015, guarantees of approximately RMB14.7 million (US\$2.3 million) was provided in the form of guarantee letters issued by commercial banks, which required deposits of the same amount with the commercial banks.

As of March 31, 2016, other than these air ticket guarantee and hotel payment guarantee arrangements, we do not have any material outstanding derivative financial instruments, off-balance sheet guarantees or arrangements, interest rate swap transactions or foreign currency forward contracts. We have not entered into any off-balance sheet arrangements, transactions or other relationships with unconsolidated entities. We have not engaged in trading activities involving non-exchange traded contracts.

## CONTRACTUAL OBLIGATIONS

The following table presents our aggregate contractual obligations as of December 31, 2015 with payments due in the periods indicated:

| (in RMB millions)                          | <b>Total</b>    | <b>Less than</b> | <b>1-3</b>   | <b>3-5</b>   | <b>More</b>    |
|--|-----------------|------------------|--------------|--------------|----------------|
|  | <b>Payments</b> | <b>1 year</b>    | <b>Years</b> | <b>Years</b> | <b>than</b>    |
|  | <b>Due</b>      |                  |              |              | <b>5 years</b> |
| Operating lease obligations <sup>(1)</sup> | 60.1            | 19.8             | 28.9         | 7.2          | 4.2            |
| Purchase commitments <sup>(2)</sup>        | 15.7            | 13.4             | 2.3          | -            | -              |

Includes future minimum lease payments under operating leases with initial or remaining lease terms in excess of one year, as of December 31, 2015. For our headquarters in Beijing and customer service center in Hefei, the total (1)leased space under contract, as of December 31, 2015, was approximately 9,000 square meters and 8,000 square meters, respectively. In December 2013, we extended the leases for our Beijing headquarters for five years through October 2018, and prepaid a portion of the rent for the renewal period.

<sup>(2)</sup>The purchase commitments represent the minimum payment that the Company would pay for the prepurchase of hotel room nights assuming inventory risk pursuant to the existing agreements with hotels.

**INFLATION AND MONETARY RISK**

According to the National Bureau of Statistics of China, the change in Consumer Price Index in China was 3.1%, 2.0% and 1.4%, respectively, in 2013, 2014 and 2015. Inflation in China has not had a material impact on our results of operations in recent years, although we believe it has contributed to increased labor and other costs. In the future, the scope and extent of inflation could adversely affect the Chinese economy, business and personal travel, and our results of operations. See “*Item 3: Key information on the Company-Risk Factors-Risk related to Our Business-A slow-down in economic growth in China may adversely affect our growth and financial performance*” and “*Item 3: Key information on the Company-Risk Factors-Risk related to Our Business-Risks Related to Doing Business in the People’s Republic of China-Inflation in China may have an adverse effect on our financial condition and results of operations.*”

**QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*Interest rate risk.* Our exposure to changes in interest rates relates primarily to the interest income generated by our cash and cash equivalents, restricted cash and short-term investments deposited in banks. Cash and cash equivalents consist of cash on hand and time deposits with original term of three months or less in banks or other financial institutions. Restricted cash mainly consists of time deposits in an escrow account in China required to support our air ticket business. Short-term investments are time deposits in commercial banks of more than three months’ duration (generally six-months’ duration).

The carrying amounts of cash and cash equivalents, restricted cash, short-term investments, accounts receivable and other receivables represent our principal exposure to credit risk in relation to our financial assets. As of December 31, 2015, substantially all of our cash and cash equivalents, restricted cash and short-term investments were held in large PRC banks located in mainland China and Hong Kong. We currently do not use any derivative financial instruments to hedge interest rate risk, and thus our future interest income may fluctuate in line with changes in interest rates.

During 2015, we recorded interest income of RMB41.1 million (US\$6.3 million) based on an average interest yield of 2.7% on our cash and cash equivalents, restricted cash and short-term investments. The following table sets forth a sensitivity analysis suggesting how our interest income would have been impacted if interest rates were: (i) 30% lower, (ii) 15% lower, (iii) actual, (iv) 15% higher and (v) 30% higher.

|                  |        |        |        |        |
|------------------|--------|--------|--------|--------|
| 2015             | 2015   | 2015   | 2015   | 2015   |
| (-30%)           | (-15%) | Actual | (+15%) | (+30%) |
| RMB in thousands |        |        |        |        |

Interest income 28,791 34,961 41,130 47,300 53,469

*Foreign exchange risk.* Substantially all of our revenue is generated in Renminbi, which is not fully convertible into foreign currency. In addition, a portion of our cash and cash equivalents, restricted cash and short-term investments are held in U.S. dollars. Accordingly, fluctuation in the U.S. dollar to Renminbi exchange rate impacts our financial results. As of December 31, 2015, approximately 21% of our cash and cash equivalents and 21% of our short-term investments were denominated in U.S. dollars. As of December 31, 2015, 79% of our cash and cash equivalents, 79% of our short-term investments and 100% of our restricted cash were denominated in Renminbi. As of March 31, 2016, 74% of our cash and cash equivalents, 71% of our short-term investments and 100% of our restricted cash were denominated in Renminbi.

For periods prior to March 31, 2016, we have not used any forward contracts or currency borrowings to hedge our exposure to foreign currency risk. During the year ended December 31, 2015, we recorded RMB2.9 million (US\$0.5 million) in foreign exchange gains due to depreciation of the Renminbi against the United States dollar and bank currency conversion fees. During 2015, the value of the Renminbi depreciated 6.1% against the U.S. dollar. The following table sets forth a sensitivity analysis suggesting how this gain/loss would have been impacted if the exchange rate of the Renminbi against the U.S. dollar had (i) appreciated by 10%, (ii) appreciated by 5%, (iii) actual, (iv) depreciated by 5% and (v) depreciated by 10%.

|                              | 2015<br>(10%<br>appreciation) | 2015<br>(5%<br>appreciation) | 2015<br>Actual | 2015<br>(5%<br>depreciation) | 2015<br>(10%<br>depreciation) |
|------------------------------|-------------------------------|------------------------------|----------------|------------------------------|-------------------------------|
| Foreign exchange gain/(loss) | (4,821)                       | (2,411)                      | 2,941          | 2,411                        | 4,821                         |

RMB in thousands

If the Renminbi appreciates, we will record foreign exchange loss on United States dollar denominated assets. If the Renminbi depreciates, we will incur higher Renminbi equivalent costs for US dollar-denominated expenses, including for example, payments to Expedia for the provision of international hotel inventory. See “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China-Fluctuation in the value of the Renminbi may adversely affect our financial results and the value of our ADSs*” and “*Item 3: Key Information-Risk Factors-Risks Related to Our Business-We may not use our cash, cash equivalents, restricted cash and short-term investments effectively.*”

**Item 6: Directors, Senior Management and Employees.**

**Directors and Senior Management**

Our board of directors currently consists of eight directors. Pursuant to our articles of association, the members of our board of directors are elected by our shareholders or appointed by our board of directors. Our high-vote ordinary shares and our ordinary shares vote together as a single class on all matters submitted to a shareholder vote, including the election of our board of directors. Each ordinary share is entitled to one vote, and each high-vote ordinary share is entitled to 15 votes.

Through ownership of ordinary shares and high-vote ordinary shares, Ctrip, through its subsidiary C-Travel, holds approximately 48% of our voting power; Ocean Imagination holds approximately 29% of our voting power; and Tencent, through its subsidiary TCH Sapphire, holds approximately 15% of our voting power. Conflicts of interest may arise between Ctrip or its affiliates, Ocean Imagination or its affiliates, Tencent or its affiliates, and us, including corporate opportunities, potential acquisitions as well as other types of transactions or matters. See “*Item 7: Major Shareholders and Related Party Transactions-Major Shareholders*” and “*Item 3: Key Information-Risk Factors-Risks Related to Our Business-Conflicts of interest may arise between Ctrip, Ocean Imagination, Tencent and us*”.

Each member of our board of directors is elected or appointed by our board of directors to hold office until the next annual general meeting of shareholders, until such director’s successor is elected and duly qualified, or until such director’s earlier bankruptcy, incapacity, resignation or removal. There are no family relationships among any of our directors or executive officers. Our executive officers report to our CEO and serve at the discretion of our board of directors.

The names of our directors and executive officers, their ages and principal positions with eLong, as of March 31, 2016, are as follows:

| <b>Name</b>                  | <b>Age</b> | <b>Position</b>  |
|------------------------------|------------|--|
| Jiang Hao                    | 43         | Chief Executive Officer and Director                                 |
| David Zhou                   | 39         | Chief Operating Officer  |
| Philip Yang                  | 41         | Chief Financial Officer  |
| Gary Ding                    | 41         | Vice President of Operations, Transportation and International Hotel |
| Pei Yu                       | 33         | Vice President and Chief Technology Officer                          |
| Maohua Sun <sup>(1)(5)</sup> | 43         | Chairman of the Board of Directors                                   |
| Liqun Wang <sup>(2)</sup>    | 62         | Director   |



|                                |    |          |
|--------------------------------|----|----------|
| Nanyan Zheng <sup>(3)</sup>    | 47 | Director |
| May Wu <sup>(4)(5)(6)</sup>    | 48 | Director |
| Shengli Wang <sup>(4)(6)</sup> | 60 | Director |
| Adam J. Zhao <sup>(6)(7)</sup> | 48 | Director |
| Xiaoguang Wu <sup>(8)</sup>    | 40 | Director |

(1)Nominated by C-Travel

(2)Nominated by Luxuriant.

(3)Nominated by Ocean Imagination.

(4) Independent Director and member of the Audit Committee of the Board of Directors. Ms. May Wu is the Chairman of the Audit Committee.

(5) Member of the Compensation Committee of the Board of Directors. Ms. Maohua Sun is Chairman of the Compensation Committee.

(6)Member of the Special Committee of the Board of Directors. Ms. May Wu is Chairman of the Special Committee.

(7)Independent Director

(8)Nominated by TCH Sapphire.

## **Biographical Information**

### *Executive Officers*

Hao Jiang, Chief Executive Officer and Director

Mr. Hao Jiang has served as our Chief Executive Officer since July 2015. Mr. Jiang has extensive experience in and deep knowledge of China's online travel industry, and expertise in product development and software. Mr. Jiang graduated from Shanghai Jiaotong University with a Bachelor of Science degree. From 2012 until July 2015, Mr. Jiang was senior vice president of Ctrip.

David Zhou, Chief Operating Officer

Mr. David Rong Zhou has served as our Chief Operating Officer since January 2016, and from July 2015 through December 2015 was our Chief Strategy Officer. Mr. Zhou has more than 10 years of experience in the China online travel business, and has also worked at the accounting firm Ernst & Young. Mr. Zhou holds Bachelor and Master Degrees in Business Administration from Shanghai Jiaotong University. From 2012 to 2015, Mr. Zhou was Executive Vice President of Skyseas Holding International Ltd.

Philip Yang, Chief Financial Officer

Mr. Philip Ruizhi Yang has served as our Chief Financial Officer since October 1, 2014. Since joining eLong in 2006, Mr. Yang has held a number of leadership positions within eLong's Finance department, including Internal Audit Director, Financial Controller and Chief Accounting Officer. Prior to joining eLong, Mr. Yang was a senior auditor with Deloitte Touche Tohmatsu and also previously worked at Protiviti and TOM Group Limited. Mr. Yang is a graduate of Beijing Polytechnic University with a Bachelor's Degree in Business Administration and Civil Engineering. He is a PRC Certified Public Accountant and a Certified Management Accountant.

Gary Ding, Vice President of Operations, Transportation and International Hotel

Mr. Gary Haochuan Ding has served as our Vice President of Operations, Transportation and International Hotel since October 2014, and from May 2011 through September 2014 was our Vice President of Operations. Since joining eLong in April 2008, Mr. Ding has held a number of leadership positions, including Senior Director of Operations Support and Air Operations, and Director of After Sales and Support. Prior to joining eLong, Mr. Ding was Director of FedEx Kinko's (China) and has experience in operation and supply chain management. Mr. Ding holds a Bachelor's Degree in Engineering from Inner Mongolia University of Technology, and an EMBA at Peking University.

Pei Yu, Vice President and Chief Technology Officer

Mr. Pei Yu has served as our Vice President and Chief Technology Officer since November 2014. Mr. Yu joined eLong in February 2012 as a Director of IT and was subsequently promoted to Chief Architect. Prior to joining eLong, Mr. Yu worked for at Baidu, China's largest search engine. Before joining Baidu, he worked for a number of technology companies in Beijing, Guangzhou and Chengdu, China. He holds a Bachelor's Degree in Computer Science from the University of Electronic Science and Technology of China.

#### *Directors*

Maohua Sun, Chairman of the Board of Directors and Chairman of the Compensation Committee

Ms. Maohua Sun has been Chairman of the Board of Directors and Chairman of the Compensation Committee since May 2015. Ms. Sun has served as the executive vice president of Ctrip since January 2015, and senior vice president of Ctrip since December 2009. Ms. Sun joined Ctrip in 2000 and has held a number of managerial positions at Ctrip. Ms. Sun holds a bachelor's degree from Shanghai Jiao Tong University.

Liqun Wang, Director

Mr. Liqun Wang has served as a member of our Board of Directors since May 2015. Mr. Wang has served as chairman of the board of directors of Shanghai Stone Capital since 2008. Mr. Wang is an independent director of Huayi Brothers Media Corporation, a Shenzhen Stock Exchange listed company; an independent director of Shanghai Jiaoyun Group Co., Ltd., a Shanghai Stock Exchange listed company; an independent director of Pengxin International Mining Co., Ltd, a Shanghai Stock Exchange listed company; an independent director of Tackweb Information System Co., Ltd, a Shenzhen Stock Exchange listed company; a non-executive director of China Yongda Automobiles Services Holdings Limited, a Hong Kong Stock Exchange listed company; a director of Shanghai Xintonglian Packing Holdings Limited, a Shanghai Stock Exchange listed company; and a director of Shanghai Fortune Techgroup Holdings Limited, a Shenzhen Stock Exchange listed company. Mr. Wang holds a bachelor's degree from the Party School of the Central Committee of C.P.C.



Nanyan Zheng, Director

Mr. Nanyan Zheng has served as a member of our Board of Directors since May 2015. Mr. Zheng is currently the Chairman of Plateno Group Limited, which wholly-owned 7 Days Groups Holdings Ltd., a leading national economy hotel chain based in China. Mr. Zheng co-founded 7 Days Groups and has served as its chief executive officer since 2004. Mr. Zheng is an independent director of Vipshop Holdings Limited, a New York Stock Exchange listed company. Mr. Zheng holds a bachelor's degree from Sun Yat-Sen University in China.

May Wu, Director, Chairman of the Audit Committee and Chairman of the Special Committee, Member of the Compensation Committee

Ms. May Wu has been Chairman of our Special Committee since August 2015. Ms. Wu has served as a member of our Board of Directors, our Audit Committee and our Compensation Committee since May 2015. Ms. Wu has served as the chief strategy officer of Homeinns Hotel Group since 2010 and a director of Homeinns Hotel Group since April 2016. She also served as the chief executive officer of Homeinns' Yitel brand from 2010 to 2012, and was Homeinns's chief financial officer from 2006 to 2010 and Homeinns' acting chief financial officer from May to August 2014. Ms. Wu is an independent director, the chair of the audit committee, and a member of the compensation committee and the corporate governance and nominating committee of Noah Holdings Ltd., a New York Stock Exchange listed company. Ms. Wu holds a bachelor's degree from Fudan University in China, a master's degree from Brooklyn College at the City University of New York and an MBA degree from the J.L. Kellogg Graduate School of Management at Northwestern University.

Shengli Wang, Director, Member of the Audit Committee and Member of the Special Committee

Mr. Shengli Wang has been a member of our Special Committee since August 2015. Mr. Wang has served as a member of our Board of Directors and our Audit Committee since May 2015. Mr. Wang has been an angel investor focusing on investment projects in China since 2010. He has extensive experience and in-depth knowledge of investing in China's travel industry. Mr. Wang holds a bachelor's degree from Xi'an Electronics Science and Technology University.

Adam J. Zhao, Director and Member of the Special Committee

Mr. Adam J. Zhao has served as a member of our Board of Directors and our Special Committee since August 2015. Mr. Zhao has been the chief financial officer and board secretary of PapayaMobile since December 2014. Mr. Zhao is an independent director of Jumei International Holding Limited (NYSE: JMEI). Prior to joining PapayaMobile, Mr. Zhao was the CFO and board secretary of Country Style Cooking Restaurant Chain (NYSE: CCSC), beginning in January 2012. Prior to that, he was the corporate vice president of Ninetowns Internet Technology Group (Nasdaq: NINE), beginning in August 2007. From 2004 to 2007, he was the CFO of Digital Media Group acquired by VisionChina (Nasdaq: VISN). Mr. Zhao's earlier experiences include investment management positions at New Hope Capital and serving as an investment director at a Hong Kong investment company. Mr. Zhao received his bachelor's degree in economics from Beijing International Study University in 1989 and his MBA from the University of Illinois in Chicago in 2003.

Xiaoguang Wu, Director

Mr. Xiaoguang Wu has served as a member of our board of directors since June 2011. Mr. Wu has been Senior Advisor of Tencent Technology (Shenzhen) Company Limited since 2015 and was Senior Executive Vice President of Internet Services Division and Chief Executive Officer of Tencent E-Commerce Holdings Limited from 2012 to 2014. Mr. Wu is a director of 58.com Inc. (NYSE:WUBA). He joined Tencent in 1999 to lead the development and product planning for Tencent's core product, QQ instant messaging. He successively served as Project Manager for the research and development team of QQ, General Manager for IM product, and General Manager for the Internet business division. Mr. Wu has extensive experience in product research and development, product planning, product operation and marketing of Internet businesses. He received a Bachelor of Science degree in Weather Dynamics from Nanjing University in 1996 and an EMBA degree from China Europe International Business School (CEIBS) in 2008.

## **Board Practices**

On May 22, 2015, we entered into agreements with our former three independent directors, in connection with their resignations from the Board effective on that date, which provided that any non-vested restricted share units in us that they held as of that date were fully vested. In 2015, as discussed further below, we granted restricted share units to our CEO and Director Hao Jiang.

As a foreign private issuer whose ADSs are listed on the NASDAQ Global Select Market, we are permitted to follow home country corporate governance practices instead of certain Nasdaq Listing Rules requirements. We have elected to follow our home country practice in lieu of the requirements set forth in the Rule 5600 Series of the Nasdaq Listing Rules, with the exception of the requirement that we have an audit committee composed solely of independent directors and certain other requirements as to which home country practice may not be relied upon. For example, we have followed or expect to follow our home country practice in lieu of the requirements (i) to obtain shareholder approval for certain events, including the establishment or amendment of certain equity based compensation plans and arrangements, an issuance that will result in a change of control of the company, certain transactions other than a public offering involving issuances of a 20% or more interest in our company and certain acquisitions of the stock or assets of another company; (ii) that a majority of the members of our board of directors be independent; (iii) that we have a corporate governance and nominating committee composed entirely of independent directors; (iv) that we have

a compensation committee composed entirely of independent directors with a written charter addressing the committee's purpose and responsibilities; and (v) and that we conduct annual performance evaluations of the nominating and governance committee and of the compensation committee. See "*Item 16G: Corporate Governance*" and "*Item 3 Key Information - Risk Factors: Risks Related to Ownership of Our ADSs or Ordinary Shares and Our Trading Market – We follow home country practice in lieu of complying with certain requirements of the Nasdaq Listing Rules, which provides you fewer shareholder rights and protections than if we had not adopted home country practice.*"

## **Committees of the Board of Directors**

### **Audit Committee**

May Wu (who serves as chairman) and Shengli Wang are currently the members of our audit committee. We have adopted a written audit committee charter pursuant to which the audit committee is responsible for the appointment of our independent public accountants and reports to our board of directors regarding the scope and results of our annual audits, compliance with our accounting and financial policies and internal accounting controls. Audit committee pre-approval is required for all non-audit services to be performed by our independent auditors. For additional information on our Audit Committee, see “*Item 16A: Audit Committee Financial Expert*,” and “*Item 16C: Principal Accountant Fees and Services*.”

### **Compensation Committee**

Maohua Sun (who serves as chairman) and May Wu are currently the members of our compensation committee. The compensation committee determines compensation to be provided to our executive officers and directors. In addition, the compensation committee approves equity compensation arrangements for all of our employees.

### **Special Committee**

May Wu (who serves as chairman), Shengli Wang, and Adam J. Zhao are currently the members of the special committee of our board of directors. The special committee was formed to consider, with the assistance of independent legal and financial advisors chosen by the special committee, the non-binding “going private” proposal that our board of directors received from Tencent on August 3, 2015.

### **Duties of Directors**

Under Cayman Islands law, each of our directors has a duty of loyalty to act honestly, in good faith and with a view to the best interests of our company and for a proper purpose. Our directors also have a duty to exercise the skills that they actually possess and such care and diligence that a reasonably prudent person would exercise in comparable circumstances. Our directors must ensure compliance with our company’s memorandum of association and articles of



association. A shareholder may have the right to seek damages on behalf of our company if a duty owed by our directors to our company is breached.

### **Limitation on Liability and Other Indemnification Matters**

Cayman Islands law does not limit the extent to which a company's articles of association may provide for indemnification of officers and directors, except to the extent any such provision may be held by the Cayman Islands courts to be contrary to public policy, such as to provide indemnification against civil fraud or the consequences of committing a crime. Our articles of association provide for the indemnification of our officers and directors for losses, damages, costs and expenses incurred in their capacities as such, but the indemnity does not extend to any matter in respect of any willful neglect or intentional malfeasance which may be attached to such person.

### **Compensation of Senior Management and Directors**

We paid aggregate cash compensation in 2015 of US\$0.7 million to our independent directors and our non-employee director Dhiren Fonseca, each of whom resigned from our board of directors effective May 22, 2015, in connection with Expedia's sale of all of its interest in us to C-Travel, Keystone and Plateno, and Luxuriant. Pursuant to our previous independent director compensation policy, an annual grant of restricted share units had been made to each of our then-serving independent directors before May 22, 2015. Restricted share units that were granted prior to 2013 were settleable upon vesting only in cash. On June 1, 2014, we granted to each of our then-serving independent directors and non-employee director 10,452 restricted share units, which were subject to vesting in three equal installments on each anniversary of the grant date and were settleable upon vesting in either cash or ordinary shares at the discretion of each recipient. All of these outstanding restricted share units were vested effective May 22, 2015 by agreement with these four directors in connection with their resignations from our board of directors upon Expedia's sale of all of its interest in us. We have not granted restricted share units to our independent directors who were appointed on and after May 22, 2015. Our independent directors receive an annual retainer and meeting fees as well as reimbursement of travel expenses incurred in connection with board and board committee service. Prior to Expedia's sale of its interest in us, we did not compensate persons employed by Expedia or its affiliates or by Tencent or its affiliates for service on our board of directors or board committees. We do not compensate our directors currently employed by us, Ctrip, Ocean Imagination, Luxuriant or Tencent or affiliates of us, Ctrip, Ocean Imagination, Luxuriant or Tencent for service on our board of directors or board committees. The compensation of our CEO, Mr. Hao Jiang, who became a member of our board of directors in August 2015, is discussed below.

Compensation arrangements with our senior executive officers consist of (i) cash compensation, which includes an annual salary and the opportunity to earn an annual bonus based on the performance of the company or department, (ii) equity compensation in the form of share options and/or restricted share units, and (iii) other benefits in the form of vacation days and health insurance. We paid aggregate cash compensation of RMB3.2 million (US\$0.5 million) to our current senior executive officers in 2015. Between January 1, 2015 and March 31, 2016, we also granted equity compensation in the form of restricted share units to our current senior executive officers, as described below. Our senior executive officers and directors are not eligible to participate in the Company's interest-free loan program.

### **Employment Agreements with Executive Officers**

*Termination of employment agreement with Guangfu Cui.* We entered into an employment agreement with Guangfu Cui, our former Chief Executive Officer and Director, effective October 8, 2007. The employment agreement, as amended, provided an annual base salary of RMB2.3 million (US\$0.4 million), and an annual bonus of up to RMB2.5 million (US\$0.4 million). On July 8, 2015, Mr. Cui resigned as our chief executive officer and remained as a consultant to us until November 22, 2015. We continued to pay to Mr. Cui his then-current annual base salary of RMB2.3 million (US\$0.4 million), prorated, through November 22, 2015. As of March 31, 2016, Mr. Cui held 551,848 of our ordinary shares and 1,059,128 vested but not exercisable until May 22, 2016 restricted share units. Pursuant to an agreement entered into by Mr. Cui and us on May 22, 2015 and amended on February 4, 2016, the unvested restricted share units of Mr. Cui continued to vest on their original schedule, notwithstanding the termination of his employment. The remaining balance of unvested restricted share units held by Mr. Cui will become vested on May 22, 2016. If the merger contemplated by the Merger Agreement takes effect prior to May 22, 2016, the unvested restricted share units of Mr. Cui will be immediately cancelled and converted into the right to receive a cash payment of \$9.00 for each ordinary share underlying such unvested restricted share units.

*Employment agreement with Hao Jiang.* We entered into an employment agreement with Hao Jiang, our current Chief Executive Officer and Director, effective July 8, 2015. The employment agreement provides an annual base salary of RMB675,000 (US\$104,200). Pursuant to the employment agreement, Mr. Jiang was granted 450,000 restricted share units in September 2015. For additional information on equity grants made to Mr. Jiang, see "Equity Compensation Plan and Grants" below.

We have entered into standard form employment agreements and non-competition and confidentiality agreements with our other senior executive officers.

### **Share Ownership**

For information on our major shareholders, please see “*Item 7: Major Shareholders and Related Party Transactions.*”

## **Equity Compensation Plans and Grants**

We have adopted three equity compensation plans: the eLong, Inc. Stock Option Plan, adopted in April 2001 (the “2001 Plan”), the eLong, Inc. Stock and Annual Incentive Plan, adopted in July 2004 (the “2004 Plan”), and the eLong, Inc. 2009 Share and Annual Incentive Plan (the “2009 Plan”). There are no options or restricted share units outstanding under the 2001 Plan, and we do not intend to issue any additional equity grants under the 2001 Plan or the 2004 Plan.

Under the 2004 Plan we have granted restricted share units and options to purchase our ordinary shares, of which no restricted share units or options granted to our employees or directors were outstanding as of March 31, 2016. Share options granted under the 2004 Plan generally expire ten years after the grant date. No restricted share units were outstanding under the 2004 Plan as of March 31, 2016.

Under the 2009 Plan, as amended, we have authorized a total of 17,000,000 of our ordinary shares for issuance. As of March 31, 2016, 81,820 share options and 3,896,631 restricted share units issued to our employees and directors were outstanding and had not been exercised under the 2009 Plan. The 2009 Plan was adopted by our board of directors on May 13, 2009, was amended to allow grants to our Directors and approved by our shareholders on December 30, 2009, was amended by our board of directors on March 17, 2011 to increase the total number of authorized shares from 3,000,000 to 6,000,000, was amended by our board of directors on April 24, 2012 to increase the total number of authorized shares to 12,000,000, and was amended by our board of directors on September 18, 2013 to increase the total number of authorized shares to 17,000,000 and to allow subsequent plan amendments to be made by either our board of directors or the Executive Committee of our board of directors. Under the 2009 Plan, the Compensation Committee or the board of directors may grant share options, share appreciation rights, restricted shares or restricted share units to our employees, directors, officers or consultants. The terms of the 2009 Plan differ from those of the 2004 Plan in some respects, including, but not limited to, the following:

Upon the occurrence of a “change in control,” the 2009 Plan provides for immediate vesting of the then outstanding options or other equity grants under the 2009 Plan to employees with the rank of Vice President or above; and

Within two years following the date of a change of control, if the employment of a recipient of an award under the 2009 Plan is terminated or if the recipient resigns for “good reason” (as defined under the 2009 Plan), such employee’s options and other equity grants would vest.

Change of control is defined in the 2009 Plan to include (i) the acquisition or control of the majority of our voting power by a person or group other than Barry Diller, Liberty Media, Expedia and their respective affiliates; (ii) announcement by a person of a going private transaction or other transaction which will result in our ordinary shares or ADSs no longer being publicly listed; and (iii) certain other types of business combinations or sales or dispositions of the majority of our assets. Under the terms of the relevant share option or restricted share unit agreements, certain grants made to our employees do not immediately vest upon the announcement by a person of a going private transaction or other transaction which will result in our ordinary shares or ADSs no longer being publicly listed.

The following table summarizes, as of March 31, 2016, the share options granted under our equity compensation plans that are fully vested and exercisable or unvested and outstanding.

| Option Holder     | Ordinary Shares Underlying Options | Exercise Price (US\$) | Grant Date                      | Expiration Date                 |
|-------------------|------------------------------------|-----------------------|---------------------------------|---------------------------------|
| Philip Yang       | 3,350                              | (1) 8.50              | February 27, 2012               | February 27, 2017               |
| Other individuals | 78,470                             | 6.76 to 10.26         | March 7, 2011 to April 25, 2012 | March 7, 2016 to April 25, 2017 |
| Total             | 81,820                             |                       |                                 |                                 |

(1) Vests over a two-year period with 50% vesting on May 26, 2016 and 50% vesting on May 26, 2017 after the modification on May 27, 2015.

Restricted share units are awards in the form of units that are denominated in a hypothetical equivalent number of our ordinary shares, which number of units are determined based on the fair market value of our ordinary shares. At the time of grant, our board of directors or the compensation committee determines if the restricted share units will be settleable in cash, shares or both. Restricted share units granted to our employees are settled in ordinary shares; certain restricted share units granted to our independent directors may be settled upon vesting in cash in an amount equal to the number of the vested restricted share units multiplied by the fair market value of our ordinary shares on the applicable vesting date. The fair market value of the restricted share units is determined based upon the fair value of the underlying ordinary shares on the trading date immediately preceding the grant date for awards made under the 2004 Plan, and the grant date (or if the grant date is not a trading day then the immediately preceding trading date) for awards made under the 2009 Plan. Our restricted share units are subject to service-based vesting where a specific

period of continued employment must pass before the restricted share units are vested.

On December 3, 2012, we enacted a voluntary program which allowed certain employees to exchange certain options which were previously vested or expected to vest in 2012, 2013 or 2014, for new restricted share units at a ratio of one share option to 0.8 restricted share units. The new restricted share units were granted under the 2009 Plan, and vest semi-annually over two years from the grant date (25% every six months). Under this program employees cancelled 1,461,746 ordinary share options (including 302,762 share options granted under the 2004 Plan and 1,158,984 options granted under the 2009 Plan) in exchange for 1,169,406 restricted share units.

On September 18, 2013, we granted 6,341,346 restricted share units to our former chief executive officer and other members of senior management. One half of the total grant of restricted share units, or 3,170,673 restricted share units, were subject to vesting in equal annual increments of 20% each year over a five-year period on the anniversary of the grant date, and the other half of the total grant, or 3,170,673 restricted share units, were subject to vesting in three equal increments over an indefinite period if we achieved certain operational and financial performance targets. Vesting for each recipient was also subject to continued employment with us through each applicable vesting date.

In June 2014, we enacted a voluntary program which allowed certain employees to exchange certain share options, which were previously vested or were expected to vest in 2015 or 2016, for a lesser number of new restricted share units at a ratio of one option to 0.8 restricted share units. The new restricted share units were granted under the 2009 Plan, and were subject to vesting in two equal annual installments over two years from the grant date. Under this program employees cancelled 307,128 ordinary share options in exchange for 245,698 restricted share units.

On May 22, 2015, the composition of the Company's Board of Directors was changed, with the designees of Expedia and the three independent directors resigning from the Board. Immediately before the resignations, the Board of Directors approved the vesting and cash settlement of unvested restricted share units held by the resigning directors for a price of \$14.635 per restricted share unit.

On May 22, 2015, the Board of Directors approved the modification of share options and restricted share units previously granted to Guangfu Cui, the former CEO of the Company, pursuant to which 1,526,466 then-unvested restricted share units became fully vested on May 22, 2015; 1,059,128 then-unvested restricted share units became vested on November 22, 2015; and 1,059,128 then-unvested restricted share units became vested on November 22, 2015 but were not exercisable until May 22, 2016. In addition, on May 22, 2015, pursuant to an agreement between Guangfu Cui and Ctrip and C-Travel, Guangfu Cui sold 1,588,692 ordinary shares held by him to C-Travel for a price of \$14.635 per share. C-Travel also granted the option to Guangfu Cui to exchange 529,564 ordinary shares issued by us for 27,679 ordinary shares issued by Ctrip, which Guangfu Cui exercised on November 22, 2015.

On June 1, 2015, we entered into amendments to certain share option agreements and restricted share unit agreements with certain employees who held options or restricted share units that were not vested as of May 27, 2015. These amendments (1) provided a revised vesting schedule and vesting conditions and (2) granted to such employees a right (the "Put Options") to sell to us the ordinary shares (the "Put Shares") issued upon vesting (including accelerated vesting) of certain installments of then-unvested options and restricted share units held by such employees, for a price of \$14.635 per Put Share. Pursuant to these amendments, 740,226 then-unvested restricted share units and share options were repurchased by us for a price of \$14.635 per share on May 27, 2015.

On August 1, 2015, we made additional amendments of the vesting conditions for unvested restricted share units held by certain employees. As a result of the amendments, unvested restricted share units, other than those that were repurchased by us, became subject to vesting in two equal installments on May 26, 2016 and 2017.

In 2015, immediately before the resignation of certain members of the Company's senior management, we repurchased 253,804 then-unvested restricted share units and share options held by such members of senior management for a price of \$14.635 per share.

In September 2015, the Board of Director approved the grant of 2,619,913 restricted share units to selected employees, subject to a two or three-year vesting schedule with two or three equal installments.

