

AMERICAN LAND LEASE INC  
Form 10-K  
March 15, 2005  
Table of Contents

---

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

---

**FORM 10-K**

**FOR ANNUAL AND TRANSITION REPORTS**

**PURSUANT TO SECTIONS 13 OR 15(d) OF THE**

**SECURITIES EXCHANGE ACT OF 1934**

(Mark one)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2004

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-9360

# AMERICAN LAND LEASE, INC.

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**  
(State or Other Jurisdiction of  
Incorporation or Organization)  
**29399 U.S. Hwy 19 North, Suite 320**  
**Clearwater, Florida**  
(Address of Principal Executive Offices)

**84-1038736**  
(I.R.S. Employer  
Identification No.)  
**33761**  
(Zip Code)

Registrant's telephone number, including area code: (727) 726-8868

Securities registered pursuant to section 12(b) of the Act:

<u>Title of Each Class</u>	<u>Name of Each Exchange on Which Registered</u>
Common Stock, par value \$.01 per share	New York Stock Exchange, Inc.

Securities registered pursuant to Section 12(g) of the Act: NONE

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes  No

The aggregate market value of the voting common stock held by non-affiliates of the registrant, was approximately \$137 million as of June 30, 2004. As of March 1, 2005, there were 7,454,000 shares of Common Stock outstanding.

## DOCUMENTS INCORPORATED BY REFERENCE

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

List hereunder the following documents if incorporated by reference and the Part of the Form 10-K (e.g., Part I, Part II, etc.) into which the document is incorporated:

Portions of the Proxy Statement for the registrant's 2005 Annual Meeting of Stockholders are incorporated by reference into Part III of this Annual Report on Form 10-K.

---

**Table of Contents**

**AMERICAN LAND LEASE, INC.**

**Table of Contents**

**Annual Report on Form 10-K**

**For the Fiscal Year Ended December 31, 2004**

<b><u>Item</u></b>	<b><u>Page</u></b>
<b>PART I</b>	
1. <u>Business</u>	1
<u>Company Background</u>	1
<u>Recent Developments</u>	2
<u>Industry Background</u>	4
<u>Financial Information about Industry Segments</u>	5
<u>Growth and Operating Strategies</u>	5
<u>Competition</u>	7
<u>Taxation of the Company</u>	7
<u>Regulation</u>	8
<u>Insurance</u>	9
<u>Capital Resources</u>	10
<u>Restrictions on and Ownership of Common Stock</u>	10
<u>Employees</u>	11
2. <u>Properties</u>	11
3. <u>Legal Proceedings</u>	13
4. <u>Submission of Matters to a Vote of Security Holders</u>	13
<b>PART II</b>	
5. <u>Market For Registrant's Common Equity and Related Stockholder Matters</u>	14
6. <u>Selected Financial Data</u>	14
7. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	16
<u>Executive Overview</u>	16
<u>Critical Accounting Policies and Estimates</u>	17
<u>Results of Operations</u>	20
<u>Liquidity and Capital Resources</u>	32
<u>Funds From Operations</u>	34
<u>Contractual Obligations</u>	36
7a. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	36
8. <u>Financial Statements and Supplementary Data</u>	37
9. <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>	37
9a. <u>Controls and Procedures</u>	37
9b. <u>Other Information</u>	38
<b>PART III</b>	
10. <u>Directors and Executive Officers of the Registrant</u>	39
11. <u>Executive Compensation</u>	39
12. <u>Security Ownership of Certain Beneficial Owners and Management &amp; Related Stockholder Matters</u>	39

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

13.	<u>Certain Relationships and Related Transactions.</u>	39
14.	<u>Principal Accounting Fees and Services.</u>	39
<b>PART IV</b>		
15.	<u>Exhibits, Financial Statement Schedules, and Reports on Form 8-K</u>	39

## **Table of Contents**

### **PART I**

#### **Forward Looking Statements**

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements in certain circumstances. Certain information included in this Annual Report on Form 10-K ( Annual Report ) to Stockholders and our filings with the Securities and Exchange Commission (the SEC ) under the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended (the Exchange Act ), as well as information communicated orally or in writing between the dates of these SEC filings, constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements may include projections relating to our cash flow, dividends, anticipated returns on real estate investments and opportunities to acquire additional communities. Such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, and performance or achievements expressed or implied by the forward-looking statements. Such factors include: general economic and business conditions; interest rate changes; financing and refinancing risks; risks inherent in owning real estate or debt secured by real estate; future development rate of home sites; competition; the availability of real estate assets at prices which meet our investment criteria; our ability to reduce expense levels, implement rent increases, use leverage and other risks set forth in our SEC filings. In addition to the risks above, the Company's continued qualification as a real estate investment trust ( REIT ) involves the application of highly technical and complex provisions of the Internal Revenue Code of 1986, as amended (the Code ). Readers should carefully review the Company's financial statements and the notes thereto, as well as the risk factors described in the documents that the Company files from time to time with the Securities and Exchange Commission. ANL assumes no obligation and does not intend to update these forward-looking statements.

#### **Item 1. Business**

In this report, the words the Company, we, our, ANL, American Land Lease, and us refer to American Land Lease, Inc., a Delaware corporation, and, where appropriate, our subsidiaries.

#### **Company Background**

American Land Lease, Inc., a Delaware corporation, is a self-administered and self-managed REIT engaged in the ownership, development, expansion, management, acquisition and disposition of residential land lease communities. Residential land lease communities own home sites that are leased to owners of homes situated on the leased land and own various amenities provided for common use by the homeowners. The amenities may include features that support the lifestyle of the community such as a clubhouse, pool, tennis courts, golf course, or marina. The communities consist of one or more subdivisions with features comparable to any typical residential subdivision, including central entrances, paved streets, signage and monumentation, and in some instances, sidewalks. We collect various amounts from the homeowners in our communities related to the lease of the home site, use of common facilities and areas, maintenance of lawns and common areas, collection of trash, providing water and wastewater services, payment of ad valorem taxes, operation of security services and maintenance of common infrastructure. The extent of the services provided varies by community.

As of December 31, 2004, we held interests as owner in 28 residential land lease communities, one of which includes a recreational vehicle park, with an approximate total of 6,931 operational home sites, 1,101 developed home sites, 960 undeveloped home sites and 129 recreational vehicle sites. An operational home site is defined as a home site that is or has been occupied by a home owned by a resident. A developed home site is defined as a home site for which infrastructure is complete, but either a home has not yet been constructed or the home constructed has not been occupied by a resident. An undeveloped home site is defined as a planned home site for which infrastructure is not complete. A recreational vehicle site is defined as a site that is equipped to allow a recreational vehicle to connect to water and electricity.



