Orchids Paper Products CO /DE
Form 10-Q
August 09, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE x ACT OF 1934

For the quarterly period ended June 30, 2018

OR
..TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 001-32563

Orchids Paper Products Company
(Exact name of Registrant as Specified in its Charter)

Delaware
23-2956944
(State or Other Jurisdiction of (I.R.S. Employer
Incorporation or Organization) Identification No.)

# Edgar Filing: Orchids Paper Products CO /DE - Form 10-Q 

## Pryor, Oklahoma 74361

(Address of Principal Executive Offices and Zip Code)

## (918) 825-0616

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirement for the past 90 days. Yes $\times$ No ${ }^{*}$

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months. Yes x No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer " Accelerated Filer x Non-accelerated Filer " Smaller Reporting Company " Emerging growth company *

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

Number of shares outstanding of the issuer's Common Stock, par value \$.001 per share, as of July 31, 2018: 10,670,348 shares.
ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES
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## PART I. FINANCIAL INFORMATION

## ITEM 1. Financial Statements

## ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

## (In thousands, except share data)

|  | June 30, 2018 <br> (unaudited) | $\begin{aligned} & \text { December 31, } \\ & 2017 \end{aligned}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash | \$ 8,004 | \$ 3,823 |
| Accounts receivable, net of allowance of \$80 and \$353 in 2018 and 2017, respectively | 12,712 | 11,825 |
| Receivables from related party | 615 | 1,042 |
| Inventories, net | 23,055 | 20,563 |
| Income taxes receivable | 458 | 499 |
| Prepaid expenses | 1,533 | 957 |
| Other current assets | 798 | 684 |
| Total current assets | 47,175 | 39,393 |
| Property, plant and equipment (including from consolidated VIE \$17,415 and \$17,415 in 2018 and 2017, respectively) | 372,398 | 370,761 |
| Accumulated depreciation | (93,697 ) | (85,003 |
| Net property, plant and equipment | 278,701 | 285,758 |
| Restricted cash (including from consolidated VIE \$5 and \$3 in 2018 and 2017, respectively) | 155 | 3 |
| VAT receivable |  | 242 |
| Intangible assets, net of accumulated amortization of \$4,877 and \$4,411 in 2018 and 2017, respectively | 13,113 | 13,579 |
| Goodwill | 7,560 | 7,560 |
| Total assets | \$ 346,704 | \$ 346,535 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ 10,400 | \$ 12,068 |
| Accounts payable to related party | 3,735 | 3,390 |
| Accrued liabilities | 3,427 | 3,202 |


| Short-term notes payable | 909 | 317 |
| :--- | :--- | :--- |
| Current portion of long-term debt (Note 7) | 183,754 | 168,903 |
| Total current liabilities | 202,225 | 187,880 |
|  |  |  |
| Long-term debt including capital leases, less current portion (Note 7) | 32 | 33 |
| Other long-term liabilities (from consolidated VIE) <br> Deferred income taxes <br> Commitment and contingencies (Note 4) <br> Stockholders' equity: | 6,434 | 5,240 |
| Common stock, $\$ .001$ par value, 25,000,000 shares authorized, 10,670,348 and |  |  |
| 10,670,348 shares issued and outstanding in 2018 and 2017, respectively | 11 | 11 |
| Additional paid-in capital | 104,528 |  |
| Retained earnings | 28,198 | 104,359 |
| Total stockholders' equity | 132,737 | 141,417 |
| Total liabilities and stockholders' equity | $\$ 346,704$ | $\$ 346,535$ |

See notes to unaudited consolidated interim financial statements.

## ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except share and per share data) (unaudited)

|  | Three Months Ended June 30, 20182017 |  |  |  | Six Months Ended June 30, 20182017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$45,858 |  | \$ 38,443 |  | \$94,106 |  | \$73,797 |  |
| Cost of sales | 45,263 |  | 36,929 |  | 90,638 |  | 70,314 |  |
| Gross profit | 595 |  | 1,514 |  | 3,468 |  | 3,483 |  |
| Selling, general and administrative expenses | 5,700 |  | 3,289 |  | 9,333 |  | 5,908 |  |
| Intangibles amortization | 233 |  | 233 |  | 466 |  | 466 |  |
| Operating loss | (5,338 | ) | (2,008 | ) | (6,331 | ) | (2,891 | ) |
| Interest expense | 4,530 |  | 560 |  | 7,919 |  | 1,077 |  |
| Other income, net | (177 | ) | (115 | ) | (332 | ) | (282 | ) |
| Loss before income taxes | (9,691 | ) | (2,453 |  | (13,918 | ) | (3,686 | ) |
| Provision for (benefit from) income taxes: |  |  |  |  |  |  |  |  |
| Current | (2,971 | ) | (5,826 | ) | (5,377 | ) | (11,197 | ) |
| Deferred | $\begin{aligned} & 205 \\ & (2,766 \end{aligned}$ | ) | $\begin{aligned} & 5,420 \\ & (406 \end{aligned}$ |  | $\begin{aligned} & 678 \\ & (4,699 \end{aligned}$ |  | $\begin{aligned} & 10,418 \\ & (779 \end{aligned}$ | ) |
| Net loss | \$ (6,925 | ) | \$ $(2,047$ | ) | \$ 9,219 | ) | \$ 2,907 | ) |
| Net loss per common share: |  |  |  |  |  |  |  |  |
| Basic | \$ (0.65 | ) | \$ (0.20 | ) | \$(0.86 | ) | \$(0.28 | ) |
| Diluted | \$ (0.65 | ) | \$ (0.20 | ) | \$(0.86 | ) | \$(0.28 | ) |

Weighted average common shares used in calculating net loss per common share:

Basic
Diluted
10,670,348
10,367,315
10,670,348
10,334,494
$10,670,348 \quad 10,367,315 \quad 10,670,348 \quad 10,334,494$

Cash dividends declared per share
\$
\$
\$
\$0.35

See notes to unaudited consolidated interim financial statements.

## ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

## (In thousands) (unaudited)

|  | Six Months Ended June 30, 20182017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flows From Operating Activities |  |  |  |  |
| Net loss | \$ (9,219 | ) | \$ $(2,907$ | ) |
| Adjustments to reconcile net loss to net cash (used in) provided by operating activities: |  |  |  |  |
| Depreciation and amortization | 9,703 |  | 7,127 |  |
| Provision for doubtful accounts | (273 | ) | - |  |
| Deferred income taxes | (5,161 | ) | 9,470 |  |
| Stock compensation expense | 188 |  | 266 |  |
| Changes in cash due to changes in operating assets and liabilities: |  |  |  |  |
| Accounts receivable, including amounts due to related party | (187 | ) | (5,059 | ) |
| Inventories | (2,492 | ) | (2,522 | ) |
| Income taxes receivable | 41 |  | 5,350 |  |
| Prepaid expenses | (576 | ) | 606 |  |
| Non-current income taxes receivable | - |  | (10,370 | ) |
| Other assets | 128 |  | (234 | ) |
| Accounts payable, including amounts due to related party | (766 | ) | 2,763 |  |
| Accrued liabilities | 225 |  | 573 |  |
| Net cash (used in) provided by operating activities | (8,389 | ) | 5,063 |  |
| Cash Flows From Investing Activities |  |  |  |  |
| Purchases of property, plant and equipment | (2,194 | ) | (35,439 | ) |
| Net cash used in investing activities | (2,194 | ) | (35,439 | ) |
| Cash Flows From Financing Activities |  |  |  |  |
| Principal payments on long-term debt | (2,288 | ) | (2,276 | ) |
| Net borrowings on revolving credit line | 22,363 |  | 27,925 |  |
| Payments on delayed draw term loan | (3,159 | ) | - |  |
| Borrowings on short-term notes | 909 |  | - |  |
| Payments on short-term notes | (317 | ) | - |  |
| Net proceeds from follow-on stock offering | - |  | (35 | ) |
| Net proceeds from at-the-market stock offering | (19 | ) | 1,760 |  |
| Overdrafts | - |  | 165 |  |
| Dividends paid to stockholders | - |  | (3,607 | ) |
| Proceeds from the exercise of stock options | - |  | 134 |  |
| Deferred debt issuance costs | (2,573 | ) | (1,183 | ) |
| Net cash provided by financing activities | 14,916 |  | 22,883 |  |
| Total increase (decrease) in cash | 4,333 |  | (7,493 | ) |


| Cash, including restricted cash, beginning | 3,826 | 10,026 |
| :--- | :--- | :---: |
| Cash, including restricted cash, ending | $\$ 8,159$ | $\$ 2,533$ |
| Supplemental Disclosure: |  |  |
| Interest paid | $\$ 7,230$ | $\$ 2,799$ |
| Income taxes refunded | $\$(41$ | $\$(5,354$ |
| Tax benefits realized from stock options exercised | $\$-$ | $\$ 59$ |
| Capital expenditures invoiced but not yet paid | $\$-$ | $\$ 7,116$ |

See notes to unaudited consolidated interim financial statements.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

Note 1 - Summary of Business and Significant Accounting Policies

## Business

Orchids Paper Products Company and its subsidiaries (collectively, "Orchids" or the "Company") produce bulk tissue paper, known as parent rolls, and convert parent rolls into finished products, including paper towels, bathroom tissue and paper napkins. The Company predominately sells its products for use in the "at home" market under private labels to a customer base consisting primarily of dollar stores, discount retailers and grocery stores that offer limited alternatives across a wide range of products, and, to a lesser extent, the "away from home" market. The Company has owned and operated its manufacturing facility in Pryor, Oklahoma since 1998. On June 3, 2014, the Company completed the acquisition of certain assets from Fabrica de Papel San Francisco, S.A. de C.V. ("Fabrica") pursuant to an asset purchase agreement (see Note 2). In connection with the acquisition of these assets, the Company formed three wholly-owned subsidiaries: Orchids Mexico DE Holdings, LLC, Orchids Mexico DE Member, LLC, and OPP Acquisition Mexico, S. de R.L. de C.V ("Orchids Mexico"). In April 2015, the Company announced the construction of a new manufacturing facility in Barnwell, South Carolina. In conjunction with this project, the Company established a wholly-owned subsidiary: Orchids Paper Products Company of South Carolina. Furthermore, in connection with a New Market Tax Credit ("NMTC") transaction in December 2015 (see Note 13), the Company created Orchids Lessor SC, LLC, another wholly-owned subsidiary. The accompanying consolidated financial statements include the accounts of Orchids and these wholly-owned subsidiaries. All significant intercompany transactions and balances have been eliminated in consolidation. The Company's common stock trades on the NYSE American under the ticker symbol "TIS."

## Basis of Presentation

The accompanying financial statements have been prepared without an audit, pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted ("GAAP") in the United States have been condensed or omitted pursuant to the rules and regulations. However, the Company believes that the disclosures made are adequate to make the information presented not misleading when read in conjunction with the audited financial statements and the notes in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017, filed with the SEC on March 16, 2018. Management believes that the financial statements contain all adjustments necessary for a fair presentation of the results for the interim periods presented. All adjustments were of a normal, recurring nature. The results of operations for the interim period are not necessarily

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indicative of the results for the entire fiscal year. Certain prior period amounts in the accompanying financial statements have been reclassified to conform to the current period presentation. These reclassifications did not affect previously reported amounts of net loss.

## Management Plans

In assessing the Company's liquidity, management reviews its cash and its operating and capital expenditure commitments. The Company's liquidity needs are to meet its working capital requirements, operating expenses and capital expenditure obligations. As of June 30, 2018, the Company's current liabilities exceeded the current assets by approximately $\$ 155.0$ million as $\$ 176.8$ million of long-term debt, net of debt issuance costs, with stated maturities beyond 12 months are included in current liabilities due to uncertainty regarding the Company's ability to meet existing debt covenants over the next twelve-month period.

At June 30, 2018, the Company was not in compliance with certain covenants under its Second Amended and Restated Credit Agreement (the "Credit Agreement") with U.S. Bank National Association ("U.S. Bank") or its Loan Agreement for New Markets Tax Credit financing (the "NMTC Loan Agreement"), and obtained a waiver from its lenders. On August 3, 2018, the Company entered into Amendment No. 9 to the Credit Agreement and Amendment No. 6 to the NMTC Loan Agreement, which permits the Company to borrow up to the full commitment under the revolving line of credit, which includes a revolver commitment of $\$ 33.1$ million and a debt reserve of $\$ 12.9$ million, defers future interest and principal payments until October 31, 2018, and amends certain reporting and forecast requirements. The Company's credit facilities have been amended for each of the last seven quarters.

Additionally, the Company previously disclosed its initiative to refinance its existing debt obligations, as well as to explore alternative financing and capital-raising activities, in order to address its liquidity needs and to maintain sufficient access to the loan and capital markets on commercially acceptable terms to finance its business. Amendment No. 8 included a timeline to achieve milestones associated with seeking a sale. Based on feedback from the financial and strategic participants currently expressing interest in executing on such a solution, more time was needed. In support of these efforts, Amendment No. 9 to the Credit Agreement extends the milestone dates in place by which the Company, with the assistance of its investment banker and chief strategic officer, is required to accomplish certain actions related to the Company's pursuit of strategic alternatives such as a sale or refinancing, including negotiating and executing by August 31, 2018 (i) a purchase agreement for the sale of the Company's equity or assets or (ii) a binding commitment from institutional lenders to refinance the Company's debt obligations, in either case in an amount sufficient to repay the Company's debt obligations to its existing lenders in full.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

## Note 1 - Summary of Business and Significant Accounting Policies (continued)

Management is evaluating options to address its capital structure and liquidity needs. In support of these efforts, management is pursuing various initiatives including, but not limited to, the following:

Cash management: An attentive and strategic focus on cash flow has been implemented. A weekly cash flow forecast -is produced that analyzes cash flow activities as well as anticipated cash flow. Also, the Company is focused on optimizing working capital management;
Operating results: Management is focusing on operating results, with the goal of bringing the Company's financial performance back in line with historical operating results;
Capital spending: With the completion of the Company's capital expansion plans, management expects to significantly decrease capital expenditures in 2018;
Strategic options: The Company's investment banker and chief strategic officer are assisting the Company in pursuing all strategic options, such as a sale, capital raise, refinancing, or other transactions;
-Debt refinancing: Continued undertakings to partially or completely refinance the debt, and
Diligence request response: Continue to respond to the outstanding diligence requests from the strategic and financial participants that continue to participate in our strategic alternatives process.