The following table summarizes, as of March 31, 2016, the unvested and outstanding restricted share units granted under our equity compensation plans.

| Restricted Share Unit Holder | Ordinary Shares        |             | Grant Date                          |
|------------------------------|------------------------|-------------|-------------------------------------|
|                              | Underlying             | Outstanding |                                     |
|                              | Restricted Share Units |             |                                     |
| Hao Jiang                    | 450,000                |             | (1) September 10, 2015              |
| David Zhou                   | 168,750                |             | (1) September 10, 2015              |
| Philip Yang                  | 3,574                  |             | (2) February 27, 2012               |
|                              | 89,244                 |             | (2) September 18, 2013              |
|                              | 26,800                 |             | (2) February 6, 2015                |
|                              | 67,500                 |             | (1) September 10, 2015              |
| Other individuals            | 3,090,763              |             | July 15, 2011 to September 10, 2015 |
| Total                        | 3,896,631              |             |                                     |

(1) Vests over a three-year period with one-third vesting on the first, second and third anniversary of the grant date.

(2) Vests over a two-year period with 50% vesting on May 26, 2016 and 50% vesting on May 26, 2017 after the modification on May 27, 2015.

## Employees

As of December 31, 2015, we had 4,222 employees. We believe we have good relationships with our employees. The following table sets forth the number of our employees categorized by function as of the dates indicated.

|                            | As of December 31, |       |       |
|----------------------------|--------------------|-------|-------|
|                            | 2013               | 2014  | 2015  |
| General and administrative | 210                | 274   | 299   |
| Cost of services           | 2,060              | 2,013 | 1,674 |
| Sales and marketing        | 183                | 160   | 104   |
| Service development        | 1,034              | 2,117 | 2,145 |
| Total                      | 3,487              | 4,564 | 4,222 |

In 2015, the number of our employees decreased as we reduced the size of our operations team staff in our customer service center. A majority of our employees are based at our headquarters in Beijing and at our customer service center in Hefei, China.

## Item 7: Major Shareholders and Related Party Transactions

### Major Shareholders

Our shareholding structure consists of ordinary shares, each of which is entitled to one vote, and high-vote ordinary shares, each of which is entitled to fifteen votes. Our high-vote ordinary shares and our ordinary shares vote together as a single class on all matters submitted to a shareholder vote, including the election of the members of our board of directors. The information below with respect to our major shareholders is as of March 31, 2016, or, with respect to certain shareholders, the date of the public disclosure referenced below.

As of March 31, 2016, 41,666,043 of our ordinary shares and 33,589,204 of our high-vote ordinary shares were outstanding. On that date, a total of 8,057,006 of our ADSs (equivalent to 16,114,012 of our ordinary shares) were outstanding. As of March 31, 2016, there were six holders of record of our ordinary shares in the United States.

Ctrip, through C-Travel, is the beneficial owner of 16,634,711 of our high-vote ordinary shares and 12,192,608 of our ordinary shares, together representing approximately 38.3% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). As a result of the shareholding of C-Travel, Ctrip controls approximately 48.0% of the voting power of all outstanding shares of our company.

Ocean Imagination is the beneficial owner of 10,213,708 of our high-vote ordinary shares and 6,185,649 of our ordinary shares, together representing approximately 21.8% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). Ocean Imagination controls approximately 29.2% of the voting power of all



outstanding shares of our company. Mr. Nanyan Zheng is the sole shareholder and sole director of Ocean General Partners Limited. Ocean General Partners Limited is the general partner of Ocean Voyage L.P., which in turn is the general partner of Ocean Imagination. Mr. Zheng disclaims beneficial ownership with respect to the ordinary shares held by Ocean Imagination except to the extent of his pecuniary interest therein.

Tencent, through TCH Sapphire, is the beneficial owner of 5,038,500 of our high-vote ordinary shares and 6,031,500 of our ordinary shares, together representing approximately 14.7% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). As a result of the shareholding of TCH Sapphire, Tencent controls approximately 15.0% of the voting power of all outstanding shares of our company.

Luxuriant is the beneficial owner of 1,702,285 of our high-vote ordinary shares and 1,030,942 of our ordinary shares, together representing approximately 3.6% of our total outstanding shares (including both ordinary shares and high-vote ordinary shares). Luxuriant controls approximately 4.9% of the voting power of all outstanding shares of our company.

Justin Tang, through Purple Mountain Holding, Ltd., an entity controlled by Mr. Tang, is the beneficial owner of 635,920 of our ordinary shares, representing approximately 1.5% of our ordinary shares, 0.8% of our outstanding shares (including ordinary shares and high-vote ordinary shares), and less than 1% of our total voting power.

The following tables set forth information with respect to beneficial ownership, within the meaning of Rule 13d-3 under the Exchange Act, of our ordinary shares and high-vote ordinary shares by each person known to us who beneficially owns more than 5% of our ordinary shares. As of March 31, 2016, taking into account share options and restricted share units which will vest within 60 days, other than our former CEO and Director, Guangfu Cui, none of our current senior executive officers or directors owns more than 1% of our shares (including ordinary shares and high-vote ordinary shares). As of March 31, 2016, Guangfu Cui was the owner of 551,848 ordinary shares, and also held 1,059,128 restricted share units which had vested on November 22, 2015 but were not exercisable until May 22, 2016, and thus held approximately 3.8% of our ordinary shares, 2.1% of our outstanding shares (including ordinary and high-vote shares), and less than 1% of our total voting power.

|                   | High-vote<br>Ordinary Shares | Ordinary<br>Shares | Total<br>Shares | %<br>Ownership | % Voting<br>Power <sup>(1)</sup> |        |
|-------------------|------------------------------|--------------------|-----------------|----------------|----------------------------------|--------|
| C-Travel          | 16,634,711                   | 12,192,608         | 28,827,319      | 38.3           | %                                | 48.0 % |
| Ocean Imagination | 10,213,708                   | 6,185,649          | 16,399,357      | 21.8           | %                                | 29.2 % |
| TCH Sapphire      | 5,038,500                    | 6,031,500          | 11,070,000      | 14.7           | %                                | 15.0 % |

<sup>(1)</sup>Ordinary shares have one vote each; high-vote ordinary shares have 15 votes each.

### Related Party Transactions

We have entered into a number of related party agreements. Except where agreements were entered into prior to the counterparty becoming our related party, each of these related party agreements has been approved by the Audit Committee of our board of directors. For additional information on our related party transactions, see “*note (17) Related Party Transactions*” contained in the notes to the consolidated financial statements included in this annual report.

### 2011 Share Issuance and Sale.

On May 16, 2011, we issued 5,038,500 high-vote ordinary shares and 6,031,500 ordinary shares to TCH Sapphire, a subsidiary of Tencent, for a total purchase price of US\$84,389,378. On the same date, we issued 5,400,500 ordinary shares to Expedia Asia Pacific for a total purchase price of US\$41,169,361. In addition to entering into separate Share Purchase Agreements with Expedia Asia Pacific and TCH Sapphire, we also entered into an Investors Rights Agreement with Expedia Asia Pacific and TCH Sapphire.

Pursuant to an Investor Rights Agreement entered into among TCH Sapphire, Expedia Asia Pacific and eLong in May 2011 (the “Investor Rights Agreement”), TCH Sapphire has the right to nominate one member of our board of directors, and Expedia Asia Pacific agreed to vote in favor of such nominee for so long as TCH Sapphire continued to hold not less than 10% of our outstanding shares, subject to certain exceptions. In connection with their purchase from Expedia of all of Expedia’s interest in us, C-Travel, Keystone, Plateno and Luxuriant agreed to be bound by such voting obligations under the Investor Rights Agreement.

The Investor Rights Agreement also sets forth certain other rights and obligations, including the re-designation of the TCH Sapphire high-vote ordinary shares as ordinary shares prior to any transfer to a third party, restrictions on transfers by TCH Sapphire of our high-vote ordinary shares and ordinary shares to certain parties deemed to be our competitors and consent rights in favor of TCH Sapphire with respect to actions by us to alter the rights of the ordinary or high-vote shares in a manner adverse to TCH Sapphire or to dissolve, liquidate or wind up our company.

In addition, we have also entered into a number of commercial agreements with Tencent and its affiliates, including for the sale of our accommodation inventory and accommodation groupbuy inventory on Tencent’s certain platforms, advertising on Tencent’s search engine and other online properties, and payment processing on Tencent’s payment platform.

#### *Agreements with Ctrip Affiliates*

Beginning in May 22, 2015, we entered into a series of business collaboration agreements with the Ctrip affiliates pursuant to which we and the Ctrip affiliates distribute travel products provided by each other and share commissions at a pre-agreed rate.

#### *Agreements with Ocean Imagination Affiliates*

Both before and after May 22, 2015, we have had distribution agreements with Plateno, which is an affiliate of Ocean Imagination. Pursuant to these agreements, we provide hotel room reservation services to Plateno hotels and receive commissions from Plateno for the rooms booked through our platform.

### ***Inter-Company Loan Agreements***

We have entered into several loan agreements with our wholly-owned subsidiary, eLong Information, under which eLong, Inc. has loaned a total of US\$91.4 million to eLong Information as operating capital. The full principal amount of these loans is outstanding as of March 31, 2016. The loans are interest free and have a repayment term of five years, which may be extended by the parties upon mutual agreement. eLong Information is obligated to report to eLong, Inc. any event that may affect the repayment of the loans, and eLong, Inc. has the right to monitor the financial condition of eLong Information. Early repayment of the loans is permitted upon 30-day prior notice to eLong, Inc. On consolidation, these loans are eliminated.

### ***Agreements with Our Consolidated Affiliated Entities***

We conduct operations in China through a series of contractual arrangements with our consolidated affiliated entities, which hold the licenses and permits required to conduct our business. We and eLong Information have entered into several agreements, which are amended and restated from time to time, with the individual shareholders of our consolidated affiliated entities: (i) Hao Jiang, our CEO and a member of our board of directors, and (ii) David Rong Zhou, our Chief Operating Officer. These agreements are governed by PRC law and provide that any disputes will be resolved by arbitration in China. In the opinion of our PRC counsel, DaHui Lawyers, these agreements are binding and enforceable under PRC law. For additional information on our consolidated affiliated entities, see “*Item 4: Information on the Company-4C: Organizational Structure*,” and for information regarding risks and uncertainties related to our consolidated affiliated entity structure, see “*Item 3: Key Information Risk Factors-Risks Related to Doing Business in the People’s Republic of China-Substantial uncertainties exist with respect to the interpretation and application of PRC laws relating to our ownership structure, contractual arrangements and business operations*,” “*-We may be unable to collect loans to the shareholders of our consolidated affiliated entities and to our employees*,” “*-Our contractual arrangements with our consolidated affiliated entities may result in adverse tax consequences to us*,” and “*-If our consolidated affiliated entities violate their contractual agreements with us, our business could be harmed, and the outcome of any litigation to enforce our contractual rights would be uncertain.*”

***Beijing Information.*** Beijing Information is held by two shareholders, Hao Jiang, who holds 87.5%, and David Rong Zhou, who holds 12.5%. On September 7, 2015, our former CEO Guangfu Cui transferred his then 87.5% equity interest in Beijing Information, and all related rights and obligations, to Mr. Jiang and Gary Haochuan Ding transferred his then 12.5% equity interest in Beijing Information, and all related rights and obligations, to Mr. Zhou.

With respect to the operation, financing, management and control of Beijing Information, we have entered into the following contracts and arrangements:

- 1Power of Attorney;
- 1Spousal Waiver;
- 1Loan Agreement;
- 1Equity Interest Pledge Agreement;
- 1Exclusive Equity Purchase Right Agreement;
- 1Business Operations Agreement;
- 1Cooperation Agreement;
- 1Technical Services Agreement;
- 1Trademark License Agreement; and
- 1Domain Name License Agreement.

*Powers of Attorney.* Hao Jiang, as 87.5% shareholder, and David Zhou, as 12.5% shareholder, have each provided an irrevocable power of attorney in favor of eLong, Inc. Each power of attorney authorizes eLong, Inc. (or any party designated by eLong, Inc.) to fully exercise all shareholder's rights and powers of Hao Jiang and David Zhou, including the rights and powers to convene shareholder meetings, vote as a shareholder, appoint senior management of Beijing Information and sell or transfer the shares. Each power of attorney is for a period of 20 years, with unlimited automatic renewal for additional 20 year terms as long as Hao Jiang or David Zhou, as applicable, remains a shareholder of Beijing Information. The powers of attorney are both dated September 7, 2015.

*Spousal Waivers.* Hao Jiang and his wife, and David Zhou and his wife, have each provided an irrevocable and permanent declaration and undertaking (the "Spousal Waiver") to eLong, Inc. and eLong Information in which Mr. Jiang and his wife, and Mr. Zhou and his wife, respectively, confirm that Mr. Jiang and Mr. Zhou each hold the shares of Beijing Information as a nominee, and that such shareholding (and all rights and benefits relating thereto) is not a part of Mr. Jiang or Mr. Zhou's personal assets, not a part of Mr. Jiang and his spouse's (or Mr. Zhou and his spouse's) marital property, and not a part of Mr. Jiang and his wife's (or Mr. Zhou and his wife's) inheritable property. Each spousal waiver further confirms that no other family member of the shareholders has any rights thereto, and covenants that no family member will assert any such claims in the future. The spousal waivers are both dated September 7, 2015.

*Loan Agreement.* eLong, Inc. has entered into an amended and restated loan agreement with Hao Jiang and David Rong Zhou, dated September 7, 2015, whereby eLong, Inc. has loaned RMB14 million (US\$2.2 million) and RMB2 million (US\$0.3 million) to Hao Jiang and David Zhou, respectively, for use as contributions to the paid-in registered capital of Beijing Information. The full principal amounts of the loans are outstanding as of March 31, 2016. Under the loan agreement, eLong, Inc. agrees to provide financial support to Beijing Information, in the form of additional loans which may be reflected in subsequent agreements. eLong, Inc. also agrees to waive the loans if Beijing Information is unable to provide the funds for repayment. The loans are interest free and have a term of 20 years, with unlimited automatic renewals for additional 20 year terms. Certain events trigger acceleration of the loans, including the termination of employment, involvement in a crime or incapacity of Mr. Jiang or Mr. Zhou, or if PRC law allows eLong, Inc. to directly invest in the internet information service business and eLong, Inc. purchases the shareholdings of Mr. Jiang and Mr. Zhou. In the event that eLong, Inc. exercises its option to purchase 100% of the equity interests in Beijing Information pursuant to the exclusive equity purchase right agreement, the loans will accelerate, be repaid with the proceeds of exercise of the option and be discharged. Mr. Jiang and Mr. Zhou also undertake to ensure that Beijing Information will not take certain actions without the prior consent of eLong, Inc., including amendment of its articles of association, pledge of its assets, merger with any other company, or issuance of dividends. eLong, Inc. may unilaterally terminate or amend the loan agreement at any time. On consolidation, these loans are eliminated.

*Equity Interest Pledge Agreement.* eLong Information, Hao Jiang and David Zhou have entered into an equity interest pledge agreement, dated September 7, 2015. Under this agreement, Mr. Jiang and Mr. Zhou each have pledged their entire ownership interest in Beijing Information to eLong Information in order to secure (i) repayment of Mr. Jiang's and Mr. Zhou's loan obligations, (ii) payment by Beijing Information for the technical services and software license provided by eLong Information, and (iii) fulfillment of all other rights and obligations of Beijing Information, Mr. Jiang and Mr. Zhou in favor of eLong Information under other agreements. Upon the occurrence of events of default, including the failure of Beijing Information to make required payments to eLong Information under the other agreements, eLong Information may enforce the pledge. The term of the equity interest pledge agreement is 20 years, with unlimited automatic renewals for additional 20 year terms. eLong Information may unilaterally terminate or amend the equity interest pledge agreement at any time. Registration of these pledges by Mr. Jiang and Mr. Zhou under this agreement in favor of eLong Information with the Beijing Chaoyang District AIC is pending.

*Exclusive Purchase Right Agreement.* eLong, Inc., Beijing Information, eLong Information, Hao Jiang and David Zhou have entered into an exclusive purchase right agreement, dated September 7, 2015. Under this agreement, eLong, Inc. (and any party designated by eLong, Inc.) has the exclusive right, at any time when PRC law permits foreign invested companies to operate an internet content provision business, to purchase from Mr. Jiang and Mr. Zhou their respective equity interests in Beijing Information. The exercise price of the option is equal to the actual paid-in registered capital of Beijing Information (or pro rata portion thereof, as appropriate) unless otherwise specified under PRC law. The proceeds from the exercise will be applied to repay the loans extended to Mr. Jiang and Mr. Zhou, unless otherwise agreed by the parties. The term of the agreement is 20 years, with unlimited automatic renewals for additional 20 year terms. eLong, Inc. may unilaterally terminate the agreement at any time.

*Business Operations Agreement.* Beijing Information, eLong Information, Hao Jiang and David Zhou have entered into a business operations agreement, dated September 7, 2015. Under this agreement, eLong Information has agreed to provide guarantees for performance by Beijing Information of business contracts, agreements and transactions with third parties. In return, Beijing Information has agreed to pledge its accounts receivable and all its assets to eLong Information, and Mr. Jiang and Mr. Zhou have agreed to enter into irrevocable powers of attorney in favor of eLong, Inc. (or any party designated by eLong, Inc.). Beijing Information, Mr. Jiang and Mr. Zhou also have each agreed not to enter into any transaction that may have a material adverse effect on the assets, rights, obligations or operations of Beijing Information without prior written consent from eLong Information. Under the agreement, Mr. Jiang and Mr. Zhou have agreed that, if instructed by eLong Information, they will appoint or remove Beijing Information's directors and executive officers and accept eLong Information's guidance regarding operations and financial and personnel management of Beijing Information. Under this agreement, if any of the agreements between eLong Information and Beijing Information terminate or expire, eLong Information may terminate any other agreements between eLong Information and Beijing Information, including the technical services agreement described below. The term of the business operations agreement is 20 years, with unlimited automatic renewals for additional 20 year terms. eLong Information may unilaterally terminate or amend this agreement at any time.

*Cooperation Agreement.* eLong Information and Beijing Information have entered into a cooperation agreement in order to jointly undertake the online accommodation booking business. Under the cooperation agreement, eLong Information has agreed to provide marketing services, customer service, accommodation booking, commission collection and other technical services to Beijing Information. Beijing Information is obligated to transmit price, market and other information via the internet and its customer service center, and to pay eLong Information an annual fee for services provided. Under the agreement, eLong Information determines the amount of the annual service fee based on the commission and fees received and services provided, with reference to market rates. eLong Information has the right to unilaterally change the annual service fee, as well as to unilaterally terminate or amend the agreement. The term of the agreement is for 20 years, with unlimited automatic renewals for additional 20 year terms.

*Technical Services Agreement.* eLong Information and Beijing Information have entered into an amended and restated technical services agreement. Under the agreement, eLong Information is the exclusive technical services provider to Beijing Information, providing technical services including the development of application software, e-commerce services, technical training and other services as may be requested by Beijing Information. In addition, eLong Information provides a non-exclusive software license to Beijing Information. Beijing Information has agreed to provide internet hosting services to eLong Information, and to pay a fee for the services provided by eLong Information. The fee is to be paid quarterly and is determined by eLong Information based on the services provided and with reference to market rates. eLong Information has the right to unilaterally change the service fee, as well as to unilaterally terminate or amend the agreement. The term of the agreement is for 20 years, with unlimited automatic renewals for additional 20 year terms.

*Trademark License Agreement.* eLong Information and Beijing Information have entered into an amended and restated trademark license agreement. Under this agreement, eLong Information has granted Beijing Information a non-exclusive license to use certain trademarks, provided that such license cannot be sublicensed. The term of the agreement is for 20 years, with unlimited automatic renewals for additional 20 year terms. The trademark licensee fee is determined by eLong Information with reference to market rates, and is to be paid quarterly by Beijing Information. eLong Information has the right to unilaterally change the trademark license fee, as well as to unilaterally terminate or amend the agreement.

*Domain Name License Agreement.* eLong Information and Beijing Information have entered into an amended and restated domain name license agreement. Under this agreement, eLong Information has granted Beijing Information the right to use certain domain names including [www.eLong.com](http://www.eLong.com) and [www.eLong.net](http://www.eLong.net). The term of the agreement is for 20 years, with unlimited automatic renewals for additional 20 year terms. The domain name licensee fee is determined by eLong Information with reference to market rates, and is to be paid quarterly by Beijing Information. eLong information has agreed to pay the continuing fees to maintain the registration of the licensed domain names with the domain name registrars. eLong Information has the right to unilaterally change the domain name license fee, as well as to unilaterally terminate or amend the agreement.

*Beijing Media.* Beijing Media is owned 98.33% by Beijing Information and 1.67% by Hao Jiang. On September 7, 2015, our former CEO Guangfu Cui transferred his 1.67% equity interest in Beijing Media, and all related rights and obligations, to our current CEO Hao Jiang. With respect to the operation, financing, management and control of Beijing Media, we have entered into the following agreements, each of which is discussed below:

- lPower of Attorney;
- lSpousal Waiver;
- lBusiness Loan Agreement;
- lEquity Interests Pledge Agreement;
- lExclusive Equity Purchase Right Agreement;
- lBusiness Operations Agreement;
- lAdvertising Technical Consulting and Services Agreement; and
- lTrademark License Agreement.

*Power of Attorney.* Hao Jiang, as nominee shareholder of 1.67% of Beijing Media, has provided an irrevocable power of attorney in favor of eLong, Inc., dated September 7, 2015. The power of attorney authorizes eLong, Inc. (or any party designated by eLong, Inc.) to fully exercise all shareholder's rights and powers of Hao Jiang, including the rights and powers to convene shareholder meetings, vote as a shareholder, appoint senior management of Beijing Media and sell or transfer the shares. The power of attorney is for a period of 20 years, with unlimited automatic renewals for additional 20 year terms as long as Mr. Jiang remains a shareholder of Beijing Media.



*Spousal Waiver.* Hao Jiang and his wife have provided a Spousal Waiver to eLong, Inc. and eLong Information, in which Mr. Jiang and his wife confirm that Mr. Jiang holds the shares of Beijing Media as a nominee, and that such shareholding (and all rights and benefits relating thereto) is not a part of Mr. Jiang's personal assets, not a part of Mr. Jiang and his spouse's marital property, and not a part of their inheritable property. The spousal waivers further confirm that no other family member of the nominee shareholder has any rights thereto, and covenants that no family member will assert any such claims in the future. The Spousal Waiver is dated September 7, 2015.

*Loan Agreement.* eLong, Inc. has entered into a loan agreement with Hao Jiang, dated September 7, 2015, whereby eLong, Inc. has loaned RMB500,000 (US\$77,200) to Hao Jiang, for use as a contribution to the paid-in registered capital of Beijing Media. The full principal amount of the loan is outstanding as of March 31, 2016. Under the loan agreement, eLong, Inc. agrees to provide financial support to Beijing Media, in the form of additional loans which may be reflected in subsequent agreements. eLong, Inc. also agrees to waive the loan if Beijing Media is unable to provide the funds for repayment. The loan is interest free and has a term of 20 years, with unlimited automatic renewals for additional 20 year terms. Certain events trigger the immediate acceleration of the loan, including the termination of employment, involvement in a crime or incapacity of Mr. Jiang, or if PRC law allows eLong, Inc. to directly invest in the internet information service business and eLong, Inc. acts to purchase the shareholding of Mr. Jiang. In the event that eLong, Inc. exercises its option to purchase Mr. Jiang's equity interest in Beijing Media pursuant to the exclusive equity purchase right agreement, the loan will accelerate, be repaid by the proceeds from the option exercise and be discharged. Mr. Jiang also undertakes to ensure that Beijing Media will not take certain actions without the prior consent of eLong, Inc., including the amendment of its articles of association, pledge of its assets, merger, or any issuance of dividends. eLong, Inc. may unilaterally terminate or amend the loan agreement at any time. On consolidation, this loan is eliminated.

*Equity Interests Pledge Agreement.* eLong Information and Hao Jiang have entered into an equity interests pledge agreement, dated September 7, 2015. Under this agreement, Mr. Jiang has pledged his entire ownership interest in Beijing Media to eLong Information in order to secure (i) repayment of Mr. Jiang's loan obligation, (ii) payment by Beijing Media for the advertising technical services and software license provided by eLong Information, and (iii) fulfillment of all other rights and obligations of Beijing Media and Mr. Jiang in favor of eLong Information under other agreements. Upon the occurrence of events of default, including the failure of Beijing Media to make required payments to eLong Information under the agreements, eLong Information may enforce the pledge. The term of the equity interests pledge agreement is 20 years, with unlimited automatic renewals for additional 20 year terms. eLong Information may unilaterally terminate or amend the equity interests pledge agreement at any time.

*Exclusive Purchase Right Agreement.* eLong, Inc., Beijing Media, eLong Information, and Hao Jiang have entered into an exclusive purchase right agreement, dated September 7, 2015. Under this agreement, eLong, Inc. (and any party designated by eLong, Inc.) has the exclusive right, at any time, when applicable PRC law permits foreign invested companies to operate an internet advertising business, to purchase from Mr. Jiang his equity interest in Beijing Media. The exercise price of the option is equal to the actual paid-in registered capital of Beijing Media unless otherwise specified under PRC law. The proceeds from the exercise will be applied to repay the loans extended to Mr. Jiang, unless otherwise agreed by the parties. The term of the agreement is 20 years, with unlimited automatic renewals for additional 20 year terms. eLong, Inc. may unilaterally terminate the agreement at any time.

*Business Operations Agreement.* Beijing Media, eLong Information and Hao Jiang have entered into a business operations agreement, dated September 7, 2015. Under this agreement, eLong Information has agreed to provide guarantees for performance by Beijing Media of business contracts, agreements or transactions with third parties. In return, Beijing Media has agreed to pledge its accounts receivable and all its assets to eLong Information, and Mr. Jiang has agreed to enter into an irrevocable power of attorney in favor of eLong, Inc. (or any party designated by eLong, Inc.). Beijing Media and Mr. Jiang also have agreed not to enter into any transaction that may have a material adverse effect on the assets, rights, obligations or operations of Beijing Media without prior written consent from eLong Information. Under the agreement, Mr. Jiang has agreed that, if instructed by eLong Information, he will appoint or remove Beijing Media's directors and executive officers and accept eLong Information's guidance regarding operations and financial and personnel management of Beijing Media. Under this agreement, if any of the agreements between eLong Information and Beijing Media terminate or expire, eLong Information may terminate any other agreements between eLong Information and Beijing Media, including without limitation the technical services agreement described below. The term of the business operations agreement is 20 years, with unlimited automatic renewals for additional 20 year terms. eLong Information may unilaterally terminate or amend this agreement at any time.

*Advertising Technical Consulting and Services Agreement.* eLong Information and Beijing Media have entered into an amended and restated advertising technical consulting and services agreement, dated December 26, 2012. Under the agreement, eLong Information is the exclusive advertising consulting and technical services provider to Beijing Media, and provides a non-exclusive software license to Beijing Media. Beijing Media has agreed to pay a fee for the services and software license provided by eLong Information. The fee is to be paid quarterly and is determined by eLong Information based on the services provided, with reference to market rates. eLong Information has the right to

unilaterally change the service fee, as well as to unilaterally terminate or amend the agreement. The term of the agreement is for 20 years, with unlimited automatic renewals for additional 20 year terms.

*Trademark License Agreement.* eLong Information and Beijing Media have entered into an amended and restated trademark license agreement, dated December 26, 2012. Under this agreement, eLong Information has granted Beijing Media a non-exclusive license to use certain trademarks, provided that such license cannot be sublicensed. The term of the agreement is for 20 years, with unlimited automatic renewals for additional 20 year terms. The trademark licensee fee is determined by eLong Information with reference to market rates, and is to be paid quarterly by Beijing Media. eLong Information has the right to unilaterally change the trademark license fee, as well as to unilaterally terminate or amend the agreement.

*Beijing Air.* Beijing Air is a subsidiary of Beijing Information, and is 93% owned by Beijing Information and 7% owned by Beijing Media. Our subsidiary, eLong Information, has also entered into a number of agreements with Beijing Air, each of which is discussed below. Unless otherwise noted, these agreements were entered into on July 20, 2004.

- 1Equity Interests Pledge Agreement;
- 1Cooperative Agreement;
- 1Business Operation Agreement;
- 1Technical Consulting and Services Agreement; and
- 1Trademark License Agreement.

*Equity Interests Pledge Agreement.* Beijing Information, eLong Information and Beijing Media have entered into an amended and restated equity interest pledge agreement. Under the agreement, Beijing Information and Beijing Media have pledged their respective ownership interests in Beijing Air to eLong Information to secure the payment obligation of Beijing Air under the technical consulting and services agreement and the performance of the obligations under the business operation agreement and the trademark license agreement. Upon the occurrence of events of default specified in the agreement, including the failure of Beijing Air to make required payments of the technical services fees and the software license fees to eLong Information under the technical consulting and services agreements or to perform any of its obligations under the business operation agreement and the trademark license agreement, eLong Information may enforce the equity interest pledge in accordance with law. The agreement has a term identical to the term of the technical consulting and services agreement. The pledges by Beijing Information and Beijing Media under this agreement in favor of eLong Information have been registered with the Beijing Chaoyang District AIC.

*Cooperative Agreement.* Beijing Air and Beijing Information have entered into an amended and restated cooperative agreement. Under this agreement, Beijing Information has agreed to provide website hosting services and call center services to Beijing Air. Beijing Air has agreed to pay quarterly information service fees to Beijing Information based on market rates. The term of this agreement is identical to the term of incorporation of Beijing Air including any extensions thereto.

*Business Operation Agreement.* Beijing Air, Beijing Information, Beijing Media and eLong Information have entered into an amended and restated business operation agreement. Under this agreement, eLong Information has agreed to provide guarantees for the performance by Beijing Air of contracts, agreements or transactions with third parties in connection with its business operations. In return, Beijing Air has agreed to pledge its accounts receivable and mortgage or pledge all its assets to eLong Information. eLong Information may, at its discretion, provide Beijing Air any working capital guarantee in connection with its business operations. In addition, Beijing Air, Beijing Information and Beijing Media each have agreed that they will not enter into any transaction that would substantially affect the assets, rights, obligations or business operations of Beijing Air without prior written consent from eLong Information. Furthermore, Beijing Information and Beijing Media have each agreed that upon instruction from eLong Information, they will appoint or terminate Beijing Air's directors and executive officers and accept eLong Information's guidance regarding the operations of Beijing Air. The term of this agreement is identical to the term of incorporation of eLong Information including any extensions thereto and is subject to early termination by eLong Information. Under this business operation agreement, if any of the agreements between eLong Information and Beijing Air terminates or expires, eLong Information may terminate any other agreements between eLong Information and Beijing Air, including without limitation this business operation agreement.

*Technical Consulting and Services Agreement.* Beijing Air and eLong Information have entered into an amended and restated technical consulting and services agreement, as well as related service agreements. Under these agreements, eLong Information has the exclusive right to provide Beijing Air technical services relating to its air ticketing business conducted by Beijing Air through [www.eLong.com](http://www.eLong.com). eLong Information has also granted Beijing Air a non-exclusive license to use certain software owned by eLong Information. The term of the technical consulting and services agreement is identical to the term of incorporation of eLong Information including any extensions thereto, and may be

terminated by eLong Information at any time. Beijing Air has agreed to pay eLong Information service fees and software license fees based on market rates.

*Trademark License Agreement.* Beijing Air and eLong Information have entered into a trademark license agreement. Under this agreement, eLong Information has granted Beijing Air a non-exclusive license to use certain trademarks, provided that such license cannot be sublicensed. The agreement has a term of twenty years with automatic renewal, and is subject to early termination by eLong Information. Beijing Air agrees to pay eLong Information license fees as determined by eLong Information based on market rates.

### ***Agreements with Investee Companies***

In the ordinary course of our business, we enter into agreements to distribute our accommodation reservation services as well as other types of commercial cooperation with companies we acquire or in which we make investments.

## **Item 8: Financial Information.**

### **Consolidated Financial Statements**

See “*Item 18. Financial Statements*” and pages F-1 through F-45 of this annual report.

### *Legal Proceedings*

In 2013, our subsidiary eLong Information filed a lawsuit against Beijing Qunar Software Technology Co., Ltd. (“Beijing Qunar”), a subsidiary of Qunar, for breach of contract. In the lawsuit, eLong Information, alleged that Beijing Qunar improperly terminated an agreement (as amended, the “Affiliation Agreement”) entered into by eLong Information and Beijing Qunar. Under the Affiliation Agreement, eLong Information was to provide Beijing Qunar with PRC domestic agency accommodation inventory, PRC domestic pre-pay accommodation inventory and international accommodation inventory, pursuant to a revenue share arrangement. The Affiliation Agreement specified that domestic agency accommodation inventory would be provided first, and that pre-pay accommodation and international accommodation would be provided subsequently, pursuant to terms and procedures to be separately agreed. Under the Affiliation Agreement, Qunar was obligated to achieve specified quarterly sales targets for the sale of eLong Information-provided accommodation inventory during the three-year period between July 1, 2013 and June 30, 2016. The Agreement specifies that if Beijing Qunar failed to meet the sales targets, that Beijing Qunar was to compensate eLong Information by providing advertising credit in eLong Information’s advertising account at Beijing Qunar at a rate of RMB27 per room night, and such compensation was to be paid within 20 days after the end of each calendar quarter.