**Table of Contents**

In support of the development, redevelopment, and expansion of our residential land lease communities, we are engaged, through a taxable subsidiary corporation, in the sale of homes to future residents. The home sales business is operated like other homebuilders with sales presentation centers, model homes designated for presentation, an inventory of completed homes and the ability to supply custom designed homes based upon the requirements of the new homeowners.

We conduct our business through Asset Investors Operating Partnership, L.P. (the Operating Partnership). Interests in the Operating Partnership held by limited partners other than ANL are referred to as OP Units. The holders of OP Units receive distributions, prorated from the date of issuance, in an amount equivalent to the dividends, if any, paid to holders of common stock. After holding OP Units for one year, limited partners generally have the right to redeem their OP Units for cash. Notwithstanding that right, the Operating Partnership may elect to acquire some or all of the OP Units tendered for redemption by exchanging shares of our common stock in lieu of cash. At December 31, 2004, the Operating Partnership had a total of 8,321,000 partnership units outstanding and we owned 7,356,000 partnership units comprising 88% of the Operating Partnership.

Our principal executive offices are located at 29399 U.S. Hwy 19 North, Suite 320, Clearwater, Florida 33761, and our telephone number is (727) 726-8868. Our common stock, par value \$.01 per share common stock, is listed on the New York Stock Exchange under the symbol ANL. Our Annual Report on Form 10-K (the Annual Report), Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act of 1934, are available as soon as reasonably practicable after we electronically file such material and free of charge through our Internet website at [www.americanlandlease.com](http://www.americanlandlease.com). The information contained on our website is not incorporated into this Annual Report.

**Recent Developments**

***2004 Events***

*Continuing Conversion of Undeveloped Home Sites and Developed Home Site Inventory to Leased Sites*

We own an inventory of developed vacant sites within our portfolio of residential land lease communities. In addition, we own undeveloped land that is contiguous to existing occupied communities. Our development activities convert the undeveloped land into developed home sites. Our home sales business facilitates the conversion of these developed home sites into leased sites with long-term cash flows. In 2004, we entered into 392 new land leases related to the purchase of new homes, a 1.3% decrease in this activity compared to the prior year. The changes in our leased sites for the year ended December 31, 2004 are shown in the table below:

	<b>Activity for Year Ended December 31, 2004</b>
New Leases facilitated by Home Sales	392
Leases terminated through removal of home or our repossession, approximately 33% to facilitate redevelopment	(129)
Sales of homes previously repossessed	21
Sales of home sites	(17)
Homes constructed by others	1



Net increase in newly leased sites	268
------------------------------------	-----

*Property Acquisitions*

During the year ended December 31, 2004, the Company acquired individual home sites at two communities where the resident owns certain home sites located within the community. The total cost was \$0.9 million and was funded by borrowings under the Company's credit facility.

## **Table of Contents**

### *Debt Financings*

During the year ended December 31, 2004, we issued a \$9.9 million ten-year term, non-recourse mortgage note payable with a fixed rate of 5.96%. The proceeds were used to repay existing debt and to continue development of our residential land lease communities.

During the year ended December 31, 2004, we renewed, modified, and extended our existing revolving line of credit with our current lender for a total commitment of \$16 million. The loan bears interest at a rate equal to the thirty-day LIBOR plus 200 basis points. This interest-only note matures in December 2006. The availability of funds to the Company under the line of credit is subject to certain borrowing base and other customary restrictions, including compliance with financial and other covenants. Based upon the application of these covenants as of December 31, 2004, \$15,977,000 of the total commitment of \$16,000,000 was available to the Company.

During the year ended December 31, 2004, we modified our floor plan facility with our current lender used to finance the Company's inventory of homes. The credit facility was increased to \$25 million and the advances were modified to include amounts above the invoice cost from the manufacturer to fund construction costs.

### *Property Dispositions*

During 2004, the Company sold to third parties seventeen home sites for a total consideration of approximately \$412,000. The Company recognized a gain on sale of approximately \$18,000, net of minority interest in the Operating Partnership.

In 2004, the Company sold to a third party a ministorage property in Arizona for an aggregate sales price of approximately \$2,035,000. The Company recognized a gain on the sale of approximately \$20,000, net of minority interest in the Operating Partnership.

### *Casualty Events*

In August and September 2004, several of the Company's properties were impacted by the four hurricanes that traversed Florida. Hurricanes Charley, Frances, Ivan and Jeanne damaged community amenities and resident homes. The Company incurred damages of approximately \$926,000. During the year ended December 31, 2004, the Company recognized a gain of \$297,000, net of minority interest in the Operating Partnership, as a result of the receipt of insurance proceeds of approximately \$530,000, offset by the write-off of the undepreciated book value of the damaged assets of approximately \$193,000. In addition, the Company received insurance proceeds of approximately \$705,000 as reimbursement of expenses. The Company has recorded an expense of approximately \$194,000, net of minority interest in the Operating Partnership, for the year ended December 31, 2004 for expenses incurred in excess of insurance proceeds.

### *2005 Events*

*Property Acquisitions*

On February 4, 2005, we announced the acquisition of a 260-acre tract of land in Micco, Florida, south of Melbourne, for an aggregate price of \$15.5 million. The land will be used to develop a new senior community for the company that includes approximately 533 home sites.

*Debt Financings*

Also, on February 4, 2005, we issued an \$11 million note payable secured by a mortgage for a term of six months. The loan bears interest at a rate equal to 1-month LIBOR plus 200 basis points. The proceeds were used to fund the property acquisition.

## **Table of Contents**

### *Equity Financings*

On January 12, 2005, our Post-Effective Amendment No. 1 to our Registration Statement on Form S-3 was declared effective, registering \$200 million of debt securities, preferred stock and common stock. On February 23, 2005 and March 2, 2005, we issued 900,000 shares and 100,000 shares, respectively, of newly created 7.75% Series A Cumulative Redeemable Preferred Stock for a purchase price of \$25 per share. The net proceeds from these issuances were used to repay indebtedness including amounts outstanding under the debt financing described above and balances on the Company's revolving line of credit.

### *Pending Acquisitions and Dispositions*

In the ordinary course of business, we engage in discussions and negotiations regarding the acquisition of residential land lease properties, including interests in entities that own residential land lease properties. We frequently enter into contracts and non-binding letters of intent with respect to the purchase of properties. These contracts are typically subject to certain conditions and permit us to terminate the contract in our sole and absolute discretion if we are not satisfied with the results of our due diligence investigation of the properties. We believe that such contracts essentially result in the creation of an option to acquire the subject properties and give us greater flexibility in seeking to acquire properties.