The Company intends to continue to seek to consummate a strategic transaction or to refinance its existing long-term debt obligations as required by its existing lender in order to pay off its existing debt, though there can be no assurance that the Company will be able to consummate such a transaction or refinancing on terms that are satisfactory to it, or at all. If the Company is unable to obtain another suitable amendment and/or a refinancing is not completed, the Company may also need to seek another amendment of its Credit Agreement with its existing lenders, or the bank syndicate could declare a default. There can be no assurance that the Company's lenders will agree to further waivers or amendments to the existing debt covenants.

## Revenue Recognition

The Company's revenue streams are derived from sales of various consumer tissue products and parent rolls, which are generally capable of being distinct and accounted for as single performance obligations to deliver tangible goods. Accordingly, revenue is recognized at the point in time when control of the asset is transferred to the customer, generally upon delivery of the goods. Revenues for products loaded on customer trailers are recognized when the

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customer has accepted custody and left the Company's dock. Revenues for products shipped to customers are recognized when control passes upon shipment. No revenue is recognized over time, and the Company's sales revenues do not give rise to deferred assets and liabilities. The Company records a receivable when revenue is recognized prior to payment and it has an unconditional right to payment. Accounts receivable are generally collected within 45 days of being invoiced.

Certain of our agreements with customers provide for cash discounts, trade promotions, customer returns and other deductions. Currently, we recognize revenue from the sale of goods measured at the fair value of the consideration received or receivable, net of provisions for customer incentives. Customer discounts and pricing allowances are included in net sales. Revenue net of provisions for customer incentives is only recognized to the extent that it is probable that a significant reversal of any incremental revenue will not occur. Significant judgment is required by management to determine the most probable amount of variable consideration to apply as a reduction to net sales. The Company has also elected to use the practical expedient to not disclose unsatisfied or partially satisfied performance obligations as no obligations are expected to be satisfied in a period greater than one year.

In many cases, customers pick up their purchased product, and in these cases, the Company does not recognize freight expense. When, in accordance with agreed upon terms with customers, the Company arranges for third-party freight companies to deliver the products, freight expense is accrued and recognized as a component of costs of goods sold as a fulfillment cost when the product is shipped and revenue is recognized. Expected freight costs are included in quoted prices to customers.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

## Note 1 - Summary of Business and Significant Accounting Policies (continued)

Accounts receivable are carried at original invoice amount less an estimate made for doubtful receivables based on a review of all outstanding amounts. Management determines the allowance for doubtful accounts by regularly evaluating individual customer receivables and considering a customer's financial condition, credit history, and current economic conditions. Receivables are written-off when deemed uncollectible. Recoveries of receivables previously written-off are recorded when received. The Company does not typically charge interest on trade receivables.

## Recently Adopted Accounting Pronouncements

In May 2017, the Financial Accounting Standards Board ("FASB") issued ASU No. 2017-09, Compensation - Stock Compensation (Topic 718): Scope of Modification Accounting ("ASU 2017-09"). ASU 2017-09 provides guidance about which changes to the terms or conditions of a share-based payment award require an entity to apply modification accounting. ASU 2017-09 became effective for the Company on January 1, 2018. Adoption of ASU 2017-09 did not have a material impact on the Company's financial statements.

In November 2016, the FASB issued ASU No. 2016-18, Statement of Cash Flows (Topic 230): Restricted Cash ("ASU 2016-18"). ASU 2016-18 requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. ASU No 2016-18 became effective, on a retrospective basis, for the Company on January 1, 2018. All prior periods have been adjusted to conform to the current period presentation, which resulted in a decrease in cash used in investing activities of $\$ 70,000$ for the six months ended June 30, 2017 on the Consolidated Statement of Cash Flows.

In October 2016, the FASB issued ASU No. 2016-16, Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory ("ASU 2016-16"). ASU 2016-16 requires the recognition of the income tax consequences of an intra-entity transfer of an asset, other than inventory, when the transfer occurs. ASU 2016-16 became effective, on a modified retrospective basis, for the Company on January 1, 2018. Adoption of ASU 2016-16 did not have a material impact on the Company's financial statements.

In August 2016, the FASB issued ASU No. 2016-15, Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments ("ASU 2016-15"). ASU 2016-15 made eight targeted changes to how cash receipts and cash payments are presented and classified in the statement of cash flows. ASU 2016-15 became effective for the Company on January 1, 2018. The new standard requires adoption on a retrospective basis unless it is impracticable to apply, in which case it should be applied prospectively as of the earliest date practicable. Adoption of ASU 2016-15 did not have a material impact on the Company's financial statements.

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606) ("ASU 2014-09"). ASU 2014-09 clarifies the principles for recognizing revenue and develops a common revenue standard under U.S. GAAP under which an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 and all subsequently issued clarifying ASUs replace most existing revenue recognition guidance in U.S. GAAP. The standard permits the use of either the retrospective or modified retrospective transition method upon adoption. ASU 2014-09 became effective for the Company on January 1, 2018. The Company elected to use the modified retrospective method of adoption and did not have an adjustment to retained earnings upon adoption. The Company did not recognize any significant changes in the timing or method of revenue recognition, did not significantly change any accounting policies or practices, and did not make any significant changes to accounting systems or controls upon adoption of ASU 2014-09.

In January 2017, the FASB issued ASU No. 2017-04, Intangibles-Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment ("ASU 2017-04"). ASU 2017-04 provides for a one-step quantitative impairment test, whereby a goodwill impairment loss will be measured as the excess of a reporting unit's carrying amount over its fair value (not to exceed the total goodwill allocated to that reporting unit). It eliminates Step 2 of the current two-step goodwill impairment test, under which a goodwill impairment loss is measured by comparing the implied fair value of a reporting unit's goodwill with the carrying amount of that goodwill. ASU 2017-04 is effective, on a prospective basis, for SEC filers for interim and annual periods beginning after December 15, 2019, with early adoption permitted. Management is currently assessing the impact ASU 2017-04 will have on the Company, but it is not expected to have a material impact on the Company's financial statements.

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments ("ASU 2016-13"). ASU 2016-13 replaces the incurred loss impairment methodology in current GAAP with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. ASU 2016-13 is effective for SEC filers for interim and annual periods beginning after December 15, 2019. Management is currently assessing the impact ASU 2016-13 will have on the Company, but it is not expected to have a material impact on the Company's financial statements.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

# NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued) 

## Note 1 - Summary of Business and Significant Accounting Policies (continued)

Accounting Pronouncements Issued But Not Currently Effective

In June 2018, the FASB issued ASU 2018-07, Compensation - Stock Compensation (Topic 718): Improvements to Nonemployees Share-Based Payment Accounting ("ASU 2018-07"). ASU 2018-07 expands the scope of Topic 718 (which currently only includes share-based payments to employees) to include share-based payments issued to nonemployees for goods or services. With the adoption of ASU 2018-07, the accounting for share-based payments for nonemployees and employees will be substantially the same. ASU 2018-07 is effective for public companies for annual and interim periods beginning after December 15, 2018, with early adoption permitted. Management is currently assessing the impact ASU 2018-07 will have on the Company, but it is not expected to have a material impact on the Company's financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842) ("ASU 2016-02"). ASU 2016-02 requires lessees to recognize lease assets and lease liabilities on the balance sheet but did not make significant changes to the effects of lessee accounting on the statement of operations or statement of cash flows. ASU 2016-02 is effective for public companies for annual and interim periods beginning after December 15, 2018, with early adoption permitted. Management is currently assessing the impact ASU 2016-02 will have on the Company, but it is not expected to have a material impact on the Company's financial statements.

## Note 2 -Related Party Transactions and Fabrica

On May 5, 2014, Orchids Paper Products Company and its wholly owned subsidiary, Orchids Mexico, entered into an asset purchase agreement ("APA") with Fabrica to acquire certain assets and $100 \%$ of the U.S. business of Fabrica. On June 3, 2014, the Company closed on the transaction set forth in the APA, and in connection therewith, entered into a supply agreement ("Supply Agreement") and a lease agreement ("Equipment Lease Agreement") (collectively, the "Fabrica Transaction").

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The Company entered into the following transactions with Fabrica during the three and six-month periods ended June 30:

|  | $\begin{array}{l}\text { Three Months Ended June } \\ 30,\end{array}$ |  | $\begin{array}{l}\text { Six Months Ended June } \\ 30,\end{array}$ |  |
| :--- | :--- | :--- | :--- | :--- |
|  | $\begin{array}{l}2018 \\ \text { (In thousands) }\end{array}$ | 2017 | 2018 | 2017 |
| (In thousands) |  |  |  |  |$\}$

Goodwill

There were no changes to the $\$ 7.6$ million goodwill recognized from the Fabrica Transaction during the three and six-month periods ended June 30, 2018 and 2017. No goodwill impairment has been recorded as of June 30, 2018.

## Note 3 - Fair Value Measurements

The Company does not report any assets or liabilities at fair value in the financial statements. However, the fair value of the Company's long-term debt is estimated by management to approximate the carrying value (before deducting unamortized debt issuance costs) of $\$ 187.7$ million and $\$ 170.8$ million at June 30, 2018 and December 31, 2017, respectively. Management's estimates are based on periodic comparisons of the characteristics of the Company's obligations, including floating interest rates, credit rating, maturity and collateral, to current market conditions as stated by an independent third-party financial institution. Such valuation inputs are considered a Level 2 measurement in the fair value valuation hierarchy.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

## Note 4 - Commitments and Contingencies

The Company may be involved from time to time in litigation arising from the normal course of business. In management's opinion, as of the date of this report, the Company is not engaged in legal proceedings which individually or in the aggregate are expected to have a materially adverse effect on the Company's results of operations or financial condition.

## Gas purchase commitments

In the fourth quarter of 2017, the Company entered into contracts to purchase natural gas for both the Pryor, Oklahoma and the Barnwell, South Carolina facilities. Contracted volumes with fixed pricing provide for approximately $80 \%$ of the Company's natural gas requirements at its Pryor facility through December 31, 2019 and approximately $70 \%$ of its natural gas requirements at its Barnwell facility through September 30, 2019. Commitments under these contracts are as follows:

| Period | PRYOR, OKLAHOMA |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Price |  |  | Price |  | Price |  |  |
|  | MMBTU | Uper | MMBTUs | per | MMBTUs |  | MMBTUs |  |
|  | MMBTU |  |  | MMBTU |  | MMBTU |  | MMBTU |
| 3Q 2018 | 30,000 | \$ 2.89 | 60,000 | \$ 2.75 | 15,000 | \$ 2.58 | 13,222 | * |
| 4Q 2018 | 30,000 | \$ 2.89 | 60,000 | \$ 2.75 | 15,000 | \$ 2.58 | 23,844 | * |
| 1Q 2019 | 30,000 | \$ 2.89 | 60,000 | \$ 2.75 | 15,000 | \$ 2.58 | 25,029 | * |
| 2Q 2019 | 30,000 | \$ 2.89 | 60,000 | \$ 2.75 | 15,000 | \$ 2.58 | 22,011 | * |
| 3Q 2019 | 30,000 | \$ 2.89 | 60,000 | \$ 2.75 | 15,000 | \$ 2.58 | 13,222 | * |
| 4Q 2019 | 30,000 | \$ 2.89 | 60,000 | \$ 2.75 | 15,000 | \$ 2.58 | 23,844 | * |
| 1Q 2020 | - | \$ | - | \$ - | - | \$ | 130,029 | * |
| 2Q 2020 | - | \$ - | - | \$ - | - | \$ | 127,011 | * |
| 3Q 2020 | - | \$ | - | \$ | - | \$ - | 118,222 | * |
| 4Q 2020 | - | \$ - | - | \$ - | - | \$ - | 128,844 | * |

[^0]

Purchases under these gas contracts were approximately $\$ 0.5$ million and $\$ 1.0$ million for the three and six months ended June 30, 2018, respectively. If the Company is unable to purchase the contracted amounts and the market price at that time is less than the contracted price, the Company would be obligated under the terms of the agreement to reimburse an amount equal to the difference between the contracted amount and the amount actually purchased, multiplied by the difference between the contract price and a price designated in the contract (approximates spot price).

In June 2018, the Compensation Committee authorized the Company to enter into agreements with certain key employees providing for severance payments and the continuation of certain other employee benefits in the event of termination of employment without cause following a change of control of the Company. The Compensation Committee believes these agreements for severance payments and benefits will assist the Company in fulfilling its objective of retaining key managerial talent.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES <br> NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued) 

## Note 5 - Inventories

Inventories at June 30, 2018 and December 31, 2017 were as follows:

|  | June 30, <br>  <br> 2018 | December 31, <br>  <br> (In thousands) |
| :--- | :---: | :---: |
|  | $\$ 7,094$ | $\$ 6,032$ |
| Raw materials | 6,643 | 5,526 |
| Bulk paper rolls | 9,541 | 9,134 |
| Converted finished goods | $(223$ | $(129$ |
| Inventory valuation reserve |  |  |
|  | $\$ 23,055$ | $\$ 20,563$ |

Note 6 - Property, Plant and Equipment

Property, plant and equipment at June 30, 2018 and December 31, 2017 was:

Land
Buildings and improvements
Machinery and equipment
Vehicles
Nondepreciable machinery and equipment (parts and spares)
Construction-in-process

Estimated

| June 30, December 31, <br> 2018 2017 | Useful <br> Lives |  |
| :--- | :--- | :--- |
| (In thousands) |  |  |
| $\$ 4,582$ | $\$ 4,582$ | - |
| 62,393 | 62,358 | 7 to 40 |
| 288,891 | 286,291 | 2.5 to 40 |
| 1,836 | 1,836 | 3 to 5 |
| 13,059 | 12,680 | - |
| 1,637 | 3,014 | - |
| $\$ 372,398$ | $\$ 370,761$ |  |

The Company capitalizes interest for major capital projects. Capitalized interest is added to the cost of the underlying assets and is depreciated over the useful lives of those assets. Interest expense for the three and six months ended June

30, 2017, excludes $\$ 1.1$ million and $\$ 1.8$ million, respectively, of interest capitalized on significant projects. No interest expense was capitalized for the three or six months ending June 30, 2018.