In September 2013, Beijing Qunar terminated the Affiliation Agreement, without our consent and, we believe, without legal or contractual basis. To protect our interests, we filed suit against Beijing Qunar seeking damages and a ruling voiding Beijing Qunar’s early termination of the contract. We sought total damages of approximately RMB151 million (US\$25 million). Beijing Qunar filed a counterclaim against us for RMB8.1 million (US\$1.4 million), relating to revenue share payments which we had not paid due to Beijing Qunar’s termination of the contract. In December 2014, the Beijing First Intermediate Court issued a judgment in which the Beijing First Intermediate Court:

- Held Beijing Qunar in breach of contract for improper early termination of the Affiliation Agreement. The Court rejected Beijing Qunar’s claim that eLong Information had breached the Affiliation Agreement and held that Beijing Qunar’s termination notice was void;
- Ordered Beijing Qunar and eLong Information to resume PRC domestic agency accommodation inventory cooperation under the terms of the Affiliation Agreement;
- Ordered Beijing Qunar to compensate eLong Information RMB52.3 million (US\$8.5 million) for the period from September 6, 2013 through September 30, 2014, and to pay such compensation as an advertising credit to eLong Information’s advertising account at Beijing Qunar;
- Further ordered Beijing Qunar to pay eLong Information additional advertising credit to eLong Information’s advertising account at Beijing Qunar in the amount of RMB27 per room night if Beijing Qunar failed to meet the room night target of 450,000 PRC domestic accommodation room nights per quarter under the Affiliation Agreement for any quarterly periods from October 1, 2014 through June 30, 2016;

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Ordered eLong Information to pay RMB 8.1 million (US\$1.3 million) in commissions to Beijing Qunar for room nights sold under the Affiliation Agreement during the period from July 1, 2013 through September 5, 2013, prior to Beijing Qunar's breach of contract; and

- Also ordered Beijing Qunar to pay eLong Information RMB227,600 (U\$35,100) in legal fees, and apportioned court fees between the parties.

The judgment of the Beijing First Intermediate Court was appealed to the Beijing Municipal High Court. In June 2015 the Beijing Municipal High Court dismissed the appeal and upheld the Beijing First Intermediate Court's judgment, which as noted above, with the exception of the requirement that eLong make commission payments due to Beijing Qunar which eLong had withheld because of Qunar's breach, was primarily in favor of eLong.

We currently are not a party to any material litigation, arbitration or government proceedings, and we are not currently aware of any pending litigation, arbitration or government proceedings that may have a material adverse effect upon our business, financial condition or results of operations. However, in the normal course of business, we may initiate or become subject to litigation, arbitration or government proceedings in the future. Litigation, arbitration and government proceedings involve potential risks and potentially significant costs, and there can be no assurance that any litigation, arbitration or government proceedings which may arise in the future will not have a material adverse effect on our business, financial condition, results of operations or cash flows. For information on risks relating to litigation in China, see "*Item 3: Key Information: Risk Factors-We may become involved in costly and time-consuming litigation or government inquiries.*"

#### ***Dividend Policy***

Since our initial public offering in 2004, we have not declared or paid any dividends on our ordinary shares or high-vote ordinary shares. The timing, amount and form of future dividends, if any, will depend, among other things, on our future results of operations and cash flow, our capital requirements, the amount of distributions, if any, received by us from our subsidiaries in China and consolidated affiliated entities and any other factors deemed relevant by our board of directors. Any future cash dividends on the outstanding shares would be declared by and subject to the discretion of our board of directors and, in some cases, must be approved at an annual or extraordinary general meeting of shareholders. Holders of ADSs would be entitled to receive dividends, if any, subject to the terms of the deposit agreement, to the same extent as holders of ordinary shares, less the fees and expenses payable under the deposit agreement, and after deduction of any applicable taxes. See "*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People's Republic of China-We may be required to withhold PRC income tax on any dividends we pay and any gain you realize on the transfer of ADSs or ordinary shares,*" "*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People's Republic of China-Governmental control of currency conversion may affect the value of our ADSs and our ability to pay dividends,*" and "*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People's Republic of China-Our subsidiaries and consolidated affiliated entities are subject to restrictions on paying dividends or making other payments to us, which may decrease our primary internal source of funds.*"

#### ***Significant Changes since December 31, 2015***



On February 4, 2016, we announced that we had entered into the Merger Agreement, pursuant to which China E-dragon Holdings Limited, which would be owned by a consortium of consisting of C-Travel, TCH Sapphire, Ocean Imagination, Luxuriant, Seagull Limited and certain management members of our management, or the Buyer Group, will acquire all of our outstanding ordinary shares and high-vote ordinary shares of eLong and our shareholders, other than those in the Buyer group, will receive US\$9.00 in cash for each of our ordinary shares that they hold, or US\$18.00 in cash for each of our ADSs that they hold. The closing of the transactions contemplated by the Merger Agreement is subject to a number of customary conditions, including a vote of shareholders representing at least two-thirds of the voting power of the shares present and vote in person or by proxy as a single class at an extraordinary general meeting of our shareholders. The transaction is expected to close before the end of the second quarter of 2016. If completed, the transaction will result in our becoming a privately-held company, and our ADSs will no longer be listed on the NASDAQ Global Select Market.

## **Item 9: The Offer and Listing.**

### ***General***

Our ADSs trade on the Nasdaq Global Select Market under the symbol “LONG.” The depository for our ADSs is JPMorgan Chase Bank. As of March 31, 2016, there were a total of 8,057,006 ADSs outstanding. Each ADS represents two of our ordinary shares.

### ***Trading on the Nasdaq Global Select Market***

Public trading of our ADSs commenced on October 28, 2004. The table below lists the annual high and low trading prices of our ADSs on the Nasdaq Global Select Market for our five most recent financial years, each quarter in 2014 and 2015, and the most recent six months.

|   | High<br>US\$ | Low<br>US\$ |
|---|--------------|-------------|
| <b>Most Recent Full Financial Years</b>   |              |             |
| January 1, 2011 through December 31, 2011 | 29.60        | 12.18       |
| January 1, 2012 through December 31, 2012 | 18.69        | 10.51       |
| January 1, 2013 through December 31, 2013 | 23.81        | 12.69       |
| January 1, 2014 through December 31, 2014 | 23.99        | 12.76       |
| January 1, 2015 through December 31, 2015 | 27.25        | 12.62       |
| <b>Most Recent Fiscal Quarters</b>        |              |             |
| January 1, 2014 through March 31, 2014    | 20.96        | 15.50       |
| April 1, 2014 through June 30, 2014       | 22.30        | 12.76       |
| July 1, 2014 through September 30, 2014   | 23.99        | 16.87       |
| October 1, 2014 through December 31, 2014 | 20.99        | 16.75       |
| January 1, 2015 through March 31, 2015    | 18.90        | 15.54       |
| April 1, 2015 through June 30, 2015       | 27.25        | 14.77       |
| July 1, 2015 through September 30, 2015   | 17.57        | 12.62       |
| October 1, 2015 through December 31, 2015 | 17.94        | 15.07       |
| <b>Most Recent Six Months</b>             |              |             |
| October 2015                              | 17.94        | 16.85       |
| November 2015                             | 17.40        | 15.07       |
| December 2015                             | 17.17        | 16.91       |
| January 2016                              | 17.10        | 16.20       |
| February 2016                             | 17.94        | 16.75       |
| March 2016                                | 17.80        | 17.10       |

On March 31, 2016, the closing price of our ADSs on the Nasdaq Global Select Market was US\$17.53.

#### **Item 10: Additional Information.**

##### **Memorandum and Articles of Association**

The information called for by Item 10B (“Memorandum and Articles of Association”) is incorporated by reference to the information relating to our ordinary shares and high-vote ordinary shares under the heading “Description of Share Capital” and the information relating to our board of directors under the subheading “Directors” in Amendment No. 1 to eLong’s Registration Statement on Form F-1 (File No. 333-119606), as filed with the SEC on October 27, 2004. Our Series A and Series B preferred shares were converted into ordinary shares following the completion of our IPO in 2004, and on December 29, 2010, we amended and restated our Memorandum and Articles of Association accordingly.

*Differences in Corporate Law - Mergers and Similar Arrangements*

Set forth below is a summary of the significant differences between the provisions of the Companies Law Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands, or the Companies Law, regarding mergers and similar arrangements that are applicable to us and the laws applicable to companies incorporated in the United States and their shareholders.

Under the laws of the Cayman Islands, two or more companies may merge or consolidate in accordance with Part XVI of the Companies Law. Merger means the merging of two or more constituent companies into a sole remaining constituent company or surviving company and the vesting of the undertaking, property and liabilities of the constituent companies in the surviving company. Consolidation means the combination of two or more constituent companies into a new consolidated company and the vesting of the undertaking, property and liabilities of the constituent companies in the consolidated company. The directors of each constituent company must approve a written plan of merger or consolidation, or the Plan. The Plan must contain certain prescribed information including the effective date of the merger or consolidation; the basis of cancelling the shares in a constituent company in exchange for the relevant consideration or converting the shares in each constituent company into shares of the consolidated company or surviving company and the rights attached thereto; any proposed amendments to the memorandum and articles of association of the surviving company in a merger or the proposed new memorandum and articles of association of the consolidated company in a consolidation; and details of all secured creditors.

The Plan must be approved by each constituent company by way of (a) a special resolution of the shareholders; and (b) such other authorization, if any, as may be specified in such constituent company's articles of association. Shareholders do not need to approve a merger between a Cayman Islands parent company and a Cayman Islands subsidiary. For this purpose a subsidiary is a company of which at least 90% of the issued shares entitled to vote are owned by the parent company. The consent of each holder of a fixed or floating security interest over a constituent company is required unless this requirement is waived by a court in the Cayman Islands.

The Plan must be filed with the Registrar of Companies together with supporting documents including a declaration (a) of solvency (debts as they fall due); (b) that the merger or consolidation is bona fide and not intended to defraud unsecured creditors of the constituent companies; (c) of the assets and liabilities of each constituent company; (d) that no proceedings are outstanding and that no order has been made or resolution passed to wind up a constituent company or to appoint a receiver, trustee or administrator in any jurisdiction; (e) that no scheme, order, compromise or arrangement has been made in any jurisdiction whereby the rights of creditors have been suspended or restricted and an undertaking that a copy of the certificate of merger or consolidation will be given to members and creditors of the constituent company and notification of the merger or consolidation will be published in the Cayman Islands Gazette. A certificate of merger or consolidation, which is prima facie evidence of compliance with all statutory requirements in respect of the merger or consolidation, is issued by the Registrar of Companies.

The effective date of a merger or consolidation is the date the Plan is registered by the Registrar of Companies, although the Plan may provide for an effective date up to 90 days after the date of registration.

Except under certain circumstances, a dissenting shareholder of a Cayman Islands constituent company is entitled to payment of the fair value of his shares upon dissenting to a merger or consolidation. The exercise of appraisal rights will preclude the exercise of any other rights except for the right to be paid the fair value of his shares and to seek relief on the grounds that the merger or consolidation is void or unlawful. The following procedures will otherwise apply:

- The dissenting shareholder must give written notice of objection (“notice of objection”) to the constituent company before the vote to approve the merger or consolidation.
- Within 20 days of the vote approving the merger or consolidation the constituent company must give written notice of the approval (“approval notice”) to all dissenting shareholders who served a notice of objection.
- Within 20 days (“dissent period”) of the approval notice a dissenting shareholder must give a written notice of dissent (“notice of dissent”) to the constituent company demanding payment of the fair value of his shares.

Within 7 days of the expiry of the dissent period or within 7 days of the date on which the plan of merger or consolidation is filed with the Registrar of Companies (whichever is later) the constituent company, surviving company or consolidated company must make a written offer (“fair value offer”), to each dissenting shareholder to purchase their shares at a price determined by the company to be their fair value.

If the company and the dissenting shareholders fail to agree on the price within 30 days of the fair value offer (“negotiation period”), then within 20 days of the expiry of the negotiation period the company must apply to the Grand Court of the Cayman Islands to determine the fair value of the shares held by all dissenting shareholders who have served a notice of dissent and who have not agreed on the fair value with the company.

All rights, benefits, immunities, privileges and property (including business and goodwill) of each of the constituent companies will vest in the surviving or consolidated company which will be liable for all debts, contracts, obligations, mortgages, charges, security interests and liabilities of each constituent company. Existing claims, proceedings, judgments, orders or rulings applicable to each constituent company will automatically apply to the surviving company or the consolidated company.

In addition, there are statutory provisions that facilitate the reconstruction and amalgamation of companies, provided that the scheme of arrangement is approved by a majority in number of each class of shareholders and creditors with whom the arrangement is to be made, and who must in addition represent three-fourths in value of each such class of shareholders or creditors, as the case may be, that are present and voting either in person or by proxy at a meeting, or meetings, convened for that purpose by order of the Grand Court of the Cayman Islands. The arrangement must be sanctioned by the Grand Court of the Cayman Islands. While a dissenting shareholder has the right to express to the court the view that the transaction ought not to be approved, the court can be expected to approve the arrangement if it determines that:

- the statutory provisions as to the required vote have been met;
- the shareholders have been fairly represented at the meeting in question and the statutory majority are acting bona fide without coercion of the minority;
- the arrangement is such that may be reasonably approved by an intelligent and honest man acting in respect of his interest in the relevant class; and
- the arrangement is not one that would more properly be sanctioned under some other provision of the Companies Law.

When a take-over offer is made for all the shares or all the shares of a particular class and accepted by holders of 90% of the shares which are the subject of the offer within four months of the date of the offer, or may, within a two month period commencing on the expiration of such four month period, require the holders of the remaining shares to transfer their shares on the terms of the offer. An objection can be made to the Grand Court of the Cayman Islands but this is unlikely to succeed in the case of an offer which has been so approved unless there is evidence of fraud, bad

faith, or breach of the Companies Law.

If a scheme of arrangement or take-over offer is approved or accepted, the dissenting shareholder(s) are unlikely to have any rights comparable to appraisal rights, which would otherwise ordinarily be available to dissenting shareholders of United States corporations, providing rights to receive payment in cash for the judicially determined value of the shares.

### **Material Contracts**

We have not entered into any material contracts other than in the ordinary course of business within the past two fiscal years, other than those described elsewhere in this annual report or listed in “*Item 19: Exhibits.*”

## **Exchange Controls**

For information on exchange controls, see “*Item 4: Information on the Company-4B: Business Overview-Governmental Regulation-Regulation of Tax, Foreign Currency Exchange and Dividend Distribution*,” “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China-Governmental control of currency conversion may affect the value of our ADSs and our ability to pay dividends*,” “*-We and our employees may be subject to significant costs, fines and legal sanctions if we or our employees fail to comply with PRC tax and foreign exchange regulations relating to equity compensation grants*” and “*-PRC regulations limit our ability to transfer our funds held overseas into China.*”

## **Taxation**

The following discussion summarizes certain Cayman Islands tax, United States federal income tax and PRC tax consequences of the acquisition, ownership and disposition of our ADSs or ordinary shares based upon laws and relevant interpretations thereof as of March 31, 2016, all of which are subject to change at any time without our prior notice. Although the following discussion does not purport to describe all of the tax considerations that may be relevant to a prospective purchaser of our ADSs or ordinary shares, this discussion summarizes certain Cayman Islands tax consequences to a holder of ADSs or ordinary shares that is not resident (in the case of an individual) or domiciled (in the case of a legal entity) in the Cayman Islands (in either case, referred to herein as “not resident” or as a “non-resident”) and does not have a permanent establishment or fixed base located in the Cayman Islands through which such ADSs or ordinary shares are held, and certain material United States federal income tax consequences to a U.S. Holder (as defined below) of ADSs or ordinary shares that is not resident (in the case of an individual) or domiciled (in the case of a legal entity) in the Cayman Islands (in either case, referred to herein as “not resident” or as a “non-resident”) and does not have a permanent establishment or fixed base located in the Cayman Islands through which such ADSs or ordinary shares are held.

### ***Cayman Islands Taxation***

The Cayman Islands currently levy no taxes on individuals or corporations based upon profits, income, gains or appreciation and there is no taxation in the nature of inheritance tax or estate duty. There are no other taxes likely to be material to us levied by the Government of the Cayman Islands except for stamp duties that may be applicable on instruments executed in, or after execution brought within the jurisdiction of, the Cayman Islands. The Cayman Islands are not party to any double taxation treaties. There are no exchange control regulations or currency restrictions in the Cayman Islands.



***United States Federal Income Taxation***

The following discussion is a summary of the material United States federal income tax considerations that may be relevant to the ownership, disposition or sale of our ADSs or ordinary shares. This discussion applies only to a U.S. Holder (as described below) that holds ADSs or ordinary shares as capital assets for tax purposes and that have the U.S. dollar as their functional currency. This discussion does not address any aspect of U.S. federal gift or estate tax or the state, local or non-U.S. tax consequences of an investment in our ADSs and ordinary shares. This discussion is based in part on representations by the Depositary and assumes that all such representations are true and that each obligation under the deposit agreement and any related agreement has been and will be complied with in accordance with its terms. Further, this discussion is based on the tax laws of the United States as in effect on the date hereof and on United States Treasury regulations in effect or, in some cases, proposed, as of the date of this annual report, as well as judicial and administrative interpretations thereof available on or before such date. All of the foregoing authorities are subject to change, which change could apply retroactively and could affect the tax consequences described below.

This discussion is general in nature and does not discuss all aspects of U.S. federal income taxation that may be important to particular investors in light of their individual circumstances, including alternative minimum tax consequences, the potential application of the provisions of Section 1411 of the Internal Revenue Code of 1986, as amended (the “Code”), known as the Medicare contribution tax, or the tax consequences applicable to U.S. Holders subject to special rules, such as:

- banks or certain financial institutions;
- dealers in securities or currencies;
- insurance companies;
- tax-exempt organizations;
- persons holding ADSs or ordinary shares as part of hedging, conversion, constructive sale, straddle or other integrated transactions;
- traders in securities that have elected the mark-to-market method of accounting;

- entities classified as partnerships for U.S. federal income tax purposes;
- regulated investment companies or real estate investment trusts;
- persons who acquired ADSs or ordinary shares pursuant to the exercise of any employee share option or otherwise as compensation;
- persons who actually or constructively own 10% or more of the total combined voting power of all classes of our shares entitled to vote; or
- persons holding ADSs or ordinary shares through partnerships or other pass-through entities or any non-U.S. trusts.

If a partnership or other entity taxable as a partnership holds ADSs or ordinary shares, the U.S. federal income tax treatment of a partner will generally depend on the status of the partner and the activities of the partnership. A partner of a partnership or other entity taxable as a partnership holding ADSs or ordinary shares is urged to consult its own tax advisor regarding an investment in our ADSs or ordinary shares.

**A U.S. Holder is urged to consult his or her own tax advisor concerning the U.S. federal, state, local and non-U.S. income and other tax consequences of the holding, ownership, purchase, disposition or sale of our ADSs or ordinary shares in light of such U.S. Holder's particular circumstances.**

A "U.S. Holder" for purposes of this discussion is a beneficial owner of ADSs or ordinary shares that is, for U.S. federal income tax purposes:

- a citizen or individual resident of the United States;
- a corporation (or other entity taxable as a corporation for U.S. federal income tax purposes) created or organized in or under the laws of the United States, any state thereof, or the District of Columbia;
- an estate or trust the income of which is subject to U.S. federal income taxation, regardless of its source; or
- a trust that (1) is subject to the primary supervision of a court within the United States and one or more United States persons have the authority to control all substantial decisions of the trust or (2) has a valid election in effect under applicable United States Treasury regulations to be treated as a United States person.

ADSs. In general, for U.S. federal income tax purposes, a U.S. Holder of ADSs will be treated as the owner of the underlying ordinary shares that are represented by such ADSs. Accordingly, deposits of ordinary shares in exchange for ADSs representing those shares and surrenders of ADSs in return for the underlying ordinary shares will not be subject to U.S. federal income taxation.

*PRC withholding on dividends.* As discussed in “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China-We may be required to withhold PRC income tax on any dividends we pay and any gain you realize on the transfer of ADSs or ordinary shares*,” dividends paid with respect to our ordinary shares or ADSs may be subject to PRC withholding tax. Subject to applicable limitations, some of which vary depending upon a U.S. Holder’s circumstances, PRC income taxes withheld from dividends on ordinary shares or ADSs at a rate not exceeding the rate provided by the double taxation treaty between the PRC and the United States (the “Treaty”) will be creditable against the U.S. Holder’s U.S. federal income tax liability. PRC taxes withheld in excess of the rate applicable under the Treaty will not be eligible for credit against a U.S. Holder’s federal income tax liability. The rules governing foreign tax credits are complex, and U.S. Holders should consult their tax advisors regarding the creditability of foreign taxes in their particular circumstances.

*PRC withholding on gains on disposition.* As discussed in “*Item 3: Key Information-Risk Factors-Risks Related to Doing Business in the People’s Republic of China-We may be required to withhold PRC income tax on any dividends we pay and any gain you realize on the transfer of ADSs or ordinary shares*,” gains realized on the disposition of our ordinary shares or ADSs could be subject to PRC withholding tax. In that case, a U.S. Holder’s amount realized would include the gross amount of the proceeds of the sale or disposition before deduction of the PRC tax. Although any gain or loss recognized by a U.S. Holder on a disposition of our ordinary shares or ADSs will generally be treated as U.S.-source income or loss for foreign tax credit limitation purposes, a U.S. Holder that is eligible for the benefits of the Treaty may be able to elect to treat disposition gain that is subject to PRC taxation as foreign-source gain and claim a credit in respect of the tax. The rules governing foreign tax credits are complex, and U.S. Holders should consult their tax advisors regarding the creditability of foreign taxes in their particular circumstances.

*Passive foreign investment company rules.* In general, we will be a passive foreign investment company (a “PFIC”) for any taxable year in which either (a) 75% or more of our gross income is passive income or (b) 50% or more of the value of our assets (based on an average of the values of the assets during a taxable year) is attributable to assets that produce or are held for the production of passive income. For this purpose, passive income generally includes dividends, interest, royalties, rents (other than rents and royalties derived in the active conduct of a trade or business and not derived from a related person), annuities and gains from assets that produce passive income. If we own at least 25% (by value) of the equity shares of another corporation, we will be treated for purposes of the passive foreign investment company tests as owning a proportionate share of the assets of the other corporation, and as earning directly a proportionate share of the other corporation’s income. The PFIC rules do not clearly indicate whether our contractual arrangements with our consolidated affiliated entities would be treated as ownership of equity in such entities. If these contractual arrangements were found by PRC authorities with appropriate jurisdiction to be unenforceable, this could cause more than 75% of our gross income or more than 50% of our assets to be passive in the year that this finding was made or in subsequent years, which could cause us to be classified as a PFIC.

The annual PFIC determination is inherently factual and there is limited guidance regarding the application of the PFIC rules to specific situations. We currently hold a substantial amount of cash and cash equivalents, restricted cash and short-term investments, and the value of our goodwill and other assets (indications of which may be evidenced by the trading prices of our ordinary shares or ADSs, which have experienced significant volatility), are uncertain and subject to significant volatility. The determination of our PFIC status is subject to factual uncertainties because it depends upon the relative values of our assets over time, our income, and because it is not clear how our contractual arrangements with our consolidated affiliated entities would be treated for purposes of the PFIC rules. Based on the composition of our assets, there is a risk that we were a PFIC for 2015 (and certain prior years), but we have not obtained valuations of our assets or otherwise made (and do not intend to make) a definitive determination of our PFIC status for 2015. As the determination of PFIC status must be made on an annual basis and depends on variables over which we have limited control, there can be no assurance that we will not be a PFIC for any taxable year. If we are or have been a PFIC in any year, U.S. Holders of ADSs and/or ordinary shares in such year would be subject to the tax regime described in the following paragraphs.

If we are a passive foreign investment company for any taxable year during which a U.S. Holder owns ADSs or ordinary shares, such U.S. Holder generally will be subject to special tax rules (discussed below) with respect to such ADSs or ordinary shares in any future taxable year, regardless of whether we are classified as a passive foreign investment company in such future years. A U.S. Holder may terminate this deemed PFIC status by electing to recognize gain (which will be taxed under the default PFIC rules discussed below) as if the U.S. Holder’s ordinary shares or ADSs had been sold on the last day of the last taxable year for which we were a PFIC. Unless the U.S. Holder terminates deemed PFIC status or makes a mark-to-market election (discussed below), those special rules will apply to (a) “excess distributions” and (b) gain from the sale or other disposition of stock. Excess distributions are defined generally as the excess of the amount received with respect to the equity interests in the taxable year over 125% of the average annual distributions received in the shorter of either the three previous years or a U.S. Holder’s holding period before the taxable year. Under these special tax rules:

- the gain and excess distribution will be allocated ratably over the holding period for the ordinary shares or ADSs;

- the amount allocated to the taxable year in which the gain or excess distribution is realized and to years before we became a PFIC will be taxed as ordinary income; and

- the amount allocated to each other taxable year, with certain exceptions, will be taxed at the highest tax rate in effect for that year, and the interest charge generally applicable to underpayments of tax will be imposed in respect of the tax attributable to each such other taxable year.

We do not intend to provide information necessary for U.S. Holders to make qualified electing fund (“QEF”) elections, which if available could materially affect the tax consequences of the ownership and disposition of ADSs or ordinary shares.

We may, directly or indirectly, hold equity interests in subsidiaries or other entities which are PFICs, or lower-tier PFICs. Under attribution rules, if we are a PFIC, a U.S. Holder will be deemed to own its proportionate shares of lower-tier PFICs and will be subject to U.S. federal income tax according to the rules described above on (i) certain distributions by a lower-tier PFIC and (ii) a disposition of shares of a lower tier-PFIC, in each case as if the U.S. Holder held such shares directly, even though the U.S. Holder has not received the proceeds of those distributions or dispositions directly.

The tax liability for amounts allocated to years prior to the year of disposition or “excess distribution” cannot be offset by any net operating losses for such years, and gains (but not losses) realized on the sale of ADSs or ordinary shares cannot be treated as capital, even if the U.S. Holder holds the ADSs or ordinary shares as capital assets. A U.S. Holder will be subject to the same United States federal income tax rules as described above on indirect or constructive distributions that the U.S. Holder is deemed to receive on shares of a subsidiary PFIC and on indirect or constructive dispositions of shares of subsidiary PFICs.

In certain circumstances, instead of being subject to the excess distribution rules discussed above, a U.S. Holder may make an election to include gain on the ADSs or ordinary shares of a passive foreign investment company as ordinary income under a mark-to-market method, provided that the ADSs or ordinary shares are regularly traded on a qualified exchange. The mark-to-market election is available only for ADSs or ordinary shares that are regularly traded within the meaning of U.S. Treasury regulations on certain designated U.S. exchanges and foreign exchanges that meet trading, listing, financial disclosure and other requirements to be treated as a qualified exchange.

A mark-to-market election will not be available with respect to any subsidiary PFICs. If a U.S. Holder makes a mark-to-market election for the ADSs or ordinary shares, such U.S. Holder will include in income each year an amount equal to the excess, if any, of the fair market value of the ADSs or ordinary shares as of the close of such U.S. Holder's taxable year over such U.S. Holder's adjusted basis in such ADSs or ordinary shares. The U.S. Holder will be allowed a deduction for the excess, if any, of the adjusted basis of the ADSs or ordinary shares over their fair market value as of the close of the taxable year. However, deductions are allowable only to the extent of any net mark-to-market gains on the ADSs or ordinary shares included in the U.S. Holder's income for prior taxable years. Amounts included in a U.S. Holder's income under a mark-to-market election, as well as gain on the actual sale or other disposition of the ADSs or ordinary shares, generally will be treated as ordinary income. Ordinary loss treatment will also apply to the deductible portion of any mark-to-market loss on the ADSs or ordinary shares, as well as to any loss realized on the actual sale or disposition of the ADSs or ordinary shares, to the extent that the amount of such loss does not exceed the net mark-to-market gains previously included for such ADSs or ordinary shares. A U.S. Holder's basis in the ADSs or ordinary shares will be adjusted to reflect any such income or loss amounts.

If the U.S. Holder makes a mark-to-market election, tax rules that apply to distributions by corporations which are not PFICs would apply to distributions by us (except that the lower applicable capital gains rate for "qualified dividend income" discussed below would not apply). The basis adjustment and income or loss inclusion described here under this alternate mark-to-market regime will only apply during years in which we are a PFIC.

If we were a PFIC for any taxable year during which a U.S. Holder held our ADSs or ordinary shares, such U.S. Holder may be required to file a report containing such information as the U.S. Treasury may require. U.S. Holders should consult their tax advisors concerning our PFIC status and the tax considerations relevant to an investment in a PFIC.

*Dividends and certain other distributions.* To the extent the shares an investor holds are not subject to the PFIC rules, the gross amount of our distributions to a U.S. Holder with respect to ADSs or ordinary shares (including any amount withheld in respect of PRC taxes) generally will be included in a U.S. Holder's gross income as foreign source dividend income on the date of receipt by the depositary, in the case of ADSs, or by the U.S. Holder, in the case of ordinary shares, but only to the extent that the distribution is paid out of our current or accumulated earnings and profits (as determined under United States federal income tax principles). To the extent, if any, that the amount of any distribution exceeds our current and accumulated earnings and profits, it will be treated first as a tax-free return of the U.S. Holder's tax basis in the ADSs or the ordinary shares (thereby increasing the amount of any gain or decreasing the

amount of any loss realized on the subsequent sale or disposition of such ADSs or ordinary shares) and thereafter as capital gain. U.S. Holders should note that we do not intend to calculate our earnings and profits under United States federal income tax principles. Therefore, a U.S. Holder should expect that a distribution generally will be reported as a dividend even if that distribution should be treated as a non-taxable return of capital or as capital gain under the rules described above. Further, the dividends will not be eligible for the dividends-received deduction generally allowed to corporations in respect of dividends received from United States corporations.

With respect to certain non-corporate U.S. Holders, including individual U.S. Holders, dividends may be taxed at a special rate (the applicable capital gains rate) that is applicable to “qualified dividend income” provided that (1) the ADSs or ordinary shares are readily tradable on an established securities market in the United States, (2) we are not treated as a passive foreign investment company with respect to the U.S. Holder (as discussed above) for our taxable year in which the dividend was paid and we were not a passive foreign investment company in the preceding taxable year, and (3) certain holding period requirements are met. Under Internal Revenue Service authority, our ordinary shares, or ADSs representing such shares, will be considered for the purpose of clause (1) above to be readily tradable on an established securities market in the United States if they are listed (as our ADSs currently are) on the NASDAQ Global Select Market. U.S. Holders should consult their tax advisors regarding the availability of the lower rate for dividends paid with respect to our ADSs or ordinary shares. Dividends will constitute foreign source income for foreign tax credit limitation purposes. If the dividends are taxed as qualified dividend income (as discussed above), the amount of the dividend taken into account for purposes of calculating the foreign tax credit limitation will be limited to the gross amount of the dividend, multiplied by the reduced tax rate applicable to qualified dividend income and divided by the highest tax rate normally applicable to dividends. The limitation on foreign taxes eligible for credit is calculated separately with respect to specific classes of income. For foreign tax credit purposes, dividends paid on our ordinary shares will generally constitute “passive category income” but could, in the case of certain U.S. Holders, constitute “general category income.”

*Sale or exchange of ADSs or ordinary shares.* Subject to the application of the passive foreign investment company rules discussed above, upon the sale or exchange of ADSs or ordinary shares, a U.S. Holder generally will recognize taxable gain or loss equal to the difference between the amount realized upon the sale or exchange and the U.S. Holder's adjusted tax basis in the ADSs or ordinary shares. The gain or loss generally will be long-term capital gain or loss if, at the time of sale, exchange or other disposition, the U.S. Holder has held the ADS or ordinary share for more than one year. Net long-term capital gains of non-corporate U.S. Holders, including individuals, are eligible for reduced rates of taxation. The deductibility of capital losses is subject to limitations. Any such gain or loss that a U.S. holder recognizes will be treated as United States source income (or loss, in the case of losses, subject to certain limitations) for foreign tax credit limitation purposes.

**A U.S. Holder is urged to consult his or her tax advisor concerning the U.S. federal income tax consequences (in particular, the potential application of the passive foreign investment company rules) of an investment in our ADSs or ordinary shares.**

#### *Information Reporting and Backup Withholding*

Dividend payments with respect to ADSs or ordinary shares and proceeds from the sale, exchange or redemption of ADSs or ordinary shares may be subject to information reporting to the Internal Revenue Service and possible United States backup withholding at a current rate of 28%. Backup withholding will not apply, however, to a U.S. Holder who furnishes a correct taxpayer identification number and makes any other required certification or who is otherwise exempt from backup withholding.

U.S. Holders who are required to establish their exempt status must provide such certification on Internal Revenue Service Form W-9. U.S. Holders should consult their tax advisors regarding the application of the United States information reporting and backup withholding rules.

Individual U.S. Holders, and certain entities that are U.S. Holders, that own "specified foreign financial assets" with an aggregate value in excess of \$50,000 are generally required to file an information statement along with their tax returns, currently on Form 8938, with respect to such assets. "Specified foreign financial assets" include any financial accounts held at a non-U.S. financial institution, as well as securities issued by a non-U.S. issuer (which would include our ADSs and ordinary shares) that are not held in accounts maintained by financial institutions. Higher reporting thresholds apply to certain individuals living abroad and to certain married individuals. Regulations have been proposed that would extend this reporting requirement to certain entities that are treated as formed or availed of to hold direct or indirect interests in specified foreign financial assets based on certain objective criteria. U.S. Holders who fail to report the required information could be subject to substantial penalties. Prospective investors should consult their own tax advisors concerning the application of these rules to their investment in our ADSs and ordinary shares, including the application of the rules to their particular circumstances.



Prospective purchasers of our ADSs and ordinary shares should consult their own tax advisor regarding the application of U.S. federal income tax laws to their particular situation as well as any tax consequences resulting from the purchasing, holding or disposing of our ADSs and ordinary shares, including the applicability and affect of the tax laws of any state, local or foreign jurisdiction and including estate, gift and inheritance laws.

### ***PRC Taxation***

Although we are incorporated in the Cayman Islands, as discussed in “*Item 4B: Governmental Regulation-Regulation of Tax, Foreign Currency Exchange and Dividend Distribution*” and “*Item 3: Risk Factors-Risks Related to Doing Business in the People’s Republic of China-We may be adversely affected by the cancellation, modification or discontinuation of preferential tax treatments currently available to us ,*” under the *Tax Residency Notice* issued in 2009 by the State Administration of Taxation, we may be deemed to be a PRC resident enterprise for PRC tax purposes. If we were deemed a PRC resident enterprise, PRC withholding income tax at the rate of 10% would generally be applicable to dividends payable by us to investors that are “non-resident enterprises” of the PRC, if such investors did not have an establishment or place of business in the PRC, or if they had such an establishment or place of business in the PRC but the relevant income was not effectively connected with such establishment or place of business, to the extent such dividends had their sources within the PRC. The 10% withholding income tax rate may be reduced by applicable tax treaties or similar arrangements between China and the jurisdiction of the investor. Any gain realized on the transfer of our ADSs or ordinary shares by such investors would also be subject to PRC income tax at the rate of 10% if such gain was regarded as derived from sources within the PRC.