We offer for sale certain real estate properties that are inconsistent with our long-term investment strategies (as determined by management from time to time).

## **Industry Background**

A residential land lease community is a residential subdivision designed and improved with sites for the placement of homes together with related improvements and amenities. At this time, the homes constructed in residential land lease communities are generally, but not always, manufactured homes. Manufactured homes are detached, single-family homes which are produced off-site by manufacturers and installed on sites within the community. These homes are often improved with the addition of features constructed on site, including garages, screened rooms and carports. Manufactured homes are available in a variety of designs and floor plans, offering many amenities and custom options.

Modern residential land lease communities are similar to typical residential subdivisions containing central entrances, paved streets, curbs and gutters, and parkways. The communities frequently provide a clubhouse for social activities and recreation and other amenities, which may include golf courses, swimming pools, shuffleboard courts and laundry facilities. Utilities are provided, or arranged for, by the owner of the community. Community lifestyles, promoted by community managers, include a wide variety of social activities that promote a sense of neighborhood. The communities provide an attractive and affordable housing alternative for retirees, empty nesters and start-up or single parent families.

Residential land lease communities are primarily characterized as all age communities or age restricted communities. In age restricted communities, in a minimum of 80% of the homes, one of the residents must be at least 55 years old, and in all age communities there are no age restrictions on residents.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

The owner of a home in our communities leases from us the site on which the home is located and acquires the right to utilize the community common areas and amenities. Typically, the leases are on a month-to-month or year-to-year basis, renewable upon the consent of both parties or, in some instances, as provided by statute for a term of four years. In some circumstances, we offer a 99-year non-transferable lease to residents in order to enable the resident to have some of the benefits of an owner of real property, including creditor protection laws in some states. These leases can be cancelled, depending on state law, for non-payment of rent, violation of community rules and regulations, or other specified defaults. Generally, rental rate increases are made on an annual basis. The size of these rental rate increases depends upon the policies that are in place at each

## **Table of Contents**

community. We may, as an inducement to new homebuyers, make rent concessions, including fixed rental rates. Rental increases may be based on fixed dollar amounts, percentage amounts, inflation indices, or they may depend entirely on local market conditions. We own interests in the underlying land, utility connections, streets, lighting, driveways, common area amenities and other capital improvements and are responsible for enforcement of community guidelines and maintenance. Each homeowner within the residential land lease communities is responsible for the maintenance of his or her home and leased site, including lawn care in some communities.

Residential land lease communities, once fully occupied, tend to be a stable, predictable asset class. The investment by the individual in the ownership of a home on our land, combined with the cost and effort involved in relocating the home to another location, promote a high level of home maintenance and encourage the owner of the home to resell it as located within the community. Additionally, the number of individual homeowners within a community provides a diversification of risk.

## **Financial Information about Industry Segments**

We operate in two reportable segments: real estate (ownership of land leases, land development, investment acquisition and disposition) and home sales (sale of homes, both new and used, to be sited on land owned by the Company). See the consolidated financial statements, including their notes, in Item 8 of this Annual Report.

## **Growth and Operating Strategies**

Our primary objective is to maximize total risk-adjusted stockholder returns over the long term by increasing operating cash flow and increasing the amount and predictability of Funds From Operations or FFO (as defined by the National Association of Real Estate Investment Trusts) per share, less an allowance for capital replacement spending. For a description of the meaning of FFO, see the discussion entitled, Funds From Operations, in Item 7 of this Annual Report. We implement operating and financing strategies to achieve our objectives, which include the following:

improving net operating income from our existing portfolio of residential land lease communities;

leasing unoccupied sites in our development portfolio, through the sale of homes by our home sales division;

acquiring additional communities at values that are accretive on a per share basis; and

acquiring additional development property that is suitable for development as a residential land lease community.

## *Company Policies*

Management has adopted specific policies to accomplish our objective of increasing the amount and predictability of our FFO on a per share basis, less a reserve for capital replacements. These policies include:

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

acquiring residential land lease communities that have potential for long-term appreciation of value through, among other things, rent increases, expense efficiencies and in-community home site development;

improving the profitability of our communities through management of occupancy, rent collection, community development and operating expense controls;

providing capital replacement expenditures in support of the continued maintenance of our communities (expenditures per site were approximately \$125, \$115 and \$128 per developed home site for 2004, 2003 and 2002, respectively);

developing and maintaining resident satisfaction and a reputation for quality communities through maintenance of the physical condition of our communities and providing activities that improve the community lifestyle;

**Table of Contents**

using our home sales division to increase the occupancy rate at our communities by (i) selling homes to be situated on presently unoccupied sites at our development communities and (ii) selling previously owned homes in all communities;

using our home sales division to upgrade the quality of homes placed on home sites within the community;

developing additional home sites on land we own that may or may not be contiguous to existing communities;

seeking to reduce our exposure to downturns in regional real estate markets by diversifying the location of our portfolio of communities (at the end of year 2004, based on total home sites, 77% of our properties were in Florida, 22% were in Arizona and 1% were in New Jersey);

increasing our financial returns through the use of leverage, primarily long-term, non-recourse debt and preferred stock;

managing our exposure to interest rate fluctuations by utilizing primarily long-term, fixed-rate debt (67% of our total debt was fixed rate at the end of year 2004); and

recruiting and retaining capable management and professional staff at the community management level and above.

*Future Acquisitions*

Our acquisition of interests in residential land lease communities can take many forms. In many cases, we acquire title in fee simple to the community. Alternatively, we may enter into joint venture agreements. We may undertake these activities directly or seek to accomplish this goal by making participating loans to others that are non-recourse to the borrowers and secured by the properties. In general, these participating mortgages earn interest at fixed rates and, in addition, participate in profits or revenues from the community.

We believe that acquisition opportunities for residential land lease communities are attractive at this time because of:

the increasing quality of and demand for manufactured homes, as shown by the number of individuals living in manufactured homes;

the increasing price paid for, and investment by the owner in, manufactured homes; and

the continued constraints on development of new residential land lease communities.

We believe that our focus on the age-restricted portion of the residential land lease community business is attractive at this time because the number of households with persons 55 to 64 years old is projected to increase by over 47.8% by the year 2010, according to the U.S. Census Bureau. At December 31, 2004, 96% of our total home sites were in age-restricted communities.



## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

We are actively seeking to acquire additional communities and we are currently engaged in various stages of negotiations relating to the possible acquisition of a number of communities. The acquisition of interests in additional communities or other business activities could result in changes in our capital structure through the issuance, or assumption, of additional debt and the issuance of equity.