## Note 7 - Long-Term Debt and Revolving Line of Credit

In April 2015, the Company entered into its Second Amended and Restated Credit Agreement (the "Credit Agreement") with U.S. Bank National Association ("U.S. Bank") to add $\$ 40$ million of borrowing capacity under a delayed draw term loan. In June 2015, the Company entered into Amendment No. 2 to obtain additional borrowing capacity. This amendment combined $\$ 20.0$ million outstanding under an existing revolving line of credit and $\$ 27.3$ million outstanding under an existing term loan into a $\$ 47.3$ million term loan, increased the delayed draw facility from $\$ 40$ million to $\$ 115$ million (later amended to $\$ 108.5$ million), and extended the maturity of the delayed draw facility from August 2015 to June 2020. Proceeds from the delayed draw term loan were used solely to finance the purchase and installation of new equipment and construction at the Barnwell, South Carolina facility. In January 2017, the Company entered into Amendment No. 3, which increased the total loan commitment, amended the pricing schedule, provided more lenient terms for financial covenant requirements, and amended the terms of the draw loan to provide for additional advance amounts available to the Company for the purposes of acquiring or improving real estate. In March 2017, the Company entered into Amendment No. 4, which waived the permitted total Leverage Ratio for the first two quarters of 2017 and provided additional flexibility under the financial covenant requirements, and extended the period during which funds may be drawn under the delayed draw loan. The delayed draw loan of $\$ 108.5$ million was fully drawn as of October 2017. In June 2017, the Company entered into Amendment No. 5, which, in addition to waiving the required Fixed Charge Coverage Ratio for the period ended June 30, 2017, restricted the Company from making any dividend or other distribution payments with respect to its equity unless the Company has achieved a Leverage Ratio of less than 4 to 1 for two consecutive fiscal quarters and no Default or Event of Default (as defined in the Credit Agreement) exists or would exist following such payment. The amount and timing of dividend payments otherwise remains subject to the judgment and approval of the Board of Directors. On November 7, 2017, the Company entered into Amendment No. 6 to the Credit Agreement, and Amendment No. 3 to its Loan Agreement for New Markets Tax Credit (the "NMTC Loan Agreement"), each of which, in addition to providing waivers for covenant defaults, provided for a minimum EBITDA covenant, amended the pricing schedule, and amended certain reporting requirements. On February 28, 2018, the Company entered into Amendment No. 7 to the Credit Agreement and on March 1, 2018 entered into Amendment No. 4 to the NMTC Loan Agreement, each of which, in addition to providing waivers for covenant defaults, revised the minimum EBITDA covenant, amended the pricing schedule, and amended certain reporting requirements. On April 19, 2018 the Company entered into Amendment No. 8 to the Credit Agreement and Amendment No. 5 to the NMTC Loan Agreement, each of which, in addition to providing waivers for covenant defaults, eliminated the Fixed Charge Coverage Ratio, Leverage Ratio and minimum EBITDA covenant requirements, increased the borrowing capacity under the revolving line of credit by $\$ 21.0$ million, established a debt service reserve of $\$ 12.9$ million to pay principal and interest payments and payment of fees due to the lenders and agents under the Credit Agreement, eliminated future reductions in the advance rates on eligible accounts receivable and certain items of inventory, amended the pricing schedule, and amended certain reporting requirements. On August 3, 2018, the Company entered into Amendment No. 9 to the Credit Agreement and Amendment No. 6 to the NMTC Loan Agreement, which permits the Company to borrow up to the full commitment under the revolving line of credit, which includes a revolver commitment of $\$ 33.1$ million and a debt reserve of $\$ 12.9$ million, defers future interest and principal payments until October 31, 2018 and amends certain reporting and forecast requirements.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

Note 7 - Long-Term Debt and Revolving Line of Credit (continued)

Additionally, the Company previously disclosed its initiative to refinance its existing long-term debt obligations, as well as to explore alternative financing and capital-raising activities, in order to address its liquidity needs and to maintain sufficient access to the loan and capital markets on commercially acceptable terms to finance its business. Amendment No. 8 included a timeline to achieve milestones associated with seeking a sale. Based on feedback from the financial and strategic participants currently expressing interest in executing on such a solution, more time was needed. In support of these efforts, Amendment No. 9 to the Credit Agreement extends the milestone dates in place by which the Company, with the assistance of its investment banker and chief strategic officer, is required to accomplish certain actions related to the Company's pursuit of strategic alternatives such as a sale or refinancing, including negotiating and executing by August 31, 2018 (i) a purchase agreement for the sale of the Company's equity or assets or (ii) a binding commitment from institutional lenders to refinance the Company's debt obligations, in either case in an amount sufficient to repay the Company's debt obligations to its existing lenders in full.

While management is pursuing strategic alternatives as described above in order to address the Company's ongoing liquidity needs and to maintain sufficient access to the loan and capital markets on commercially acceptable terms to finance its business, there can be no assurance that the Company will be able to obtain additional financing on terms that are satisfactory to it, or at all. The Company may also need to seek another amendment of its Credit Agreement with its existing lenders. If the Company is unable to obtain another suitable amendment and/or a refinancing is not completed, the bank syndicate could declare a default. There can be no assurance that the Company's existing lenders will agree to further waivers or amendments to the existing debt covenants.

As of June 30, 2018, the borrowings under the Credit Agreement and the term loan otherwise due in 2022 were classified as current on the balance sheet due to these uncertainties regarding the Company's ability to meet the existing debt covenants over the next twelve-month period.

The terms of the Credit Agreement, as amended, consist of the following:
$\cdot \mathrm{a} \$ 46.0$ million revolving credit line due June 2020;

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a $\$ 47.3$ million Term Loan with a 5 -year term due June 2020 with quarterly principal payments of $\$ 0.7$ million for September 2015 through June 2016, $\$ 1.0$ million for September 2016 through March 2018, and beginning in April 2018 through June 2020, monthly payments of $\$ 0.3$ million, however under Amendment No. 9 to the Credit Agreement, future principal payments are deferred until October 31, 2018; and
a $\$ 108.5$ million delayed draw term loan, which was fully drawn in October 2017, due June 2020 with quarterly principal payments beginning in September 2017 of $1.5 \%$ of the outstanding balance as of defined measurement dates through the draw period ending December 2017. Beginning in December 2017 through March 2018, quarterly principal payments are $\$ 1.6$ million, and beginning in April 2018 monthly payments of $\$ 0.5$ million will be paid through June 2020, however under Amendment No. 9 to the Credit Agreement, future principal payments are deferred until October 31, 2018.

Additionally, in connection with the NMTC transaction discussed in Note 13, the Company entered into an $\$ 11.1$ million term loan with U.S. Bank. This loan bears interest at a fixed rate of $4.4 \%$ and matures on December 29, 2022. The loan requires quarterly payments of principal and interest of approximately $\$ 0.3$ million, beginning in March 2016, with a balloon payment due on the maturity date.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

## Note 7 - Long-Term Debt and Revolving Line of Credit (continued)

Under the terms of the Credit Agreement, as amended, amounts outstanding will bear interest at a variable rate of LIBOR plus a specified margin. The specified margin is based on the Company's quarterly Leverage Ratio, as defined in the Credit Agreement, as amended. The following table outlines the specified margins and the commitment fees payable under the Credit Agreement, as amended, as of August 3, 2018:

Leverage Ratio
Less than 1.00
Greater than or equal to 1.00 but less than 2.00
Greater than or equal to 2.00 but less than 3.00
Greater than or equal to 3.00 but less than 3.50
Greater than or equal to 3.50 but less than 4.00
Greater than or equal to 4.00 but less than 4.50
Greater than or equal to 4.50 but less than 5.00
Greater than or equal to 5.00 but less than 6.00
Greater than or equal to 6.00

| LIBOR |  | Base |  | Commitment |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Margin |  | Margin |  | Fee |  |
| 1.25 | \% | 0.00 | \% | 0.15 | \% |
| 1.50 | \% | 0.00 | \% | 0.20 | \% |
| 1.75 | \% | 0.00 | \% | 0.25 | \% |
| 2.25 | \% | 0.00 | \% | 0.30 | \% |
| 2.50 | \% | 0.25 | \% | 0.35 | \% |
| 3.00 | \% | 0.75 | \% | 0.40 | \% |
| 3.50 | \% | 1.25 | \% | 0.45 | \% |
| 4.00 | \% | 1.75 | \% | 0.50 | \% |
| 9.00 |  | 6.75 | \% | 3.55 |  |

As of June 30, 2018, the Company's weighted-average interest rate was 9.85\%.

Long-term debt at June 30, 2018 and December 31, 2017 consisted of the following; however, pursuant to Amendment No. 9 to the Credit Agreement, future principal and interest payments on the term loans and delayed draw loan and future principal payments on the revolving line of credit are deferred until October 31, 2018:

Revolving line of credit, maturing on June 25, 2020
Delayed draw term loan, maturing on June 25, 2020, with quarterly principal payments beginning in September 2017 of $1.5 \%$ of the outstanding balance as of defined measurement dates through the draw period ending December 2017. Beginning in

```
June 30, December 31,
2018 2017
(In thousands)
$39,207 $ 16,844
    102,145 105,305
```

(In thousands)
\$39,207 \$ 16,844
102,145 105,305

```
June 30, December 31, 20182017
```


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December 2017 through March 2018, quarterly principal payments are $\$ 1.6$ million, and beginning in April 2018 monthly payments of $\$ 0.5$ million will be paid through June 2020, excluding interest paid separately.
Term loan, maturing on June 25, 2020, with quarterly principal payments of $\$ 0.7$ million for September 2015 through June 2016, $\$ 1.0$ million for September 2016 through March 2018, and beginning in April 2018 through June 2020, monthly payments of $\$ 0.3$ million, excluding interest paid separately.

| Term loan, maturing on December 29, 2022, due in quarterly installments of \$0.3 million, | 9,731 | 10,019 |
| :--- | :--- | :--- |
| including interest | 32 | 33 |
| Capital lease obligations | $(3,929)$ | $(1,865$ |
| Less: unamortized debt issuance costs | 183,786 | 168,936 |
|  | 183,754 | 168,903 |
| Less current portion | $\$ 32$ | $\$ 33$ |

13

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES <br> NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued) 

Note 7 - Long-Term Debt and Revolving Line of Credit (continued)

Unamortized debt issuance costs at June 30, 2018 and December 31, 2017 consist of:

|  | June | December 31, |  |
| :--- | :--- | :--- | :--- |
|  | 30, | 2017 |  |
|  | 2018 | 2017 |  |
|  | (In thousands) |  |  |
|  | $\$ 917$ | $\$$ | 432 |
| Revolving line of credit | 1,783 | 615 |  |
| Delayed draw term loan, maturing on June 25, 2020 | 690 | 274 |  |
| Term loan, maturing on June 25, 2020 | 539 | 544 |  |
| Term loan, maturing on December 29, 2022 | $\$ 3,929$ | $\$ 1,865$ |  |

Borrowings under the revolving credit line are secured, in part, with qualified receivables and qualified inventory. As of June 30 , 2018, the Company had $\$ 10.5$ million of eligible accounts receivable and $\$ 11.5$ million of eligible inventory pledged as collateral for the revolving line of credit. Additionally, as of June 30, 2018, $\$ 6.9$ million of the $\$ 12.9$ million debt service reserve had been used to pay principal, interest and fees due to the lenders and agents under the Credit Agreement.

Obligations under the Credit Agreement and the NMTC loan are secured by substantially all of the Company's assets. The Credit Agreement contains representations and warranties, and affirmative and negative covenants customary for financings of this type, including, but not limited to, limitations on additional borrowings, additional investments and asset sales. The Company has the right to prepay borrowings under the Credit Agreement at any time without penalty.

## Note 8 - Income Taxes

As of June 30, 2018, our annual estimated effective income tax rate was $33.8 \%$. The annual estimated effective tax rate for 2018 differs from the statutory rate primarily due to state investment tax credits. As of June 30, 2017, our annual estimated effective income tax rate was $21.1 \%$. The annual estimated effective tax rate for 2017 differs from

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the statutory rate due primarily to state investment tax credits, federal credits and foreign tax credits.