Under the PRC Individual Income Tax Law and related tax rules, dividends from sources within the PRC paid to foreign individual investors who are not PRC residents are generally subject to a PRC withholding income tax at a rate of 20%, and gains from PRC sources realized by such investors on the transfer of our ADSs or ordinary shares are generally subject to a 20% PRC withholding income tax, in each case, subject to any reduction or exemption set forth in applicable tax treaties and PRC laws. As substantially all of our operations are located within the PRC, dividends payable by us, as well as any gain you may realize from the sale of our ADSs or ordinary shares, may be deemed to be derived from sources within China. As a result, if we are treated as a PRC resident enterprise for PRC tax purposes, such dividends and gain may be subject to PRC tax. For additional information on PRC tax rules which may be related to the purchase or sale of our ADSs or ordinary shares, see “*Item 4B: Governmental Regulation-Regulation of Tax, Foreign Currency Exchange and Dividend Distribution*,” “*Item 3: Risk Factors-Risks Related to Doing Business in the People’s Republic of China-We may be adversely affected by the cancellation, modification or discontinuation of preferential tax treatments currently available to us ,*” and “*Item 3: Risk Factors-Risks Related to Doing Business in the People’s Republic of China-We may be required to withhold PRC income tax on any dividends we pay and any gain you realize on the transfer of our ADSs or ordinary shares.*”

## Documents on Display

We are subject to the reporting requirements of the Exchange Act that are applicable to a foreign private issuer. We file an annual report on Form 20-F with the SEC, and furnish other reports to the SEC. As a foreign private issuer, we are exempt from requirements to furnish quarterly reports and proxy statements, and our officers, directors, and principal shareholders are exempt from the reporting and short-swing profit recovery provisions of the Exchange Act. The SEC maintains an internet site ([www.sec.gov](http://www.sec.gov)) that contains the reports that we file and furnish electronically with the SEC. We will make this annual report on Form 20-F available to our shareholders by posting a link to the annual report on our investor relations website ([eLong.investerroom.com](http://eLong.investerroom.com)), and will provide a printed copy of the annual report to shareholders upon request at no charge. Copies of reports and other information we file or furnish to the SEC may also be inspected without charge and copied at prescribed rates at the SEC's Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. You may obtain information on the Public Reference Room by calling the SEC at 1-800-SEC-0330.

None of the information contained on our websites is incorporated by reference into this annual report. We assume no obligation to update or revise any part of this annual report, whether as a result of new information, future events or otherwise, unless required to do so by applicable law.

## Subsidiary Information

For a listing of our subsidiaries, see Exhibit 8.1 of this annual report, and for additional information about our subsidiaries, see "*Item 4: Information on the Company-4C.Organizational Structure.*"

## Item 11: Quantitative and Qualitative Disclosure About Market Risk.

Please refer to "*Item 5: Operating and Financial Review and Prospects-Quantitative and Qualitative Disclosures about Market Risk.*"

## Item 12: Description of Securities Other Than Equity Securities.

## D: American Depositary Shares

**Fees and Charges Our ADS Holders May Have to Pay**

The JPMorgan Chase Bank, N.A. (“JPMorgan”), the depository of our ADS program, collects fees directly from investors (or brokers or other intermediaries acting on behalf of investors) for depositing shares or surrendering ADSs for the purpose of withdrawal. The depository also collects fees for making distributions to investors, by deducting those fees from the amounts distributed or by selling a portion of distributable property to pay the fees. In addition, the depository collects an annual fee for depository services, by deducting from cash distributions, by directly billing investors, or by charging the book-entry system accounts of investors (or brokers or other intermediaries acting on behalf of investors). The depository may generally refuse to provide services until its fees for those services are paid, and may sell securities or other property to pay any such fees. The following table summarizes the fees and charges that a holder of our ADSs may have to pay, directly or indirectly, pursuant to the Deposit Agreement, which was filed with the SEC as an exhibit to our Registration Statement on Form F-6 on October 8, 2004, as amended and restated, on July 15, 2014:

| <b>Fee</b>  | <b>Service</b>   |
|---|--|
| \$5.00 per 100 ADSs (or portion thereof)  | <ul style="list-style-type: none"> <li>1 Issuance of ADSs, including issuances resulting from a distribution of shares or rights or other property</li> <li>1 Cancellation of ADSs for the purpose of withdrawal, including if the Deposit Agreement terminates</li> </ul> |
| \$0.02 per ADS (or portion thereof)   | <ul style="list-style-type: none"> <li>1 Any cash distribution to registered ADS holders</li> </ul>  |
| \$1.50 per ADR (or portion thereof)   | <ul style="list-style-type: none"> <li>1 Permitted transfers of ADRs pursuant to the Deposit Agreement</li> </ul>  |
| A fee equivalent to the fee that would be payable if securities distributed to the holder had been shares and the shares had been deposited for issuance of ADSs. | <ul style="list-style-type: none"> <li>1 Distribution of securities distributed to holders of deposited securities which are distributed by the depository to registered ADS holders</li> </ul>  |

|   |   |
|---|---|
| \$0.02 per ADS (or portion thereof) per calendar year   | 1 Depository services   |
| Registration or transfer fees   | 1 Transfer and registration of shares on our share register to or from the name of the depository or its agent when the holder deposits or withdraws shares |
| Expenses of the depository  | 1 Cable, telex and facsimile transmissions (when expressly provided in the deposit agreement)<br>1 Converting foreign currency to U.S. dollars              |
| Taxes and other governmental charges the depository or the custodian may have to pay on any ADS or share underlying an ADS, e.g., stock transfer taxes, stamp duty or withholding taxes | 1 As necessary  |
| Any charges incurred by the depository or its agents for servicing the deposited securities   | 1 As necessary  |

**Payments Made by the Depository to Us**

Pursuant to the Deposit Agreement and an engagement letter between us and the depository, as amended, the depository has agreed to reimburse us annually for our expenses, including stock exchange listing fees; investor relations expenses; and legal, financial printer, and accounting fees related to our public filings with the SEC. The amount of such reimbursements is subject to certain limits and to applicable US federal income tax withholding. In September 2013, we received US\$77,000 from the depository for the period from May 1, 2012 through April 30, 2013. In September 2014, we received US\$77,000 from the depository for the period from May 1, 2013 through April 30, 2014. In July 2015, we received US\$129,500 from the depository for the period from May 1, 2014 through April 30, 2015. For the period from May 1, 2015 through April 30, 2016, we are entitled to receive approximately US\$129,500 from the depository, which had not been paid as of March 31, 2016.

**PART II**

**Item 13: Defaults, Dividend Arrearages and Delinquencies.**

Not applicable.

**Item 14: Material Modifications to the Rights of Security Holders and Use of Proceeds.**

**Use of Proceeds**

In 2004, we received net proceeds of approximately US\$42 million from our initial public offering of 4,602,547 ADSs, representing 9,205,094 ordinary shares. From November 2004 through March 31, 2016, we used a portion of the net proceeds from our initial public offering to fund acquisitions, and to fund our operations. The substantial majority of our acquisitions and operations are funded through our operating revenues. On May 16, 2011, we received net proceeds of approximately US\$125.6 million from the sale of high-vote ordinary and ordinary shares to Tencent, and the sale of ordinary shares to Expedia Asia Pacific. For additional information on this transaction, see “*Item 4: Information on the Company-4A: History and Development of the Company.*”

**Item 15: Controls and Procedures.**

**Evaluation of Disclosure Controls and Procedures.**

Our management, including our Chief Executive Officer and our Chief Financial Officer, performed an evaluation of the effectiveness of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act, as of December 31, 2015. Based on this evaluation, our management, including our CEO and CFO, concluded that, as of December 31, 2015, our disclosure controls and procedures were effective.

### **Management's Report on Internal Control over Financial Reporting.**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rules 13a-15 and 15d-15 under the Exchange Act. Our management conducted an evaluation of the effectiveness of our internal control over financial reporting based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 Framework). Based on this evaluation, our management concluded that our internal control over financial reporting was effective as of December 31, 2015.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect all misstatements. In addition, any evaluation of effectiveness of our internal control over financial reporting in future periods is subject to the risk that current controls may become inadequate because of changes in conditions, or deterioration in the degree of compliance with policies and procedures.

Our independent registered public accounting firm, Ernst & Young Hua Ming LLP, has audited the effectiveness of our internal control over financial reporting, as stated in their attestation report thereon which appears herein.

### **Changes in Internal Control over Financial Reporting.**

There were no changes in our internal controls over financial reporting that occurred during the year ending December 31, 2015 that have materially affected, or are reasonably likely to materially affect our internal control over financial reporting.

### **Report of Independent Registered Public Accounting Firm**

The Board of Directors and Shareholders of eLong, Inc.

We have audited eLong, Inc.'s internal control over financial reporting as of December 31, 2015, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). eLong, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal

control over financial reporting included in the accompanying management's Annual Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, eLong, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2015, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of eLong, Inc. as of December 31, 2015 and 2014, and the related consolidated statements of comprehensive loss, changes in shareholders' equity and cash flows for each of the three years in the period ended December 31, 2015 of eLong, Inc. and our report dated April 28, 2016 expressed an unqualified opinion thereon.

/s/ Ernst & Young Hua Ming LLP

Beijing, People's Republic of China

April 28, 2016

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**Item 16A: Audit Committee Financial Expert.**

The audit committee of our board of directors currently consists of May Wu (who serves as chairman) and Shengli Wang. Our board of directors has determined that all of our audit committee members are “independent” under the Nasdaq Listing Rules and the Exchange Act. In addition, our board of directors has determined that Ms. Wu is an “audit committee financial expert” as defined in Item 16A of the Instructions to Form 20-F, and that Mr. Wang has the requisite financial knowledge and experience to serve as a member of our audit committee.

**Item 16B: Code of Business Conduct and Ethics.**

Our board of directors has adopted a code of business conduct and ethics applicable to every employee of our company, including our CEO and CFO, principal accounting officer or controller, or persons performing similar functions, consistent with the requirements of the Nasdaq Listing Rules. We did not amend our code of conduct in 2015. Our code of conduct is posted under the “Code of Conduct” tab of our investor relations website, [elong.investorroom.com](http://elong.investorroom.com). Upon request, we will provide a printed copy of our code of conduct at no charge.

**Item 16C: Principal Accountant Fees and Services.**

We engaged Ernst & Young Hua Ming LLP to act as our independent registered public accounting firm. The following table sets forth the aggregate fees in connection with professional services rendered by Ernst & Young Hua Ming LLP for the past two financial years. The fees billed by Ernst & Young Hua Ming LLP were for the integrated audit of our annual consolidated financial statements, procedures related to our quarterly unaudited financial statements and the audit of internal control over financial reporting. Our audit committee is responsible for the retention of our independent registered public accounting firm and has pre-approved all audit services provided by Ernst & Young Hua Ming LLP.

|            | 2014           | 2015  | 2015 |
|------------|----------------|-------|------|
|            | RMB            | RMB   | US\$ |
|            | (in thousands) |       |      |
| Audit Fees | 7,075          | 6,430 | 993  |

**Item 16D: Exemptions from the Listing Standards for Audit Committees.**

Not applicable.

**Item 16E: Purchases of Equity Securities by the Issuer and Affiliated Purchasers.**

None.

**Item 16F: Changes in Registrant's Certifying Accountant**

Not applicable.

**Item 16G: Corporate Governance.**

As a company incorporated in the Cayman Islands whose ADSs are listed on the NASDAQ Global Select Market, we are permitted to follow home country corporate governance practices instead of certain Nasdaq Listing Rules requirements. We have elected to follow our home country practice in lieu of the requirements set forth in the Rule 5600 Series of the Nasdaq Listing Rules, with the exception of the requirement that we have an audit committee composed solely of independent directors and certain other requirements as to which home country practice may not be relied upon. For example, we have followed or expect to follow our home country practice in lieu of the requirements (i) to obtain shareholder approval for certain events, including the establishment or amendment of certain equity based compensation plans and arrangements, an issuance that will result in a change of control of the company, certain transactions other than a public offering involving issuances of a 20% or more interest in our company and certain acquisitions of the stock or assets of another company; (ii) that a majority of the members of our board of directors be independent; (iii) that we have a corporate governance and nominating committee composed entirely of independent directors; (iv) that we have a compensation committee composed entirely of independent directors with a written charter addressing the committee's purpose and responsibilities; and (v) and that we conduct annual performance evaluations of the nominating and governance committee and of the compensation committee. As required, we have submitted to NASDAQ a written statement from our Cayman Islands counsel confirming that our practice is not prohibited by Cayman Islands law. As a result of our use of these home country exceptions, you will not have the same protection afforded to shareholders of companies that are subject to all of NASDAQ's corporate governance requirements. See also "*Item 3 Key Information: Risk Factors-Risks Related to the ownership of Our ADSs and Our Trading market-We follow home country practice in lieu of complying with certain requirements of the Nasdaq Listing Rules, which may provide you fewer shareholder rights and protections than if we had not adopted home country practice .*"

**Item 16H: Mine Safety Disclosure.**

Not applicable.

**PART III**

**Item 17: Financial Statements.**

We have elected to provide financial statements pursuant to Item 18.

**Item 18: Financial Statements.**

Our consolidated financial statements are included in this annual report at pages F-1 through F-45.

**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Shareholders of eLong, Inc.

We have audited the accompanying consolidated balance sheets of eLong Inc. as of December 31, 2015 and 2014, and the related consolidated statements of comprehensive loss, changes in shareholders' equity and cash flows for each of the three years in the period ended December 31, 2015. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of eLong, Inc. at December 31, 2015 and 2014, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2015, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), eLong, Inc.'s internal control over financial reporting as of December 31, 2015, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated April 28, 2016 expressed an unqualified opinion thereon.

/s/ Ernst & Young Hua Ming LLP

Beijing, People's Republic of China

April 28, 2016

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**eLong, Inc.****Consolidated Balance Sheets****Amounts in Renminbi ("RMB") and US Dollars ("US\$") except for number of shares and per share data**

|   | December 31,  |               |             |
|---|---------------|---------------|-------------|
|   | 2014          | 2015          | 2015        |
|   | RMB           | RMB           | US\$        |
| <b>ASSETS</b>   |               |               |             |
| Current assets:   |               |               |             |
| Cash and cash equivalents   | 504,889,868   | 711,260,388   | 109,799,683 |
| Restricted cash   | 123,936,600   | 146,479,837   | 22,612,590  |
| Short-term investments  | 1,306,634,495 | 244,507,124   | 37,745,396  |
| Accounts receivable, net (note 5)   | 295,631,828   | 235,561,910   | 36,364,493  |
| Amounts due from related parties (note 17)  | 52,021,096    | 216,334,179   | 33,396,242  |
| Prepaid expenses  | 55,416,607    | 31,703,223    | 4,894,134   |
| Deferred tax assets, current (note 10)  | 304,374       | -             | -           |
| Advances to suppliers   | 75,285,334    | 117,412,873   | 18,125,424  |
| Other current assets  | 104,922,698   | 90,495,346    | 13,970,074  |
| Total current assets  | 2,519,042,900 | 1,793,754,880 | 276,908,036 |
| Property and equipment, net (note 6)  | 112,355,637   | 98,800,204    | 15,252,123  |
| Investment in non-consolidated affiliates (note 7)  | 96,941,685    | 98,608,709    | 15,222,562  |
| Goodwill (note 8)   | 181,322,013   | 184,242,013   | 28,442,066  |
| Intangible assets, net (note 8)   | 84,748,607    | 24,904,359    | 3,844,571   |
| Deferred tax assets, non-current (note 10)  | 515,620       | -             | -           |
| Other non-current assets  | 51,124,855    | 48,148,781    | 7,432,891   |
| Total non-current assets  | 527,008,417   | 454,704,066   | 70,194,213  |
| Total assets  | 3,046,051,317 | 2,248,458,946 | 347,102,249 |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>   |               |               |             |
| Current liabilities:  |               |               |             |
| Accounts payable (including accounts payable of the consolidated VIEs without recourse to eLong, Inc. of RMB272,984,785 and RMB272,484,627 (US\$42,064,377) as of December 31, 2014 and 2015, respectively)                                   | 442,489,234   | 623,316,115   | 96,223,427  |
| Income taxes payable (including income taxes payable of the consolidated VIEs without recourse to eLong, Inc. of RMB12,911 and RMB3,181,138 (US\$491,083) as of December 31, 2014 and 2015, respectively)                                     | 12,911        | 3,181,138     | 491,083     |
| Amounts due to related parties (including amounts due to related parties of the consolidated VIEs without recourse to eLong, Inc. of RMB2,205,507 and RMB15,307,259 (US\$2,363,034) as of December 31, 2014 and 2015, respectively) (note 17) | 127,910,270   | 36,508,118    | 5,635,883   |
| Deferred revenue (including deferred revenue of the consolidated VIEs without recourse to eLong, Inc. of Nil as of December 31,   | 47,543,483    | 69,646,568    | 10,751,577  |

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|   |                |                 |               |
|---|----------------|-----------------|---------------|
| 2014 and 2015, respectively)  |                |                 |               |
| Advances and deposits from customers (including advances and deposits from customers of the consolidated VIEs without recourse to eLong, Inc. of RMB59,502,845 and RMB42,106,147 (US\$6,500,069) as of December 31, 2014 and 2015, respectively)                              | 121,933,804    | 107,490,662     | 16,593,699    |
| eCoupon program virtual cash liability (including eCoupon program virtual cash liability of the consolidated VIEs without recourse to eLong, Inc. of Nil as of December 31, 2014 and 2015, respectively)  | 135,648,275    | 147,712,279     | 22,802,847    |
| Accrued expenses and other current liabilities (including accrued expenses and other current liabilities of the consolidated VIEs without recourse to eLong, Inc. of RMB96,421,605 and RMB20,309,664 (US\$3,135,272) as of December 31, 2014 and 2015, respectively) (note 9) | 292,310,439    | 227,575,227     | 35,131,561    |
| Total current liabilities   | 1,167,848,416  | 1,215,430,107   | 187,630,077   |
| Deferred tax liabilities, non-current (including deferred tax liabilities, non-current of the consolidated VIEs without recourse to eLong, Inc. of RMB21,186,882 and RMB14,059,644(US\$2,170,435) as of December 31, 2014 and 2015, respectively) (note 10)                   | 21,186,882     | 14,059,644      | 2,170,435     |
| Other liabilities (including other liabilities of the consolidated VIEs without recourse to eLong, Inc. of RMB44,200 and RMB1,111,073 (US\$171,520) as of December 31, 2014 and 2015, respectively)   | 44,200         | 2,950,372       | 455,459       |
| Total non-current liabilities   | 21,231,082     | 17,010,016      | 2,625,894     |
| Total liabilities   | 1,189,079,498  | 1,232,440,123   | 190,255,971   |
| Commitments and contingencies (note 11)   |                |                 |               |
| Shareholders' equity  |                |                 |               |
| Ordinary shares: US\$0.01 par value; authorized shares: 150,000,000; issued shares as at December 31, 2014 and 2015: 39,879,384 and 41,866,538; outstanding shares as at December 31, 2014 and 2015: 38,301,458 and 41,636,970 (note 13)                                      | 2,908,455      | 3,115,895       | 481,011       |
| High-vote ordinary shares: US\$0.01 par value; authorized shares: 50,000,000; issued and outstanding shares as at December 31, 2014 and 2015: 33,589,204 (note 13)  | 2,690,950      | 2,690,950       | 415,411       |
| Additional paid-in capital  | 2,397,867,582  | 2,628,662,421   | 405,795,551   |
| Statutory reserves (note 18)  | 3,665,186      | 9,825,772       | 1,516,838     |
| Accumulated deficit   | (626,809,931 ) | (1,655,786,242) | (255,609,349) |
| Total eLong, Inc. shareholders' equity  | 1,780,322,242  | 988,508,796     | 152,599,462   |
| Noncontrolling interest (note 14)   | 76,649,577     | 27,510,027      | 4,246,816     |
| Total shareholders' equity  | 1,856,971,819  | 1,016,018,823   | 156,846,278   |
| Total liabilities and shareholders' equity  | 3,046,051,317  | 2,248,458,946   | 347,102,249   |

See accompanying notes to consolidated financial statements.

**eLong, Inc.****Consolidated Statements of Comprehensive Loss****Amounts in Renminbi ("RMB") and US Dollars ("US\$") except for number of shares and per share data**

|  | Year ended December 31, |                 |                 |               |
|--|-------------------------|-----------------|-----------------|---------------|
|  | 2013<br>RMB             | 2014<br>RMB     | 2015<br>RMB     | 2015<br>US\$  |
| Revenues:  |                         |                 |                 |               |
| Accommodation reservation  | 858,229,038             | 938,786,924     | 970,024,728     | 149,746,014   |
| Transportation ticketing   | 150,428,006             | 146,028,730     | 89,373,452      | 13,796,884    |
| Other  | 70,479,476              | 79,259,059      | 29,334,904      | 4,528,528     |
| Total revenues   | 1,079,136,520           | 1,164,074,713   | 1,088,733,084   | 168,071,426   |
| Business tax, VAT and surcharges                                     | (69,431,354 )           | (77,921,876 )   | (56,896,265 )   | (8,783,270 )  |
| Net revenues   | 1,009,705,166           | 1,086,152,837   | 1,031,836,819   | 159,288,156   |
| Cost of services   | (260,843,001 )          | (350,577,929 )  | (565,474,745 )  | (87,294,258 ) |
| Gross profit   | 748,862,165             | 735,574,908     | 466,362,074     | 71,993,898    |
| Operating expenses:  |                         |                 |                 |               |
| Service development  | (178,170,509 )          | (275,203,327 )  | (432,449,709 )  | (66,758,731 ) |
| Sales and marketing  | (652,278,745 )          | (644,402,902 )  | (848,420,847 )  | (130,973,610) |
| General and administrative   | (90,714,131 )           | (147,669,472 )  | (315,504,665 )  | (48,705,527 ) |
| Amortization of intangible assets (note 8)                           | (3,964,862 )            | (8,669,777 )    | (21,225,033 )   | (3,276,580 )  |
| Impairment of goodwill and other intangible assets(note 8)           | (1,917,000 )            | (5,524,213 )    | (40,401,740 )   | (6,236,954 )  |
| Total operating expenses   | (927,045,247 )          | (1,081,469,691) | (1,658,001,994) | (255,951,402) |
| Other operating income   | -                       | 30,000,000      | -               | -             |
| <b>Loss from operations</b>  | (178,183,082 )          | (315,894,783 )  | (1,191,639,920) | (183,957,504) |
| Other income:  |                         |                 |                 |               |
| Interest income  | 60,189,774              | 61,334,343      | 41,129,804      | 6,349,348     |
| Government subsidies   | 7,368,972               | 16,353,056      | 20,955,253      | 3,234,934     |
| Foreign exchange gain/(loss)   | (1,931,227 )            | (4,079,027 )    | 2,940,873       | 453,993       |
| Net income/(loss) in non-consolidated affiliates (note 3 and note 7) |                         | (18,035,390 )   | 12,731,268      | 1,965,369     |
| Gain on disposition of a subsidiary (note 4)                         | -                       | -               | 71,081,854      | 10,973,147    |
| Other income/(expense)   | (413,066 )              | 2,218,650       | 445,672         | 68,800        |
| Total other income   | 65,214,453              | 57,791,632      | 149,284,724     | 23,045,591    |
| Loss before income tax expense                                       | (112,968,629 )          | (258,103,151 )  | (1,042,355,196) | (160,911,913) |
| Income tax expense (note 10)   | (59,480,303 )           | (13,094,101 )   | (12,912,910 )   | (1,993,410 )  |
| Share of net income/(loss) in non-consolidated affiliates (note 7)   | 4,243,438               | (3,426,169 )    | (6,714,245 )    | (1,036,501 )  |
| Net loss   | (168,205,494 )          | (274,623,421 )  | (1,061,982,351) | (163,941,824) |
| Net loss attributable to noncontrolling interests                    | 475,420                 | 5,680,220       | 46,752,810      | 7,217,390     |
| Net loss attributable to eLong, Inc.                                 | (167,730,074 )          | (268,943,201 )  | (1,015,229,541) | (156,724,434) |



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|   |                |                |                 |               |
|---|----------------|----------------|-----------------|---------------|
| Other comprehensive income  | -              | -              | -               | -             |
| Total comprehensive loss  | (167,730,074 ) | (268,943,201 ) | (1,015,229,541) | (156,724,434) |
| Weighted average shares used in computation of net loss per share |                |                |                 |               |
| Basic (note 15)   | 69,454,746     | 70,917,592     | 73,300,491      | 73,300,491    |
| Diluted (note 15)   | 69,454,746     | 70,917,592     | 73,300,491      | 73,300,491    |
| Basic net loss per share (note 15)                                | (2.41 )        | (3.79 )        | (13.85 )        | (2.14 )       |
| Diluted net loss per share (note 15)                              | (2.41 )        | (3.79 )        | (13.85 )        | (2.14 )       |

See accompanying notes to consolidated financial statements.

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## eLong, Inc.

## Consolidated Statements of Changes in Shareholders' Equity

Amounts in Renminbi ("RMB") and US Dollars ("US\$") except for number of shares

|   | Ordinary shares  |            | High-vote ordinary shares |            | Treasury shares  |              | Additional paid-in capital<br>RMB | Statutory reserves<br>RMB |
|---|------------------|------------|---------------------------|------------|------------------|--------------|-----------------------------------|---------------------------|
|   | Number of Shares | Amount RMB | Number of Shares          | Amount RMB | Number of Shares | Amount RMB   |                                   |                           |
| December 31, 2012                             | 37,871,366       | 2,864,471  | 33,589,204                | 2,690,950  | (2,535,474)      | (70,104,782) | 2,238,576,796                     | 15,408,700                |
| Net income                                    | -                | -          | -                         | -          | -                | -            | -                                 | -                         |
| Statutory reserves                            | -                | -          | -                         | -          | -                | -            | -                                 | 4,715,970                 |
| Exercise of share options                     | -                | -          | -                         | -          | 794,454          | 20,536,636   | 3,220,263                         | -                         |
| Vesting of restricted share units             | -                | -          | -                         | -          | 719,902          | 18,638,625   | (2,664,446)                       | -                         |
| Acquisition of 2013 Acquired Company (note 3) | -                | -          | -                         | -          | -                | -            | -                                 | -                         |
| Equity issuance of subsidiaries               | -                | -          | -                         | -          | -                | -            | -                                 | -                         |
| Share-based compensation cost                 | -                | -          | -                         | -          | -                | -            | 59,000,006                        | -                         |
| December 31, 2013                             | 37,871,366       | 2,864,471  | 33,589,204                | 2,690,950  | (1,021,118)      | (30,929,521) | 2,298,132,619                     | 20,124,670                |
| Net loss                                      | -                | -          | -                         | -          | -                | -            | -                                 | -                         |
| Statutory reserves                            | -                | -          | -                         | -          | -                | -            | -                                 | (16,459,400)              |
| Exercise of share options                     | 121,306          | 7,445      | -                         | -          | 443,186          | 13,873,381   | 8,973,308                         | -                         |
| Vesting of restricted share                   | 597,572          | 36,539     | -                         | -          | 684,436          | 21,555,806   | (4,747,947)                       | -                         |

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|  |            |           |            |           |            |              |               |           |           |
|--|------------|-----------|------------|-----------|------------|--------------|---------------|-----------|-----------|
| units                                    |            |           |            |           |            |              |               |           |           |
| Acquisition of Shenzhen JL (note 3)      | -          | -         | -          | -         | -          | -            | -             | -         | -         |
| Equity issuance of subsidiaries          | -          | -         | -          | -         | -          | -            | -             | -         | -         |
| Share-based compensation cost            | -          | -         | -          | -         | -          | -            | 95,509,602    | -         | -         |
| Repurchase of ordinary shares            | -          | -         | -          | -         | (106,504 ) | (4,499,666 ) | -             | -         | -         |
| Repurchase of equity awards              | (288,786 ) | -         | -          | -         | -          | -            | -             | -         | -         |
| Dividends to noncontrolling shareholders | -          | -         | -          | -         | -          | -            | -             | -         | -         |
| December 31, 2014                        | 38,301,458 | 2,908,455 | 33,589,204 | 2,690,950 | -          | -            | 2,397,867,582 | 3,665,180 |           |
| Net loss                                 | -          | -         | -          | -         | -          | -            | -             | -         | -         |
| Statutory reserves                       | -          | -         | -          | -         | -          | -            | -             | -         | 6,160,580 |
| Exercise of share options                | 603,786    | 37,266    | -          | -         | -          | -            | 25,359,614    | -         | -         |
| Vesting of restricted share units        | 2,731,726  | 170,174   | -          | -         | -          | -            | (170,174 )    | -         | -         |
| Equity issuance of a subsidiary          | -          | -         | -          | -         | -          | -            | 3,277,887     | -         | -         |
| Disposition of a subsidiary              | -          | -         | -          | -         | -          | -            | -             | -         | -         |
| Share-based compensation cost            | -          | -         | -          | -         | -          | -            | 284,338,623   | -         | -         |
| Settlement of share-based awards         | -          | -         | -          | -         | -          | -            | (82,011,111 ) | -         | -         |
| December 31, 2015                        | 41,636,970 | 3,115,895 | 33,589,204 | 2,690,950 | -          | -            | 2,628,662,421 | 9,825,770 |           |
| December 31, 2015 - US\$                 |            | 481,011   |            | 415,411   |            | -            | 405,795,551   | 1,516,830 |           |

See accompanying notes to consolidated financial statements.

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**eLong, Inc.****Consolidated Statements of Cash Flows****Amounts in Renminbi ("RMB") and US Dollar ("US\$")**

|   | Year ended December 31, |                |                  |                |
|---|-------------------------|----------------|------------------|----------------|
|   | 2013<br>RMB             | 2014<br>RMB    | 2015<br>RMB      | 2015<br>US\$   |
| Cash flows from operating activities:   |                         |                |                  |                |
| Net loss  | (168,205,494 )          | (274,623,421 ) | (1,061,982,351 ) | (163,941,824 ) |
| Adjustments to reconcile net income to net cash provided by operating activities: |                         |                |                  |                |
| Foreign exchange (gain)/loss  | 555,495                 | 779,233        | (9,748,638 )     | (1,504,930 )   |
| Impairment of goodwill and intangible assets                                      | 1,917,000               | 5,524,213      | 40,401,740       | 6,236,954      |
| Allowance for doubtful accounts   | 2,741,279               | 15,741,163     | 9,721,931        | 1,500,808      |
| Loss/(gain) on disposal of property and equipment                                 | (35,096 )               | (10,761 )      | 154,972          | 23,924         |
| Depreciation of property and equipment (note 6)                                   | 33,177,649              | 41,352,354     | 52,067,444       | 8,037,828      |
| Amortization of intangible assets (note 8)  | 3,964,862               | 8,669,777      | 21,225,033       | 3,276,580      |
| Share-based compensation expense (note 12)  | 63,338,088              | 97,675,291     | 287,542,756      | 44,388,952     |
| Gain on disposition of a subsidiary (note 4)                                      | -                       | -              | (71,081,854 )    | (10,973,147 )  |
| Net loss/(income) in non-consolidated affiliates (note 7)                         | -                       | 18,035,390     | (12,731,268 )    | (1,965,369 )   |
| Share of net (income)/loss in non-consolidated affiliates (note 7)                | (4,243,438 )            | 3,426,169      | 6,714,245        | 1,036,501      |
| Fair value changes of contingent consideration                                    | 1,062,426               | (96,960 )      | -                | -              |
| Deferred income tax expense/ (benefit)  | 28,651,891              | 16,905,027     | (7,127,238 )     | (1,100,256 )   |
| Changes in operating assets and liabilities, net of acquisitions:                 |                         |                |                  |                |
| Accounts receivable, net  | (42,770,214 )           | (16,026,976 )  | 43,654,396       | 6,739,077      |
| Prepaid expenses, advances to suppliers and other current assets                  | (35,058,887 )           | (75,957,501 )  | 341,185          | 52,670         |
| Other non-current assets  | (21,046,406 )           | 7,069,491      | 2,976,074        | 459,427        |
| Amounts due from related parties  | (42,504,637 )           | 14,129,730     | (164,313,083 )   | (25,365,569 )  |
| Accounts payable  | 57,085,449              | 109,882,124    | 180,868,270      | 27,921,249     |
| Income taxes payable  | 7,961,821               | (23,381,358 )  | 3,168,227        | 489,090        |
| Amounts due to related parties  | 7,375,647               | 30,900,107     | (91,402,152 )    | (14,110,061 )  |
| Deferred revenue  | 11,001,127              | 26,345,716     | 22,103,085       | 3,412,128      |
| Advances and deposits from customers  | 27,883,144              | 72,234,827     | (14,443,142 )    | (2,229,637 )   |
| eCoupon program virtual cash liability  | 60,261,071              | 26,603,693     | 12,064,004       | 1,862,361      |
| Accrued expenses and other current liabilities                                    | 59,524,584              | 26,206,494     | 3,578,164        | 552,373        |
| Other liabilities   | (1,000,000 )            | (799 )         | 2,906,172        | 448,636        |
| Net cash provided by (used in) operating activities                               | 51,637,361              | 131,383,023    | (743,342,028 )   | (114,752,235)  |
| Cash flows from investing activities:   |                         |                |                  |                |

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|  |                 |                 |                |               |
|--|-----------------|-----------------|----------------|---------------|
| Purchases of property and equipment  | (47,055,763 )   | (58,568,835 )   | (44,011,508 )  | (6,794,206 )  |
| Investment in non-consolidated affiliates (note 7)                           | (5,928,000 )    | (75,474,147 )   | (73,142,000 )  | (11,291,179 ) |
| Acquisition of businesses, net of cash acquired (note 3)                     | (18,300,000 )   | (19,031,687 )   | (5,000,000 )   | (771,867 )    |
| Proceeds from disposal of a subsidiary (note 4)                              | -               | -               | 64,309,906     | 9,927,739     |
| Proceeds from disposal of investment in non-consolidated affiliates (note 7) | -               | -               | 19,350,000     | 2,987,125     |
| Proceeds from disposal of property and equipment                             | 115,644         | 50,701          | 56,412         | 8,709         |
| Proceeds from cash dividend of non-consolidated affiliates                   | 707,179         | -               | -              | -             |
| Proceeds received from maturity of short-term investments                    | 1,741,502,010   | 1,817,518,823   | 2,019,647,921  | 311,779,913   |
| Increase in restricted cash  | (42,040,000 )   | (20,496,600 )   | (22,543,237 )  | (3,480,076 )  |
| Purchases of short-term investments  | (1,645,800,264) | (1,638,353,054) | (957,520,550 ) | (147,815,702) |
| Net cash provided by (used in) investing activities                          | (16,799,194 )   | 5,645,201       | 1,001,146,944  | 154,550,456   |
| Cash flows from financing activities:  |                 |                 |                |               |
| Repurchase of ordinary shares  | -               | (20,163,619 )   | -              | -             |
| Settlement of share-based awards   | -               | -               | (86,579,914 )  | (13,365,636 ) |
| Exercise of share options  | 23,612,020      | 21,771,996      | 25,396,880     | 3,920,603     |
| Settlement of payable to former shareholder                                  | (1,974,010 )    | -               | -              | -             |
| Net cash provided by (used in) financing activities                          | 21,638,010      | 1,608,377       | (61,183,034 )  | (9,445,033 )  |
| Effect of foreign exchange rate changes on cash                              | (555,495 )      | (807,577 )      | 9,748,638      | 1,504,930     |
| Net increase in cash and cash equivalents                                    | 55,920,682      | 137,829,024     | 206,370,520    | 31,858,118    |
| Cash and cash equivalents at beginning of year                               | 311,140,162     | 367,060,844     | 504,889,868    | 77,941,565    |
| Cash and cash equivalents at end of year                                     | 367,060,844     | 504,889,868     | 711,260,388    | 109,799,683   |
| Supplemental disclosures of cash flow information:                           |                 |                 |                |               |
| Cash paid for income taxes   | 22,866,590      | 23,618,281      | 17,847,936     | 2,755,247     |
| Payable for purchases of equipment and software                              | 2,891,531       | 3,118,740       | 779,332        | 120,308       |
| Accrued purchase consideration   | 8,083,545       | 7,907,229       | -              | -             |
| Accrued investment in non-consolidated affiliates                            | 4,856,000       | 58,142,000      | -              | -             |
| Receivable for the disposition of a subsidiary                               | -               | -               | 7,650,000      | 1,180,956     |

See accompanying notes to consolidated financial statements.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**Amounts in Renminbi (RMB)**

**(1) ORGANIZATION AND DESCRIPTION OF BUSINESS**

eLong, Inc. (the "Company," and with its subsidiaries and consolidated variable interest entities (the "VIEs"), collectively, the "Group"), is principally engaged in the provision of travel services, including accommodation reservation services, transportation ticketing, and to a lesser extent, internet-related advertising in the People's Republic of China excluding Hong Kong, Macau and Taiwan (the "PRC").