When evaluating and structuring potential acquisitions, we consider such factors as:

the location and type of property;

the value of the homes, if any, located on the leased land;

the improvements, such as golf courses and swimming pools, at the property;

the current and projected cash flow of the property and our ability to increase cash flow;

the potential for capital appreciation of the property;

the terms of resident leases, including the potential for rent and other revenue increases;

**Table of Contents**

- the tax and regulatory environment of the community in which the property is located;
- the income tax consequences, including the possible effect on our REIT status;
- the potential for expansion of the physical layout of the property and the number of sites;
- the occupancy and demand by residents for properties of a similar type in the vicinity;
- the credit of the residents in the community;
- the prospects for liquidity through sale, financing or refinancing of the property;
- the competition from existing residential land lease communities, single family housing alternatives, and also rental housing;
- the potential for the construction of new communities in the area; and
- the replacement cost of the property.

*Expansion of Existing Communities*

We expect to increase the number of leased home sites and the amount of earnings generated from our existing portfolio of residential land lease communities through marketing campaigns aimed at increasing new home sales that result in the origination of new leases and increased occupancy. We also expect to seek expansion through future acquisitions and expansion of the number of sites available to be leased to residents, if justified by local market conditions and permitted by zoning and other applicable laws. As of December 31, 2004, we held interests in 28 communities with approximately 6,931 operational home sites, 1,101 developed home sites, 960 undeveloped home sites and 129 recreational vehicle sites.

**Competition**

There are numerous housing alternatives that compete with our residential land lease communities in attracting residents. Our properties compete for residents with other residential land lease communities, multifamily rental apartments, single-family homes and condominiums. The number of competitors and relative price of competing alternatives in a particular area have a material effect on our ability to attract and retain residents, and on the rents we are able to charge for home sites. The relative price of competing product is measured based upon the total cost of occupancy to the resident. Historically, mortgage finance rates for manufactured homes have been substantially higher for borrowers of equivalent credit when compared to mortgage finance rates available for single-family, site-built housing on land owned in fee simple.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

In acquiring assets, we compete with other REITs, pension funds, insurance companies, and other investors, many of which have greater financial resources than we do and the ability to procure more attractively priced capital.

### **Taxation of the Company**

We have elected to be taxed as a REIT under the Code, commencing with our taxable year ended December 31, 1986, and we intend to continue to operate in such a manner. Our current and continuing qualification as a REIT depends on our ability to meet the various requirements imposed by the Code, through actual operating results, including income and asset requirements, distribution levels and diversity of stock ownership.

If we qualify for taxation as a REIT, we will generally not be subject to federal corporate income tax on our net income that is currently distributed to stockholders. This treatment substantially eliminates the double taxation of income (at the corporate and stockholder levels) that results from investment in a corporation under current law. However, our stockholders are generally subject to tax on dividends received from us at regular ordinary income rates (up to a 35% maximum federal rate under current law). They are generally not eligible for

## **Table of Contents**

tax at the lower capital gain rates (15% maximum) that apply, in the case of stockholders who are individuals, to dividends received from taxable domestic corporations under current law. The extent to which the dividends that we pay are treated as ordinary income varies, and portions of our dividends may be subject to more favorable tax treatment for our shareholders than ordinary income, such as the portion of the dividends that represent return of capital, capital gains, or unrecaptured section 1250 gain. See [Dividends and Distributions](#) below.

If we fail to qualify as a REIT in any taxable year, our taxable income will be subject to federal income tax at regular corporate rates (including any applicable alternative minimum tax). Even if we qualify as a REIT, we may be subject to certain state and local income taxes, and to federal income and excise taxes and penalties, including taxes on our undistributed income.

If in any taxable year we fail to qualify as a REIT and incur additional tax liability, we may need to borrow funds or liquidate investments in order to pay the applicable tax, but we would not be compelled to make distributions under the Code. Unless entitled to relief under certain statutory provisions, we would also be disqualified from treatment as a REIT for the four taxable years following the year during which qualification is lost. Although we currently intend to operate in a manner designed to qualify as a REIT, it is possible that future economic, market, legal, tax or other considerations may cause us to fail to qualify as a REIT, or may cause our Board of Directors to revoke the REIT election.

Certain of our operations, including our home sales business and golf course activities, are conducted through Taxable REIT Subsidiaries, each of which we refer to as a taxable subsidiary. A taxable subsidiary is a corporation that has not elected REIT status and, as such, is subject to federal corporate income tax. We use taxable subsidiaries to offer certain services to our residents and engage in activities that would not otherwise be permitted under the REIT rules if provided directly by us or by the Operating Partnership.

At December 31, 2004, our net operating loss ( NOL ) carryover was approximately \$64,564,000 for the parent REIT entity, and \$1,750,000 for our taxable subsidiaries that are consolidated for financial reporting, but not for federal income tax purposes. Subject to certain limitations, the REIT's NOL carryover may be used to offset all or a portion of our REIT taxable income and to reduce the amount that we are required to distribute to stockholders to maintain our status as a REIT. It does not, however, affect the tax treatment to shareholders of any distributions that we make. The REIT's and the taxable subsidiaries' NOL carryovers are scheduled to expire between 2007 and 2009, and 2020 and 2022, respectively.

We and our stockholders may be subject to state or local taxation in various state or local jurisdictions, including those in which we or they transact business or reside. The state and local tax treatment that we and our stockholders receive may not conform to the federal income tax treatment.

## **Regulation**

### *General*

Residential land lease communities, like other housing alternatives, are subject to various laws, ordinances and regulations, including regulations relating to recreational facilities such as swimming pools, clubhouses and other common areas. We believe that we have obtained the necessary permits and approvals to operate each of our properties in conformity with these laws. Changes in laws increasing the potential liability for environmental conditions existing on properties or increasing the restrictions on discharges or other conditions, as well as changes in laws

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

affecting development, construction and safety requirements, may result in significant unanticipated expenditures, which would adversely affect our cash flows from operating activities. In addition, future enactment of rent control or rent stabilization laws, or other laws regulating housing, may reduce rental revenue or increase operating costs in particular markets.

## **Table of Contents**

### *Americans with Disabilities Act and Fair Housing Act*

Our current properties and any newly acquired communities must comply with the Americans with Disabilities Act (the ADA) and the Fair Housing Act (the FHA). The ADA generally requires that public facilities, such as clubhouses, swimming pools and recreation areas be made accessible to people with disabilities. Many of our communities have public facilities. In order to comply with the ADA requirements, we have made improvements at our communities in order to remove barriers to access. If we should ever fail to comply with ADA regulations, we could be fined or forced to pay damages to private litigants. We have made those changes which we believe are appropriate and required by the ADA and we believe that our properties are in compliance with the requirements of the ADA. In the event that we incur any further costs related to ADA compliance we believe these costs can be recovered from cash flow from the individual properties without causing any material adverse effect. If ongoing changes involve a greater expenditure than we currently anticipate, or if the changes must be made on a more accelerated basis than we anticipate, our ability to make distributions could be adversely affected. The FHA requires that we allow residents, at their own expense and subject to our review, to make private facilities within our communities accessible to people with disabilities. When requested by residents, we believe we have made the appropriate and required accommodations to enable them to make the improvements.