## Note 9 - Earnings per Share

The computation of basic and diluted net loss per common share for the three and six-month periods ended June 30, 2018 and 2017 is as follows:

Net loss
Weighted average shares outstanding
Effect of stock options
Weighted average shares outstanding-assuming dilution
Net loss per common share:
Basic $\left.\begin{array}{llll}\$(0.65 & ) \\ \$(0.65 & ) \\ \text { (0.20 } & ) \$(0.86 & ) \$(0.28\end{array}\right)$

Diluted
Stock options not included above because they were anti-dilutive

| Three Months Ended June 30 , | Six Months Ended June 30, |
| :---: | :---: |
| 2018 2017 | 20182017 |
| (In thousands, except share and per share data) |  |
| \$(6,925 ) \$ 2,047 | \$(9,219 ) \$ 2,907 |


| $10,670,348$ | $10,367,315$ | $10,670,348$ | $10,334,494$ |
| :--- | :--- | :--- | :--- |
| - | - | - | - |
| $10,670,348$ | $10,367,315$ | $10,670,348$ | $10,334,494$ |
| $\$(0.65$ | $)$ | $\$(0.20$ | $)$ |
| $\$(0.65$ | $)$ | $\$(0.20$ | $)$ |

$983,009 \quad 864,800 \quad 983,009 \quad 864,800$
*For the three and six-month periods ended June 30, 2018 and 2017, potentially dilutive shares from options were excluded from the diluted earnings per share calculations due to the antidilutive effect such shares would have on net loss per common share.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

Note 10 - Stock Incentives

In April 2014, the Orchids Paper Products Company 2014 Stock Incentive Plan (the "2014 Plan") was approved. The 2014 Plan replaced the Orchids Paper Products Company 2005 Stock Incentive Plan (the "2005 Plan") and provides for the granting of stock options and other stock based awards to employees and Board members selected by the Board's Compensation Committee. As of June 30, 2018, there were 405,991 shares available for issuance under the 2014 Plan. On April 30, 2018, the stockholders of the Company approved an amendment to the 2014 Plan increasing the number of shares of the Company's Common Stock reserved for issuance under the 2014 Plan from 400,000 to 800,000.

Stock Options with Time-Based Vesting Conditions

The grant date fair value of the following stock option grant was estimated using the Black-Scholes stock option valuation model. Stock option valuation models require the input of highly subjective assumptions including expected stock price volatility. The following table details the stock options granted to certain members of the Board of Directors and a certain member of management that were valued using the Black-Scholes model and the assumptions used in the valuation model for those grants during the six months ended June 30, 2018 and 2017.

| Grant | Number | Exercise | Grant Date | Risk-Free | Estimated | Dividend | Expected |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Date | of Shares | Price | Fair Value | Interest Rate | Volatility | Yield | (in years) |
| Apr 2018 | 20,000 | \$ 7.90 | \$ 3.25 | 2.72\%-2.76 | \%37.7\%-38.6 \% |  | \% 6 to 7 |
| Apr 2018 | 40,000 | \$ 6.43 | \$ 2.54 | 2.79 | \% 40.6 \% | - | 5 |
| Feb 2018 | 10,000 | \$ 11.14 | \$ 4.30 | 2.65\%-2.74 | \% 36.3\%-38.2 \% | - | 5 to 6 |
| May 2017 | 40,000 | \$ 19.95 | \$ 3.40 | 1.81 | \%32.0 \% | 5.26 | 5 |

The Company expenses the cost of these stock options granted over the vesting period of the stock option based on the grant-date fair value of the award. The Company recognizes forfeitures of stock options as they occur. There were 13,500 options exercised during the six months ended June 30, 2017, with a weighted average exercise price of $\$ 9.91$. No stock options were exercised during the six months ended June 30, 2018.

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There were no stock options with market-based vesting conditions granted during the six months ended June 30, 2018 or 2017.

Options Issued Outside of the 2014 Plan

There were no stock options granted outside of the 2014 Plan during the six months ended June 30, 2018 or 2017.

## Total Option Expense

The Company recognized the following expense related to stock options granted under the 2014 Plan:


# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

## Note 11 - Major Customers and Concentration of Credit Risk

The Company sells its paper products in the form of parent rolls and converted products. Revenues from converted product sales and parent roll sales for the three and six months ended June 30, 2018 and 2017 were:

|  | Three Months Ended June 30, |  | Six Months Ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 |
|  | (In thousands) |  | (In thousa |  |
| Converted product net sales | \$ 40,689 | \$ 34,697 | \$ 84,349 | \$ 67,595 |
| Parent roll net sales | 5,169 | 3,746 | 9,757 | 6,202 |
| Total net sales | \$ 45,858 | \$ 38,443 | \$ 94,106 | \$ 73,797 |

Credit risk for the Company was concentrated in the following customers who each comprised more than $10 \%$ of the Company's total net sales during the three and six months ended June 30, 2018 and 2017:

|  | Three Months Ended June 30, |  |  | Six Months Ended June 30, |  |  |  |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | 2018 |  | 2017 | 2018 | 2017 |  |  |  |
| Converted product customer 1 | 21 | $\%$ | 25 | $\%$ | 23 | $\%$ | 30 | $\%$ |
| Converted product customer 2 | 12 |  | 16 |  | 12 |  | 16 |  |
| Converted product customer 3 | 29 |  | 16 |  | 29 |  | 12 |  |
| Total percent of net sales | 62 | $\%$ | 57 | $\%$ | 64 | $\%$ | 58 | $\%$ |

On July 30, 2018, the Company received notice from one of its major customers that they intend to transition a major piece of business to another supplier, effective 6 months from notice. The reason given for the change was "strategic" as the customer indicated this change is part of a broader initiative to consolidate in half their number of suppliers and was not related to any issue with regards to service, quality, or cost. The customer has provided a six month transition plan to allow time to secure alternative customers for the capacity, which the Company expects to sell out in the form of new parent roll and retail sales. The Company will continue to support this customer with excellence during that period. For the quarter ended June 30, 2018, this customer represented approximately $23 \%$ of our converted product net sales.

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At June 30, 2018 and December 31, 2017, the significant customers accounted for the following amounts of the Company's accounts receivable (in thousands):

June 30, 2018 December 31, 2017
Converted product customer $1 \quad \$ 2,889 \quad 23 \% \$ 4,001 \quad 32 \%$
Converted product customer 2 1,265 10 * *
Converted product customer $3 \quad 4,235 \quad 33 \quad 4,105 \quad 33$
Total of accounts receivable $\$ 8,389 \quad 66 \% \$ 8,106 \quad 65 \%$
*Customer did not account for more than $10 \%$ of accounts receivable during the period indicated.

No other customers of the Company accounted for more than $10 \%$ of sales during these periods. The Company generally does not require collateral from its customers and has not incurred any significant losses on uncollectible accounts receivable.

## Note 12 - "At the Market" Stock Offering Program

In May 2017, the Company established an "at the market" stock offering program ("ATM Program") through which it may, from time to time, issue and sell shares of its common stock having an aggregate gross sales price of up to $\$ 40.0$ million through its sales agent. Sales of the shares of common stock may be made on the NYSE American stock exchange at market prices and such other sales as agreed upon by us and the sales agent. If the Company were to make sales under the ATM Program, the net proceeds would be used for general corporate purposes, which may include, among other things, repayment of debt; strategic investments and acquisitions; capital expenditures; or for other working capital requirements. During the six months ended June 30, 2018 and 2017, no shares of common stock were sold under the ATM Program. As of June 30, 2018, $\$ 34.7$ million of common stock remained available for issuance under the ATM Program.

# ORCHIDS PAPER PRODUCTS COMPANY AND SUBSIDIARIES 

## NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (continued)

Note 13 - New Market Tax Credit

In December 2015, the Company received approximately $\$ 5.1$ million in net proceeds from financing agreements related to capital expenditures at its Barnwell, South Carolina facility. This financing arrangement was structured with a third party financial institution (the "NMTC Investor") associated with U.S. Bank, an investment fund, and two community development entities (the "CDEs") majority owned by the investment fund. This transaction was designed to qualify under the federal New Market Tax Credit ("NMTC") program, pursuant to Section 45D of the Internal Revenue Code of 1986, as amended. Through this transaction, the Company has secured low interest financing and the potential for future debt forgiveness related to the South Carolina facility. Upon closing of the NMTC transaction, the Company provided an aggregate of approximately $\$ 11.1$ million, which was borrowed from U.S. Bank, to the investment fund, in the form of a loan receivable, with a term of 25 years, bearing an interest rate of $1.0 \%$ per annum. This $\$ 11.1$ million in proceeds plus $\$ 5.1$ million of net capital from the NMTC Investor were contributed to and used by the CDEs to make loans in the aggregate of $\$ 16.2$ million to a subsidiary of the Company, Orchids Lessor SC, LLC ("Orchids Lessor"). These loans bear interest at a fixed rate of $1.275 \%$. Orchids Lessor used the loan proceeds to partially fund $\$ 18.0$ million of the Company's capital assets associated with the Barnwell facility. These capital assets will serve as collateral to the financing arrangement. This transaction also includes a put/call feature whereby, at the end of a seven-year compliance period, we may be obligated or entitled to repurchase the NMTC Investor's interest in the investment fund. The value attributable to the put price is nominal. Consequently, if exercised, the put could result in the forgiveness of the NMTC Investor's interest in the investment fund, and result in a net non-operating gain of up to $\$ 5.6$ million. The call price will be valued at the net present value of the cash flows of the lease inherent in the transaction.

The NMTC Investor is subject to $100 \%$ recapture of the New Market Tax Credits it receives for a period of seven years as provided in the Internal Revenue Code and applicable U.S. Treasury regulations. The Company is required to be in compliance with various regulations and contractual provisions that apply to the New Market Tax Credit arrangement. Noncompliance with applicable requirements could result in the NMTC Investor's projected tax benefits not being realized and, therefore, require the Company to indemnify the NMTC Investor for any loss or recapture of New Market Tax Credits related to the financing until such time as the recapture provisions have expired under the applicable statute of limitations. The Company does not anticipate any credit recapture will be required in connection with this financing arrangement.

At June 30, 2018 and December 31, 2017, the NMTC Investor's interest of $\$ 5.3$ million and $\$ 5.2$ million, respectively, is recorded in other long-term liabilities on the consolidated balance sheet. At June 30, 2018 and December 31, 2017, the outstanding balance of the amount borrowed from U.S. Bank to loan to the investment fund was $\$ 9.7$ million and $\$ 10.0$ million, respectively, and approximately $\$ 0.5$ million and $\$ 0.5$ million, respectively, of unamortized debt

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issuance costs related to the above transactions are being amortized over the life of the agreements. As of December 31, 2017, all proceeds from the arrangement have been utilized to fund capital assets associated with the Barnwell facility.

## Note 14 - ODFA Pooled Financing

In September 2014, the Company entered into an agreement with the Oklahoma Development Finance Authority ("ODFA") whereby the ODFA agreed to provide the Company up to $\$ 3.5$ million to fund a portion of the cost of a new paper production line before September 1, 2020. The agreement provides for the Oklahoma state withholding payroll taxes withheld by the Company from its employees to be placed into the Community Economic Development Pooled Finance Revolving Fund - Orchids Paper Products ("Revolving Fund"). Each year on September 1, beginning in 2015 and ending in 2020, the ODFA will return these state withholding taxes in the Revolving Fund to the Company, up to an amount totaling $\$ 3.5$ million. These amounts are recognized as a note receivable in other current assets in the consolidated balance sheet and in other income in the consolidated statements of operations as they are withheld from employees.

As of June 30, 2018 and December 31, 2017, the Company had a note receivable of $\$ 0.5$ million and $\$ 0.2$ million, respectively, related to amounts due under the ODFA pooled financing agreement. The Company recognized other income of $\$ 0.2$ million and $\$ 0.2$ million for the three months ended June 30, 2018 and 2017, respectively, and $\$ 0.3$ million and $\$ 0.3$ million for the six months ended June 30, 2018 and 2017, respectively, related to this agreement.

# ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations 

## Forward-Looking Information

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements. These statements relate to, among other things:
our business strategy;
the market opportunity for our products, including expected demand for our products;
our estimates regarding our capital requirements;
our sales and earnings; and
any of our other plans, objectives, expectations, and intentions contained in this report that are not historical facts.

These statements relate to future events or future financial performance, and involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as "may," "will," "should," "could," "would," "target," "expects," "plans," "intends," "anticipates," "believes," "estimates," "prec "continue" or the negative of such terms or other comparable terminology, or by discussion of strategy that may involve risks and uncertainties. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. These statements are only predictions.

The forward-looking statements contained in this Form 10-Q reflect our views and assumptions only as of the date hereof. You should not place undue reliance on forward-looking statements. We caution you that these forward-looking statements are only predictions, which are subject to risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Some factors that could materially affect our actual results, levels of activity, performance, or achievements are detailed under the caption "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2017, as filed with the SEC on March 16, 2018, and include but are not limited to the following items:
risks and uncertainties relating to the Company's refinancing and strategic alternative activities, specifically the ability of the Company to comply with the terms of the Credit Agreement, including completing various stages of the refinancing and/or strategic alternative within the dates specified by the Credit Agreement, and the potentially disruptive effects of such activities on the Company's business, financing and operational relationships; ability to meet loan covenant conditions or renegotiate such conditions with lenders;

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our significant indebtedness limits our free cash flow and subjects us to restrictive covenants relating to the operation of our business;
a substantial percentage of our converted product revenues are attributable to a small number of customers who may decrease or cease purchases at any time;
intense competition in our markets and aggressive pricing by our competitors could force us to decrease our prices and reduce our profitability;
disruption in our supply or increase in the cost of fiber;
Fabrica's failure to execute under the Supply Agreement;
inability to continue to receive vendor trade credit;
the additional indebtedness incurred to finance the construction of our South Carolina facility;
new competitors entering the market and increased competition in our region;
changes in our retail trade customers' policies and increased dependence on key retailers in developed markets;
excess supply in the market may reduce our prices;
the availability of, and prices for, energy;
failure to purchase the contracted quantity of natural gas may result in financial exposure;
our exposure to variable interest rates;
the loss of key personnel;
labor interruption;
natural disaster or other disruption to our facilities;
ability to finance the capital requirements of our business;
cost to comply with existing and new laws and regulations;
failure to maintain an effective system of internal controls necessary to accurately report our financial results and prevent fraud;
the parent roll market is a commodity market and subject to fluctuations in demand and pricing;
failure to perform as projected in our financial forecasts;
an inability to continue to implement our business strategies; and
inability to sell the capacity generated from our converting lines.