On May 22, 2015, the Company's then-largest shareholder Expedia Asia Pacific-Alpha Limited ("Expedia Asia Pacific"), which is a subsidiary of Expedia, Inc. ("Expedia"), sold all of its equity interests in the Company to C-Travel International Limited ("C-Travel"), a Cayman Islands exempted company and a wholly owned subsidiary of Ctrip.com International Ltd. ("Ctrip"), a Cayman Islands exempted company, Keystone Lodging Holdings Limited ("Keystone"), Plateno Group Limited ("Plateno"), and Luxuriant Holdings Limited ("Luxuriant"). This transaction resulted in the purchasing shareholders holding shares representing approximately 82%, in the aggregate, of the total voting power in the Company. Following the announcement of the Expedia sale, TCH Sapphire Limited ("TCH"), a British Virgin Islands business company wholly owned by Tencent Holdings Limited ("Tencent"), held approximately 15% of the total voting power in the Company.

The Company, through its subsidiaries, conducts its operations in the PRC through a series of arrangements with the VIEs. These VIEs facilitate the Company's participation in internet content provision, call center services, travel agency and transportation ticketing services, which are industries in the PRC in which foreign ownership is restricted. The Company does not have any direct equity interest in the VIEs. However, pursuant to agreements with the VIEs and the individual shareholders of the VIEs, which include powers of attorney, spousal waivers, technical services agreements, business operations agreements, equity interest pledge agreements, exclusive purchase right agreements and loan agreements, the Company is the primary beneficiary of the VIEs with the power to direct the activities of the VIEs, absorb the VIEs' expected losses and receive the VIEs' residual returns to the extent such returns are paid as dividends and other payments. As a result, the Company consolidates the VIEs as required by Accounting Standards Codification ("ASC") subtopic 810-10, *Consolidation: Overall*.

The principal terms of the key agreements among the Company, its wholly-owned subsidiary eLongNet Information Technology (Beijing) Co., Ltd. ("eLong Information"), and the VIEs and their shareholders are described below:

*Powers of attorney.* The VIE shareholders who are natural persons have each provided irrevocable powers of attorney in favor of the Company. Under the powers of attorney, the Company (or its designee) has been fully authorized to exercise all powers of the VIE shareholders. The powers of attorney are each for a period of twenty years, with automatic renewal as long as, with respect to each individual shareholder of each VIE, such person remains a shareholder of the VIE. The powers of attorney provide power to the Company to direct and control the activities of the VIEs.

*Spousal waivers.* The spouses of the VIE shareholders who are natural persons have each provided letters to the Company and eLong Information in which they confirm that the individual VIE shareholders hold the shares of VIEs as nominees, and that such shareholding is not a part of the VIE shareholders' personal assets, marital property, or inheritable property, and are not subject to any claims from any family members of the VIE shareholders.

*Technical services agreements.* eLong Information has the exclusive right to provide the VIEs with services relating to their operations. eLong Information has also granted the VIEs a non-exclusive license to use certain software owned by eLong Information. The VIEs have agreed to make payments to eLong Information for the service and software license fees, and the service and software license fees may be adjusted by eLong Information unilaterally. The technical services agreements are valid for twenty years with automatic renewal. Upon consolidation, the service and software license fees are eliminated.



**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**Amounts in Renminbi (RMB)**

**(1) ORGANIZATION AND DESCRIPTION OF BUSINESS - continued**

*Business operations agreements.* eLong Information has agreed to provide third parties with guarantees of performance by the VIEs of contracts, agreements and transactions in connection with their business operations. In return, the VIEs have agreed to pledge their accounts receivable and mortgage or pledge all their assets to eLong Information. eLong Information may, at its sole discretion, provide the VIEs performance guarantees and working capital loan guarantees in connection with the VIEs' business operations. In addition, the VIEs and their shareholders have each agreed not to enter into any transaction that would substantially affect the assets, rights, obligations or operations of the VIEs without the prior written consent of eLong Information. The VIE shareholders have agreed that, upon instruction from eLong Information, they will appoint or remove the VIEs' directors and executive officers and accept eLong Information's direction regarding operations and financial and personnel management of the VIEs. Under the business operations agreements, if any of the agreements between eLong Information and the VIEs terminate or expire, eLong Information may terminate any other agreements between eLong Information and the VIEs, including the business operations agreements. The business operations agreements have 20-year terms with automatic renewal

*Equity interest pledge agreements.* The VIE shareholders have each pledged their entire ownership interests in the VIEs to eLong Information to secure the payment obligations of the VIEs under the technical services agreements and other agreements. Upon the occurrence of events of default specified in the agreements, including failure of the VIEs to make required payments of service and software license fees to eLong Information under the technical services agreements or to perform any of their obligations under other agreements, including the business operations agreements, eLong Information may enforce the pledges. The equity interest pledge agreements have terms of 20 years with automatic renewal. The pledges by the individual shareholders of the VIEs in favor of eLong Information have been registered with the Beijing Chaoyang District Administration of Industry and Commerce.

*Exclusive purchase right agreements.* The Company and any third party designated by the Company have the option, at any time when applicable PRC law permits foreign invested companies to operate an internet content provision business, to purchase from the VIE shareholders their respective equity interests in the VIEs. The exercise price of the option is equal to the actual paid-in registered capital of the VIEs (or pro rata portion thereof, as appropriate) unless otherwise specified under PRC law on the date of exercise. If the transfer price of the equity interest is greater than the loan amount, the shareholders are required to immediately return the proceeds from the transfer price in excess of the loan amount to the Company or a person designated by the Company. The exclusive purchase right agreements have terms of 20 years with automatic renewal.

*Loan agreements.* The Company has made loans to the VIE shareholders for contributions to the paid-in registered capital of the VIEs. The full original principal amount of such loans was outstanding as of December 31, 2015. The loans are interest free and have a repayment term of 20 years with automatic renewal. The manner and timing of repayment is at the sole discretion of the Company. In the event that the Company exercises its option to purchase the equity interests in the VIEs held by the VIE individual shareholders pursuant to the exclusive purchase right agreements, the loans will accelerate, be repaid from the proceeds of the option exercise and be discharged. The loans will also accelerate under certain other conditions, such as the incapacity of the VIE shareholders or the termination of employment with the Company of the VIE shareholders. On consolidation, these loans are eliminated. The Company has agreed to provide unlimited financial support to the VIEs for their operations, and the Company has agreed to not require repayment of such financial support if the VIEs are unable to do so. The VIEs may not declare or distribute dividends without the prior consent of the Company. The shareholders of the VIEs have each agreed to immediately pay to the Company or to a party designated by the Company any profit, bonus, distribution or dividend that they receive from the VIEs. There were no bonuses, dividends or distributions of profit from inception of the VIEs to December 31, 2015.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**Amounts in Renminbi (RMB)**

**(1) ORGANIZATION AND DESCRIPTION OF BUSINESS - continued**

Mr. Guangfu Cui, the Company's former Chief Executive Officer, and Mr. Gary Ding, an employee of the Company, held the shares of the VIEs prior to September 7, 2015. On September 7, 2015, Mr. Cui and Mr. Ding transferred all of their equity interests of 87.5% and 12.5%, respectively, in Beijing eLong Information Technology Co. Ltd. ("Beijing Information") to Mr. Hao Jiang, the Company's Chief Executive Officer, and Mr. Rong Zhou, the Company's Chief Operating Officer. In addition, on September 7, 2015, Mr. Cui, transferred all of his equity interest of 1.67%, in Beijing Asiamedia Interactive Advertising Co., Ltd. ("Beijing Media") to Mr. Jiang. Upon the completion of these share transfers, Mr. Hao Jiang and Mr. Rong Zhou hold 87.5% and 12.5%, respectively, of Beijing Information and Mr. Hao Jiang holds 1.67% of Beijing Media. Beijing Information has direct and indirect subsidiaries and affiliate companies, including:

- (1) Beijing Media, 98.33% owned by Beijing Information and 1.67% owned by Mr. Jiang;
- (2) Beijing eLong Air Travel Services Co., Ltd. ("Beijing Air"), 93% owned by Beijing Information and 7% owned by Beijing Media;
- (3) Hangzhou eLong Air Service Co., Ltd. ("Hangzhou Air"), 100% owned by Beijing Air;
- (4) Shenzhen JL-Tour International Travel Service Co., Ltd. ("Shenzhen JL"), 35% owned by Beijing Information and 21% owned by a wholly-owned subsidiary of Beijing Media;
- (5) Beijing eLong International Travel Co., Ltd. ("Beijing Travel"), 70% owned by Beijing Information and 30% owned by Beijing Air; and
- (6) Other direct and indirect subsidiaries of Beijing Information.

Company management believes, and has obtained a legal opinion from the Company's outside PRC legal counsel, that (i) the ownership structure of the Company and its VIEs is in compliance with PRC laws and regulations; (ii) the contractual arrangements with the VIEs and their shareholders are valid and binding, and not in violation of current PRC laws or regulations; and (iii) the Group's business operations are in compliance with PRC laws and regulations in all material respects. However, uncertainties in the PRC legal system could cause the Company's current ownership structure to be found in violation of existing and/or future PRC laws or regulations and could limit the Company's ability to enforce its rights under these contractual arrangements. Furthermore, shareholders of the VIEs may have interests that are different than those of the Company, which could potentially increase the risk that they would seek to act contrary to the terms of the contractual agreements with the VIEs.

In addition, if the current structure or any of the contractual arrangements were found to be in violation of any existing or future PRC laws or regulations, the Company could be subject to penalties, which could include, but not be limited to, revocation of business and operating licenses, being required to discontinue or restrict business operations, restriction of the Company's right to collect revenues, temporary or permanent blocking of the Company's websites, the Company being required to restructure its operations, imposition of additional conditions or requirements with which the Company may not be able to comply, or other regulatory or enforcement actions against the Company that could be harmful to its business. The imposition of any of these or other penalties could have a material adverse effect on the Company's ability to conduct its business.

The following table sets forth the assets and liabilities of the VIEs included in the Company's consolidated balance sheets:

|                         | Year ended December 31, |             | US\$        |
|-------------------------|-------------------------|-------------|-------------|
|                         | 2014                    | 2015        |             |
|                         | RMB                     | RMB         |             |
| Current assets          | 443,485,074             | 494,584,873 | 76,350,748  |
| Non-current assets      | 324,518,147             | 200,589,596 | 30,965,697  |
| Total assets            | 768,003,221             | 695,174,469 | 107,316,445 |
| Current liabilities     | 431,127,653             | 353,388,835 | 54,553,835  |
| Non-current liabilities | 21,231,082              | 15,170,717  | 2,341,955   |
| Total liabilities       | 452,358,735             | 368,559,552 | 56,895,790  |
| Total net assets        | 315,644,486             | 326,614,917 | 50,420,655  |

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(1) ORGANIZATION AND DESCRIPTION OF BUSINESS - continued**

The following table sets forth the results of operations of the VIEs included in the Company's consolidated statements of comprehensive loss:

|              | Year ended December 31, |             |             |
|--------------|-------------------------|-------------|-------------|
|              | 2013                    | 2014        | 2015        |
| Net revenues | 228,269,599             | 239,338,887 | 305,348,303 |
| Net loss     | 14,383,536              | 26,756,066  | 82,678,932  |

As of December 31, 2015, there was no pledge or collateralization of the VIEs' assets to third parties. As all the VIEs are incorporated as limited liability companies under PRC law, creditors of the VIEs do not have recourse to the general credit of the Company for the liabilities of the VIEs, other than pursuant to any separate guarantee arrangements entered into by the Company or its subsidiaries, such as the air ticket payment obligation discussed in Note 11 "Commitments and Contingencies". The Company is obligated to absorb the VIEs' expected losses and to provide financial support to the VIEs if required. For the years ended December 31, 2013, 2014 and 2015, the Company has not provided financial support other than that which it was contractually required to provide. The Company believes that there are no assets of the VIEs that can be used only to settle obligations of the VIEs.

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**(a) Consolidation**

The consolidated financial statements include the financial statements of the Company, its subsidiaries and VIEs. Transactions and balances between the Company, its subsidiaries and VIEs have been eliminated upon consolidation.

**(b) Basis of presentation**

The accompanying consolidated financial statements of the Group have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

**(c) Use of estimates**

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management of the Group to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates. Significant items subject to such estimates and assumptions include allowances for doubtful accounts, deferred tax assets and liabilities, provision for loyalty programs, liability for virtual cash in eCoupon program, deferred revenue recognition, share-based compensation, loss contingencies, allocation of the purchase price of acquisitions, useful lives of property and equipment and intangible assets, and impairment of long-lived assets, goodwill and investment in non-consolidated affiliates.

**(d) Foreign currencies**

The Group's functional and reporting currency is the Renminbi ("RMB"). Transactions denominated in foreign currencies are measured at the exchange rate prevailing on the transaction date. Monetary assets and liabilities denominated in currencies other than the RMB are remeasured into RMB using applicable exchange rates quoted by the People's Bank of China ("PBOC") at the balance sheet dates. All exchange gains and losses are included in "foreign exchange gain/(loss)" in the consolidated statements of comprehensive loss.

Translations of amounts from RMB into United States dollars ("US\$") are solely for the convenience of the reader and are calculated at the rate of US\$1.00 = RMB6.4778, representing the noon buying rate in the City of New York for cable transfers of RMB, as published by the Federal Reserve Bank of New York, on December 31, 2015. No representation is made that the RMB amounts could have been, or could be, converted, realized or settled into US\$ at that rate on December 31, 2015, at any other rate, or at all.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(e) Commitments and contingencies**

In the normal course of business, the Group is subject to contingencies, such as legal proceedings and claims arising out of its business, that cover a wide range of matters. The Group records accruals for certain of its outstanding administrative, legal or regulatory proceedings and claims when it is probable that a liability will be incurred and the amount of loss can be reasonably estimated. The Group evaluates, on a quarterly basis, developments in administrative, legal or regulatory proceedings and claims that could affect the amount of any accrual, as well as any developments that would make a loss contingency both probable and reasonably estimable. The Group discloses the amount of the accrual if it is material. When a loss contingency is not both probable and estimable, the Group does not record an accrued liability but discloses the nature and the amount of the claim, if material. However, if the loss (or an additional loss in excess of the accrual) is at least reasonably possible, then the Group discloses an estimate of the loss or range of loss, if such estimate can be made and material, or states that such estimate is immaterial if it can be estimated but immaterial, or discloses that an estimate cannot be made. The assessments of whether a loss is probable or reasonably possible, and whether the loss or a range of loss is estimable, often involve complex judgments about future events. The Group is often unable to estimate the loss or a range of loss, particularly where (i) the damages sought are indeterminate, (ii) the proceedings are in the early stages, or (iii) there is a lack of clear or consistent interpretation of laws specific to the industry or treatment of specific issues among different jurisdictions. In such cases, there is considerable uncertainty regarding the timing or ultimate resolution of such matters, including eventual loss, fine, penalty or business impact, if any.

**(f) Revenue recognition**

The Group's revenues are principally derived from providing accommodation reservation, transportation ticketing, and other services. The Group recognizes revenues when all of the following have occurred: persuasive evidence of arrangement with the customer, services have been performed, fees are fixed or determinable, and collectability of the fees is reasonably assured, as prescribed by ASC 605-10, *Revenue Recognition, Overall*. These criteria as related to Group revenues are considered to have been met as follows:

*Accommodation reservation services*

The Group receives commissions from travel suppliers or customers for accommodation reservations booked through the Group (including hotel groupbuy and hotel prepaid business). Commissions from accommodation reservation services are recognized upon the confirmation with the hotel that the customers have completed their stays. The Group presents revenues from such transactions on a net basis in circumstances where the Company does not assume inventory risk for hotel room nights and acts as an agent; and on a gross basis in circumstances where the Company prepurchases hotel room nights and assumes inventory risk and acts as a principal. Revenues recognized on a gross basis represent the prices of the room nights sold to customers. The costs of the rooms paid to the hotels are recorded as "cost of services" in the consolidated statements of comprehensive loss. Contracts with certain travel suppliers contain escalating commissions that are subject to specific performance targets. Such escalating commissions are recognized when the performance targets have been achieved.

*Transportation ticketing services*

Transportation ticketing services consist primarily of the reservation of air tickets and train tickets, sale of travel insurance and other transportation-related services. The Group receives commissions from travel suppliers for ticketing services under various services agreements.

The commissions from such services are recognized upon the issuance of the tickets or the insurance, net of estimated cancellations. The Group presents revenues from such transactions on a net basis in the consolidated statements of comprehensive loss, as the Group acts as an agent, does not assume any inventory risk, and has no obligations for cancelled ticket reservations. The Group sometimes also receives additional discretionary commissions from certain travel suppliers when performance targets are met. Such discretionary commissions are recognized on a cash basis because the Group cannot reasonably estimate the amount or timing of receipt of such commissions in advance.



**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(f) Revenue recognition - continued**

*Other Services*

Other revenues are primarily derived from advertising business, and are recognized over the contractual advertisement display period.

The majority of the Group's accommodation reservation services and transportation ticketing services are subject to business tax and surcharges on the revenues generated from services rendered in the PRC. Business tax and surcharges are deducted from revenues to arrive at net revenues.

Effective September 1, 2012, the PRC Ministry of Finance and the State Administration of Taxation launched a Business Tax to Value Added Tax ("VAT") Transformation Pilot Program (the "Pilot Program"), for certain industries in eight regions, including Beijing. Under the Pilot Program, a portion of accommodation reservation services in certain cities as well as advertising services are subject to VAT. VAT is reported as a deduction to revenue when incurred.

*Liability for eCoupon program virtual cash*

From time to time, the Group offers various incentives to customers. The Group accounts for these incentives in accordance with ASC subtopic 605-50, *Revenue Recognition: Customer Payments and Incentives*, and records the estimated cost of the incentives as a reduction in revenue. If the reduction of revenue resulted in negative revenue for a specific customer on a cumulative basis, the amount of the cumulative shortfall is recharacterized as sales and

marketing expenses. The Group's obligation to provide cash back under the incentives is recorded as "eCoupon program virtual cash liability" in the consolidated balance sheets. The liability is reduced as customers redeem such balances or the right to redeem expires.

**(g) Income taxes**

Income taxes are provided for using the liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates or change in tax status is recognized in income in the period the change in tax status occurs or the change in tax rates or tax law is enacted. A valuation allowance is provided to reduce the amount of deferred tax assets if it is considered more likely than not that some or all of the deferred tax assets will not be realized.

In accordance with ASC subtopic 740-10, *Income Taxes, Overall*, the Group recognizes the benefit of a tax position if the tax position is more likely than not to prevail based on the technical merits of the tax position. Tax positions that meet the "more likely than not" threshold are measured at the largest amount of tax benefit that has a greater than fifty percent likelihood of being realized upon settlement.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(g) Income taxes - continued**

The Group estimates its liability for unrecognized tax benefits which are periodically assessed and may be affected by changing interpretations of laws, rulings by tax authorities, changes and/or developments with respect to tax audits, and expiration of the statute of limitations. The ultimate outcome for a particular tax position may not be determined with certainty prior to the conclusion of a tax audit or appeal or litigation process. The actual benefits ultimately realized may differ from the Group's estimates. As each tax audit is concluded, adjustments, if any, are recorded in the Group's financial statements. Additionally, in future periods, changes in facts, circumstances and new information may require the Group to adjust the recognition and measurement estimates with regard to individual tax positions. Changes in recognition and measurement estimates are recognized in the period in which the changes occur. The Group records unrecognized tax benefits, if any, in "accrued expenses and other current liabilities" or the non-current "other liabilities" line item in the consolidated balance sheets. The Group has elected to include interest and penalties related to an uncertain tax position (if and when required) in "income tax expense" in the consolidated statements of comprehensive loss.

**(h) Share-based compensation**

The Group applies ASC 718, *Compensation-Stock Compensation*, in connection with its share-based compensation. In accordance with ASC 718, all grants of share options and restricted share units (which the Group referred to as "performance units" prior to 2014) are recognized in the consolidated financial statements based on their grant date fair values. The Group believes it had sufficient historical exercise data to provide a reasonable basis upon which to estimate the expected lives of its share options as the Group's ADSs have been publicly traded since 2004. ASC subtopic 718-10, *Compensation-Stock Compensation: Overall*, requires forfeitures to be estimated at the grant date and revised, if necessary, in subsequent periods if actual forfeitures differ from initial estimates. Share-based compensation cost is recorded net of estimated forfeitures such that the expense is recorded only for those share-based awards that are expected to vest. The Group recognizes compensation cost on share-based awards without performance conditions on a straight-line basis over the requisite service period. For share-based awards with performance conditions, compensation cost is recognized when it is probable that the performance conditions will be achieved.

Share-based compensation awards which are settled in cash upon vesting are classified as liabilities and included in "accrued expenses and other current liabilities" in the consolidated balance sheets. Compensation cost is determined based on the current share price at the balance sheet dates, and the proportionate amount of the requisite service that has been rendered to such date. Changes in the fair value of the liability-classified awards, after the requisite service period has been completed and before the awards are vested, are recognized as compensation cost in the period in which the change in fair value occurs.

The Group accounts for a change in any of the terms or conditions of share options as a modification in accordance with ASC subtopic 718-20, *Compensation-Stock Compensation: Awards Classified as Equity*, whereby the incremental fair value, if any, of a modified award, is recorded as compensation cost on the date of modification for vested awards or over the remaining vesting period for unvested awards. The incremental compensation cost is the excess of the fair value of the modified award on the date of modification over the fair value of the original award immediately before the modification. The amount of cash or other assets transferred (or liabilities incurred) to repurchase an equity award should be charged to equity to the extent that the amount paid does not exceed the fair value of the equity instruments repurchased at the repurchase date. Any excess of the repurchase price over the fair value of the instruments repurchased should be recognized as additional compensation cost. In accordance with ASC 718-10, *Compensation-Stock Compensation: Overall*, the Group recognizes the cost of share-based payments incurred by investors in it on its behalf, and a corresponding capital contribution.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(i) Provision for loyalty points**

eLong members earn loyalty points based on their usage of the Group's services. Historically the Group provided non-cash gifts, hotel room stays and air tickets to eLong members upon redemption of loyalty points that accumulate based on the members' transactions with the Group. In December 2013, the Group eliminated the option to redeem loyalty points for non-cash gifts other than hotel room stays or air tickets. Beginning in June 2015, the loyalty points could only be redeemed for discounts for online bookings of hotels. The Group recognizes estimated costs to provide related items based on historical redemption rates. The liabilities for loyalty points are reduced upon the redemption or expiration of outstanding loyalty points. The estimated costs are included in "sales and marketing" in the consolidated statements of comprehensive loss and the estimated liabilities are included in "accrued expenses and other current liabilities" in the consolidated balance sheets.

**(j) Cash and cash equivalents**

Cash and cash equivalents include cash on hand and time deposits in commercial banks or other financial institutions. The Group considers highly liquid investments that are readily convertible to known amounts of cash and with original maturities from the date of purchase of three months or less to be cash equivalents. All cash and cash equivalents are unrestricted as to withdrawal and use.

**(k) Restricted cash**

Restricted cash represents cash that cannot be withdrawn without the permission of third parties. The Group's restricted cash consists primarily of deposits required by its business partners and commercial banks.

**(l) Short-term investments**

Short-term investments represent time deposits of more than three months- and less than or equal to twelve months- duration held in commercial banks.

**(m) Accounts receivable and allowance for doubtful accounts**

Accounts receivable are recognized at the invoiced amount less an allowance for any potentially uncollectible amounts. An allowance for doubtful accounts is provided based on a series of factors, including an aging analysis of account balances, historical bad debt rates, repayment patterns, current credit worthiness and current economic trends.

**(n) Property and equipment**

Property and equipment are stated at cost, net of accumulated depreciation and amortization. The Group also capitalizes certain costs related to the development of internal-use software in accordance with ASC subtopic 350-40, *Intangibles-Goodwill and Other: Internal-Use Software* and ASC subtopic 350-50, *Intangibles-Goodwill and Other: Website Development Costs*. Costs incurred related to the planning and post-implementation phases of development are expensed as incurred. Depreciation and amortization are calculated using the straight-line method over the following estimated useful lives, taking into account any estimated residual value:

|   |           |
|---|-----------|
| Capitalized software development cost     | 3 years   |
| Computer equipment and purchased software | 3-5 years |
| Furniture and office equipment            | 5 years   |

Leasehold improvements are amortized using the straight-line method over 1 to 10 years which represents the shorter of the remaining period of the lease term or estimated useful life of the assets.

Projects in progress refer to labor costs capitalized in connection with software development before the software is substantially completed and ready for its intended use. The Group capitalizes costs incurred during the application development stage related to the development of internal used software, and expenses costs incurred related to the planning and post-implementation phases of development.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(o) Investments in non-consolidated affiliates**

In accordance with ASC subtopic 325-20, *Investments-Other: Cost Method Investments*, for investments in an investee over which the Group does not have significant influence, the Group carries the investment at cost and only adjusts for other-than-temporary declines in fair value and the distributions of earnings. The Group regularly evaluates the impairment of the cost method investments based on performance and financial position of the investee as well as other evidence of market value. Such evaluation includes, but is not limited to, reviewing the investee's cash position, recent financing, projected and historical financial performance, cash flow forecasts and financing needs. An impairment loss is recognized in the consolidated statements of comprehensive loss equal to the excess of the investment's cost over its fair value at the balance sheet date of the reporting period for which the assessment is made. The fair value then becomes the new cost basis of the investment.

The Group applies the equity method in accounting for investments in non-consolidated affiliates in which the Group has the ability to exercise significant influence but does not own a majority equity interest or otherwise control.

Under ASC 323, *Investments-Equity Method and Joint Ventures*, the Group's share of post-acquisition profits or losses of non-consolidated affiliates is recognized in the consolidated statements of comprehensive loss. Unrealized gains on transactions between the Group and non-consolidated affiliates are eliminated to the extent of the Group's interest in the non-consolidated affiliates, and unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. When the Group's share of losses in a non-consolidated affiliate equals or exceeds the carrying value of the Group's equity interest in the non-consolidated affiliate, the Group does not recognize further losses, unless the Group has incurred obligations or made payments on behalf of the non-consolidated affiliate. The Group monitors its investment in non-consolidated affiliates for other-than-temporary impairment by considering factors including, but not limited to, current economic and market conditions, the operating performance of the non-consolidated affiliates including current earnings trends and other affiliate-specific information. The Group recorded impairment charges of nil, RMB35,085,293 and RMB459,253 in total with respect to the non-consolidated affiliates for the years ended December 31, 2013, 2014 and 2015, respectively, when the decline in the value of the investments was determined to be other-than-temporary under ASC 323.

**(p) Employee loan program**

In November 2011, the Group launched a RMB100 million employee interest-free loan program (executive officers and directors of the Group are ineligible for this program). During the years ended December 31, 2013, 2014 and 2015, the Group disbursed RMB8,518,187, RMB4,999,000 and RMB4,685,000, respectively, of loan principal under this program. The Group accounts for employee interest-free loans in accordance with ASC subtopic 835-30, *Imputation of Interest*, whereby the effective interest rate is applied and the difference between the present value of the loan receivables and the cash loaned to the employees is regarded as employee compensation during the loan term. At the same time, to accrete the loan receivable to its face value, interest income is recognized in the same amount. The amounts of employee loans receivable outstanding for 12 months or less as of December 31, 2014 and 2015 were RMB3,432,785 and RMB3,051,018, respectively, which are included in "other current assets" in the consolidated balance sheets. The amounts of employee loans receivable outstanding for more than 12 months as of December 31, 2014 and 2015 were RMB7,632,434 and RMB5,728,265, respectively, which are included in "other non-current assets" in the consolidated balance sheets.



**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(q) Business combinations**

The Group accounts for all business combinations under the purchase method in accordance with ASC 805, *Business Combinations*. The cost of an acquisition is measured as the aggregate of the fair values at the date of exchange of the assets given, liabilities incurred, and equity instruments issued. The costs directly attributable to the acquisition are expensed as incurred. Identifiable assets, liabilities and contingent liabilities acquired or assumed are measured separately at their fair value as of the acquisition date, irrespective of the extent of any noncontrolling interests. The excess of (i) the total of the cost of the acquisition, fair value of the noncontrolling interests and acquisition date fair value of any previously held equity interest in the acquiree over (ii) the fair value of the identifiable net assets of the acquiree is recorded as goodwill. If the cost of acquisition is less than the fair value of the identifiable net assets of the acquiree, the difference is recognized directly in earnings.

The determination and allocation of fair values to the identifiable net assets acquired, liabilities assumed and noncontrolling interest is based on various assumptions and valuation methodologies requiring considerable judgment. The most significant variables in these valuations are discount rates, terminal values, the number of years on which to base the cash flow projections, as well as the assumptions and estimates used to determine the cash inflows and outflows. The Group determines discount rates to be used based on the risk inherent in the acquiree's current business model and industry comparisons. Although the Group believes that the assumptions applied in the determination are reasonable based on information available at the date of acquisition, actual results may differ from forecasted amounts and the differences could be material.

**(r) Goodwill and other intangible assets**

Goodwill represents the excess of costs over fair value of the net assets of businesses acquired. The Group follows ASC subtopic 350-20, *Intangibles-Goodwill and Other: Goodwill*. Goodwill and intangible assets acquired in a business combination and determined to have an indefinite useful life are not amortized, but instead tested for impairment at least annually, or more frequently if certain circumstances indicate a possible impairment may exist.

The Group tests goodwill for impairment by performing a qualitative assessment before calculating the fair value of a reporting unit in step one of the goodwill impairment test. If the Group determines, on the basis of qualitative factors, that the fair value of a reporting unit is more likely than not less than the carrying amount, a two-step impairment test is required. Under the two-step impairment test, the Group evaluates the recoverability of goodwill at the reporting unit level. In the first step, the fair value of the reporting unit is compared to its carrying value including goodwill. The fair value of the reporting unit is determined based upon the present value of estimated future cash flows of the reporting unit. If the fair value of the reporting unit is less than the carrying value, a second step is performed which compares the implied fair value of the reporting unit's goodwill to the carrying value of the goodwill. In determining the implied fair value of the reporting unit goodwill, the fair values of the net tangible assets and recognized and unrecognized intangible assets are deducted from the fair value of the reporting unit. If the implied fair value of the reporting unit goodwill is lower than its carrying amount, goodwill of the reporting unit is impaired and is written down to its implied fair value.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(r) Goodwill and other intangible assets -continued**

The Group follows ASC 350-30, *General Intangibles Other Than Goodwill*, which requires an entity to test indefinite-lived intangible assets (1) annually for impairment and (2) between annual tests if there is a change in events or circumstances and also provides the option of performing a qualitative assessment before calculating the fair value of the asset. If the Group determines, on the basis of qualitative factors, that the fair value of indefinite-lived intangible assets is more likely than not less than the carrying amount, further testing is required. Under the further testing, the impairment test on indefinite-lived intangible assets that are not subject to amortization consists of a comparison of the fair value of each intangible asset with its carrying amount. If the carrying amount of an intangible asset exceeds its fair value, an impairment loss is recognized in an amount equal to that excess. Assets with definite lives are carried at cost less accumulated amortization. Intangible assets with definite lives are amortized using the straight-line method over the estimated economic life.