### *Rent Control Legislation*

State and local laws might limit our ability to increase rents on some of our properties, and thereby, limit our ability to recover increases in operating expenses and costs of capital improvements. Enactment of rent control laws has been considered from time to time in jurisdictions in which we operate and are currently in effect at one property, located in New Jersey, which we own. We presently expect to maintain residential land lease communities, and may purchase additional properties, in markets that are either subject to rent control laws, or in which such legislation may be enacted.

### *Environmental*

Various federal, state and local laws subject property owners or operators to liability for the costs of removal or remediation of certain hazardous substances present on a property. Such laws often impose liability without regard to whether the owner or operator knew of, or was responsible for, the presence or release of the hazardous substances. The presence of, or the failure to remediate properly, hazardous substances may adversely affect occupancy at affected communities and our ability to sell or finance affected properties. In addition to the costs associated with investigation and remediation actions brought by governmental agencies, the presence of hazardous wastes on a property could result in claims by private plaintiffs for personal injury, disease, disability or other infirmities. Various laws also impose liability for the cost of removal or remediation of hazardous substances at the disposal or treatment facility. Anyone who arranges for the disposal or treatment of hazardous or toxic substances is potentially liable under such laws. These laws often impose liability whether or not the person arranging for the disposal ever owned or operated the disposal facility. In connection with the ownership, operation and management of our properties, we could potentially be liable for environmental liabilities or costs associated with our properties or properties we acquire or manage in the future.

### **Insurance**

We believe that our properties are covered by adequate fire, flood, property, and business interruption insurance policies. It is our policy to purchase insurance policies that contain commercially reasonable deductibles and limits from reputable insurers. In the event of changes in the insurance markets, we may be unable to purchase policies with deductibles and limits equal to the coverage currently in place or the costs to procure such coverage may increase at a rate in excess of our ability to recover these costs through increased rental rates. We also believe that we have obtained adequate title insurance policies insuring fee title to properties we have acquired. In the event that a community is subject to a

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

casualty that results in our residents' homes being destroyed, insurance proceeds may not be sufficient to replace the rental income lost from the termination of the

## **Table of Contents**

residents leases until such time as we are able to originate new ground leases through our home sales division. We believe our properties present a target of lower interest relative to alternative targets for acts of terrorism because of their diversification and their residential nature. Because we may not be able to obtain coverage for terrorist acts at rates that correspond to the perceived level of risk, we may elect not to purchase insurance for such losses caused by acts of terrorism.

## **Capital Resources**

We have used our available cash balances, our cash flow and our long-term and short-term financing arrangements to provide working capital to support our operations, to fund development in our existing communities, to pay dividends and to acquire assets. Future acquisitions and continued development of our communities will be financed by the most appropriate sources of capital, which may include our available cash balances; undistributed FFO; long-term secured debt; short-term secured debt; the issuance of additional equity securities, including interests in the Operating Partnership; or additional sources as determined by management. This flexibility allows us to offer multiple choices of acquisition currency to potential sellers of residential land lease communities, which may enable the seller to defer some or all of the tax consequences of a sale. We believe that this flexibility may offer sellers an incentive to enter into transactions with us on favorable terms.

Without further stockholder approval, we are authorized to issue up to 12,000,000 shares of common stock and 1,000,000 shares of preferred stock. As of March 1, 2005, approximately 7,454,000 shares of common stock were outstanding. On February 23, 2005 and March 2, 2005, we issued 900,000 shares and 100,000 shares, respectively, of newly created 7.75% Series A Cumulative Redeemable Preferred Stock. The Board of Directors will not be able to issue any additional shares of preferred stock without stockholder approval. Depending upon the terms set by the Board of Directors, the authorization and issuance of preferred stock or other new classes of stock could adversely affect existing stockholders. Future offerings of stock may result in the reduction of the net tangible book value per outstanding share and a reduction in the market price of the stock. We are unable to estimate the amount, timing or nature of such future offerings, as any such offerings will depend on general market conditions or other factors.

## **Restrictions on and Ownership of Common Stock**

To qualify to be taxed as a REIT, we must comply with certain ownership limitations with respect to shares of our common stock. Our Certificate of Incorporation provides that no person is permitted to acquire or own, directly or indirectly, more than 5% of the aggregate value of the outstanding shares of any class of our stock unless our board of directors waives this restriction. If any unpermitted transfer of shares of our stock would result in a person owning greater than 5% of the aggregate value of the outstanding shares of any class of our stock, all shares owned by that person that are in excess of the 5% limit will be transferred in trust for the benefit of a charitable beneficiary. Within 90 days of receiving notice from us that shares of stock have been transferred to the trust, the trustee of the trust shall sell the shares held in trust and distribute the proceeds from the sale of the shares in the following manner:

the prohibited owner whose shares were transferred to the trust will receive the lesser of the amount that the prohibited owner paid for the shares or the amount the trustee receives for the shares; and

any further amounts remaining from the sale will be transferred to a charitable beneficiary.

At the end of each year, every owner of more than a prescribed percentage (5% where there are more than 2,000 record shareholders, and 1% where there are more than 200 but less than 2,000 record shareholders) of the outstanding shares of our stock will be required to provide us with written notice stating the name and address of the owner, the number of shares held, and a description of the manner of ownership.



On February 14, 2005, our Board of Directors granted holders of our preferred stock an exemption from the application of the foregoing class limitation. The exemption, by its terms, does not permit such preferred

**Table of Contents**

stockholders to own more than 5% of our common stock, or more than 5% of the aggregate value of our outstanding stock.

Effective July 25, 2002, our Board of Directors authorized a waiver for Third Avenue Real Estate Value Fund (the Third Avenue Fund ) exempting the Third Avenue Fund, subject to the terms and conditions of the waiver, from the generally applicable ownership limit and subjecting the Third Avenue Fund to limits of 8.0 percent through the period ending August 12, 2003, and thereafter of 9.8 percent.

Effective August 11, 2000, our Board of Directors authorized waivers for certain other stockholders, including the Operating Partnership and Mr. Terry Considine, our Chief Executive Officer, from the 5% ownership limitations that generally apply. In the case of Mr. Considine, a special limitation restricts his maximum ownership to the lesser of (i) 29%, or (ii) 34% minus the sum of waivers given to other holders of our outstanding common stock except for the Operating Partnership.