If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. Any forward-looking statement you read in the following Management's Discussion and Analysis of Financial Condition and Results of Operations reflects our current views with respect to future events and is subject to the risks listed above and other risks, uncertainties, and assumptions relating to our operations, results of operations, growth strategy, and liquidity. We assume no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.

## Overview of Our Business

We are a customer focused, national supplier of high-quality consumer tissue products. We produce bulk tissue paper, known as parent rolls, and convert parent rolls into finished products, including paper towels, bathroom tissue and paper napkins. We generally sell parent rolls not required by our converting operation to other converters. Our integrated manufacturing facilities have flexible production capabilities, which allow us to produce high quality tissue products within short production times for customers in our target regions. This vertical integration, a low variable cost per unit, and the use of operating leverage in securing a higher contribution margin on added volume, we believe, all provide competitive advantage from a cost standpoint. We predominately sell our products under private labels to our core customer base in the "at home" market, which consists primarily of dollar stores, discount retailers and grocery stores that offer limited alternatives across a wide range of products. Our focus historically has been the dollar stores (which are also referred to as discount retailers) and the broader discount retail market because of their overall market growth, consistent order patterns and low number of stock keeping units ("SKUs"). The "at-home" tissue market consists of several quality levels, including a value tier, premium tier and ultra-premium tier. To a lesser extent, we service customers in the "away from home" market. Our core customer base in the "away from home" market consists of companies in the janitorial market and food service market. Most of the products we sell in the "away from home" market are included in the value tier. While we expect to continue to service this market in the near term, we currently do not consider the "away from home" market a growth vehicle for us.

Our facilities have been designed to have the flexibility to produce and convert parent rolls across different product tiers and to use both virgin and recycled fibers to maximize quality and to control costs. We own an integrated facility in Pryor, Oklahoma with modern papermaking and converting equipment, which primarily services the central United States. We invested approximately $\$ 39$ million at this facility for a paper machine and a converting line. The paper machine has improved our margins by reducing our manufacturing cost and providing an additional 17,000 tons of parent roll capacity, resulting in total capacity of approximately 74,000 tons of parent rolls per year at our Pryor facility. In addition, the converting line adds 12,500 tons of capacity, for a total of 82,500 tons of converting capacity in our Pryor facility. In June 2014, we expanded our geographic presence to service the United States West coast through a strategic transaction with Fabrica de Papel San Francisco, S.A. de C.V. ("Fabrica"), one of the largest tissue manufacturers by capacity in Mexico (the "Fabrica Transaction"). The Fabrica Transaction provided us exclusive access to Fabrica's U.S. customers, enabling us to further penetrate the region, and the supply agreement ("Supply Agreement") we entered into with Fabrica has provided access to up to 19,800 tons of product each year at cost.

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As part of our strategy to be a national supplier of high quality consumer tissue products, we constructed a world-class integrated tissue operation in Barnwell, South Carolina, for a total investment of approximately $\$ 165$ million. We believe that this new facility allows us to better serve our existing customers in the Southeastern United States, while also enabling us to penetrate new customers in this region. The facility is designed to provide highly flexible, cost competitive production across all quality tiers with estimated parent roll capacity of 35,000 to 40,000 tons per year and estimated converting capacity of 30,000 to 32,000 tons per year. The paper machine utilizes a highly versatile process capable of producing all quality grades, including ultra-premium tier products. The first converting line was operational in the first quarter of 2016 and the second converting line was operational in the third quarter of 2016. The paper machine and de-inking plant were operational in the second half of 2017.

We purchase various types of fibers to manufacture bulk rolls of tissue paper, called "parent rolls," which we then convert into a broad line of finished tissue products. The fiber we source to manufacture our parent rolls primarily consists of pre-consumer recycled grades, with a lesser amount consisting of virgin kraft grades. As we continue our efforts to expand our product offerings into the higher quality tiers of the market, the percentage of virgin kraft grades that we purchase will likely increase. Our paper mill in Pryor has a pulping process, which takes recycled fibers and kraft fibers and processes them for use in our three paper machines. Our pulping operation has the ability to selectively process our mixed basket of fibers to achieve maximum quality and to control costs. In 2015, we replaced two of our older paper machines in Pryor with a new paper machine, which increased our tissue papermaking capacity from approximately 57,000 tons to approximately 74,000 tons, depending upon the mix of paper grades produced. The new machine also reduced our manufacturing costs, improved product quality and increased manufacturing flexibility.

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Generally, our parent roll production operation runs on a $24 / 7$ operating schedule. Parent rolls we produce in excess of converting production requirements are sold, subject to other inventory management considerations, on the open market. Our strategy is to sell all of the parent rolls we manufacture as converted products (such as paper towels, bathroom tissue and napkins), which generally carry higher margins than non-converted parent rolls. Parent rolls are a commodity product and thus are subject to market pricing. We plan to continue to sell any excess parent roll capacity on the open market as long as market pricing is profitable. When converting production requirements exceed paper mill capacity, we supplement our papermaking capacity by purchasing parent rolls on the open market, which we believe has an unfavorable impact on our gross profit margin.

We supply both large national customers and regional customers while targeting high growth regions of the United States and high growth distribution channels. Our largest customers are Dollar General, Walmart (including Sam's Club) and Family Dollar (including its parent, Dollar Tree). Sales to these three customers represented approximately $64 \%$ of our total sales in the first six months of 2018.

Our products are a daily consumable item. Therefore, the order stream from our customer base is fairly consistent with limited seasonal fluctuations. Changes in the national economy do not materially affect the market for our products due to their non-discretionary nature and high degree of household penetration; however, discount stores, a principal element of our customer base, may have higher sales during economic downturns. Demand for tissue typically grows in line with overall population, and our customers are typically located in regions of the U.S. where the population is growing faster than the national average. Private label markets have been growing as more consumers watch for value; however, competition between brand names and private labels continue a give and take. We are also introducing and expanding upon our brand-lines.

We focus our sales efforts on areas within approximately 500 miles of our manufacturing facilities, as we believe this radius maximizes our freight cost advantage. Our target region around our Oklahoma facility includes the lower Mid-West. The Fabrica Transaction allowed us to more effectively service customers that are located in the Southwest. We believe our manufacturing facility in Barnwell, South Carolina will help us meet the growing demand in the Southeast. Demand for tissue in the "at home" tissue market has historically been closely correlated to population growth and, as such, performs well in a variety of economic conditions. Our expanded target region has experienced strong population growth in the past years relative to the national average, and these trends are expected to continue.

Our products are sold primarily under our customers' private labels and, to a lesser extent, under our brand names such as Orchids Supreme $\circledR$, Clean Scents ${ }^{\mathrm{TM}}$, Orchids Trends ${ }^{\mathrm{TM}}$, Virtue ${ }^{\circledR}$, Tackle ${ }^{\circledR}$, Colortex ${ }^{\circledR}$, Velvet ${ }^{\circledR}$, and Big Mopper $\circledR$. The Fabrica Transaction gave us the exclusive right to sell products under Fabrica's brand names in the United States, including under the names Virtue ${ }^{\circledR}$, Truly Green ${ }^{\circledR}$, Golden Gate Paper ${ }^{\circledR}$ and Big Quality ${ }^{\circledR}$. All of our converted product net sales are derived through truckload purchase orders from our customers. Parent roll net sales are derived from purchase orders that generally cover a one-month time-period. We do not have supply contracts with any of our customers, which is the standard practice within our industry.

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Our profitability depends on several key factors, including but not limited to:
the types and costs of fiber used in producing paper;
the volume of converted product produced and sold;
the efficiency of operations in both our paper mills and converting facilities;
freight costs;
the market price of our products;
the cost of energy;
the costs of labor and maintenance;
financial leverage undertaken, inclusive of its impacts upon interest expense and debt service; and capital spending requirements, inclusive of impacts upon depreciation.

The private label tissue market is highly competitive, and many discount retail customers are extremely price sensitive. As a result, it is difficult to affect price increases. We expect these competitive conditions to continue.

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## Our Strategy

Our goal is to be a customer focused national supplier of high-quality consumer tissue products. We believe we will achieve this goal by:
strengthening and expanding our customer base through cooperative and innovative product development and superior customer service;
focusing on higher growth geographic regions and channels;
maintaining flexible, low cost integrated facilities able to produce a broad product spectrum;
harvesting the benefits of expanding our manufacturing footprint via the Fabrica Transaction and our expansion in South Carolina; and
employing a disciplined capital strategy by focusing on growing free cash flow and targeting high return capital projects.

Part of our strategy to optimize converted product sales is to increase our sales of premium and ultra-premium tier products, as these products typically have a higher gross margin than value tier products. Prior to the completion of the Barnwell, South Carolina paper mill, we only had the capability to manufacture a relatively small volume of structured tissue / ultra-premium products through the Supply Agreement with Fabrica. With the completion of the mill at the Barnwell, South Carolina facility, we expect to be able to produce and sell at a rate of 35,000 tons, or more, of the best ultra-premium grade paper at relatively higher margins by the end of 2018.

## Recent Events

On July 30, 2018, we received notice from one of our major customers that it intends to transition a major piece of business to another supplier, effective February 1, 2019. The reason given for the change was "strategic" as our customer indicated this change is part of a broader initiative to consolidate in half their number of suppliers and was not related to any issue with regards to our service, quality, or cost. The customer has provided a six month transition plan to allow time to secure alternative customers for the capacity, which we expect to sell out in the form of new parent roll and retail sales. We will continue to support this customer with excellence during that period. For the quarter ended June 30, 2018, this customer represented approximately $23 \%$ of our converted product net sales.

Comparative Three Months Ended June 30, 2018 and 2017

Net Sales

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|  | Three Months Ending June 30, |  |
| :--- | :---: | :---: |
|  | 2018 |  |
|  | (In thousands) | 2017 |
| Converted product net sales | $\$ 40,689$ | $\$ 34,697$ |
| Parent roll net sales | 5,169 | 3,746 |
| Total net sales | $\$ 45,858$ | $\$ 38,443$ |

Net sales for the three months ended June 30,2018 were $\$ 45.9$ million, increasing $\$ 7.4$ million, or $19.3 \%$, from the year-ago period. Converted product net sales were $\$ 40.7$ million, a year over year increase of $17.3 \%$, and parent roll net sales were $\$ 5.2$ million, up $38.0 \%$ over the second quarter of 2017 . The increase in converted product net sales was a result of the company ramping new customer volume at the Barnwell facility. Parent roll net sales growth was driven by an increase in the volume of excess parent rolls sold from Barnwell. We generally endeavor to run our paper-making mills at capacity, and production that is not needed to support converted product sales is sold as parent rolls.

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## Cost of Sales

|  | Three Months Ending June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands, except gross profit |  |  |  |
| Cost of goods sold | \$ 40,642 |  | \$ 33,7 |  |
| Depreciation | 4,621 |  | 3,21 |  |
| Cost of sales | \$ 45,263 |  | \$ 36,9 |  |
| Gross profit | \$ 595 |  | \$ 1,514 |  |
| Gross profit margin \% | 1.3 | \% | 3.9 |  |

The major components of cost of sales are the cost of internally produced paper, raw materials, direct labor and benefits, freight costs of products shipped to customers, insurance, repairs and maintenance, energy, utilities, depreciation and the cost of converted products purchased under the Supply Agreement with Fabrica.

Cost of sales for the quarter ended June 30, 2018, increased $\$ 8.4$ million, or $22.6 \%$, to $\$ 45.3$ million, from $\$ 36.9$ million for the same period of 2017 . Total cost of sales was $98.7 \%$ of net sales in the second quarter of 2018 compared to $96.1 \%$ in the second quarter of 2017. Cost of goods sold, net of depreciation, increased by $\$ 6.9$ million to $88.6 \%$ of net sales, compared to $87.7 \%$ for the second quarter of 2017 , as input costs, including fiber, and freight costs continued to rise. Total depreciation increased to $10.1 \%$ of net sales in the second quarter of 2018 compared to $8.4 \%$ in the prior year period, reflecting higher depreciation expense attributable to the Barnwell assets that were placed in service near the end of 2017.

## Gross Profit

Gross profit for the quarter ended June 30, 2018 decreased $\$ 0.9$ million, or $60.7 \%$, to $\$ 0.6$ million from $\$ 1.5$ million for the same period in 2017. Gross profit as a percentage of net sales in the 2018 quarter was $1.3 \%$, down from $3.9 \%$ in the year-ago quarter. The compression in gross profit margin was due to the unfavorable impact of a higher cost structure, which includes increased overhead costs of the Barnwell, South Carolina facility that are not fully absorbed by production and sales. Additionally, costs associated with Barnwell's start-up activities have increased compared to last year. Gross profit margins remain under pressure from challenging, industry-wide conditions, as input costs including fiber and freight continue to rise. These negative impacts were partially offset by increased sales volume combined with higher average selling prices, which reflected a change in the mix of products sold due to the ramp of the ultra-premium retail business.

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## Selling, General and Administrative Expenses



Selling, general and administrative ("SG\&A") expenses include salaries, commissions to brokers and other miscellaneous expenses. SG\&A expenses increased to $\$ 5.7$ million for the quarter ended June 30, 2018, compared to $\$ 3.3$ million for the same period in 2017. The increase in SG\&A was due to professional and consulting fees associated with our previously announced initiatives to review strategic alternatives and our debt refinancing efforts. As a percentage of net sales, selling, general and administrative expenses were $12.4 \%$ in the second quarter of 2018 compared to $8.6 \%$ for the same period in 2017.

## Operating Loss

As a result of the foregoing factors, operating loss for the quarter ended June 30 , 2018, was $\$ 5.3$ million compared to operating loss of $\$ 2.0$ million for the same period of 2017.