The Group fully impaired indefinite-lived intangible assets in the amount of RMB1,740,000 in the year ended December 31, 2013 and recorded goodwill impairment charges of nil, RMB5,524,213 and nil for the years ended December 31, 2013, 2014 and 2015 respectively.

**(s) Impairment of long-lived assets other than goodwill**

The Group evaluates impairment of its long-lived assets to be held and used, including property and equipment, purchased intangible assets which are subject to amortization and other non-current assets, when events or changes in circumstances indicate, in management's judgment, that the carrying value of such assets may not be recoverable in accordance with ASC subtopic 360-10, *Property, Plant and Equipment-Overall*. Recoverability of an asset to be held and used is measured by a comparison of the carrying amount of the asset to the estimated undiscounted future cash flows expected to be generated by the asset. If the carrying value of an asset exceeds its estimated undiscounted future cash flows, an impairment charge is recognized by the amount that the carrying value exceeds the estimated fair value. Assets to be disposed of are separately presented in the consolidated balance sheets as assets held for sale and reported

at the lower of carrying amount or estimated fair value less the costs to sell, and are no longer depreciated. The Group recorded intangible assets with definite lives impairment charges of RMB177,000, nil, and RMB40,401,740 for the years ended December 31, 2013, 2014 and 2015, respectively.

**(t) Employee benefit plans**

The Group participates in various defined contribution plans pursuant to which certain retirement, medical and other welfare benefits are provided to employees. Under PRC law, the Group is required to make contributions to these plans at stated contribution rates based on monthly compensation of qualified employees. The Group has no obligation for payment of employee benefits associated with these plans beyond the mandatory contributions payable during the period of the employee's employment with the Group. For the years ended December 31, 2013, 2014 and 2015, the Group contributed RMB65,418,062, RMB87,117,949 and RMB116,583,265, respectively, to these plans.

**(u) Earnings per share**

For the calculation of basic earnings/(loss) and diluted earnings per share, ordinary shares include ordinary shares and high-vote ordinary shares. Basic earnings/(loss) per share is computed by dividing net income/(loss) by the weighted average number of ordinary shares outstanding during the period. Diluted earnings per share is calculated by dividing net income by the weighted average number of ordinary and dilutive ordinary equivalent shares outstanding during the period. Ordinary equivalent shares consist of the ordinary shares issuable upon the exercise of outstanding share options, share warrants and the settlement of restricted share units. Ordinary equivalent shares in the diluted net loss per share computation are excluded in net loss period as their effect would be anti-dilutive.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(v) Advertising expense**

The Group incurs advertising expenses to promote the Group's products and services. The Group expenses the production costs associated with advertisements in the period in which the advertisement first takes place. The Group expenses the advertising costs as incurred each time the advertisement is displayed or broadcasted. For the years ended December 31, 2013, 2014, and 2015, advertising expenses were RMB409,924,042, RMB388,847,145 and RMB334,764,989, respectively, and were recorded as "sales and marketing" expenses in the consolidated statements of comprehensive loss. As of December 31, 2014 and 2015, the Group had RMB40,535,603 and RMB23,395,626, respectively, of prepaid advertising expenses which were included in "prepaid expenses" in the consolidated balance sheets.

**(w) Segment reporting**

In accordance with ASC subtopic 280-10, *Segment Reporting: Overall*, the Group's chief operating decision maker has been identified as the Chief Executive Officer, who reviews operating results to make decisions about allocating resources and assessing performance for the entire Group. Beginning in 2013, the Group has operated and managed its business as a single segment that includes primarily the businesses of provision of accommodation reservations and transportation ticketing. As such, all financial segment and product information required by ASC subtopic 280-10 can be found in the consolidated financial statements.

As the Group generates substantially all revenues from customers in the PRC, no geographical segments are presented.

**(x) Operating leases**

The Group leases office space under operating lease agreements with original lease periods of up to ten years. Rental expenses are recognized from the date of initial possession of the leased property on a straight-line basis over the term of the lease. Certain lease agreements contain rent holidays, which are recognized on a straight-line basis over the lease term. Lease renewal periods are considered on a case-by-case basis and are not included in the initial lease term.

**(y) Fair value measurements**

Financial instruments of the Group are primarily comprised of cash and cash equivalents, restricted cash, accounts receivable, short-term investments, amounts due from related parties, prepaid expenses, advances to suppliers, other current assets, accounts payable, amounts due to related parties, deferred revenue, advances and deposits from customers, accrued expenses and other liabilities. As of December 31, 2014 and 2015, the carrying values of these financial instruments approximated their fair value due to their short term nature. The carrying values of receivables from the employee interest-free loan program in other non-current assets also approximated their fair values, as the Group imputes interest at rates determined based on the prevailing interest rates in the market. The Group follows ASC subtopic 820-10, *Fair Value Measurements and Disclosures*, which establishes a three-tier fair value hierarchy, and prioritizes the inputs used in measuring fair value as follows:

Level 1 - Observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets;

Level 2 - Other inputs that are directly or indirectly observable in the marketplace; and

Level 3 - Unobservable inputs which are supported by little or no market activity.

ASC subtopic 820-10 describes three main approaches to measuring the fair value of assets and liabilities: (1) market approach; (2) income approach; and (3) cost approach. The market approach uses prices and other relevant information generated from market transactions involving identical or comparable assets or liabilities. The income approach uses valuation techniques to convert future amounts to a single present value amount. The measurement is based on the value indicated by current market expectations about those future amounts. The cost approach is based on the amount that would currently be required to replace an asset.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(z) Treasury shares**

In the years ended December 31, 2013, 2014 and 2015, the Group repurchased nil ADSs, 56,367 ADSs and nil ADSs (1 ADS = 2 ordinary shares) at a cost of nil, approximately US\$0.7 million and nil, respectively, including brokerage commissions. The repurchase of ADSs is accounted for under the cost method, whereby the entire cost of the acquired shares is recorded as treasury shares. In the years ended December 31, 2013, 2014 and 2015, the Group reissued 757,178, 563,811 and nil repurchased ADSs, respectively, to employees who were entitled to receive ADSs upon exercise of share options or upon vesting of restricted share units under the Group's share compensation plans. The Group accounted for these transactions in accordance with ASC subtopic 505-30, *Equity-Treasury Stock*.

**(aa) Government subsidies**

Government subsidies represent rewards provided by PRC government authorities to the Group, without any further obligations, for business achievements made by the Group. Government subsidies are recognized in "other income" in the consolidated statements of comprehensive loss when received, as the amount of the subsidies and the timing of payment are determined solely at the discretion of the relevant government authorities and there is no assurance that the Group will continue to receive any or similar subsidies in the future.

**(ab) Recently issued accounting pronouncements**

In May 2014, the FASB issued an ASU amending revenue recognition guidance and requiring more detailed disclosures to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. In August 2015, the FASB issued an ASU deferring the effective date of the revenue standard so it would be effective for annual and interim reporting periods beginning after December 15, 2017, with early adoption prohibited before December 15, 2016. The Group is in the process of

evaluating the impact of the adoption of this new guidance on the consolidated financial statements.

In June 2014, the FASB issued ASU No. 2014-12, *Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period* ("ASU 2014-12"). The amendments require that a performance target that affects vesting and that could be achieved after the requisite service period be treated as a performance condition. For all entities, the amendments in ASU 2014-12 are effective for annual and interim reporting periods beginning after December 15, 2015. Earlier adoption is permitted. The Group does not expect the adoption to have a material impact on the consolidated financial statements.

In August 2014, the FASB issued ASU No. 2014-15, *Presentation of Financial Statements — Going Concern* (Subtopic 205-40): *Disclosures of Uncertainties about an Entity's Ability to Continue as a Going Concern* ("ASU 2014-15"). ASU 2014-15 requires management to evaluate whether there are conditions or events that raise substantial doubt about the entity's ability to continue as a going concern within one year after the date that the financial statements are issued or are available to be issued. ASU 2014-15 also requires management to disclose certain information depending on the results of the going concern evaluation. The provisions of ASU 2014-15 are effective for annual periods ending after December 15, 2016, and for interim and annual periods thereafter. Early adoption is permitted. The Company will be required to perform an annual assessment of its ability to continue as a going concern when this standard becomes effective on January 1, 2016. The Group does not expect the adoption to have a material impact on the consolidated financial statements.



eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

**(ab) Recently issued accounting pronouncements - continued**

In April 2015, the FASB issued Accounting Standards Update 2015-08, *Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity* ("ASU 2015-08"). ASU 2015-08 changes the criteria for determining which disposals can be presented as discontinued operations and modified related disclosure requirements. Under the new guidance, a discontinued operation is defined as: (i) a disposal of a component or group of components that is disposed of or is classified as held for sale that represents a strategic shift that has or will have a major effect on an entity's operations and financial results or (ii) an acquired business or nonprofit activity that is classified as held for sale on the date of acquisition. The standard states that a strategic shift could include a disposal of (i) a major geographical area of operations, (ii) a major line of business, (iii) a major equity method investment, or (iv) other major parts of an entity. The guidance is effective prospectively for reporting periods beginning on or after December 15, 2015 and interim periods within that year. Early adoption is permitted. In 2015, the Group early adopted ASU2015-08. Under the new guidance, the disposal of a subsidiary in 2015 was not qualified as a discontinued operation, due to the disposal did not represent a strategic shift that has or will have a major effect on an entity's operations and financial results.

In January 2016, the FASB issued ASU 2016-1, *Financial Instruments-Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities*, related to accounting for equity investments, financial liabilities under the fair value option, and the presentation and disclosure requirements for financial instruments. In addition, the FASB clarified guidance related to the valuation allowance assessment when recognizing deferred tax assets resulting from unrealized losses on available-for-sale debt securities. The new standard is effective for annual periods, and interim periods within those annual periods, beginning after December 15, 2017. The Group is in the process of evaluating the impact of adopting this new guidance on the consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, which amends the existing accounting standards for lease accounting, including requiring lessees to recognize most leases on their balance sheets and making targeted changes to lessor accounting. The new standard, effective on January 1, 2019, requires a modified retrospective transition approach for all leases existing at, or entered into after, the date of initial application, with an option to use certain transition relief and allows for early adoption on January 1, 2016. The Group is in the process of

evaluating the impact of adopting this new guidance on the consolidated financial statements.

In March 2016, the FASB issued ASU 2016-08, *Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net)*. The amendments in this ASU are intended to improve the operability and understandability of the implementation guidance on principal versus agent considerations by amending certain existing illustrative examples and adding additional illustrative examples to assist in the application of the guidance. The effective date and transition of these amendments are the same as the effective date and transition of ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*. Public entities should apply the amendments in ASU 2014-09 for annual reporting periods beginning after December 15, 2017, including interim reporting periods therein. The Group is currently in the process of evaluating the impact of the adoption on its consolidated financial statements.

**(ac) Comparative information**

Certain items in prior years' consolidated financial statements have been reclassified to conform to the current period's presentation in order to facilitate comparison.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(3) ACQUISITIONS**

*2013 Acquired Company*

On November 21, 2013, the Group acquired a 51.6% controlling interest in a PRC-based software company ("2013 Acquired Company"). The total consideration was RMB18,750,000, of which RMB5,000,000 was paid to selling shareholders of 2013 Acquired Company for a 25% interest and RMB13,750,000 was injected into 2013 Acquired Company to acquire an additional 26.6% interest. The following table summarizes the allocation of the purchase price for the acquisition.

|   |              |
|---|--------------|
|   | Fair value   |
| Net assets  | (2,298,803 ) |
| Intangible assets with definite lives                 | 7,905,854    |
| Deferred tax liabilities arising from the acquisition | (1,976,463 ) |
| Total fair value of net assets acquired (a)           | 3,630,588    |
| <br>  |              |
| Purchase consideration to original shareholders (b)   | 5,000,000    |
| Noncontrolling interest (c)                           | 16,734,018   |
| Goodwill (b+c-a)                                      | 18,103,430   |

Goodwill, which is not tax deductible, is primarily attributable to the synergies expected to be achieved from the acquisition.

The fair value of noncontrolling interests was measured proportionally based on the Group's purchase price of 51.6% of 2013 Acquired Company's interests, taking into consideration of noncontrolling interests discount.

In performing the purchase price allocation, the Group considered the analyses of historical financial performance and estimates of future performance of 2013 Acquired Company's business. The fair value of intangible assets was

measured by income approach and the major components of intangible assets associated with the 2013 Acquired Company acquisition are set out below:

|                                       | Fair value | Useful lives |
|---------------------------------------|------------|--------------|
| Trade name                            | 3,076,912  | 5 years      |
| Self-developed software               | 4,828,942  | 3 years      |
| Intangible assets with definite lives | 7,905,854  |              |

The results of operation of 2013 Acquired Company were not significant and have been included in the consolidated financial statements since the acquisition date. The net loss proportionally taken by the 48.4% noncontrolling shareholders was recorded in "net loss attributable to noncontrolling interests" in the consolidated statements of comprehensive loss. Neither the results of operations since the acquisition date nor pro forma results of operations of 2013 Acquired Company were presented because the effects of 2013 Acquired Company were not material to the Group's consolidated financial statements.

eLong, Inc.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)

Amounts in Renminbi (RMB)

## (3) ACQUISITIONS - continued

*Shenzhen JL*

In 2012, the Group acquired a 35% equity interest in Shenzhen JL for consideration of RMB30,926,154 (for which the Group paid RMB24,642,154, RMB1,428,000 and RMB4,856,000 in the years ended December 31, 2012, 2013 and 2014, respectively). In 2014, the Group acquired an additional 21% equity interest in Shenzhen JL, as well as an option from a selling shareholder to repurchase her remaining equity interest at fair value in the event of any disagreement with respect to her participation rights, for total consideration of RMB60,000,000. The option was not recognized in the consolidated balance sheets as it was not legally detachable, separately exercisable, and net settleable. In 2014, the Group settled RMB52,092,771 of the purchase consideration in cash. In "accrued expenses and other current liabilities" in the consolidated balance sheets as of December 31, 2014, the Group recognized a liability for the unpaid consideration of RMB7,907,229, which was paid off in 2015. The following tables summarize the allocation of the purchase price for the acquisition.

Allocation of the purchase price for the acquisition was as follows:

|   |               |
|---|---------------|
|   | Fair value    |
| Accounts receivable, net  | 113,783,547   |
| Other current assets  | 93,492,599    |
| Non-current assets  | 5,442,860     |
| Accounts payable  | (154,282,913) |
| Accrued expenses and other current liabilities                      | (29,565,780 ) |
| Noncontrolling interest   | (229,724 )    |
| Intangible asset with definite lives                                | 76,690,000    |
| Deferred tax liabilities  | (19,172,500 ) |
| Total fair value of net assets acquired (a)                         | 86,158,089    |
| <br>  |               |
| Purchase consideration in 2014 (b)                                  | 60,000,000    |
| Investment in non-consolidated affiliates (c)                       | 34,674,235    |
| Gain on investment in non-consolidated affiliates after control (d) | 17,049,903    |
| Non-controlling interest (e)  | 65,024,631    |
| Goodwill (b+c+d+e-a)  | 90,590,680    |

The non-controlling interest was initially recorded at fair value on the acquisition date. The fair value of the non-controlling interests is estimated using the income approach. As Shenzhen JL is a private company, the fair value measurement is based on significant inputs that are not observable in the market. The fair value estimates are based on significant inputs that market participants would consider when estimating equity fair value of the same industry, which include discount rate, projected terminal value, financial multiples of companies in the same industry as Shenzhen JL and (d) adjustments for lack of control or lack of marketability. Goodwill, which is not tax deductible, is primarily attributable to the synergies expected to be achieved from the acquisition.

The fair value of the Group's pre-existing investment in non-consolidated affiliates was measured proportionally based on the Group's purchase price for a 56% equity interest in Shenzhen JL taking into consideration a discount for noncontrolling interests. Gain on investment in non-consolidated affiliates after the Group acquired controlling interests was included in "net income/(loss) in non-consolidated affiliates" in the consolidated statements of comprehensive loss for the year ended December 31, 2014.

In performing the purchase price allocation, the Group considered the analyses of historical financial performance and estimates of future performance of Shenzhen JL business. The fair value of intangible assets was measured using the income approach, and the major components of intangible assets associated with the Shenzhen JL acquisition are set out below:

|            | Fair value | Useful lives |
|------------|------------|--------------|
| Trade name | 76,690,000 | 5 years      |

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(3) ACQUISITIONS - continued**

*Shenzhen JL-continued*

In 2015, changes in circumstances in the geographical territory covered by Shenzhen JL indicated that the carrying value of the trade name might not be recoverable. With the assistance of an external valuer, the Group wrote the value of trade name down to its fair value, which was measured using the relief from royalty method. As such, an impairment charge of RMB40,401,740 was recorded as "impairment of goodwill and other intangible assets" in the consolidated statements of comprehensive loss for the year ended December 31, 2015.

The following unaudited pro forma consolidated financial information for the years ended December 31, 2013 and 2014 is presented as if the acquisition had occurred at the beginning of the periods presented. These pro forma results have been prepared for comparative purpose only and do not purport to be indicative of what operating results would have been had the acquisition actually taken place on the dates indicated.

|                                      | December 31, |             |
|--------------------------------------|--------------|-------------|
|                                      | 2013         | 2014        |
| Net revenues                         | 211,277,523  | 215,068,193 |
| Net loss attributable to eLong, Inc. | 2,602,191    | 8,079,150   |

These pro forma amounts have been derived after applying the Group's accounting policies and adjusting the results of Shenzhen JL to reflect the additional amortization that would have been charged assuming the fair value adjustments to intangible assets had been applied on January 1, 2013 and January 1, 2014, respectively.

*Jiuyou assets related to accommodation reservation business*

In December 2010, May 2012 and February 2014, the Group acquired 20%, 1.8% and 12.2%, respectively, of the equity interests in Beijing Jiuyou Technology Co., Ltd. ("Jiuyou") from selling shareholders and accounted for the

investments using the equity method. In 2014, due to a decline in the performance of Jiuyou's business, the Group fully impaired its equity method investment in Jiuyou and recorded an impairment charge of RMB31,672,147 as "net income/(loss) in non-consolidated affiliates" in the consolidated statement of comprehensive loss.

In February 2015, the Group entered into an agreement with Jiuyou's individual shareholders, pursuant to which the Group acquired certain Jiuyou assets related to accommodation reservation business for RMB5,000,000, and transferred the Group's entire equity interest in Jiuyou to Jiuyou's individual shareholders. Upon the completion of this transaction, Jiuyou ceased to be an equity method investee of the Group and the Group accounted for the acquisition of Jiuyou's accommodation reservation assets as a business combination. The Group and Jiuyou also agreed that Jiuyou will provide certain services to the Group during the next three years.

The following table summarizes the allocation of the purchase price for the acquisition of Jiuyou's assets related to the accommodation reservation business:

|                                       | Fair value | Useful lives |
|---------------------------------------|------------|--------------|
| Trade name                            | 1,570,000  | 5 years      |
| Customer list                         | 510,000    | 5 years      |
| Intangible assets with definite lives | 2,080,000  |              |
| Goodwill                              | 2,920,000  |              |
| Total purchase consideration          | 5,000,000  |              |

Goodwill, which is not tax deductible, is primarily attributable to the synergies expected to be achieved from the acquisition.

The fair value of the trade name was measured using the relief from royalty method, with a royalty rate of 1.5%, a tax rate of 25% and a discount rate of 19%, while the fair value of the customer list was measured using the multi-period excess earnings method, using an annual revenue growth rate ranging from -5% to 5%, a terminal growth rate of 3% and a discount rate of 19%.



eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****Amounts in Renminbi (RMB)****(4) DECONSOLIDATION OF A SUBSIDIARY**

On March 15, 2015, the Group entered into a share purchase agreement with an independent third party to dispose all of the Group's equity interest in Nanjing Xici Information Technology Share Co., Ltd. ("Nanjing Xici") for cash consideration of RMB75,820,000, of which RMB68,170,000 was received in 2015. Upon the completion of the transaction on March 15, 2015, the Group ceased to be the controlling shareholder of Nanjing Xici, and accordingly deconsolidated Nanjing Xici's financial statements from the Group's consolidated financial statements. The Group recognized a gain on loss of control of RMB71,081,854, which was recorded as "gain on disposition of a subsidiary" in the consolidated statements of comprehensive loss. The gain on such deconsolidation is calculated as follows:

|   | As of<br>March 15, 2015 |
|---|-------------------------|
| Cash receipt  | 68,170,000              |
| Other receivable                                      | 7,650,000               |
| Less: Cash and cash equivalents                       | 3,860,094               |
| Accounts receivable                                   | 8,910,545               |
| Prepaid expenses and other current assets             | 1,409,432               |
| Property and equipment, net                           | 2,948,705               |
| Intangible assets, net                                | 334,875                 |
| Deferred tax assets-non-current                       | 515,620                 |
| Accounts payable, accrued expenses and other payables | (11,079,712 )           |
| Noncontrolling interest                               | (2,161,413 )            |
| Gain on disposition of Nanjing Xici                   | 71,081,854              |

**(5) ACCOUNTS RECEIVABLE**

Accounts receivable consisted of the following:

December 31,

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|                                 | 2014         | 2015         |
|---------------------------------|--------------|--------------|
| Accounts receivable             | 300,623,051  | 242,081,504  |
| Allowance for doubtful accounts | (4,991,223 ) | (6,519,594 ) |
| Accounts receivable, net        | 295,631,828  | 235,561,910  |

The following table presents movements in the allowance for doubtful accounts:

|                                  | December 31, |             |             |
|----------------------------------|--------------|-------------|-------------|
|                                  | 2013         | 2014        | 2015        |
| Balance at the beginning of year | 1,503,621    | 2,254,798   | 4,991,223   |
| Additions                        | 2,650,128    | 5,256,461   | 7,504,977   |
| Write-offs                       | (1,898,952)  | (2,520,036) | (5,976,606) |
| Balance at the end of year       | 2,254,797    | 4,991,223   | 6,519,594   |

The write-offs in 2013, 2014 and 2015 consisted of a combination of accounts receivable from individual and corporate customers and travel suppliers.

eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****Amounts in Renminbi (RMB)****(6) PROPERTY AND EQUIPMENT, NET**

Property and equipment consists of the following:

|   | December 31,  |               |
|---|---------------|---------------|
|   | 2014          | 2015          |
| Computer equipment                        | 117,458,085   | 121,225,873   |
| Furniture and office equipment            | 12,505,340    | 11,668,389    |
| Leasehold improvements                    | 16,048,983    | 16,208,551    |
| Purchased software                        | 33,642,596    | 30,332,813    |
| Capitalized software development costs    | 116,453,129   | 140,123,147   |
| Software development projects in progress | 3,210,531     | 225,340       |
| Less: accumulated depreciation            | (186,963,027) | (220,983,909) |
| Property and equipment, net               | 112,355,637   | 98,800,204    |

Depreciation expenses for property and equipment were RMB33,177,649, RMB41,352,354 and RMB52,067,444, for the years ended December 31, 2013, 2014 and 2015, respectively.

As of December 31, 2014 and 2015, the Group's capitalized software development costs, including projects in progress, net of accumulated depreciation of capitalized software, were RMB42,911,873 and RMB37,306,440, respectively. For the years ended December 31, 2013, 2014, and 2015, the Group recorded depreciation relating to capitalized software development costs of RMB15,075,396, RMB20,375,208 and RMB26,428,410, respectively.

**(7) INVESTMENT IN NON-CONSOLIDATED AFFILIATES**

|                          | December 31, |           |
|--------------------------|--------------|-----------|
|                          | 2014         | 2015      |
| Cost method investments: |              |           |
| 2014 Affiliate Company   | 9,000,000    | 9,000,000 |

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|                               |            |            |
|-------------------------------|------------|------------|
| 2014 Second Affiliate Company | 6,000,000  | 6,000,000  |
| 2014 Third Affiliate Company  | -          | 2,423,934  |
| 2015 Affiliate Company        | -          | 15,000,000 |
| Total carrying value          | 15,000,000 | 32,423,934 |

|                              | December 31, |            |
|------------------------------|--------------|------------|
| Equity method investments:   | 2014         | 2015       |
| 2012 Affiliate Company       | 75,552,753   | 66,184,775 |
| 2013 Affiliate Company       | 788,932      | -          |
| 2014 Third Affiliate Company | 5,600,000    | -          |
| Total carrying value         | 81,941,685   | 66,184,775 |

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eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(7) INVESTMENT IN NON-CONSOLIDATED AFFILIATES - continued**

*2012 Affiliate Company*

In 2012, the Group invested RMB5.6 million in 2012 Affiliate Company to obtain a 30% equity interest. The Group accounted for the investment in 2012 Affiliate Company using the equity method and recognized the Group's share of the net loss of 2012 Affiliate Company on a one-quarter lag basis, as the financial statements of 2012 Affiliate Company were not available early enough to permit the Group to report its share without such a lag. In 2012, due to a decline in 2012 Affiliate Company's financial performance, a reduction in its value was considered an other-than-temporary impairment under ASC 323, and accordingly the Group's investment was fully impaired.

In 2013, 2012 Affiliate Company changed its business focus to property management software development, which was of interest to the Group. As such, in March and December 2014, the Group obtained an additional 19% equity interest through additional investments aggregating RMB76,663,200, of which RMB52,542,000 was recorded as "accrued expenses and other current liabilities" as of December 31, 2014 and was paid off in January 2015.

In 2015, the Group reached an agreement with an independent party to sell a 2.5% equity interest in 2012 Affiliate Company for cash consideration of RMB13,750,000, and recognized a disposal gain of RMB10,014,455.

The carrying amount and share of net loss for investment in 2012 Affiliate Company as of December 31, 2014 and 2015 were as follows:

|  | December 31, |              |
|--|--------------|--------------|
|  | 2014         | 2015         |
| Balance at the beginning of the year                 | -            | 75,552,753   |
| Investment in non-consolidated affiliate             | 76,663,200   | -            |
| Disposal of investment in non-consolidated affiliate | -            | (3,735,545 ) |

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|   |              |              |
|---|--------------|--------------|
| Share of net loss in non-consolidated affiliate | (1,110,447 ) | (5,632,433 ) |
| Carrying value at the end of the year           | 75,552,753   | 66,184,775   |

There was no impairment indicator for this investment in the years ended December 31, 2014 and 2015.

*2013 Affiliate Company*

On October 17, 2013, the Group acquired a 10% equity interest in 2013 Affiliate Company for RMB4,500,000, which was paid as of December 31, 2013. Given the Group's equity interest and representation on the board of directors of 2013 Affiliate Company, the Group has applied equity method accounting to account for the investment in 2013 Affiliate Company. The Group recognized Group's share of the net loss of 2013 Affiliate Company on a one-quarter lag basis, as the financial statements of 2013 Affiliate Company were not available early enough to permit the Group to report its share without such a lag.

As the fair values of the investment were lower than its carrying values, the Group recorded impairment charges of RMB3,413,146 and RMB459,253 as "net income/(loss) in non-consolidated affiliates" in the consolidated statements of comprehensive loss in the years ended December 31, 2014 and 2015, respectively.

The carrying amounts and share of net loss for investment in 2013 Affiliate Company as of December 31, 2014 and 2015 were as follows:

|  | December 31,<br>2014 | December 31,<br>2015 |
|--|----------------------|----------------------|
| Balance at the beginning of the year                   | 4,500,000            | 788,932              |
| Share of net loss in non-consolidated affiliate        | (297,922 )           | (329,679 )           |
| Impairment of investment in non-consolidated affiliate | (3,413,146 )         | (459,253 )           |
| Carrying value at the end of the year                  | 788,932              | -                    |

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(7) INVESTMENT IN NON-CONSOLIDATED AFFILIATES - continued**

*2014 Affiliate Company*

On July 21, 2014, the Group acquired a 20% equity interest in 2014 Affiliate Company for total cash consideration of RMB9,000,000. The Group applied the cost method to account for the investment as the investment was not considered to be common equity due to the investment having a substantive liquidation preference.

*2014 Second Affiliate Company*

On November 5, 2014, the Group acquired a 10% equity interest in 2014 Second Affiliate Company for total cash consideration of RMB6,000,000. The Group applied the cost method to account for the investment due to the Group's lack of ability to exercise significant influence, and the investment was not considered common equity due to the investment having a substantive liquidation preference.

There was no impairment indicator for these two investments in the years ended December 31, 2014 and 2015.

*2014 Third Affiliate Company*

On December 12, 2014, the Group invested RMB5,600,000 to acquire a 30% equity interest in 2014 Third Affiliate Company and accounted for this investment using the equity method. The total cash consideration of RMB5,600,000 was recorded as "accrued expenses and other current liabilities" in the consolidated balance sheets as of December 31, 2014 and was paid off in January 2015. The Group recognized the Group's share of the net loss of 2014 Third Affiliate Company on a one-quarter lag basis, as the financial statements of 2014 Third Affiliate Company were not available early enough to permit the Group to report its share without such a lag. The Group's share of the net loss of 2014 Third

Affiliate Company from December 12, 2014 through December 31, 2014 was not material.

On July 20, 2015, the Group disposed of a 15% equity interest in 2014 Third Affiliate Company for proceeds of RMB5,600,000 and realized a gain of RMB3,176,066 as "net income/(loss) in non-consolidated affiliates." Upon the completion of the disposition, the Group held a remaining 15% equity interest in 2014 Third Affiliate Company and switched to cost method accounting for the investment due to the Group's lack of ability to exercise significant influence. There was no impairment indicator for this investment in the years ended December 31, 2014 and 2015.

The carrying amounts and share of net loss for investment in 2014 Third Affiliate Company as of December 31, 2014 and 2015 were as follows:

|  | December 31, |             |
|--|--------------|-------------|
|  | 2014         | 2015        |
| Balance at the beginning of the year                 | -            | 5,600,000   |
| Investment in non-consolidated affiliate             | 5,600,000    | -           |
| Share of net loss in non-consolidated affiliate      | -            | (752,132 )  |
| Disposal of investment in non-consolidated affiliate | -            | (2,423,934) |
| Carrying value at the end of the year                | 5,600,000    | 2,423,934   |

#### *2015 Affiliate Company*

On April 20, 2015, the Group acquired a 9% of equity interest in 2015 Affiliate Company for cash consideration of RMB15,000,000. The Group applied the cost method to account for the investment due to the Group's lack of ability to exercise significant influence and the investment not being considered common equity due to the investment having a substantive liquidation preference. There was no impairment indicator for this investment in the year ended December 31, 2015.



**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(8) GOODWILL AND OTHER INTANGIBLE ASSETS**

The following table presents changes in goodwill:

|                                       | December 31, |             |
|---------------------------------------|--------------|-------------|
|                                       | 2014         | 2015        |
| Goodwill at the beginning of the year | 96,255,546   | 181,322,013 |
| Additions due to acquisitions         | 90,590,680   | 2,920,000   |
| Impairment of goodwill                | (5,524,213 ) | -           |
| Goodwill at the end of the year       | 181,322,013  | 184,242,013 |

Impairment charge of RMB5,524,213 for goodwill of the Group's air business reporting unit was recorded for the year ended December 31, 2014 as the implied fair value of the air business reporting unit's goodwill was lower than its carrying amount. No impairment charge for goodwill was recorded for the years ended December 31, 2013 and 2015.

Intangible assets with definite lives from acquisitions consisted of the following:

|   | December 31, |              |
|---|--------------|--------------|
|   | 2014         | 2015         |
| Customer lists  | 9,191,240    | 9,701,240    |
| Trade names   | 85,912,345   | 47,080,605   |
| Copyrights  | 192,000      | 192,000      |
| Internet domain names   | 3,903,650    | 3,903,650    |
| Self-developed software   | 4,828,942    | 4,828,942    |
| Others  | 101,300      | 138,700      |
| Less: accumulated amortization                                  | (19,380,870) | (40,940,778) |
| Total intangible assets with definite lives, net                | 84,748,607   | 24,904,359   |
| Useful lives of intangible assets with definite lives, in years | 3-5          | 3-5          |

For the years ended December 31, 2013, 2014 and 2015, the Group recorded impairment charges of RMB177,000, nil and RMB40,401,740, respectively. (See Note 3)

Amortization expenses were RMB3,964,862, RMB8,669,777 and RMB21,225,033, respectively, for the years ended December 31, 2013, 2014 and 2015. The annual estimated amortization expense of the acquired intangible assets for each of the next five years is as follows:

|       | Amortization |
|-------|--------------|
| 2016  | 8,163,571    |
| 2017  | 6,423,668    |
| 2018  | 5,792,386    |
| 2019  | 4,428,550    |
| 2020  | 96,184       |
| Total | 24,904,359   |

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(9) ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES**

Accrued expenses and other current liabilities consisted of the following:

|  | December 31, |             |
|--|--------------|-------------|
|  | 2014         | 2015        |
| Accrued payroll and welfare                                      | 59,674,605   | 68,458,147  |
| Accrued loyalty point program expenses                           | 41,944,880   | 17,629,095  |
| Accrued commission to third-party distribution partners          | 30,652,268   | 27,279,013  |
| Accrued advertisement expenses                                   | 10,684,007   | 17,295,688  |
| Accrued professional fees  | 11,578,372   | 6,187,344   |
| Accrued loss on prepurchased hotel inventory with inventory risk | 4,162,943    | 5,676,412   |
| No-show penalties collected from customers on hotels' behalf     | 14,152,924   | 21,500,634  |
| Other accrued expenses   | 28,401,452   | 8,585,321   |
| Other payables   | 19,009,543   | 30,887,208  |
| Business and other taxes   | 6,000,216    | 24,076,365  |
| Payable for investments in non-consolidated affiliates           | 58,142,000   | -           |
| Accrued purchase consideration                                   | 7,907,229    | -           |
| Total accrued expenses and other current liabilities             | 292,310,439  | 227,575,227 |

**(10) INCOME TAXES**

The Company, its subsidiaries and VIEs file separate income tax returns.