**Employees**

As of December 31, 2004, we employed 190 persons that devoted their full-time attention to our communities and certain part-time employees as seasonal or other circumstances dictate. Our employees are not represented by a union and we have never experienced a work stoppage. We believe that we maintain satisfactory relations with our employees.

*Company Web Site and Access to Filed Reports*

The Company maintains an Internet Web site at [www.americanlandlease.com](http://www.americanlandlease.com). The Company provides access to its reports filed with the SEC, its Code of Business Conduct and Ethics, the charters of the Company's most important committees of the Board of Directors (including those for the audit, compensation and nominating/corporate governance committees) and the Company's Governance Guidelines through this Web site. The SEC reports are available as soon as reasonably practicable after the reports are filed electronically with the SEC. In addition, paper copies of annual and periodic reports filed with the SEC, the Code of Business Conduct and Ethics, the Code of Ethics for Principal Executive and Senior Financial Officers, important board committee charters and Corporate Governance Guidelines may be obtained by contacting the Company's headquarters at the address located within the SEC filings or under Investor Relations, Financials, on the aforementioned web site.

**Item 2. Properties.**

The residential land lease communities in which we have interests are primarily located in Florida and Arizona and are concentrated in or around four metropolitan areas: Tampa, Fort Myers and Orlando, Florida and Phoenix, Arizona. We hold interests in each of these communities as owner in fee simple. The following table sets forth the states in which the communities we held an interest on December 31, 2004 are located:

Number of Communities	Number of Sites			
	Operational Home Sites	Developed Home Sites	Undeveloped Home Sites	Recreational Vehicle Sites

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Florida	18	5,202	951	765	
Arizona	9	1,639	150	195	129
New Jersey	1	90			
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total	28	6,931	1,101	960	129
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

**Table of Contents**

The following table sets forth information as of December 31, 2004 regarding each residential land lease community in which we held an interest.

Community	Location	Operational		Average	RV	Developed		Year(s) First Developed
		Home Sites(1)	Occupancy	Monthly Rent	Sites	Undeveloped Home Sites	Home Sites	
<b>Owned Communities</b>								
Blue Heron Pines	Punta Gorda, FL	304	98%	\$ 366		65	22	1983/1999
Brentwood Estates	Hudson, FL	116	97%	254			75	1984
Cypress Greens	Lakeland, FL	158	100%	231			100	1986
Forest View	Homosassa, FL	252	100%	295			52	1987/1997
Gulfstream Harbor	Orlando, FL	382	97%	392		50		1980
Gulfstream Harbor II	Orlando, FL	306	99%	385		37	1	1988
Gulfstream Harbor III	Orlando, FL	272	75%	398			13	1984
Lakeshore Villas	Tampa, FL	281	100%	403				1972
Park Royale	Pinellas Park, FL	284	95%	414			25	1971
Pleasant Living	Riverview, FL	245	96%	335				1979
Riverside GCC	Ruskin, FL	367	100%	494		421	149	1981/2002
Royal Palm Village	Haines City, FL	262	97%	329			123	1971
Savanna Club	Port St. Lucie, FL	750	100%	327		192	118	1999/2001
Serendipity	Ft. Myers, FL	338	96%	331				1971/1974
Stonebrook	Homosassa, FL	165	100%	282			46	1987/1997
Sunlake Estates	Grand Island, FL	326	100%	334			68	1980
Sun Valley	Tarpon Springs, FL	261	99%	372				1972
Woodlands	Groveland, FL	133	99%	243			159	1979
<b>Sub-total Florida</b>		5,202				765	951	
Blue Star	Apache Junction, AZ	22	73%	298	129			1955
Brentwood West	Mesa, AZ	350	93%	437				1972/1987
Casa Encanta	Mesa, AZ		0%			195		1970
Desert Harbor	Apache Junction, AZ	142	97%	367			64	1997
Fiesta Village	Mesa, AZ	174	73%	358				1962
La Casa Blanca	Apache Junction, AZ	198	89%	374				1993
Lost Dutchman	Apache Junction, AZ	173	90%	306			86	1971/1979/1999
Rancho Mirage	Apache Junction, AZ	312	89%	410				1994
Sun Valley	Apache Junction, AZ	268	94%	317				1984
<b>Sub-total Arizona</b>		1,639			129	195	150	
Mullica Woods	Egg Harbor City, NJ	90	100%	480				1985
<b>Total Communities</b>	28	6,931	96%	\$ 340	129	960	1,101	

(1) We define operational home sites as those sites within our portfolio that have been leased to a resident during our ownership of the community. Since our portfolio contains a large inventory of developed home sites that have not been occupied during our ownership, we have expressed occupancy as the number of occupied sites as a percentage of operational home sites. We believe this measure most accurately describes the performance of an individual property relative to prior periods and other properties within our portfolio. The occupancy of all developed sites was 81.1% across the entire portfolio. Including sites not yet developed, occupancy was 73.6% at December 31, 2004.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

At December 31, 2004, these properties contain, on average, 321 sites, with the largest property containing 1,060 home sites. These properties offer residents a range of amenities, including swimming pools, clubhouses, marinas, golf courses and tennis courts.

At December 31, 2004, 23 of these properties were encumbered by mortgage indebtedness totaling \$127.3 million. These properties represent approximately 90.5% of our developed home sites. The 23 properties securing our mortgage indebtedness have a combined net book value of approximately \$224.1 million and the indebtedness has a weighted average effective interest rate of 6.9% and a weighted average maturity of 10.7 years. As of December 31, 2004, 97.4% of our outstanding debt secured by properties was long-term (maturities

**Table of Contents**

over one year) and 2.6% was short-term (maturities less than one year). In addition, 5 properties were encumbered by our line of credit. These properties represent approximately 9.5% of our developed home sites and have a combined net book value of approximately \$20.9 million. See the consolidated financial statements, including their notes, in Item 8 of this Annual Report for additional information about our indebtedness.

**Item 3. Legal Proceedings.**

We are party to various legal actions resulting from our operating activities. These actions are routine litigation and administrative proceedings arising in the ordinary course of business, some of which are covered by liability insurance, and none of which are expected to have a material adverse effect on our consolidated financial condition or results of operations taken as a whole.

**Item 4. Submission of Matters to a Vote of Security Holders.**

Not applicable.