## Interest Expense and Other Income



Interest expense includes interest on debt and amortization of deferred debt issuance costs. Interest expense increased $\$ 3.9$ million in the second quarter of 2018 to $\$ 4.5$ million from $\$ 0.6$ million for the same period in 2017, primarily due to higher debt balances and higher interest rates. Additionally, capitalization of interest expense attributable to financing the construction of the Barnwell facilities ended with the completion of the project. Interest expense for the second quarter of 2017 excluded $\$ 1.1$ million of capitalized interest. There was no interest capitalized in the second quarter of 2018.

Other (income) expense for the three months ended June 30, 2018 and 2017 included $\$ 0.2$ million and $\$ 0.2$ million, respectively, of income related to our pooled financing agreement with the Oklahoma Development Finance Authority ("ODFA").

## Loss Before Income Taxes

As a result of the foregoing factors, loss before income taxes was $\$ 9.7$ million for the quarter ended June 30, 2018, compared to a loss before income taxes of $\$ 2.5$ million for the same period in 2017.

Comparative Six Months Ended June 30, 2018 and 2017

## Net Sales

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(In thousands)

| Converted product net sales | $\$ 84,349$ | $\$ 67,595$ |
| :--- | :---: | :---: |
| Parent roll net sales | 9,757 | 6,202 |
| Total net sales | $\$ 94,106$ | $\$ 73,797$ |

Net sales for the six months ended June 30, 2018 were $\$ 94.1$ million, increasing $\$ 20.3$ million, or $27.5 \%$, from the year-ago period. Converted product net sales were $\$ 84.3$ million, a year over year increase of $24.8 \%$, and parent roll net sales were $\$ 9.8$ million, up $57.3 \%$ over the six months ended June 30, 2017. The increase in converted product net sales was a result of the company ramping new customer volume at the Barnwell facility. Parent roll net sales growth was driven by an increase in the volume of excess parent rolls sold from Barnwell. We generally endeavor to run our paper-making mills at capacity, and production that is not needed to support converted product sales is sold as parent rolls.

## Cost of Sales

|  | Six Months Ending June 30, |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | 2018 | 2017 |  |  |
| (In thousands, except gross profit |  |  |  |  |

Cost of sales for the six months ended June 30, 2018, increased $\$ 20.3$ million, or $28.9 \%$, to $\$ 90.6$ million, from $\$ 70.3$ million for the same period of 2017. Total cost of sales was $96.3 \%$ of net sales in the six months ended June 30, 2018 compared to $95.3 \%$ in the six months ended June 30, 2017. Cost of goods sold, net of depreciation, increased by $\$ 18.1$ million to $87.1 \%$ of net sales, compared to $86.6 \%$ for 2017 , as input costs, including fiber, and freight costs continued to rise. Total depreciation increased to $9.2 \%$ of net sales in the first six months of 2018 compared to $8.7 \%$ in the prior year period, reflecting higher depreciation expense attributable to the Barnwell assets that were placed in service near the end of 2017.

## Gross Profit

Gross profit was $\$ 3.5$ million for both the six months ended June 30, 2018 and 2017. Gross profit as a percentage of net sales in the six months ended June 30, 2018 decreased to $3.7 \%$, from $4.7 \%$ in the year-ago period. The year over year compression in gross profit margin was due to the unfavorable impact of a higher cost structure, which includes increased overhead costs of the Barnwell, South Carolina facility that are not fully absorbed by production and sales. Additionally, cost associated with Barnwell's start-up activities have increased year over year. Gross profit margins remain under pressure from challenging, industry-wide conditions, as input costs including fiber and freight continue to rise. These negative impacts were largely offset by increased sales volume combined with higher average selling prices, which reflected a change in the mix of products sold due to the ramp of the ultra-premium retail business.

## Selling, General and Administrative Expenses

|  | Six Months Ending June 30, 2018 |  |  | 20 | \% of |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commission expense | \$ | 381 |  | \$ | 396 |  |
| Other selling, general \& administrative expense |  | 8,952 |  |  | 5,512 |  |
| Selling, general \& administrative expenses (SG\&A) | \$ | 9,333 |  | \$ | 5,908 |  |
| SG\&A as a \% of net sales |  | 9.9 | \% |  | 8.0 | \% |

SG\&A expenses increased to $\$ 9.3$ million for the six months ended June 30 , 2018, compared to $\$ 5.9$ million for the same period in 2017. The increase in SG\&A was due to professional and consulting fees associated with our previously announced initiatives to review strategic alternatives and our debt refinancing efforts. As a percentage of net sales, selling, general and administrative expenses were $9.9 \%$ for the six months ended June 30, 2018 compared to $8.0 \%$ for the same period in 2017.

## Operating Loss

As a result of the foregoing factors, operating loss for the six months ended June 30, 2018, was $\$ 6.3$ million compared to operating loss of $\$ 2.9$ million for the same period of 2017.

## Interest Expense and Other Income



Interest expense includes interest on debt and amortization of deferred debt issuance costs. Interest expense increased $\$ 6.8$ million in the first six months of 2018 to $\$ 7.9$ million from $\$ 1.1$ million for the same period in 2017, primarily due to higher debt balances and higher interest rates. Additionally, capitalization of interest expense attributable to financing the construction of the Barnwell facilities ended with the completion of the project. Interest expense for the first six months of 2017 excluded $\$ 1.8$ million of capitalized interest. There was no interest capitalized in the first six months of 2018.

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Other (income) expense for the six months ended June 30, 2018 and 2017 included $\$ 0.3$ million and $\$ 0.3$ million, respectively, of income related to our pooled financing agreement with the ODFA.

## Loss Before Income Taxes

As a result of the foregoing factors, loss before income taxes was $\$ 13.9$ million for the six months ended June 30 , 2018, compared to a loss before income taxes of $\$ 3.7$ million for the same period in 2017.

## Income Tax Provision

As of June 30, 2018, our annual estimated effective income tax rate was $33.76 \%$. The annual estimated effective tax rate for 2018 differs from the statutory rate due primarily to state investment tax credits. As of June 30, 2017, our annual estimated effective income tax rate was $21.1 \%$. The annual estimated effective tax rate for 2017 differs from the statutory rate due primarily to state investment tax credits, federal credits and foreign tax credits.

## Liquidity and Capital Resources

Liquidity refers to the liquid financial assets available to fund our business operations and pay for near-term obligations. Liquid financial assets consist of cash and unused borrowing capacity under our revolving credit facility. Liquidity is also generated through the management of working capital, for example, the collection of trade or tax receivables. As product inventories and trade accounts receivable change, availability under our revolving line of credit changes. Draws upon or repayments of the revolving line of credit may largely offset changes in working capital. Our cash requirements have historically been satisfied through a combination of cash flows from operations, equity financings and debt financings. We expect this trend to continue, although there can be no assurance that cash flows from operations and debt financings will continue to be sufficient to enable us to continue to fund our operations.

Recently, the most significant event effecting our liquidity and capital needs was the construction of our integrated converting facility in Barnwell, South Carolina, consisting of two converting lines, a converting building, a paper mill building, a paper machine capable of producing structured tissue, equipment capable of utilizing recycled paper, warehouse facilities, and other supporting equipment and facility-space at a total cost of $\$ 165$ million. Financing for this project was provided through a combination of: (i) refinancing and expansion of our credit facility with U.S. Bank; (ii) a follow-on offering of 1.5 million shares of our common stock, which provided net proceeds of $\$ 32.1$
million; and (iii) a New Market Tax Credit ("NMTC") transaction, under which we received $\$ 16.2$ million of proceeds, and (iv) operating cash flows.

In April 2015, we entered into our Second Amended and Restated Credit Agreement (the "Credit Agreement") with U.S. Bank National Association ("U.S. Bank") to add $\$ 40$ million of borrowing capacity under a delayed draw term loan. In June 2015, we entered into Amendment No. 2 to obtain additional borrowing capacity. This amendment combined $\$ 20.0$ million outstanding under an existing revolving line of credit and $\$ 27.3$ million outstanding under an existing term loan into a $\$ 47.3$ million term loan, increased the delayed draw facility from $\$ 40$ million to $\$ 115$ million (later amended to $\$ 108.5$ million), and extended the maturity of the delayed draw facility from August 2015 to June 2020. Proceeds from the delayed draw term loan were used solely to finance the purchase and installation of new equipment and construction at the Barnwell, South Carolina facility. In January 2017, we entered into Amendment No. 3, which increased the total loan commitment, amended the pricing schedule, provided more lenient terms for financial covenant requirements, and amended the terms of the draw loan to provide for additional advance amounts available to us for the purposes of acquiring or improving real estate. In March 2017, we entered into Amendment No. 4, which waived the permitted total Leverage Ratio for the first two quarters of 2017 and provided additional flexibility under the financial covenant requirements, and extended the period during which funds may be drawn under the delayed draw loan. The delayed draw loan of $\$ 108.5$ million was fully drawn as of October 2017. In June 2017, we entered into Amendment No. 5, which, in addition to waiving the required Fixed Charge Coverage Ratio for the period ended June 30, 2017, restricted us from making any dividend or other distribution payments with respect to our equity unless we have achieved a Leverage Ratio of less than 4 to 1 for two consecutive fiscal quarters and no Default or Event of Default (as defined in the Credit Agreement) exists or would exist following such payment. The amount and timing of dividend payments otherwise remains subject to the judgment and approval of the Board of Directors. On November 7, 2017, we entered into Amendment No. 6 to the Credit Agreement, and Amendment No. 3 to our Loan Agreement for New Markets Tax Credit (the "NMTC Loan Agreement"), each of which, in addition to providing waivers for covenant defaults, provided for a minimum EBITDA covenant, amended the pricing schedule, and amended certain reporting requirements. On February 28, 2018, we entered into Amendment No. 7 to the Credit Agreement and on March 1, 2018 entered into Amendment No. 4 to the NMTC Loan Agreement, each of which, in addition to providing waivers for covenant defaults, revised the minimum EBITDA covenant, amended the pricing schedule, and amended certain reporting requirements. On April 19, 2018, we entered into Amendment No. 8 to the Credit Agreement and Amendment No. 5 to the NMTC Loan Agreement, each of which, in addition to providing waivers for covenant defaults, eliminated the Fixed Charge Coverage Ratio, Leverage Ratio and minimum EBITDA covenant requirements, increased the borrowing capacity under the revolving line of credit by $\$ 21.0$ million, established a debt service reserve of $\$ 12.9$ million to pay principal and interest payments and payment of fees due to the lenders and agents under the Credit Agreement, eliminated future reductions in the advance rates on eligible accounts receivable and certain items of inventory, amended the pricing schedule, and amended certain reporting requirements. On August 3, 2018, the Company entered into Amendment No. 9 to the Credit Agreement and Amendment No. 6 to the NMTC Loan Agreement, which permits the Company to borrow up to the full commitment under the revolving line of credit, which includes a revolver commitment of $\$ 33.1$ million and a debt reserve of $\$ 12.9$ million, defers future interest and principal payments until October 31, 2018 and amends certain reporting and forecast requirements.

Additionally, we previously disclosed our initiative to refinance our existing long-term debt obligations, as well as to explore alternative financing and capital-raising activities, in order to address our ongoing liquidity needs and to maintain sufficient access to the loan and capital markets on commercially acceptable terms to finance our business. In support of these efforts, the Credit Agreement, as amended, requires that we continue to employ a chief strategic officer and an investment banker to assist us in pursuing strategic alternatives such as a sale, capital raise, refinancing, or other transaction. Also, the Credit Agreement, as amended, requires that we, with the assistance of our investment banker and chief strategic officer, accomplish certain actions related to our pursuit of strategic alternatives by milestone dates which Amendment No. 9 to the Credit Agreement extended, including negotiating and executing either (i) a purchase agreement for the sale of our equity or assets or (ii) a binding commitment from an institutional lender to refinance the Company's long-term debt obligations, in either case in an amount sufficient to repay our obligations to our lenders in full.

As of June 30, 2018, the borrowings under the Credit Agreement and the term loan otherwise due in 2022 were classified as current on the balance sheet due to these uncertainties regarding our ability to meet the existing debt covenants over the next twelve-month period.

Advances under the facility bear interest at variable rates. The term loan is payable in monthly installments of $\$ 0.3$ million through June 2020, with a balloon payment due on the maturity date, while borrowings against the delayed draw term loan facility are payable in monthly installments of $\$ 0.5$ million through June 2020, with a balloon payment due on the maturity date.

Additionally, in connection with the NMTC transaction, we entered into an $\$ 11.1$ million term loan with U.S. Bank (the "NMTC Loan Agreement"). This loan bears interest at a fixed rate of 4.4\% and matures on December 29, 2022. The loan requires quarterly payments of principal and interest of approximately $\$ 0.3$ million, beginning in March 2016, with a balloon payment due on the maturity date.

Cash increased $\$ 4.2$ million to $\$ 8.0$ million at June 30, 2018, compared to $\$ 3.8$ million at December 31, 2017. During the six months ended June 30, 2018, we used $\$ 8.4$ million in operating activities, incurred $\$ 2.2$ million of capital expenditures and received $\$ 16.9$ million of borrowings under our credit facility, net of principal repayments.

As of June 30, 2018, total debt outstanding was $\$ 187.7$ million. Cash as of June 30, 2018, totaled $\$ 8.0$ million, resulting in a net debt level of $\$ 179.7$ million. This compares to $\$ 170.8$ million in total debt and cash of $\$ 3.8$ million as of December 31, 2017, resulting in a net debt level of $\$ 167.0$ million.

The following table summarizes key cash flow information for the six months ended June 30, 2018 and 2017:

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|  | Six Months Ended June 30, <br> 2018 <br> (In thousands) |  |  |
| :--- | :---: | :---: | :---: |
|  | $\$(8,389$ |  |  |
| Cash flow provided by (used in): | $\$ 5,063$ |  |  |
| Operating activities | $(2,194$ | $(35,439$ |  |
| Investing activities | 14,916 | 22,883 |  |

Cash flows used in operating activities were $\$ 8.4$ million for the six months ended June 30, 2018. Operating activities excluding changes in working capital used $\$ 4.8$ million of cash, primarily due to a decrease in deferred taxes. Changes in working capital used $\$ 3.6$ million of operating cash flows, largely due to an increase in inventory related to the volume and timing of sales.