*Cayman*

Under the current laws of the Cayman Islands, the Company is not subject to tax on the Company's income or capital gains. In addition, no Cayman Islands withholding tax is imposed upon any payments of dividends.

*PRC*

In 2007, the PRC enacted a new Corporate Income Tax Law ("CIT Law") and promulgated related regulations, effective January 1, 2008, which impose a unified corporate income tax ("CIT") rate of 25% for both domestic and foreign invested enterprises. Enterprises qualified as "High New Technology Enterprises ("HNTEs") enjoy a preferential CIT rate of 15%.

eLong Information was qualified as an HNTE in 2008 under the CIT Law. As a result of renewals of its HNTE status in 2011 and 2014, respectively, eLong Information has been and will be entitled to a reduced CIT rate of 15% through 2016.

The CIT Law also imposes a 10% withholding income tax for dividends distributed by a foreign invested enterprise to its immediate holding company outside the PRC. The 10% withholding tax rate can be reduced based on tax arrangements or treaties between the PRC and other jurisdictions. Undistributed earnings generated before January 1, 2008 are exempted from withholding tax when such earnings are distributed to the foreign investor in 2008 or thereafter. The Group's foreign invested subsidiaries and its VIEs are permanently reinvesting their earnings and, as such, under ASC subtopic 740-30, *Income Taxes: Other Considerations or Special Areas*, the Company has not recorded deferred tax liabilities on the outside basis in its foreign invested subsidiaries and VIEs. The cumulative amounts of the undistributed earnings related to investments in foreign subsidiaries and VIEs were RMB23 million and nil as of December 31, 2014 and 2015, respectively. It is not practicable for the Group to estimate the amount of unrecognized deferred tax liabilities as of December 31, 2015.

**eLong, Inc.****NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****Amounts in Renminbi (RMB)****(10) INCOME TAXES - continued**

The Group's consolidated loss before income tax expense consisted of:

|         | For the year ended December 31, |               |                 |
|---------|---------------------------------|---------------|-----------------|
|         | 2013                            | 2014          | 2015            |
| Non-PRC | (8,751,310 )                    | (49,255,016 ) | (273,416,033 )  |
| PRC     | (104,217,319)                   | (208,848,135) | (768,939,163 )  |
| Total   | (112,968,629)                   | (258,103,151) | (1,042,355,196) |

Income tax expense attributable to loss from operations consisted of:

|                                       | For the year ended December 31, |              |              |
|---------------------------------------|---------------------------------|--------------|--------------|
|                                       | 2013                            | 2014         | 2015         |
| Current income tax expense/(benefit)  | 30,828,412                      | (3,810,926 ) | 20,040,148   |
| Deferred income tax (benefit)/expense | 28,651,891                      | 16,905,027   | (7,127,238 ) |
| Total                                 | 59,480,303                      | 13,094,101   | 12,912,910   |

The significant components of deferred income tax expense/(benefit) attributable to losses from operations for the years ended December 31, 2013, 2014 and 2015 were as follows:

|   | For the year ended December 31, |              |               |
|---|---------------------------------|--------------|---------------|
|   | 2013                            | 2014         | 2015          |
| Deferred income tax benefit (excluding increase in the valuation allowance for deferred tax assets) | (62,942,286)                    | (8,662,935 ) | (155,367,793) |
| Increase in the valuation allowance for deferred tax assets   | 91,594,177                      | 25,567,962   | 148,240,555   |
| Deferred income tax expense/(benefit)   | 28,651,891                      | 16,905,027   | (7,127,238 )  |

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Income tax expense differed from the amounts computed by applying the PRC corporate income tax rate of 25% for 2013, 2014 and 2015 to the Group's pretax losses from operations as a result of the following:

|   | For the year ended December 31, |              |               |
|---|---------------------------------|--------------|---------------|
|   | 2013                            | 2014         | 2015          |
| Computed expected tax benefit at PRC statutory rates                                      | (28,242,157)                    | (64,525,788) | (260,588,800) |
| Increase (reduction) in income taxes resulting from:                                      |                                 |              |               |
| Change in the valuation allowance for deferred tax assets allocated to income tax expense | 91,594,177                      | 25,567,962   | 148,240,555   |
| Adjustment to deferred tax assets and liabilities for changes in enacted tax rates        | (20,260,561)                    | 30,995,134   | -             |
| Expired net operating loss carry forwards   | 30,020                          | 41,491       | 33,957        |
| Effect of differing tax rates in jurisdictions inside the PRC                             | 10,949,401                      | 11,853,475   | 60,263,272    |
| Effect of differing tax rates in jurisdictions outside PRC                                | 2,187,827                       | 12,313,754   | 68,354,008    |
| Prior year tax return true up   | (624,609 )                      | (4,482,916 ) | (8,238,012 )  |
| Non deductible entertainment expenses   | 249,362                         | 371,541      | 457,597       |
| Non deductible allowance for doubtful accounts  | 685,320                         | 1,375,008    | 2,404,003     |
| Non deductible share-based compensation cost  | 709,413                         | 159,566      | 819,472       |
| PRC tax payment after examination   | 1,863,825                       | -            | -             |
| Others  | 338,285                         | (575,126 )   | 1,166,858     |
| Income tax expense  | 59,480,303                      | 13,094,101   | 12,912,910    |

eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(10) INCOME TAXES - continued**

Under the PRC Tax Administration and Collection Law, the statute of limitations is three years for underpayment of taxes due to computational errors made by the taxpayer or the withholding agent. The statute of limitations may be extended to five years under special circumstances, which are not clearly defined. In the case of transfer pricing issues, the statute of limitations is ten years. There is no statute of limitations in the case of tax evasion. The Group did not have any unrecognized tax benefits for the year ended December 31, 2015. No significant interest or penalty related to unrecognized uncertain tax positions was recorded in the 2013, 2014 and 2015 consolidated financial statements. The Group's management does not expect the amount of unrecognized tax benefits to increase significantly during the year ending December 31, 2016.

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are presented below.

*Deferred tax assets, current*

|  | December 31, |              |
|--|--------------|--------------|
|  | 2014         | 2015         |
| Deferred tax assets, current:            |              |              |
| eCoupon program virtual cash liability   | 35,522,328   | 35,538,632   |
| Accrued expenses                         | 7,076,715    | 4,639,154    |
| Total gross deferred tax assets, current | 42,599,043   | 40,177,786   |
| Less: valuation allowance                | (42,294,669) | (40,177,786) |
| Net deferred tax assets, current         | 304,374      | -            |

*Deferred tax assets, non-current*

December 31,

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|  | 2014              | 2015              |
|--|-------------------|-------------------|
| Deferred tax assets, non-current:                      |                   |                   |
| Operating loss carryforwards                           | 19,664,857        | 170,029,284       |
| Property and equipment                                 | (124,775 )        | 2,639,780         |
| Impairment of investment in non-consolidated affiliate | 6,083,848         | 4,039,503         |
| Advertising and promotional fees                       | 48,948,486        | 47,705,667        |
| Total gross deferred tax assets, non-current           | 74,572,416        | 224,414,234       |
| Less: valuation allowance                              | (74,056,796)      | (224,414,234)     |
| Net deferred tax assets, non-current                   | 515,620           | -                 |
| Deferred tax liabilities, non-current:                 |                   |                   |
| Acquired intangible assets in business combination     | 21,148,963        | 14,021,725        |
| Software capitalization                                | 37,919            | 37,919            |
| <b>Total deferred tax liabilities, non-current</b>     | <b>21,186,882</b> | <b>14,059,644</b> |

The gross amounts of operating loss carryforwards which will expire between 2016 and 2020 are as follows: RMB6,847,027 in 2016, RMB4,442,566 in 2017, RMB1,388,389 in 2018, RMB131,126,039 in 2019 and RMB864,281,306 in 2020.

In assessing the realization of deferred tax assets, management considers whether it is more likely than not that some or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which the temporary differences become deductible or utilized. The Group considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. Based upon an assessment of the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible or can be utilized, management has provided valuation allowances of RMB116,351,465 and RMB264,592,020 as at December 31, 2014 and 2015, respectively.



**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(11) COMMITMENTS AND CONTINGENCIES**

*Operating lease commitments*

The Group has several operating leases, primarily for offices and employee dormitories. Payments under operating leases, including periodic rent escalation and rent holidays, are expensed on a straight-line basis over the lease term.

Future minimum lease payments under operating leases (with initial or remaining lease terms in excess of one year) as of December 31, 2015 are:

|                     | Minimum<br>lease<br>payments |
|---------------------|------------------------------|
| 2016                | 19,800,434                   |
| 2017                | 15,970,491                   |
| 2018                | 12,942,353                   |
| 2019                | 4,345,105                    |
| 2020                | 2,858,602                    |
| 2021 and thereafter | 4,168,794                    |
| Total               | 60,085,779                   |

Rental expenses incurred under operating leases for the years ended December 31, 2013, 2014 and 2015 were RMB20,847,571, RMB23,876,891 and RMB28,416,459, respectively.

*Purchase commitments*

The Company entered into series of agreements with hotels to prepurchase hotel room nights and assume inventory risk, pursuant to which the Company commits to make minimum payments for such purchases as follows:

|       | <b>Minimum<br/>purchase<br/>payments</b> |
|-------|--|
| 2016  | 13,403,603                               |
| 2017  | 2,318,589                                |
| Total | 15,722,192                               |

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**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(11) COMMITMENTS AND CONTINGENCIES - continued**

*Contingencies*

In 2013, a Group subsidiary filed a lawsuit against Beijing Qunar Software Technology Co., Ltd. ("Beijing Qunar"), a subsidiary of the travel-search company Qunar Cayman Islands Limited, alleging breach of contract, and seeking total damages of approximately RMB151 million. Beijing Qunar filed a counterclaim against the Group subsidiary seeking approximately RMB8.1 million for unpaid commission payments, which had been held back by the Group's subsidiary. The Group recorded the withheld commissions in "accrued expense and other current liabilities" in the consolidated balance sheets as of December 31, 2013 and 2014.

On December 26, 2014, the Beijing First Intermediate Court ("the Court") issued a judgment in favor of eLong Information, ordering Beijing Qunar to resume cooperation with eLong Information and abide by the original contract terms by compensating eLong Information with advertising credit as required by the contract. The Court also ordered eLong Information to pay Beijing Qunar RMB8.1 million for the withheld commissions. In January 2015, both Beijing Information and Beijing Qunar appealed the Court's judgment to the Beijing Municipal High Court (the "High Court"). Since the Group could not predict the timing or ultimate outcome of the appeals, the Group did not recognize any contingent gain in the year ended December 31, 2014. In June 2015, the High Court issued a final judgment, pursuant to which, (1) the Group is required to pay approximately RMB8.1 million for the unpaid commissions; (2) Beijing Qunar is required to compensate eLong Information by providing approximately RMB88.8 million in credit to eLong Information's advertising account at Beijing Qunar; (3) Beijing Qunar is required to provide to eLong Information advertising credit of RMB27 per room night if Beijing Qunar fails to meet the room night target of 450,000 PRC domestic hotel room nights per quarter from July 1, 2015 through June 30, 2016, as specified in the original contract. In the year ended December 31, 2015, Beijing Information was entitled to receive approximately RMB113 million in total advertising credit, which, pursuant to ASC 605-50, *Customer payment and Incentive*, was initially recorded as a deduction from "sales and marketing expenses" and was subsequently expensed when consumed. The value of unused advertising credit as of December 31, 2015 was recorded as "amount due from related parties" in the consolidated balance sheet (see note 17).

*Guarantee*

In connection with the Group's air ticket business, the Group was required by the Civil Air Transport Association and the International Air Transport Association to pay deposits or to provide other guarantees in order for the issuance of air tickets. As of December 31, 2015 the account under these guarantee arrangements was approximately RMB208.5 million of which approximately RMB122.5 million and approximately RMB38.0 million were deposited and recorded as restricted cash and other non-current assets, respectively in the consolidated balance sheet; and RMB40 million and RMB8 million were provided in the form of a line of credit offered by a PRC commercial bank and a guarantee letter to the guarantor with a maturity date on December 31, 2016.

In connection with the Group's accommodation reservation business operated by Shenzhen JL, Shenzhen JL was required by certain hotels to provide guarantees of timely payment. As of December 31, 2015, a guarantee of approximately RMB14.7 million had been provided in the form of guarantee letters issued by commercial banks, which required deposits of the same amount at the commercial banks. Out of such deposits, approximately RMB12.5 million and approximately RMB2.2 million were recorded as restricted cash and prepaid expenses, respectively in the consolidated balance sheet as of December 31, 2015.

Based on historical experience and information currently available, the Group does not believe that it is probable that the Group will be required to pay any amount under these guarantee arrangements. Therefore, the Group has not recorded any liability in connection with these guarantee arrangements.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(12) SHARE-BASED COMPENSATION**

*Share options*

In April 2001, the Company adopted a share option plan (the "2001 Plan") pursuant to which the Company may grant share options to selected directors, officers, key employees and consultants of the Group. On August 26, 2003, the Company increased the number of ordinary shares authorized to be issued under the 2001 Plan from 4,000,000 to 5,500,000.

In July 2004, the Company adopted a share and annual incentive plan (the "2004 Plan") that allows the Company to grant share options, share appreciation rights, restricted shares or restricted share units to officers, employees, directors or consultants of the Group up to a maximum of 4,000,000 ordinary shares. On December 13, 2006, the Company amended the 2004 Plan to allow the grant of restricted share units to non-employees.

In May 2009, the Company adopted a share and annual incentive plan (the "2009 Plan") that allows the Company to grant share options, share appreciation rights, restricted shares or restricted share units to officers, employees, directors or consultants of the Group up to an aggregate of 3,000,000 ordinary shares. On December 30, 2009, the 2009 Plan was amended to allow equity grants to members of the Company's Board of Directors. On March 17, 2011, the Company amended the 2009 Plan to increase the maximum number of ordinary shares authorized to be issued to 6,000,000, and the maximum number of authorized shares was further increased to 12,000,000 and 17,000,000 on April 24, 2012 and September 18, 2013, respectively.

The total fair values of share options vested during the years ended December 31, 2013, 2014 and 2015 were RMB5,144,179, RMB11,881,819 and RMB6,105,016, respectively.

Share options granted under the 2001 Plan expire in ten years and options granted under the 2004 Plan expire in five or ten years, and generally vest and become exercisable ratably over three to five years from the date of grant. Options

granted under the 2009 Plan generally expire in five years and vest and become exercisable over one to three years from the date of grant.

The assumptions used to determine the grant date fair values of share options granted during 2013 included expected volatility of 57%, an expected dividend rate of 0%, a risk-free interest rate of 0.33% and an expected life of 2.31 years. There was no share option activity under the 2001 Plan during the years ended December 31, 2014 and 2015.

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eLong, Inc.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)

Amounts in Renminbi (RMB)

## (12) SHARE-BASED COMPENSATION - continued

*Share options - continued*

A summary of share option activity under the 2004 Plan for the year ended December 31, 2015 is as follows:

|  | Number<br>of<br>Ordinary<br>Shares | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term | Aggregated<br>Intrinsic<br>Value (In<br>thousands) |
|--|------------------------------------|--|---|--|
| Outstanding at December 31, 2014                 | 221,112                            | US\$ 6.38                                |   |  |
| Exercised  | (165,312 )                         | US\$ 5.55                                |   |  |
| Outstanding at December 31, 2015                 | 55,800                             | US\$ 8.82                                | 4.93 years  | US\$ -   |
| Vested and expected to vest at December 31, 2015 | 55,800                             | US\$ 8.82                                | 4.93 years  | US\$ -   |
| Exercisable at December 31, 2015                 | 55,800                             | US\$ 8.82                                | 4.93 years  | US\$ -   |

A summary of share option activity under the 2009 Plan for the year ended December 31, 2015 is as follows:

|                                  | Number<br>of Ordinary<br>Shares | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term | Aggregated<br>Intrinsic<br>Value (In<br>thousands) |
|----------------------------------|---------------------------------|--|---|--|
| Outstanding at December 31, 2014 | 751,027                         | US\$ 7.69                                |   |  |
| Exercised                        | (438,474 )                      | US\$ 7.31                                |   |  |
| Forfeited                        | (55,770 )                       | US\$ 8.71                                |   |  |
| Repurchased                      | (83,552 )                       | US\$ 8.02                                |   |  |
| Expired                          | (45,518 )                       | US\$ 8.20                                |   |  |
| Outstanding at December 31, 2015 | 127,713                         | US\$ 8.14                                | 0.91 years  | US\$ 64  |

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|  |        |           |            |      |    |
|--|--------|-----------|------------|------|----|
| Vested and expected to vest at December 31, 2015 | 58,824 | US\$ 7.88 | 0.63 years | US\$ | 51 |
| Exercisable at December 31, 2015                 | 58,824 | US\$ 7.88 | 0.63 years | US\$ | 51 |

In June 2014, the Company enacted a voluntary program which allowed certain employees to exchange certain share options which were previously vested or expected to vest for a lesser number of new restricted share units at a ratio of one share option to 0.8 restricted share units, pursuant to which 307,128 share options under the 2009 Plan were cancelled in exchange for new restricted share units in 2014.

The aggregated intrinsic value of share options outstanding and exercisable at December 31, 2015 was calculated based on the closing price of the Company's ADSs on December 31, 2015 of US\$17.11 per ADS (equivalent to US\$8.555 per ordinary share). The total intrinsic values of share options exercised during the years ended December 31, 2013, 2014 and 2015 were US\$3.0 million, US\$1.6 million and US\$2.1 million, respectively.



eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(12) SHARE-BASED COMPENSATION - continued**

The following table presents a summary of the Company's share options outstanding and exercisable at December 31, 2015:

| Range of Exercise Prices | Options Outstanding |   |   | Options Exercisable |  |
|--------------------------|---------------------|---|---|---------------------|--|
|                          | Ordinary Shares     | Weighted Average Price Per Ordinary Share | Weighted Average Remaining Contractual Life (Years) | Ordinary Shares     | Weighted Average Exercise Price Per Ordinary Share |
| \$ 2.01 - \$ 4.00        | 4                   | \$ 3.18                                   | -   | 4                   | \$ 3.18  |
| \$ 4.01 - \$ 6.00        | -                   | \$ -                                      | -   | -                   | \$ -   |
| \$ 6.01 - \$ 8.00        | 35,096              | \$ 6.87                                   | 0.34  | 29,397              | \$ 6.85  |
| \$ 8.01 - \$10.00        | 141,745             | \$ 8.63                                   | 2.65  | 78,555              | \$ 8.73  |
| \$10.01 - \$12.00        | 6,668               | \$ 10.26                                  | 0.60  | 6,668               | \$ 10.26   |
| Total                    | 183,513             | \$ 8.35                                   | 2.13  | 114,624             | \$ 8.34  |

*Restricted share units*

Restricted share units are rights to receive the Company's ordinary shares, or in the case of grants to the Company's independent directors, a cash award linked to the Company's ordinary share value. Restricted share units generally vest over a two to five-year period, and are not entitled to dividends or voting rights.

On May 22, 2015, the composition of the Company's Board of Directors was changed, with the designees of Expedia and the three independent directors resigning from the Board. Immediately before the resignations, the Board of Directors approved the vesting and cash settlement of unvested restricted share units held by the resigning directors for a price of \$14.635 per restricted share unit.

On May 22, 2015, the Company's Board of Directors approved the modification of share options and restricted share units previously granted to Mr. Guangfu Cui, former CEO of the Company, pursuant to which 1,526,466 then-unvested restricted share units became fully vested on May 22, 2015, 1,059,128 then-unvested restricted share units became vested on November 22, 2015, and 1,059,128 then-unvested restricted share units became vested on November 22, 2015 but were not exercisable until May 22, 2016. The share-based compensation expense arising from such modification of approximately RMB120.5 million was recognized in the statements of comprehensive loss for the year ended December 31, 2015. In addition, on May 22, 2015, pursuant to an agreement reached between Mr. Cui and Ctrip and C-Travel, Mr. Cui sold 1,588,692 ordinary shares held by him to C-Travel for a price of \$14.635 per share. The aggregate difference between the sales price and the market price on May 22, 2015 of RMB22.1 million was recognized in the consolidated statements of comprehensive loss for the year ended December 31, 2015. C-Travel also granted the option to Mr. Cui to exchange 529,564 ordinary shares issued by the Company for 27,679 ordinary shares issued by Ctrip, which Mr. Cui exercised on November 22, 2015. The fair value of the exchange right of approximately RMB23.7 million was recorded in the consolidated statements of comprehensive loss for the year ended December 31, 2015.

On June 1, 2015, the Company entered into amendments to certain share option agreements and restricted share unit agreements with certain employees of the Company who held options or restricted share units that were not vested as of May 27, 2015. These amendments (1) provided a revised vesting schedule and vesting conditions and (2) granted to such employees a right (the "Put Options") to sell to the Company the ordinary shares (the "Put Shares") issued upon vesting (including accelerated vesting) of certain installments of then-unvested options and restricted share units held by such employees, for a price of \$14.635 per Put Share. Pursuant to these amendments, 740,226 then-unvested restricted share units and share options were repurchased by the Company for a price of \$14.635 per share on May 27, 2015. On August 1, 2015, the Company made additional amendments of the vesting conditions for unvested restricted share units held by certain employees. As a result of series of the amendments, unvested restricted share units, other than those that were repurchased by the Company, became subject to vesting in two equal installments on May 26, 2016 and 2017. The total share-based compensation expense arising from such modifications was approximately RMB84.5 million, of which approximately RMB67.5 million was recognized in the year ended December 31, 2015 and the remaining portion will be recognized over the next two years.

eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(12) SHARE-BASED COMPENSATION - continued**

*Restricted share units-continued*

In 2015, immediately before the resignation of certain members of the Company's senior management, the Company repurchased 253,804 then-unvested restricted share units and share options held by such members of senior management for a price of \$14.635 per share. The share-based compensation expense of approximately RMB12.3 million arising from such repurchases was recognized in the year ended December 31, 2015.

The cost of restricted share unit awards is determined using the fair value, net of expected forfeitures. Compensation cost for restricted share units settled in ordinary shares is recognized on a straight-line basis over the vesting term of each tranche.

As of December 31, 2014 and 2015, the balances of cash-settled restricted share units were RMB1,600,040 and nil, respectively. The balance as of December 31, 2014 was included in "accrued expenses and other current liabilities" and was revalued each reporting period with changes in fair value recorded as share-based compensation cost.

A summary of equity-settled restricted share unit activity under the 2009 Plan for the year ended December 31, 2015 is as follows:

|                              | Number of Ordinary Shares | Weighted average<br>grant date fair value |
|------------------------------|---------------------------|---|
| Balance at December 31, 2014 | 6,156,728                 | US\$ 8.09                                 |
| Granted                      | 2,619,913                 | US\$ 8.49                                 |
| Settled                      | (2,731,726)               | ) US\$ 8.16                               |
| Forfeited                    | (1,197,022)               | ) US\$ 8.07                               |
| Repurchased                  | (910,478)                 | ) US\$ 8.02                               |

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|  |           |      |      |
|--|-----------|------|------|
| Balance at December 31, 2015                     | 3,937,415 | US\$ | 8.33 |
| Vested and expected to vest at December 31, 2015 | 3,714,091 | US\$ | 8.24 |

The total fair values of shares issued upon settlement of vested restricted share units during the years ended December 31, 2013, 2014 and 2015 were RMB33,268,711, RMB64,204,363 and RMB182,753,314, respectively.

A summary of cash-settled restricted share unit activity under the 2004 Plan for the year ended December 31, 2015 is as follows:

|                              | Number of Ordinary Shares |   |
|------------------------------|---------------------------|---|
| Balance at December 31, 2014 | 83,580                    |   |
| Settled                      | (73,128)                  | ) |
| Forfeited                    | (10,452)                  | ) |
| Balance at December 31, 2015 | -                         |   |

RMB816,978, RMB1,496,087 and RMB4,085,109 was paid to settle cash-settled restricted share units in the years ended December 31, 2013, 2014, and 2015, respectively.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(12) SHARE-BASED COMPENSATION - continued**

*Restricted share units-continued*

As of December 31, 2015, there was a total of RMB103,372,410 unrecognized compensation cost related to unvested share options and restricted share units to be recognized over a weighted-average remaining vesting period of 2.35 years. Total unrecognized compensation cost may be adjusted for future changes in estimated forfeitures.

Certain Group subsidiaries have equity incentive plans granting share-based awards to employees. Total share-based compensation expenses recognized and unrecognized under these plans were insignificant, both individually and in the aggregate, for any of the years presented.

Share-based compensation expense for the years ended December 31, 2013, 2014 and 2015 was included in cost of services and expense items as follows:

|                            | For the year ended December 31, |            |             |
|----------------------------|---------------------------------|------------|-------------|
|                            | 2013                            | 2014       | 2015        |
| Cost of services           | 2,672,546                       | 3,089,376  | 5,912,480   |
| Service development        | 19,563,206                      | 25,940,853 | 54,683,731  |
| Sales and marketing        | 8,137,223                       | 5,421,774  | 4,226,600   |
| General and administrative | 32,965,113                      | 63,223,288 | 222,719,945 |
| Total                      | 63,338,088                      | 97,675,291 | 287,542,756 |

**(13) ORDINARY SHARES**

On May 22, 2015, C-Travel, Luxuriant, Keystone and Plateno (collectively, the "Purchasers") entered into a share purchase agreement with Expedia and Expedia Asia Pacific pursuant to which the Purchasers purchased from Expedia Asia Pacific 17,290,943 ordinary shares and 28,550,704 high-vote ordinary shares of the Company for a price of \$14.635 per share. On August 17, 2015, Ocean Imagination L.P. ("Ocean Imagination") became a record holder of 6,185,649 ordinary shares and 10,213,708 high-vote ordinary shares of the Company after such shares were contributed to it by Keystone and Plateno in exchange for limited partnership interests in Ocean Imagination.

Ordinary and high-vote ordinary shares vote together as a single class on all matters submitted to a shareholder vote, and the rights of the ordinary shares and high-vote ordinary shares are the same, except that each high-vote ordinary share is entitled to 15 votes, whereas each ordinary share is entitled to one vote.

To facilitate the employee share option exercise and restricted share unit settlement process, the Company issues depositary shares to certain brokers. These shares are not considered outstanding until ADSs are issued to employees as a result of the exercise of share options or the vesting and settlement of restricted share units. As of December 31, 2014 and 2015, 1,577,926 and 229,568 depositary shares, respectively, were issued to brokers and not to the holders of the related share-based awards.

#### (14) NON-CONTROLLING INTERESTS

Non-controlling interests include the common shares in the consolidated VIE's subsidiaries. The balance is summarized as follows:

|                                       | December 31,      |              |
|---------------------------------------|-------------------|--------------|
|                                       | 2014              | 2015         |
| Balance at the beginning of the year  | 19,096,248        | 76,649,577   |
| 2013 Acquired Company                 | (3,926,697 )      | (6,620,337 ) |
| Shenzhen JL                           | 60,605,096        | (40,387,073) |
| Nanjing Xici                          | 748,440           | (2,196,459 ) |
| Other                                 | 126,490           | 64,319       |
| Carrying value at the end of the year | <b>76,649,577</b> | 27,510,027   |

eLong, Inc.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****Amounts in Renminbi (RMB)****(15) NET LOSS PER SHARE**

Basic and diluted net loss per share has been calculated as follows:

|   | For the year ended December 31, |               |                 |
|---|---------------------------------|---------------|-----------------|
|   | 2013                            | 2014          | 2015            |
| Net loss attributable to eLong, Inc.          | (167,730,074)                   | (268,943,201) | (1,015,229,541) |
| Denominator for basic net loss per share:     |                                 |               |                 |
| Weighted average number of shares outstanding | 69,454,746                      | 70,917,592    | 73,300,491      |
| Denominator for diluted net loss per share:   | 69,454,746                      | 70,917,592    | 73,300,491      |
| Basic net loss per share                      | (2.41 )                         | (3.79 )       | (13.85 )        |
| Diluted net loss per share                    | (2.41 )                         | (3.79 )       | (13.85 )        |

**(16) RISKS AND CONCENTRATION***Credit and concentration risks*

The carrying amounts of cash and cash equivalents, restricted cash, short-term investments, and accounts receivable represent the Group's maximum exposure to credit risk in relation to financial assets. As of December 31, 2014 and 2015, substantially all of the Group's cash and cash equivalents, restricted cash and short-term investments were held in banks located in the PRC, Hong Kong Special Administrative Region, the Macau Special Administrative Region and the United States. Accounts receivable are typically unsecured and denominated in RMB, and are derived from revenues earned from operations arising in the PRC. The Group performs ongoing credit evaluations of its customers' financial condition and generally does not require collateral on accounts receivable. The Group maintains an allowance for doubtful accounts and actual losses have been within management's expectations.

The Group has a diversified base of customers. No individual customer contributed more than 10% of total revenues for the years ended December 31, 2013, 2014 and 2015. No individual customer accounted for more than 10% of

accounts receivable as of December 31, 2014 and 2015.

The Group has significant reliance on the Travelsky GDS system for the air business, the Baidu search engine for online search engine marketing for the accommodation reservation business, large airlines and hotel chains to supply the Group with air ticket and hotel inventory for redistribution to the Group's customers, telecommunications, internet infrastructure and utility service providers which if disruptive could have significant impact to the Group's businesses. The Group does not have concentrations of available sources of labor, services, franchises, licenses or other rights that could, if suddenly eliminated, severely impact its operations.

*Business and economic risks*

The Group's business is subject to certain risks and concentrations including risks relating to the condition of the economy, outbreak of disease or the occurrence of natural or man-made disasters, dependence on relationships with travel suppliers, primarily hotels and airlines, dependence on third-party technology, internet service, utility services and telecommunications providers, exposure to risks associated with online commerce security, data privacy, online payment and credit card fraud.

The Group conducts substantially all of its operations in the PRC and accordingly is subject to special considerations and significant risks not typically associated with companies operating in the United States. These include risks associated with, among others, the social, political, economic and legal environment in the PRC, and competition in the travel industry.



**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(16) RISKS AND CONCENTRATION - continued**

*Business disruption and disaster risks*

The Group maintains customer service center facilities in Beijing and Hefei. Substantially all of the Group's computer and communications systems are located in Beijing and Hefei, and are vulnerable to damage or interruption from man-made or natural causes. The Group does not carry business interruption insurance to compensate for any such losses that may occur. Any business disruption or disaster may result in substantial costs and diversion of resources, which may have a material adverse effect on the Group's operations and results.

*Foreign exchange risk*

The value of the Renminbi against the U.S. dollar and other currencies fluctuates and is affected by, among other things, changes in political and economic conditions in the PRC and the United States. The conversion of RMB into foreign currencies, including U.S. dollars, is based on rates set by the PBOC or commercial banks in Hong Kong Special Administrative Region. Currently, the RMB is permitted to fluctuate within a narrow and managed band against a basket of certain foreign currencies. In the future, the PRC government may adopt a more flexible currency policy, which could result in increased exchange rate volatility and a significant appreciation or depreciation of the RMB against the U.S. dollar.

Substantially all of the Group's revenue-generating operations are transacted in Renminbi. If the Renminbi appreciates or depreciates, the Group will record foreign exchange losses or gains on United States dollar-denominated assets and liabilities. In addition, any changes in the value of the Renminbi may materially and adversely affect the value in foreign currency terms of our ADSs.

**(17) RELATED PARTY TRANSACTIONS**

The principal related party transactions for the years ended December 31, 2013, 2014 and 2015 are summarized below:

|  | For the year ended December 31, |             |             |            |
|--|---------------------------------|-------------|-------------|------------|
|  | Note                            | 2013        | 2014        | 2015       |
| Commission, advertising, non-compete waiver compensation revenues and other revenues |                                 |             |             |            |
| Expedia and its affiliates   | (i)                             | 98,197,631  | 111,178,168 | 56,541,768 |
| Ctrip and its affiliates   | (ii)                            | -           | -           | 9,532,316  |
| Plateno and its affiliated hotels  | (iii)                           | -           | -           | 5,770,880  |
| Shenzhen JL  | (vii)                           | 9,032,926   | 9,519,281   | -          |
| Others   |                                 | 92,340      | 352,541     | -          |
| Total  |                                 | 107,322,897 | 121,049,990 | 71,844,964 |

|  | For the year ended December 31, |            |            |            |
|--|---------------------------------|------------|------------|------------|
|  | Note                            | 2013       | 2014       | 2015       |
| Commission, advertising, bad debt provision and other expenses |                                 |            |            |            |
| Expedia and its affiliates                                     | (i)                             | 14,827,775 | 98         | -          |
| Ctrip and its affiliates                                       | (ii)                            | -          | -          | 7,377,809  |
| Tencent and its affiliates                                     | (iv)                            | 5,281,854  | 1,398,505  | 5,701,053  |
| Jiuyou   | (vi)                            | 63,171,034 | 45,348,211 | 2,414,967  |
| Others   |                                 | 6,048,888  | 3,399,684  | 322,104    |
| Total  |                                 | 89,329,551 | 50,146,498 | 15,815,933 |

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(17) RELATED PARTY TRANSACTIONS - continued**

The balances between the Group and its related parties as of December 31, 2014 and 2015 are summarized below:

*Amount due from related parties:*

|                                   |       | December 31, |             |
|-----------------------------------|-------|--------------|-------------|
|                                   | Note  | 2014         | 2015        |
| Expedia and its affiliates        | (i)   | 34,002,981   | -           |
| Ctrip and its affiliates          | (ii)  | -            | 96,996,695  |
| Plateno and its affiliated hotels | (iii) | -            | 322,873     |
| Tencent and its affiliates        | (iv)  | 16,952,232   | 28,460,064  |
| Qunar and its affiliates          | (v)   | -            | 90,550,547  |
| Others                            |       | 1,065,883    | 4,000       |
| Amounts due from related parties  |       | 52,021,096   | 216,334,179 |

*Amount due to related parties:*

|                                   |       | December 31, |            |
|-----------------------------------|-------|--------------|------------|
|                                   | Note  | 2014         | 2015       |
| Expedia and its affiliates        | (i)   | 127,471,578  | -          |
| Ctrip and its affiliates          | (ii)  | -            | 34,515,489 |
| Plateno and its affiliated hotels | (iii) | -            | 653,959    |
| Tencent and its affiliates        | (iv)  | 369,645      | 340,847    |
| Others                            |       | 69,047       | 997,823    |
| Amounts due to related parties    |       | 127,910,270  | 36,508,118 |

(i) The Group entered into a series of collaboration agreements with Expedia and its affiliates for cooperation in the accommodation reservation business, transportation ticketing business and advertising services. Pursuant to these

agreements, the Group was entitled (1) to receive revenue sharing from Expedia and its affiliates for accommodation reservation business and transportation ticketing business; (2) to earn revenue for the advertising services rendered to Expedia and its affiliates; and (3) to receive payments from Expedia in return for the Group's waiver of certain non-competition covenants of Expedia. As described in Note 1, on May 22, 2015, Expedia sold all of its equity interest in the Group to the Purchasers. Upon the completion of this transaction, all designees of Expedia resigned from the board of directors of the Company. As a result, Expedia and its affiliates ceased to be related parties of the Group.