**Table of Contents****PART II****Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Stock.**

Our common stock is listed on the New York Stock Exchange (the NYSE) under the symbol ANL. The following table sets forth the quarterly high and low sales prices of the common stock, as reported on the NYSE, and the dividends paid by us for the periods indicated:

	<u>High</u>	<u>Low</u>	<u>Dividends</u>
<b>2004</b>			
First Quarter	\$ 22.20	\$ 19.75	\$ .25
Second Quarter	20.86	16.89	.25
Third Quarter	19.45	18.75	.25
Fourth Quarter	22.54	19.14	.25
<b>2003</b>			
First Quarter	\$ 16.23	\$ 13.95	\$ .25
Second Quarter	17.36	15.01	.25
Third Quarter	18.78	16.90	.25
Fourth Quarter	20.55	17.96	.25
<b>2002</b>			
First Quarter	\$ 13.74	\$ 13.30	\$ .25
Second Quarter	15.35	13.50	.25
Third Quarter	15.39	13.20	.25
Fourth Quarter	14.49	13.75	.25

On March 1, 2005, we had approximately 7,454,000 shares of common stock outstanding, held by approximately 1,604 stockholders of record, and approximately 976,000 OP Units outstanding.

As a REIT, we are required to distribute annually to holders of common stock at least 90% of our real estate investment trust taxable income, which, as defined by the Code and Treasury regulations, is generally equivalent to net taxable ordinary income. However, subject to certain limitations, our NOL may be used to offset all or a portion of our REIT taxable income, which may allow us to reduce or eliminate our dividends paid and still maintain our REIT status.

We measure our economic profitability based on FFO, less capital replacements during the relevant period. The future payment of dividends by us will be at the discretion of the Board of Directors and will depend on numerous factors, including our financial condition, our capital requirements, the annual distribution requirements under the provisions of the Code applicable to REITs, and such other factors as the Board of Directors deems relevant.

From time to time, we issue shares of common stock in exchange for OP Units tendered to the Operating Partnership for redemption in accordance with the terms and provisions of the agreement of limited partnership of the Operating Partnership. Such shares are issued based on an exchange ratio of one share for each OP Unit. The shares are issued in exchange for OP Units in private transactions exempt from registration under the Securities Act of 1933, as amended (the Securities Act), pursuant to Section 4(2) thereof. During the year ended December 31, 2004, approximately 2,159 shares of common stock were issued in exchange for OP Units.

On October 17, 2000, the Board of Directors authorized the Company to repurchase up to 2,000,000 shares of common stock. No shares were repurchased in 2004 or 2003. The Company has repurchased 576,613 shares under this authorization.

**Item 6. Selected Financial Data.**

The following selected financial data for the Company is based on audited historical financial statements. This information should be read in conjunction with such financial statements, including the notes thereto, and Management's Discussion and Analysis of Financial Condition and Results of Operations included herein or in previous filings with the SEC.



**Table of Contents**

Selected Financial Data (in thousands, except per share data):

	For the fiscal year ended December 31,				
	2004	2003(1)	2002(1)	2001(1)	2000(1)
<b>RENTAL PROPERTY OPERATIONS</b>					
Income from rental property operations	\$ 14,857	\$ 13,322	\$ 11,922	\$ 8,313	\$ 6,925
<b>HOME SALES OPERATIONS</b>					
Income (loss) from home sales operations	3,820	3,324	342	(375)	(709)
<b>SERVICE OPERATIONS</b>					
Loss from service operations					(1,374)
<b>OTHER OPERATIONS</b>					
General and administrative expenses	(3,995)	(2,722)	(1,954)	(1,728)	(1,798)
Interest and other income	366	521	922	1,499	960
Gain on sale of real estate	101	971			
Casualty Gain	337				
Interest expense	(5,698)	(5,309)	(4,715)	(4,287)	(4,199)
Equity in income (losses) of unconsolidated entities		37	(2)	65	712
<b>INCOME BEFORE TAXES AND MINORITY INTEREST IN OPERATING PARTNERSHIP</b>	<b>9,788</b>	<b>10,144</b>	<b>6,515</b>	<b>3,487</b>	<b>517</b>
Income tax (expense) benefit				(600)	
<b>INCOME BEFORE MINORITY INTEREST IN OPERATING PARTNERSHIP</b>	<b>9,788</b>	<b>10,144</b>	<b>6,515</b>	<b>2,887</b>	<b>517</b>
Minority interest in Operating Partnership	(1,173)	(1,211)	(797)	(445)	(76)
<b>INCOME FROM CONTINUING OPERATIONS</b>	<b>8,615</b>	<b>8,933</b>	<b>5,718</b>	<b>2,442</b>	<b>441</b>
Income (loss) from discontinued operations	59	(115)	132	3,688	533
<b>NET INCOME</b>	<b>\$ 8,674</b>	<b>\$ 8,818</b>	<b>\$ 5,850</b>	<b>\$ 6,130</b>	<b>\$ 974</b>
Basic earnings per share from continuing operations	\$ 1.23	\$ 1.30	\$ 0.85	\$ 0.36	\$ 0.07
Basic earnings (loss) from discontinued operations	0.01	(0.02)	0.02	0.54	0.09
<b>Basic earnings</b>	<b>\$ 1.24</b>	<b>\$ 1.28</b>	<b>\$ 0.87</b>	<b>\$ 0.90</b>	<b>\$ 0.16</b>
Diluted earnings per share from continuing operations	\$ 1.18	\$ 1.26	\$ 0.84	\$ 0.35	\$ 0.07
Diluted (loss) earnings from discontinued operations	0.01	(0.02)	0.02	0.54	0.09
<b>Diluted earnings</b>	<b>\$ 1.19</b>	<b>\$ 1.24</b>	<b>\$ 0.86</b>	<b>\$ 0.89</b>	<b>\$ 0.16</b>
Dividends declared	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00
Weighted average common shares outstanding	7,013	6,877	6,741	6,847	6,244
Weighted average common shares and common share equivalents outstanding	7,293	7,093	6,826	6,878	6,244
<b>BALANCE SHEET DATA</b>					
Real estate, before accumulated depreciation	\$ 271,671	\$ 246,190	\$ 224,442	\$ 210,247	\$ 207,395
Real estate, net of accumulated depreciation	248,868	226,078	206,624	194,719	195,389
Investment in unconsolidated real estate partnerships			1,684	1,754	1,754
Total assets	275,956	247,096	228,843	216,591	216,302
Secured long-term notes payable	127,338	119,194	97,201	93,897	89,697

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Secured short-term financing	24,644	10,659	19,118	13,251	7,867
Minority interest in Operating Partnership and other entities	14,746	14,014	13,130	14,071	15,387
Stockholders' equity	99,433	94,801	91,842	90,662	97,535
<b>OTHER DATA</b>					
Net cash flow from:					
Operating activities	8,432	13,302	12,417	3,710	6,468
Investing activities	(25,037)	(18,487)	(14,223)	965	(4,681)
Financing activities	15,361	6,026	2,422	(5,285)	(1,140)
Portfolio components:					
Operational home sites	6,931	6,579	6,083	5,855	6,350
Developed home sites	1,101	979	1,125	1,065	1,291
Undeveloped home sites	960	1,437	1,543	1,896	1,761
<b>Total</b>	<b>8,992</b>	<b>8,995</b>	<b>8,751</b>	<b>8,816</b>	<b>9,402</b>

- (1) Certain reclassifications have been made to the 2003, 2002, 2001 and 2000 amounts to conform to the 2004 presentation. These reclassifications primarily represent presentation changes related to discontinued operations resulting from the adoption of Statement of Financial Accounting Standards No. 144. See Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies and Estimates - Impairment of Long-Lived Assets.