Cash flows used in investing activities were $\$ 2.2$ million for the six months ended June 30,2018 , due to expenditures on capital projects during the period.

Cash flows provided by financing activities were $\$ 14.9$ million for the six months ended June 30, 2018, primarily due to $\$ 22.4$ million of borrowings under our credit facility, net of $\$ 5.5$ million of principal debt repayments.

Cash flows provided by operating activities were $\$ 5.1$ million for the six months ended June 30 , 2017. Operating cash flows excluding changes in working capital were $\$ 14.0$ million, reflecting cash earnings and an increase in deferred income taxes. Changes in working capital used $\$ 8.9$ million of operating cash flows, largely due to increases in accounts receivable, income tax receivables and inventory, net of an increase in accounts payable related to the timing of purchases and cash payments.

Cash flows used in investing activities were $\$ 35.4$ million for the six months ended June 30, 2017, due to expenditures on capital projects during the period, primarily associated with our South Carolina facility.

Cash flows provided by financing activities were $\$ 22.9$ million for the six months ended June 30, 2017, primarily due to $\$ 27.9$ million of borrowings under our credit facility, net of $\$ 2.3$ million of principal debt repayments and $\$ 3.6$ million of cash dividends paid to stockholders.

Dividends of $\$ 3.6$ million declared in the first quarter of 2017 were paid in the second quarter of 2017, after the balance sheet date. In the second quarter of 2017, our Board of Directors considered it prudent to suspend the quarterly dividend to preserve financial flexibility and ensure capital is appropriately allocated to advance the success of our business. Additionally, in June 2017 we entered into Amendment No. 5 to the Credit Agreement, which restricts our ability to make any dividend or other distribution payment with respect to our equity unless we have achieved a Leverage Ratio of less than 4 to 1 for two consecutive fiscal quarters and no Default or Event of Default (as defined in the Credit Agreement) exists or would exist following such payment. The amount and timing of dividend payments otherwise remains subject to the judgment and approval of the Board of Directors. The declaration and payment of future dividends to holders of our common stock will be based upon many factors, including our financial condition, earnings, capital requirements of our businesses, legal requirements, regulatory constraints, industry practice, restrictions under our credit agreements, and other factors that the Board of Directors deems relevant. The Board of Directors retains the power to modify, suspend or cancel our dividend policy in any manner and at any time as it may in its discretion deem necessary or appropriate.

## Critical Accounting Policies and Estimates

The preparation of our financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and judgments that affect our reported amounts of assets and liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, we evaluate our estimates and assumptions based upon historical experience and various other factors and circumstances. Management believes that our estimates and assumptions are reasonable under the circumstances; however, actual results may vary from these estimates and assumptions under different future circumstances. We have identified the following critical accounting policies that affect the more significant judgments and estimates used in the preparation of our financial statements:

Accounts Receivable. Accounts receivable consist of amounts due to us from normal business activities. Our management must make estimates of accounts receivable that will not be collected. We perform ongoing credit evaluations of our customers and adjust credit limits based upon payment history and the customer's creditworthiness as determined by our review of their current credit information. We continuously monitor collections and payments from our customers and maintain a provision for estimated losses based on historical experience and specific customer collection issues that we have identified. Trade receivables are written-off when all reasonable collection efforts have been exhausted, including, but not limited to, external third-party collection efforts and litigation. While such credit losses have historically been within management's expectations and the provisions established, there can be no assurance that we will continue to experience the same credit loss rates as in the past. During the six months ended June 30, 2018, based on sales levels, historical experience and an evaluation of the quality of existing accounts receivable, the allowance for doubtful accounts was decreased by $\$ 0.3$ million. During the six months ended June 30, 2017, changes to the allowance for doubtful accounts were immaterial.

Inventory. Our inventory consists of converted finished goods, bulk paper rolls and raw materials stated at the lower of cost or net realizable value. Cost is based on standard cost, specific identification, or first-in, first-out ("FIFO") method. Standard costs approximate actual costs on a FIFO basis. Material, labor and factory overhead necessary to produce the inventories are included in the standard cost to the extent such input costs do not result in values in excess of net realizable value. Our management regularly reviews inventory quantities on hand and records a provision for excess and obsolete inventory based on the age of the inventory and forecasts of product demand. A significant decrease in demand could result in an increase in the amount of excess inventory quantities on hand. During the first six months of 2018, the inventory allowance increased $\$ 0.1$ million based on a specific review of estimated slow moving or obsolete inventory items. During the first six months of 2017, the inventory allowance increased $\$ 0.3$ million based on a specific review of estimated slow moving or obsolete inventory items and decreased $\$ 0.1$ million due to actual write-offs of obsolete inventory items, resulting in a net increase in the allowance of $\$ 0.2$ million.

Property, Plant and Equipment. Significant capital expenditures are required to establish and maintain paper mills and converting facilities. Our property, plant and equipment consists of land, buildings and improvements, machinery and equipment, vehicles, parts and spares and construction-in-process, which are stated at cost, net of accumulated depreciation. Depreciation of property, plant and equipment is calculated using the straight-line method over the estimated useful lives of the assets. Our management regularly reviews estimated useful lives to determine whether any changes are necessary to reflect the related assets' actual productive lives. The lives of our property, plant and equipment currently range from 2.5 to 40 years.

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Stock-based Compensation. U.S. GAAP requires equity-classified, share-based payments to employees, including grants of employee stock options, to be valued at fair value on the date of grant and to be expensed over the applicable vesting period. We recognize this expense on a straight-line basis over the options' expected terms. We issue stock options that vest over a specified period (time-based vesting) and stock options that vest when the price of our common stock reaches a certain price (market-based vesting).

We granted options to purchase 70,000 shares and 40,000 shares of our common stock in the first six months of 2018 and 2017, respectively. We recorded stock-based compensation expense of $\$ 0.2$ million and $\$ 0.3$ million during the six-month periods ended June 30, 2018 and 2017, respectively, in connection with the option grants.

We estimate the grant date fair value of time-based stock option awards using the Black-Scholes option valuation model, which requires assumptions involving an estimate of the fair value of the underlying common stock on the date of grant, the expected term of the options, volatility, discount rate and dividend yield. Separate values were determined for options having exercise prices ranging from $\$ 6.43$ to $\$ 31.33$. For options valued using the Black-Scholes option valuation model, we calculated expected option terms based on the "simplified" method for "plain vanilla" options, due to our limited exercise information. The "simplified method" calculates the expected term as the average of the vesting term and the original contractual term of the options. We calculated volatility using the historical daily volatilities of our common stock for a period of time reflective of the expected option term, while the discount rate was estimated using the interest rate for a treasury note with the same contractual term as the options granted. Dividend yield is estimated at our current dividend rate, with adjustments for any known future changes in the rate.

We engaged a valuation specialist to estimate the grant date fair value of market-based stock option awards. Separate values were determined for options having exercises prices ranging from $\$ 25.24$ to $\$ 31.13$. The specialist utilizes a Monte Carlo valuation method to estimate the grant date fair value of the options granted in order to simulate a range of our possible future stock prices. Significant assumptions to the Monte Carlo method include the expected life of the option, volatility and dividend yield. The expected life of the option is based on the average of the service period and the contractual term of the option, using the "simplified" method for "plain vanilla" options. Volatility is calculated based on a mix of historical and implied volatility during the expected life of the options. Historical volatility is considered since our IPO and implied volatility is based on the publicly traded options of a three company peer group within the paper industry. Dividend yield is estimated based on our average historical dividend yield and our current dividend yield as of the grant date. The Monte Carlo analysis is performed under a risk-neutral premise, under which price drift is modeled using Treasury note yields matching the expected life of the options.

Under U.S. GAAP, we expense the compensation cost related to the marked-based stock option awards on a straight-line basis over the derived service periods of the options as calculated under the Monte Carlo valuation method. However, if the market condition is achieved for any tranche of these options prior to the end of the derived service period, all remaining expense related to that tranche would be recognized in the period in which the market condition is achieved. Additionally, if the service period is met but the share price target required for the options to

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become exercisable is never achieved, no compensation cost may be reversed. As such, we may recognize expense for options that never become exercisable.

We account for forfeitures as they occur. As such, compensation cost associated with unvested share-based awards may be reversed if they are forfeited.

Intangible Assets and Goodwill. We allocate the cost of business acquisitions to the assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition (commonly referred to as the purchase price allocation). As part of the purchase price allocations for our business acquisitions, identifiable intangible assets are recognized as assets apart from goodwill if they arise from contractual or other legal rights, or if they are capable of being separated or divided from the acquired business and sold, transferred, licensed, rented or exchanged.

The value assigned to goodwill equals the amount of the purchase price of the business acquired in excess of the sum of the amounts assigned to identifiable acquired assets, both tangible and intangible, less liabilities assumed. At June 30,2018 , we had goodwill of $\$ 7.6$ million and identifiable intangible assets, net of accumulated amortization, of $\$ 13.1$ million.

Intangible assets are amortized over their respective estimated useful lives ranging from two to twenty years. The useful life of an intangible asset is the period over which the asset is expected to contribute directly or indirectly to our future cash flows rather than the period of time that it would take us to internally develop an intangible asset that would provide similar benefits.

If no legal, regulatory, contractual, competitive, economic, or other factors limit the useful life of an intangible asset, the useful life of the asset is considered to be indefinite. The term indefinite does not mean infinite. An intangible asset with a finite useful life is amortized over that useful life; an intangible asset with an indefinite useful life is not amortized. We have no intangible assets with indefinite useful lives. Under U.S. GAAP, goodwill is not amortized.

Impairment of Goodwill and Other Long-Lived Assets. We review long-lived assets such as property, plant and equipment, intangible assets and goodwill for impairment whenever events or changes in circumstances indicate that the carrying amount of these assets may not be recoverable, and also review goodwill annually. U.S. GAAP requires that goodwill be tested, at a minimum, annually for each reporting unit. The first step in testing goodwill is to assess qualitative factors to determine whether it is more likely than not that goodwill is impaired as a basis for determining whether it is necessary to perform the quantitative impairment test. If the first step indicates a quantitative test must be performed, the second step is to identify any potential impairment by comparing the carrying value of the reporting unit to its fair value. If a potential impairment is identified, the third step is to measure the impairment loss by comparing the implied fair value of goodwill with the carrying value of goodwill of the reporting unit. Alternatively, we may bypass the qualitative assessment in any period and proceed directly to performing the second step.

We performed our goodwill impairment test on October 1, 2017, by performing the first step, a qualitative impairment test, to determine whether it was more likely than not that goodwill was impaired. Goodwill is tested at a level of reporting referred to as the "reporting unit". We have two reporting units, which are defined as the "at home" business and the "away from home" business. Based on this qualitative test, we determined it was more likely than not that the fair value of our reporting units were greater than their carrying amounts; as such, we determined that performing the second and third steps of the impairment test were not necessary and that goodwill was not impaired. In performing this qualitative assessment, we considered factors including, but not limited to, the following:

Macroeconomic conditions, including general economic conditions, limitations on accessing capital, and other developments in equity and credit markets;
Industry and market considerations, including any deterioration in the environment in which we operate, an increased competitive environment, a decline in market-dependent multiples or metrics, a change in the market for our products or services, and regulatory or political developments;
Cost factors such as increases in raw materials, labor, exchange rates or other costs that have a negative effect on earnings and cash flows;
Overall financial performance, including negative or declining cash flows or a decline in actual or planned revenue or earnings compared with actual and projected results of relevant prior periods;
Other relevant entity-specific events, such as changes in management, key personnel, strategy, customers, or litigation; and
Whether a sustained, material decrease in share price had occurred.

Subsequent to October 1, 2017, we did not note any additional qualitative factors that would indicate that our goodwill was impaired.

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## New Accounting Pronouncements

Refer to the discussion of recently adopted/issued accounting pronouncements under Part I, Notes to Unaudited Interim Financial Statements Note 1 - Summary of Business and Significant Accounting Policies.

## Non-GAAP Discussion

In addition to our GAAP results, we also consider non-GAAP measures of our performance for a number of purposes including EBITDA, Adjusted EBITDA and Net Debt, each of which is defined below.

## EBITDA and Adjusted EBITDA

We use EBITDA and Adjusted EBITDA as supplemental measures of our performance that is not required by, or presented in accordance with, GAAP. EBITDA and Adjusted EBITDA should not be considered as an alternative to net loss, operating income or any other performance measure derived in accordance with GAAP, or as an alternative to cash flow from operating activities or a measure of our liquidity.

EBITDA represents net loss before net interest expense, income tax expense, depreciation and amortization. Amortization of deferred debt issuance costs is included in net interest expense. Adjusted EBITDA represents EBITDA before specified items. We believe EBITDA and Adjusted EBITDA facilitate operating performance comparisons from period to period by eliminating potential differences caused by variations in capital structures (affecting relative interest expense), tax positions (such as the impact on periods or companies of changes in effective tax rates or net operating losses), the age and book depreciation of facilities and equipment (affecting relative depreciation expense), non- cash compensation and valuation (affecting stock compensation expense) and sporadic expenses (including start-up costs, failed refinancing costs, foreign exchange adjustments, and relocation).

EBITDA and Adjusted EBITDA have limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for any of our results as reported under GAAP. Some of these limitations include:
they do not reflect our cash expenditures for capital assets;
they do not reflect changes in, or cash requirements for, our working capital requirements;
they do not reflect cash requirements for cash dividend payments;
they do not reflect the interest expense, or the cash requirements necessary to service interest or principal payments on our indebtedness;
although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and EBITDA and Adjusted EBITDA do not reflect cash requirements for such replacements; and
other companies, including other companies in our industry, may calculate these measures differently than we do, limiting their usefulness as a comparative measure.