(ii) Beginning when C-Travel became a shareholder of the Company in May 2015, the Company entered into a series of business collaboration agreements with affiliates of Ctrip pursuant to which (1) the Company distributes travel products provided by Ctrip's affiliates and receives a share of the Ctrip affiliates' commissions for the travel products; and (2) Ctrip distributes travel products provided by the Company and receives a share of the Company's commissions for the travel products.

(iii) Both before and after May 22, 2015, when Plateno became a shareholder of the Company, the Group entered into a series of distribution agreements with hotels affiliated with Plateno, which is an affiliate of Ocean Imagination L.P. Pursuant to these agreements, the Group provides accommodation reservation services to the hotels affiliated with Plateno and receives commissions from them for accommodation reservations booked through the Group.

(iv) The Group has entered into a series of commercial agreements with Tencent and its affiliates, including for the sale of the Group's hotel inventory on Tencent's e-commerce platform, advertising on Tencent's search engine and other online properties, payment processing on Tencent's payment process platform and marketing cooperation. The majority of the amount due from Tencent and its affiliates represents the balances paid online by customers but held by Tencent's e-commerce platform, which were in transition to the Group's bank accounts as of December 31, 2014 and 2015, respectively.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(17) RELATED PARTY TRANSACTIONS - continued**

(v) On October 26, 2015, Ctrip completed a share exchange transaction with Baidu, Inc, pursuant to which Ctrip acquired ordinary shares of Qunar Cayman Islands Limited ("Qunar") representing 45% of the voting equity of Qunar. As such, since October 27, 2015, Qunar and its affiliates have been related parties of the Group. As of December 31, 2015, the balance of amounts due from Qunar and its affiliates represents the value of unused Qunar advertising credit belonging to the Group (see Note 11). Transactions between Qunar and its affiliates and the Group between October 26, 2015 and December 31, 2015 were not material.

(vi) Under a cooperation agreement entered into in September 2010, and subsequently amended, the Group provides a private-label website and pays commissions to Jiuyou. In December 2014, the Group recorded an impairment charge for its investment in Jiuyou and recorded RMB10,500,000 bad debt provision for the advance to Jiuyou. The probable credit loss was included in "general and administrative" in the consolidated statements of comprehensive income/(loss) for the year ended December 31, 2014. As stated in Note 3, upon the completion of the transfer of Jiuyou's shares in February 2015, Jiuyou ceased to be a related party of the Group.

(vii) As described in note 3, Shenzhen JL was consolidated in 2014 and accordingly ceased to be the Group's external related party. The balance represents the accommodation reservation revenue earned by the Group from Shenzhen JL prior to its consolidation.

**(18) RESTRICTED NET ASSETS**

The Group's ability to pay dividends is primarily dependent on eLong, Inc. receiving distributions of funds from its PRC subsidiaries and VIEs. PRC laws and regulations permit payments of dividends by the Group's PRC subsidiaries and VIEs only out of their retained earnings, if any, as determined in accordance with PRC accounting standards. The results of operations reflected in the Group's consolidated financial statements prepared in accordance with U.S. GAAP differ from those reflected in the statutory financial statements of the Group's PRC subsidiaries and VIEs prepared in accordance with PRC accounting standards.

Under PRC law, the Company's PRC subsidiaries are required to provide for certain statutory reserves, namely a general reserve, an enterprise expansion fund and a staff welfare and bonus fund. The subsidiaries are required to allocate at least 10% of their after tax profits on an individual company basis as determined under PRC accounting standards to the general reserve and have the right to discontinue allocations to the general reserve if such reserve has reached 50% of paid-in registered capital on an individual company basis. Appropriations to the enterprise expansion fund and staff welfare and bonus fund are at the discretion of the Board of Directors of the subsidiaries. The Company's VIEs are also subject to similar statutory reserve requirements. These reserves can only be used for specific purposes and are not transferable to the Company in the form of loans, advances or cash dividends. As of December 31, 2014 and 2015, the Company's PRC subsidiaries and VIEs had appropriated RMB3,665,186 and RMB9,825,772, respectively, of retained earnings for their statutory reserves.

In addition, the paid-in registered capital of the Company's PRC subsidiaries and VIEs is also deemed restricted net assets.

Foreign exchange and other regulations in the PRC further restrict the Company's PRC subsidiaries and VIEs from transferring funds to the Company in the form of loans, advances or cash dividends. As of December 31, 2014 and 2015, restricted net assets of the Company's PRC subsidiaries and VIEs were RMB93,373,296 and RMB190,403,394, respectively.

#### **(19) FAIR VALUE MEASUREMENTS**

The fair value of cash equivalents, restricted cash, and short-term investments is based on observable inputs in non-active markets, and are therefore classified as Level 2 in the ASC 820-10 three-tier hierarchy. The fair value of employee interest-free loan is based on inputs that are readily available from public markets, and are therefore classified as Level 2 in the hierarchy. The carrying value of cash equivalents, restricted cash, short-term investments and employee interest-free loan approximates fair value.

eLong, Inc.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)

Amounts in Renminbi (RMB)

## (19) FAIR VALUE MEASUREMENTS - continued

Assets and liabilities measured or disclosed at fair value as of December 31, 2014 are summarized below:

|  | Total fair value as of December 31, 2014 | Fair value measurement or disclosure as of December 31, 2014 using Quoted prices in active markets for identical assets (Level 1) | Significant observable inputs (Level 2) | Significant other unobservable inputs (Level 3) | Impairment charges |
|--|--|---|---|---|--------------------|
| Fair value disclosures                                     |  |   |   |   |                    |
| Cash equivalents (time deposits)                           | 186,578,667                              | -   | 186,578,667                             | -   | -                  |
| Cash equivalents (money market funds in the PRC)           | 93,660,365                               | -   | 93,660,365                              | -   | -                  |
| Restricted cash (time deposits)                            | 123,936,600                              | -   | 123,936,600                             | -   | -                  |
| Short-term investments (time deposits)                     | 1,306,634,495                            | -   | 1,306,634,495                           | -   | -                  |
| Other current assets (interest free employee loan)         | 3,432,785                                | -   | 3,432,785                               | -   | -                  |
| Other non-current assets (interest free employee loan)     | 7,632,434                                | -   | 7,632,434                               | -   | -                  |
| Non-recurring fair value measurements                      |  |   |   |   |                    |
| Amounts due from Jiuyou                                    | 1,062,395                                | -   | -                                       | 1,062,395                                       | (10,500,000)       |
| Investment in Jiuyou                                       | 788,932                                  | -   | -                                       | 788,932   | (35,085,293)       |
| Goodwill   | -  | -   | -                                       | -   | (5,524,213)        |
| Total assets measured at fair value on non-recurring basis | 1,851,327                                | -   | -                                       | 1,851,327                                       | (51,109,506)       |

During the year ended December 31, 2014, certain amounts due from Jiuyou, the investment in Jiuyou and goodwill of the Group were measured using significant unobservable inputs (Level 3), using a discounted cash flow approach assuming a certain discount rate, and were written down from their respective carrying values to fair value. The

corresponding impairment charges incurred were recorded in the consolidated statements of comprehensive loss. The recoverable amount of these assets was determined based on observable inputs by reference to the comparable rate of return on equity, after-tax cost of debt, percentage of equity in the capital structure, percentage of debt in the capital structure, risk free rate of return, market rate of return, and geared equity beta.

Assets and liabilities measured or disclosed at fair value as of December 31, 2015 are summarized as below:

|  | Total fair value as of December 31, 2015 | Fair value measurement or disclosure as of December 31, 2015 using Quoted prices in active markets for identical assets (Level 1) | Significant observable inputs (Level 2) | Significant other unobservable inputs (Level 3) | Impairment charges |
|--|--|---|---|---|--------------------|
| Fair value disclosures                                     |  |   |   |   |                    |
| Cash equivalents (time deposits)                           | 443,438,723                              | -   | 443,438,723                             | -   | -                  |
| Cash equivalents (money market funds in the PRC)           | 857,201                                  | -   | 857,201                                 | -   | -                  |
| Restricted cash (time deposits)                            | 146,479,837                              | -   | 146,479,837                             | -   | -                  |
| Short-term investments (time deposits)                     | 244,507,124                              | -   | 244,507,124                             | -   | -                  |
| Other current assets (interest free employee loan)         | 3,051,018                                | -   | 3,051,018                               | -   | -                  |
| Other non-current assets (interest free employee loan)     | 5,728,265                                | -   | 5,728,265                               | -   | -                  |
| Non-recurring fair value measurements                      |  |   |   |   |                    |
| Investment in 2013 Affiliate Company                       | -  | -   | -                                       | -   | (459,253 )         |
| Intangible assets associated with Shenzhen JL              | 18,393,927                               | -   | -                                       | 18,393,927                                      | (40,401,740)       |
| Total assets measured at fair value on non-recurring basis | 18,393,927                               | -   | -                                       | 18,393,927                                      | (40,860,993)       |



**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(19) FAIR VALUE MEASUREMENTS - continued**

In December 2015, the management of the Group wrote down the value of the investment in 2013 Affiliate Company to zero, as a result of declining financial performance and a change in the business circumstances of the investee. As described in Note 3, the Group wrote the value of the trade name down to its fair value as of December 31, 2015. The valuation was made using the relief from royalty method, based on a royalty rate of 0.12%, a discount rate of 16.5% and a terminal growth rate of 4%.

**(20) SUBSEQUENT EVENTS**

On February 4, 2016, the Company entered into a definitive Agreement and Plan of Merger (the "Merger Agreement") with China E-dragon Holdings Limited ("Parent") and China E-dragon Mergersub Limited ("Merger Sub"), a wholly owned subsidiary of Parent, pursuant to which Parent will acquire the Company. At the closing of the transaction, Parent will be owned by a consortium of certain existing shareholders, including C-Travel, TCH, Ocean Imagination and Luxuriant, along with Seagull Limited and certain management members of the Company (the "Buyer Group"). Under the terms of the Merger Agreement, the shareholders other than those in the Buyer Group will receive US\$9.00 in cash for each ordinary share (a "Share") that they hold, or US\$18.00 in cash for each ADS that they hold.

The purpose of the merger is to enable Parent to acquire 100% control of the Company in a transaction in which the Company's shareholders other than the holders of Excluded Shares (as defined below) will be cashed out in exchange for \$9.00 per Share (or \$18.00 per ADS), so that Parent will bear the rewards and risks of the sole ownership of the Company after the merger, including any future earnings and growth of the Company as a result of improvements to the Company's operations or acquisitions of other businesses. Immediately following the completion of the merger, the Company will cease to be a publicly traded company and will instead become a privately-held company owned directly by Parent and indirectly by the other members of the Buyer Group (other than Merger Sub). Following the completion of the merger, the ADSs will cease to be listed on NASDAQ, and price quotations with respect to sales of the ADSs in the public market will no longer be available. In addition, upon filing of Form 15 by the Company in connection with the completion of the merger, the Company's duty to file periodic reports with the SEC will be suspended immediately, and registration of the ADSs and the underlying Shares under the Exchange Act will be terminated 90 days after the filing of Form 15 or such shorter period as may be determined by the SEC. Accordingly, the Company will no longer be required to file periodic reports with the SEC. After completion of the merger, the

Company's shareholders will no longer enjoy the rights or protections the United States federal securities laws provide, including reporting obligations for directors, officers and principal holders of securities of the Company. Furthermore, following the completion of the merger, the American depositary shares program for the ADSs will terminate.

Under the terms of the merger agreement, at the effective time of the merger (the "Effective Time"),

(I) each outstanding Share, other than the following items, will be cancelled in exchange for the right to receive \$9.00 in cash without interest (the "Per Share Merger Consideration")

- (i) 25,440,699 Ordinary Shares and 33,589,204 High-Vote Ordinary Shares beneficially owned by the Rollover Shareholders<sup>1</sup> (such Shares collectively, the "Rollover Shares");
- (ii) Shares (including Shares represented by ADSs) owned by Parent, the Company, or their respective direct or indirect subsidiaries;  
Shares (including Shares represented by ADSs) held by the ADS depositary reserved for the issuance, settlement and allocation upon exercise or vesting of the Company's equity awards under the Company's equity plans (Shares described under (i) through (iii) above are collectively referred to herein as the "Excluded Shares");
- (iii) Shares owned by shareholders who have validly exercised and have not effectively withdrawn or lost their dissenters' rights under the Cayman Islands Companies Law (the "Dissenting Shares") and
- (iv) Shares represented by ADSs
- (v) Shares represented by ADSs

<sup>(1)</sup> TCH, C-Travel, Ocean Imagination and Luxuriant are collectively referred as the "Rollover Shareholders".

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(20) SUBSEQUENT EVENTS - continued**

(II) each issued and outstanding ADS together with the Shares underlying such ADS (other than any ADS representing Excluded Shares) will be cancelled in exchange for the right to receive \$18.00 in cash per ADS without interest (the “Per ADS Consideration”), in each case net of any applicable withholding taxes described in the merger agreement.

(III) The Excluded Shares will be cancelled for no consideration and the Dissenting Shares will be cancelled for their fair value as determined in accordance with, and subject to compliance with, the Cayman Islands Companies Law.

Under the terms of the support agreement entered into by and among Parent and the Rollover Shareholders (the “Support Agreement”), concurrently with the execution and delivery of the merger agreement, at the Effective Time, the Rollover Shares will be cancelled for no consideration, and each Rollover Shareholder will, at the closing of the merger, subscribe or cause its affiliate to subscribe, for the number and class of shares in Parent set forth in the Support Agreement.

In addition, at the Effective Time,

(I) each outstanding fully vested option to purchase Shares (each a “Company Option”) granted under the Company’s equity plans, other than the vested Company Options held by the Executive Equity holders<sup>2</sup>, will be cancelled and immediately converted into the right to receive in exchange therefor an amount of cash (the “Option Consideration”) equal to (a) the excess, if any, of (i) the Per Share Merger Consideration over (ii) the exercise price per Ordinary Share subject to such Company Option, multiplied by (b) the number of Ordinary Shares underlying such Company Option, provided that if the exercise price of any such Company Option is equal to or greater than the Per Share Merger Consideration, such Company Option will be cancelled without any payment therefor.

(II) each outstanding fully vested restricted share unit (each a “Company RSU Award”) granted under the Company's equity plans, other than the vested Company RSU Awards held by the Executive Equity holders, will be cancelled and immediately converted into the right to receive in exchange therefor an amount of cash (the “RSU Award Consideration”) equal to (a) the Per Share Merger Consideration multiplied by (b) the number of Ordinary Shares underlying such Company RSU Award.

(III) each outstanding unvested Company Option granted under the Company's equity plans, other than the unvested Company Options held by the Executive Equity holders, will be cancelled and immediately converted into the right to receive in exchange therefor an award of options to purchase (each a “Parent Option” and collectively, the “Parent Options”) (a) the same number of Parent common shares as the total number of Ordinary Shares subject to such Company Option immediately prior to the Effective Time, (b) at a per-share exercise price equal to the exercise price per Ordinary Share at which such Company Option was exercisable immediately prior to the Effective Time, subject to and in accordance with the terms of the applicable Company's equity plans and award agreement, and subject further, if applicable, to adjustments in accordance with the terms of the merger agreement to provide substantially the same economic terms of such Company Option.

(IV) each outstanding unvested Company RSU Award granted under the Company's equity plans, other than the unvested Company RSU Awards held by the Executive Equity holders (as defined below) and the Company RSU Awards held by the Guangfu Cui, the Former CEO, will be cancelled and immediately converted into the right to receive in exchange therefor an award of Parent restricted share units (each a “Parent RSU Award” and collectively, the “Parent RSU Awards”) to acquire the same number of Parent common shares as the total number of Ordinary Shares subject to such Company RSU Award immediately prior to the Effective Time, subject to and in accordance with the terms of the applicable Company's equity plans and award agreement, and subject further, if applicable, to adjustments in accordance with the terms of the merger agreement to provide substantially the same economic terms of such Company RSU Award.

(V) each outstanding Company Option held by Executive Equity holders will be cancelled and immediately converted into the right to receive in exchange therefor either the Option Consideration (if any) or a Parent Option, as specified in, and in accordance with, the relevant agreement among each such Executive Equity holder, Parent and Merger Sub (each an “Executive Excluded Securities Letter”).

(2) "Executive Equity holder(s)" represents certain member(s) of the Company's executive management.

**eLong, Inc.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**Amounts in Renminbi (RMB)**

**(20) SUBSEQUENT EVENTS - continued**

(VI) each outstanding Company RSU Award held by each Executive Equity holder, will be cancelled and immediately converted into the right to receive in exchange therefor, either the RSU Award Consideration or a Parent RSU Award, as specified in, and in accordance with the terms and conditions of the relevant Executive Excluded Securities Letter of such Executive Equity holder.

(VII) each Company RSU Award held by Guangfu Cui will be cancelled and immediately converted into the right to receive in exchange therefor the RSU Award Consideration, in accordance with the terms and conditions of an agreement among the Guangfu Cui, Parent, Merger Sub and the Company.

The merger remains subject to the satisfaction or waiver of the conditions set forth in the merger agreement, including obtaining the requisite authorization and approval of the shareholders of the Company. In order for the merger to be completed, the merger agreement, the plan of merger and the merger must be authorized and approved by a special resolution of the Company passed by an affirmative vote of holders of Shares representing at least two-thirds of the voting power of the outstanding Shares entitled to vote present and voting in person or by proxy as a single class at the extraordinary general meeting of the shareholders of the Company.

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**Item 19: Exhibits.**

- 1.1 Third Amended and Restated Memorandum of Association of eLong, Inc. (incorporated by reference to Exhibit 3.1 of periodic report on Form 6-K furnished to the SEC on December 30, 2010).
- 1.2 Third Amended and Restated Articles of Association of eLong, Inc. (incorporated by reference to Exhibit 3.2 of periodic report on Form 6-K furnished to the SEC on December 30, 2010).
- 2.1 Deposit Agreement between eLong, Inc. and JPMorgan Chase Bank (incorporated by reference to Exhibit 99(a) to the company's Registration Statement on Form F-6 filed with the SEC on October 8, 2004).
- 2.2 Amendment No. 1 to Deposit Agreement (incorporated by reference to Exhibit 99(a)(2) to the company's Post-Effective Registration Statement on Form F-6 filed with the SEC on April 11, 2005).
- 2.3 Amended and Restated Deposit Agreement between eLong, Inc. and JPMorgan Chase Bank, N.A. (incorporated by reference to Exhibit 99(a) to the Post-Effective Amendment to Registration Statement on Form F-6 filed with the SEC on July 15, 2014).
- 4.1 Transaction Agreement among IACT Asia Pacific Limited (currently known as Expedia Asia Pacific-Alpha Limited), InterActiveCorp, eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd. and eLongNet Hi-Tech (Beijing) Co., Ltd., dated July 23, 2004 (incorporated by reference to Exhibit 10.35 to the company's Registration Statement on Form F-1 filed with the SEC on October 7, 2004).
- 4.2 Investor Rights Agreement among eLong, Inc., Expedia Asia Pacific-Alpha Limited and TCH Sapphire Limited, dated May 16, 2011 (incorporated by reference to Exhibit 4.3 of periodic report on Form 6-K furnished to the SEC on May 20, 2011).
- 4.3 Indemnification Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Expedia, Inc., and Expedia Asia Pacific-Alpha Limited, dated May 18, 2010 (incorporated by reference to Exhibit 4.36 to the company's Annual Report on Form 20-F filed with the SEC on June 29, 2011).
- 4.4 Indemnification Agreement among Purple Mountain Holding Ltd, Yue (Justin) Tang and eLong, Inc, dated April 13, 2011 (incorporated by reference to Exhibit 4.37 to the company's Annual Report on Form 20-F filed with the SEC on June 29, 2011).
- 4.5 Indemnification Agreement among Purple Mountain Holding Ltd, Yue (Justin) Tang and eLong, Inc, dated August 9, 2011 (incorporated by reference to Exhibit 4.34 to the company's Annual Report on Form 20-F filed with the SEC on April 26, 2012).
- 4.6 Amended and Restated Securities Escrow Agreement among Purple Mountain Holding Ltd., Yue (Justin) Tang, eLong, Inc. and CSC Trust Company, dated August 9, 2011 (incorporated by reference to Exhibit 4.35 to the company's Annual Report on Form 20-F filed with the SEC on April 26, 2012).
- 4.7 eLong, Inc. Stock and Annual Incentive Plan (incorporated by reference to Exhibit 4.14 to Amendment No. 1 to the company's Registration Statement on Form F-1 filed with the SEC on October 12, 2004).

4.8 eLong, Inc. 2009 Share and Annual Incentive Plan, as amended on September 18, 2013 (incorporated by reference to Exhibit 4.8 to the company's Annual Report on Form 20-F filed with the SEC on March 31, 2014).

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- 4.9 Collaboration Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Expedia, Inc., Expedia Asia Pacific-Alpha and certain Expedia affiliates, dated September 25, 2012 (incorporated by reference to Exhibit 4.1 of the company's periodic report on Form 6-K furnished to the SEC on September 28, 2012).
- 4.10 Employment Agreement between eLong, Inc. and Guangfu Cui, effective as of October 8, 2007 (incorporated by reference to Exhibit 4.58 to the company's Annual Report on Form 20-F filed with the SEC on June 30, 2008).
- 4.11 Amendment to Employment Agreement between eLong, Inc. and Guangfu Cui, dated June 13, 2012 (incorporated by reference to Exhibit 4.14 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.12 Form of Loan Agreement between eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd. (incorporated by reference to Exhibit 4.35 to the company's Annual Report on Form 20-F filed with the SEC on June 29, 2011).
- 4.13 Power of Attorney by Guangfu Cui, dated December 26, 2012 (incorporated by reference to Exhibit 4.28 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.14 Declaration and Undertaking from Guangfu Cui and Chunhua Huang to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.29 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.15 Power of Attorney by Jason Zhen Xie, dated December 28, 2012 (incorporated by reference to Exhibit 4.30 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.16 Declaration and Undertaking from Jason Zhen Xie and Haiyan Shen to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd., dated December 28, 2012 (incorporated by reference to Exhibit 4.31 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.17 Sixth Amended and Restated Loan Agreement among eLong, Inc., Guangfu Cui and Jason Zhen Xie, dated December 26, 2012 (incorporated by reference to Exhibit 4.32 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.18 Equity Interests Pledge Agreement among eLongNet Information Technology (Beijing) Co., Ltd., Guangfu Cui and Jason Zhen Xie, dated December 26, 2012 (incorporated by reference to Exhibit 4.33 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.19 Sixth Amended and Restated Exclusive Purchase Right Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Beijing eLong Information Technology Co., Ltd., Guangfu Cui and Jason Zhen Xie, dated December 26, 2012 (incorporated by reference to Exhibit 4.34 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.20 Sixth Amended and Restated Business Operations Agreement among eLongNet Information Technology (Beijing) Co., Ltd., Beijing eLong Information Technology Co., Ltd., Guangfu Cui and Jason Zhen Xie, dated December 26, 2012 (incorporated by reference to Exhibit 4.35 to the company's





- 4.21 Share and Debt Transfer Agreement among eLong, Inc., Guangfu Cui, Jason Zhen Xie and Gary Haochuan Ding, dated November 10, 2014. (incorporated by reference to Exhibit 4.21 to the Company's Annual Report on Form 20-F filed with the SEC on March 13, 2015).
- 4.22 Power of Attorney by Gary Haochuan Ding, dated November 10, 2014. (incorporated by reference to Exhibit 4.22 to the Company's Annual Report on Form 20-F filed with the SEC on March 13, 2015).
- 4.23 Declaration and Undertaking from Gary Haochuan Ding and Yanping Wang to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd., dated November 10, 2014. (incorporated by reference to Exhibit 4.23 to the Company's Annual Report on Form 20-F filed with the SEC on March 13, 2015).
- 4.24 Seventh Amended and Restated Loan Agreement among eLong, Inc., Guangfu Cui and Gary Haochuan Ding, dated November 10, 2014. (incorporated by reference to Exhibit 4.24 to the Company's Annual Report on Form 20-F filed with the SEC on March 13, 2015).
- 4.25 Equity Interests Pledge Agreement, among eLongNet Information Technology (Beijing) Co., Ltd., Guangfu Cui and Gary Haochuan Ding, dated November 10, 2014. (incorporated by reference to Exhibit 4.25 to the Company's Annual Report on Form 20-F filed with the SEC on March 13, 2015).
- 4.26 Seventh Amended and Restated Business Operations Agreement among eLongNet Information Technology (Beijing) Co., Ltd., Beijing eLong Information Technology Co., Ltd., Guangfu Cui and Gary Haochuan Ding, dated November 10, 2014. (incorporated by reference to Exhibit 4.26 to the Company's Annual Report on Form 20-F filed with the SEC on March 13, 2015).
- 4.27 Seventh Amended and Restated Exclusive Purchase Right Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Beijing eLong Information Technology Co., Ltd., Guangfu Cui and Gary Haochuan Ding, dated November 10, 2014. (incorporated by reference to Exhibit 4.27 to the Company's Annual Report on Form 20-F filed with the SEC on March 13, 2015).
- 4.28 Cooperation Agreement between eLongNet Information Technology (Beijing) Co., Ltd. and Beijing eLong Information Technology Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.36 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.29 Amended and Restated Technical Services Agreement among eLongNet Information Technology (Beijing) Co., Ltd. and Beijing eLong Information Technology Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.37 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.30 Amended and Restated Trademark License Agreement among eLongNet Information Technology (Beijing) Co., Ltd. and Beijing eLong Information Technology Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.38 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.31 Amended and Restated Domain Name License Agreement among eLongNet Information Technology (Beijing) Co., Ltd. and Beijing eLong Information Technology Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.39 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.32 Power of Attorney by Guangfu Cui, dated December 26, 2012 (incorporated by reference to Exhibit 4.40 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).

4.33 Power of Attorney by Guangfu Cui, dated August 15, 2013 (incorporated by reference to Exhibit 4.26 to the company's Annual Report on Form 20-F filed with the SEC on March 31, 2014).

4.34 Declaration and Undertaking from Guangfu Cui and Chunhua Huang to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.41 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).

- 4.35 Declaration and Undertaking from Guangfu Cui and Chunhua Huang to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd., dated August 15, 2013 (incorporated by reference to Exhibit 4.28 to the company's Annual Report on Form 20-F filed with the SEC on March 31, 2014).
- 4.36 Sixth Amended and Restated Loan Agreement between eLong, Inc. and Guangfu Cui, dated December 26, 2012 (incorporated by reference to Exhibit 4.42 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.37 Amendment to the Sixth Amended and Restated Loan Agreement between eLong, Inc. and Guangfu Cui, dated August 15, 2013 (incorporated by reference to Exhibit 4.30 to the company's Annual Report on Form 20-F filed with the SEC on March 31, 2014).
- 4.38 Equity Interests Pledge Agreement between eLongNet Information Technology (Beijing) Co., Ltd. and Guangfu Cui, dated December 26, 2012 (incorporated by reference to Exhibit 4.43 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.39 Amendment to the Equity Interests Pledge Agreement between eLongNet Information Technology (Beijing) Co., Ltd. and Guangfu Cui, dated August 15, 2013 (incorporated by reference to Exhibit 4.32 to the company's Annual Report on Form 20-F filed with the SEC on March 31, 2014).
- 4.40 Sixth Amended and Restated Exclusive Purchase Right Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Beijing Asiamedia Interactive Advertising Co., Ltd., and Guangfu Cui, dated December 26, 2012 (incorporated by reference to Exhibit 4.44 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.41 Sixth Amended and Restated Business Operations Agreement among eLongNet Information Technology (Beijing) Co., Ltd., Beijing Asiamedia Interactive Advertising Co., Ltd., and Guangfu Cui, dated December 26, 2012 (incorporated by reference to Exhibit 4.45 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.42 Amendment to the Sixth Amended and Restated Business Operations Agreement among eLongNet Information Technology (Beijing) Co., Ltd., Beijing Asiamedia Interactive Advertising Co., Ltd., and Guangfu Cui, dated August 15, 2013 (incorporated by reference to Exhibit 4.35 to the company's Annual Report on Form 20-F filed with the SEC on March 31, 2014).
- 4.43 Amended and Restated Trademark License Agreement among eLongNet Information Technology (Beijing) Co., Ltd. and Beijing Asiamedia Interactive Advertising Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.46 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.44 Amended and Restated Advertising Technical Consulting and Services Agreement among eLongNet Information Technology (Beijing) Co., Ltd. and Beijing Asiamedia Interactive Advertising Co., Ltd., dated December 26, 2012 (incorporated by reference to Exhibit 4.47 to the company's Annual Report on Form 20-F filed with the SEC on April 25, 2013).
- 4.45\* Equity Interest Transfer Agreement between Guangfu Cui and Hao Jiang, dated September 7, 2015.
- 4.46\* Equity Interest Transfer Agreement between Haochuan Ding and Rong Zhou, dated September 7, 2015.

- Succession Agreement among eLong, Inc, eLongNet Information Technology (Beijing) Co., Ltd., Beijing
- 4.47\* eLong Information Technology Co., Ltd., Guangfu Cui, Haochuan Ding, Hao Jiang and Rong Zhou, dated September 7, 2015.
- 4.48\* Power of Attorney by Hao Jiang, dated September 7, 2015.
- 4.49\* Power of Attorney by Rong Zhou, dated September 7, 2015.
- 4.50\* Declaration and Undertaking from Hao Jiang and Shanshan Zhao to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd., dated September 7, 2015.

- 4.51\* Declaration and Undertaking from Rong Zhou and Jiehui Niu to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd., dated September 7, 2015.
- 4.52\* Eighth Amended and Restated Loan Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Hao Jiang and Rong Zhou, dated September 7, 2015.
- 4.53\* Equity Interests Pledge Agreement, among eLongNet Information Technology (Beijing) Co., Ltd., Hao Jiang and Rong Zhou, dated September 7, 2015.  
Eighth Amended and Restated Business Operations Agreement among eLongNet Information Technology (Beijing) Co., Ltd., Beijing eLong Information Technology Co., Ltd., Hao Jiang and Rong Zhou, dated September 7, 2015.
- 4.54\* Eighth Amended and Restated Exclusive Purchase Right Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Beijing eLong Information Technology Co., Ltd., Hao Jiang and Rong Zhou, dated September 7, 2015.
- 4.55\* Equity Interest Transfer Agreement between Guangfu Cui and Hao Jiang, dated September 7, 2015.
- 4.56\* Succession Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Beijing Asiamedia Interactive Advertising Co., Ltd., Guangfu Cui and Hao Jiang, dated September 7, 2015.
- 4.57\* Power of Attorney by Hao Jiang, dated September 7, 2015.
- 4.58\* Declaration and Undertaking from Hao Jiang and Shanshan Zhao to eLong, Inc. and eLongNet Information Technology (Beijing) Co., Ltd.
- 4.59\* Seventh Amended and Restated Loan Agreement among eLong, Inc., Hao Jiang and eLongNet Information Technology (Beijing) Co., Ltd., dated September 7, 2015.
- 4.60\* Equity Interests Pledge Agreement between eLongNet Information Technology (Beijing) Co., Ltd. and Hao Jiang, dated September 7, 2015.  
Seventh Amended and Restated Business Operations Agreement among eLongNet Information Technology (Beijing) Co., Ltd., Beijing Asiamedia Interactive Advertising Co., Ltd., and Hao Jiang, dated September 7, 2015.
- 4.61\* Seventh Amended and Restated Exclusive Purchase Right Agreement among eLong, Inc., eLongNet Information Technology (Beijing) Co., Ltd., Beijing Asiamedia Interactive Advertising Co., Ltd., and Hao Jiang, dated September 7, 2015.
- 4.62\* Employment Agreement between eLong, Inc. and Hao Jiang, effective as of July 8, 2015
- 4.63\* Subsidiaries of Registrant.
- 4.64\* Certification of Chief Executive Officer Required by Rule 13a-14(a).

12.2\* Certification of Chief Financial Officer Required by Rule 13a-14(a).

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- 13.1\*\* Certification of Chief Executive Officer Required by Rule 13a-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code.
- 13.2\*\* Certification of Chief Financial Officer Required by Rule 13a-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code.
- 15.1\* Consent of Independent Registered Public Accounting Firm.
- 15.2\* Consent of DaHui Lawyers
- 101.INS\* XBRL Instance Document
- 101.SCH\* XBRL Taxonomy Extension Schema Document
- 101.CAL\* XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF\* XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB\* XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE\* XBRL Taxonomy Extension Presentation Linkbase Document

\* Filed herewith

\*\*Furnished herewith



**SIGNATURES**

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

Date: April 28, 2016

**eLong, Inc.**

/s/ Hao Jiang  
Hao Jiang  
Chief Executive Officer

/s/ Philip Yang  
Philip Yang  
Chief Financial Officer