Because of these limitations, EBITDA and Adjusted EBITDA should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or to reduce our indebtedness. We compensate for these limitations by relying primarily on our GAAP results and using EBITDA and Adjusted EBITDA on a supplemental basis.

The following table reconciles EBITDA and Adjusted EBITDA to net loss for the three and six months ended June 30, 2018 and 2017:

Net loss
Plus: interest expense, net
Plus: income tax benefit
Plus: depreciation
Plus: intangibles amortization
EBITDA
\% of net sales
Plus: Barnwell start-up costs
Plus: consulting and other professional fees
Plus: failed debt refinancing costs

| Three Months Six Mont |  |  |  |  | Ended June 30, Six Months Ended June 30, |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | 2017 | 2018 |  | 2017 |  |
| (In thousands, except \% of net sales) |  |  |  |  |  |
| \$ 6,925 ) | \$(2,047) | \$ (9,219 |  | \$ $(2,907$ | ) |
| 4,530 | 560 | 7,919 |  | 1,077 |  |
| $(2,766)$ | (406 ) | (4,699 |  | (779 | ) |
| 4,621 | 3,217 | 8,694 |  | 6,441 |  |
| 233 | 233 | 466 |  | 466 |  |
| \$(307 ) | \$1,557 | \$ 3,161 |  | \$ 4,298 |  |
| -0.7 \% | 4.1 \% | 3.4 | \% | 5.8 |  |

Plus: default fees
Plus: stock compensation expense

| 789 | 563 | 1,589 | 875 |
| :--- | :--- | :--- | :--- |
| 2,358 | - | 2,974 | - |
| $(48$ | 8 | 307 | 8 |
| 210 | - | 210 | - |
| 142 | 168 | 188 | 266 |

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| Plus: relocation costs | 20 | $(70$ | $)$ | 36 |  | $(76$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| ) |  |  |  |  |  |  |
| Plus: foreign exchange (gain) loss | - | $(24$ | $)$ | 5 | $(46$ | $)$ |
| Plus: severance from reduction in force | - | 59 | - | 59 |  |  |
| Adjusted EBITDA | $\$ 3,164$ | $\$ 2,261$ | $\$ 8,470$ | $\$ 5,384$ |  |  |
| $\%$ of net sales | 6.9 | $\%$ | 5.9 | $\%$ | 9.0 | $\%$ |

Adjusted EBITDA was $\$ 3.2$ million for the quarter ended June 30, 2018, compared to $\$ 2.3$ million for the same period in 2017. Adjusted EBITDA as a percent of net sales increased to $6.9 \%$ for the second quarter of 2018, compared to $5.9 \%$ in the second quarter of 2017. EBITDA was $\$(0.3)$ million for the quarter ended June 30, 2018, compared to $\$ 1.6$ million for the same period in 2017. EBITDA as a percent of net sales was ( 0.7 )\% in the second quarter of 2018, compared to $4.1 \%$ in the second quarter of 2017. The foregoing factors discussed in the net sales, cost of sales and selling, general and administrative expenses sections are the reasons for the increase in Adjusted EBITDA and decrease in EBITDA.

Adjusted EBITDA was $\$ 8.5$ million for the six months ended June 30, 2018, compared to $\$ 5.4$ million for the same period in 2017. Adjusted EBITDA as a percent of net sales increased to $9.0 \%$ for the first six months of 2018, compared to $7.3 \%$ for the six months ended June 30, 2017. EBITDA was $\$ 3.2$ million for the six months ended June 30,2018 , compared to $\$ 4.3$ million for the same period in 2017. EBITDA as a percent of net sales was $3.4 \%$ for the six months ended June 30, 2018, compared to $5.8 \%$ for the same period in 2017. The foregoing factors discussed in the net sales, cost of sales and selling, general and administrative expenses sections are the reasons for the increase in Adjusted EBITDA and decrease in EBITDA.

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Net Debt

We use Net Debt as a supplemental measure of our leverage that is not required by, or presented in accordance with, GAAP. Net Debt should not be considered as an alternative to total debt, total liabilities or any other performance measure derived in accordance with GAAP. Net Debt represents total debt reduced by cash. We use this figure as a means to evaluate our ability to repay our indebtedness and to measure the risk of our financial structure.

Net Debt represents the amount by which total debt (excluding deferred debt issuance costs) exceeds cash. The amounts included in the Net Debt calculation are derived from amounts included in the balance sheets. We have reported Net Debt because we regularly review Net Debt as a measure of our leverage. However, the Net Debt measure presented in this document may not be comparable to similarly titled measures reported by other companies due to differences in the components of the calculation.

Net Debt increased from $\$ 167.0$ million on December 31, 2017, to $\$ 179.7$ million on June 30, 2018, due to increases in our line of credit that were primarily used to fund changes in working capital while cash increased. The following table presents Net Debt as of June 30, 2018, and December 31, 2017:
$\left.\begin{array}{lll} & \begin{array}{l}\text { June 30, }\end{array} & \begin{array}{l}\text { December 31, } \\ \text { Net Debt Reconciliation: } \\ \\ \\ \text { Current portion of long-term debt } \\ \text { (In thousands) }\end{array} \\ \text { Long-term debt } & 387,683 & \$ 170,768 \\ \text { Total debt } & 32 & 33 \\ \text { Less cash } & 187,715 & 170,801 \\ \text { Net debt } & (8,004) & (3,823\end{array}\right)$

## ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

There has been no material change in the information provided in response to Item 7A of our Form 10-K for the year ended December 31, 2017.

## ITEM 4. Controls and Procedures

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Our management, under the supervision and with the participation of our chief executive officer and our chief financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended), as of the end of the period covered by this Quarterly Report on Form 10-Q. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. Based on such evaluation, our chief executive officer and our chief financial officer have concluded that our disclosure controls and procedures were effective at a reasonable assurance level as of June 30, 2018.

There were no significant changes in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the quarter ended June 30, 2018, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## ITEM 1. Legal Proceedings

From time to time, we are involved in litigation relating to claims arising out of our operations in the normal course of business. In management's opinion, as of the date of this report, we were not engaged in any legal proceedings that are expected, individually or in the aggregate, to have a materially adverse effect on us.

## ITEM 1A. Risk Factors

We operate in a changing environment that involves numerous known and unknown risks and uncertainties that could materially affect our operations. Factors that could materially affect our actual results, levels of activity, performance or achievements include, but are not limited to, those detailed below, those under the caption "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2017, as filed with the SEC on March 16, 2018, and those in our subsequent filings with the SEC. Such risks, uncertainties and other factors may cause our actual results, performances and achievements to be materially different from those expressed or implied by our forward-looking statements. If any of these risks or events occur, our business, financial condition or results of operations may be adversely affected.

## We have significant indebtedness, which subjects us to restrictive covenants relating to the operation of our business.

As a result of closing the Fabrica Transaction, the expansion of our Pryor facility, and, most recently, the construction of our South Carolina facility, our indebtedness has significantly increased. At June 30, 2018, we had $\$ 187.7$ million of indebtedness. Interest payments are principally variable with our Leverage Ratio (Debt to Adjusted EBITDA) and with LIBOR rates. Operating with this amount of leverage and with variable interest rates may require us to direct a significant portion of our cash flow from operations to service debt, which reduces the funds otherwise available for operations, capital expenditures, payment of dividends, the pursuit of future business opportunities and other corporate purposes. It may also limit our flexibility in planning for or reacting to changes in our business and our industry and may impair our ability to obtain additional financing.

The terms of our Credit Agreement require us to meet specified financial ratios and other financial and operating covenants, which restrict our ability to incur additional debt, place liens on our assets, make capital expenditures,

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effect mergers or acquisitions, dispose of assets or pay dividends in certain circumstances. The financial covenants include that we must maintain a certain debt to Adjusted EBITDA ratio, or (the "Leverage Ratio"), for a given period. Adjusted EBITDA is defined in the Credit Agreement, and is as quoted by the Company. The financial covenants also include that Fixed Charges, as defined in the Credit Agreement, will not exceed a certain ratio of Adjusted EBITDA (the "Fixed Charge Coverage Ratio'). Additionally, we are required to achieve certain milestones associated with seeking a sale. At June 30, 2018, we were not in compliance with certain covenants under our Credit Agreement or our NMTC Loan Agreement, and obtained a waiver from our lenders.

On August 3, 2018, we entered into Amendment No. 9 to the Credit Agreement and Amendment No. 6 to the NMTC Loan Agreement, which permits us to borrow up to the full commitment under the revolving line of credit, which includes a revolver commitment of $\$ 33.1$ million and a debt reserve of $\$ 12.9$ million, defers future interest and principal payments until October 31, 2018 and amends certain reporting and forecast requirements. Amendment No. 6 to the NMTC Loan Agreement generally incorporates these revisions.

In addition, we are required to comply with other conditions and meet certain milestones in an allocated time, including the negotiation and execution of a purchase agreement for the sale of our equity or assets in an amount sufficient to repay our obligations to our lenders in full with the assistance of our investment banker and chief strategic officer.

Including the amendments incorporated into this amendment, our credit facilities have been amended for each of the last seven quarters. If we fail to meet required financial ratios and covenants and our lenders do not waive them, we may be required to pay fees and penalties, and our lenders could accelerate the maturity of our debt and proceed against any pledged collateral and /or force us to seek alternative financing. If this were to happen, we may be unable to obtain additional financing or it may not be available on terms acceptable to us. This could adversely affect our business operations and, in turn, our ability to rely on our business operations and credit facilities as our primary sources of liquidity. Accordingly, there can be no assurance that these historical sources of liquidity will be sufficient to enable us to continue to fund our operations.

Our indebtedness is secured by all or substantially all of our assets. Therefore, if we default on any of our debt obligations, it could result in the lenders foreclosing on our assets. In such an event, the lenders' rights to such assets would likely be superior to those of our stockholders.

Additionally, the failure to reduce our significant indebtedness may result in the loss of business from one or more of our customers, including our material customers, which would have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.


#### Abstract

A substantial percentage of our net sales are attributable to three large customers, any or all of which may decrease or cease purchases at any time.


Our three largest customers, Dollar General, Walmart (including Sam's Club) and Family Dollar (including its parent, Dollar Tree) accounted for $31 \%, 20 \%$ and $16 \%$, respectively, of our converted product net sales in 2017. We expect that sales to a limited number of customers will continue to account for a substantial portion of our net sales for the foreseeable future. Sales to these customers are made pursuant to purchase orders and not supply agreements. We may not be able to keep our key customers, or these customers may cancel purchase orders or reschedule or decrease their level of purchases from us. Any substantial decrease or delay in sales to one or more of our key customers would harm our sales and financial results. In particular, the loss of sales to one or more distribution centers would result in a sudden and significant decrease in our sales. If sales to current key customers cease or are reduced, we may not obtain sufficient orders from other customers necessary to offset any such losses or reductions.

On July 30, 2018, we received notice from one of our major customers that it intends to transition a major piece of business to another supplier, effective February 1, 2019. The reason given for the change was "strategic" as our customer indicated this change is part of a broader initiative to consolidate in half their number of suppliers and was not related to any issue with regards to service, quality, or cost. The customer has provided a six month transition plan to allow time to secure alternative customers for the capacity, which we expect to sell out in the form of new parent roll and retail sales. We will continue to support this customer with excellence during that period. For the quarter ended June 30, 2018, this customer represented approximately $23 \%$ of our converted product net sales. The failure to retain this customer's business in substantial part or at all, could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows in the event the Company does not sell out the capacity in a timely manner.

## ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) Unregistered Sales of Equity Securities

None.

## (b) Initial Public Offering and Use of Proceeds from the Sale of Registered Securities

None.
(c) Repurchases of Equity Securities

We do not have any programs to repurchase shares of our common stock and no such repurchases were made during the six months ended June 30, 2018.

## ITEM 3. Defaults Upon Senior Securities

None.

## ITEM 4. Mine Safety Disclosures

Not applicable.

## ITEM 5. Other Information

None.

## ITEM 6. Exhibits

See the Exhibit Index following the signature page to this Form 10-Q, which Exhibit Index is hereby incorporated by reference herein.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## ORCHIDS PAPER PRODUCTS COMPANY

Date: August 9, 2018
By:/s/ Melinda S. Bartel
Melinda S. Bartel
Chief Financial Officer
(On behalf of the registrant and as Chief Accounting Officer)

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## Exhibit Index

## Exhibit Description

3.1 Amended and Restated Certificate of Incorporation of the Registrant dated May 17, 2013, as amended May 9.2018.

10.1<br>Amendment No. 9. dated as of August 3, 2018, to Second Amended and Restated Credit Agreement, dated as of June 25, 2015, among Orchids and U.S. Bank National Association, as administrative agent.

31.1 Certification of Chief Executive Officer Pursuant to Section 302.
31.2 Certification of Chief Financial Officer Pursuant to Section 302.
32.1 Certification of Chief Executive Officer Pursuant to Section 906.
32.2 Certification of Chief Financial Officer Pursuant to Section 906.

The following financial information from Orchids Paper Products Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2018, formatted in XBRL (eXtensible Business Reporting Language):
(i) Consolidated Statements of Operations for the three and six months ended June 30, 2018 and 2017,
(ii) Consolidated Balance Sheets as of June 30, 2018 and December 31, 2017, (iii) Consolidated Statements of Cash Flows for the three and six months ended June 30, 2018 and 2017, and (iv) Notes to Consolidated Unaudited Interim Financial Statements.


[^0]:    *The variable rate is based on the Oneok Gas Transportation rate plus an adder of $\$ 0.01 / \mathrm{MMB}$ u plus all applicable transport and fuel.