**Table of Contents**

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

**Executive Overview**

American Land Lease is in the business of owning and leasing residential land. Our current business focuses on the ownership of land and generation of these leases within adult or retirement (55+) communities (96% of our total home sites at December 31, 2004); we focus on these communities for the following reasons:

Current demographic projections predict that the customer base for this asset class will grow for the next 20+ years.

The residents have established credit histories and therefore are able to obtain favorable financing or pay cash for their home making significant equity investments to improve the leasehold estate that secures our lease.

The residents, as a result of their retired or semi-retired status, are less affected by current economic changes thereby making their continued rental payments more stable and the continued sales of homes in our communities more consistent year to year.

The Company is able to leverage its current marketing, brand, and management expertise.

The Company seeks growth through home sales to fill unoccupied home sites in current subdivisions, development of its land portfolio to increase the inventory of available home sites, and the selective acquisition of communities and development opportunities.

This business model presents a number of challenges and risks for the Company's management. Several of these risks are:

The continued development of additional home sites is a capital-intensive activity that requires substantial investments to be made in advance of returns.

Older homes may depreciate or become obsolete.

Changes in the interest rate environment may have an adverse impact our new home sales customers' ability to realize sufficient proceeds from the sale of their present homes or finance new purchases, therefore limiting their financial ability to acquire new homes in our communities.

The cost of developing additional home sites and communities may increase at a rate or to a level that may exceed the costs projected at the point of the initial investment by the Company.

Based upon the above and other factors, the rate of sale of new homes may be substantially slower than projected at the point of the initial investment by the Company, resulting in returns on investment materially different from original projections.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

There are additional challenges that might occur as a result of the 2004 hurricane season:

Our resident s homes may have damage that exceeds the insurance proceeds available under their homeowner s policies, thereby limiting residents ability to restore their home to its pre-hurricane condition. In some instances, this may result in a temporary loss of occupancy. This occupancy loss may be insured under the Company s business interruption policies.

The extent of claims made against properties in our asset class may have a material impact on the cost of insurance for both the Company and our residents, thereby increasing the Company s operating costs at a rate in excess of rental rate increases and limiting our resident s ability to reinvest in their homes at the same rate enjoyed before the hurricanes.

The severity and number of hurricanes that impacted Florida may result in a slowing rate of new customers to buy homes on our expansion sites, thereby reducing rate of absorption and lowering the Company s return on investment.

## **Table of Contents**

The costs of hurricane clean up and repair may not be fully covered by insurance policies, resulting in higher than projected capital spending.

### **Critical Accounting Policies and Estimates**

Our consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States, which require us to make estimates and assumptions. We believe that of our significant accounting policies (see Note B to the consolidated financial statements in Item 8 of this Annual Report), the following may involve a higher degree of judgment and complexity.

#### *Impairment of Long-Lived Assets*

Real estate and other long-lived assets are recorded at cost, less accumulated depreciation, unless considered impaired. If events or circumstances indicate that the carrying amount of a property may be impaired, we will make an assessment of its recoverability by estimating the undiscounted future cash flows, excluding interest charges, of the property. In the event the property is under development, the estimate of future cash flows includes all future expenditures necessary to develop the property. If the carrying amount exceeds the aggregate future cash flows, we would recognize an impairment loss to the extent the carrying amount exceeds the fair market value of the property.

Real property investments are subject to varying degrees of risk. Several factors may adversely affect the economic performance and value of our real estate investments. These factors include changes in the national, regional and local economic climates; local conditions, such as an oversupply of residential land lease properties or a reduction in the demand for our residential land lease properties; competition from other housing sources including single and multifamily properties; plus changes in market rental rates. Additional factors that may adversely affect the economic performance and value of our development properties include regulatory changes that impact the number of home sites that can be built on our undeveloped land, changes in projected costs to construct new subdivisions in our communities and regulatory changes made by local, regional, state or national authorities. Any adverse changes in these factors could cause impairment in our real estate.

#### *Capitalized Costs*

We capitalize direct and indirect costs (including interest, real estate taxes, and other costs) in connection with initial capital expenditures, capital enhancements, and capital replacements, as well as similar spending for development and redevelopment of our properties. Indirect costs that are not capitalized, including general and administrative expenses, are charged to expense as incurred. The amounts capitalized vary with the volume, cost and timing of these activities and, especially, with the pace of development and redevelopment activities. As a result, changes in the volume, cost and timing of these activities may have a significant impact on our financial results.

The most significant capitalized cost is interest. We capitalize interest when the following three conditions are present: (i) expenditures for the asset have been made, (ii) activities necessary to get the asset ready for its intended use are in progress and (iii) interest cost is being incurred. Our determination of the activities in progress for a development property is subject to professional judgment. The most significant judgment is the determination to capitalize interest relating to the ownership of land being developed as new home sites. In many cases, the development activity is expected to take place over several years and in multiple phases. It is our conclusion that the entirety of each parcel is under development and is a qualifying asset. Accordingly, interest is capitalized with respect to the entire parcel until such time as development activities cease or the individual home site is ready for its intended use. During 2004, 2003, and 2002, capitalized interest was approximately \$3,768,000, \$3,312,000, and \$3,426,000, respectively. We regularly review the amount of capitalized costs in conjunction with our review of

impairment of long-lived assets. Based on the level of development activity in 2004, if our development activities decrease such that 10% of our assets qualifying for capitalization of interest

## **Table of Contents**

are no longer qualified, the amount of capitalized interest would have been reduced by \$376,800. Reducing capitalized interest would increase interest expense, resulting in lower net income, which would be offset in future periods by lower depreciation expense.

### *Fair Value of Financial Instruments*

The aggregate fair value of our cash and cash equivalents, receivables, payables and short-term secured debt as of December 31, 2004 approximates their carrying value due to their relatively short-term nature. Management further believes that the fair value of our variable rate secured long-term debt approximates carrying value. For the fixed rate secured long-term debt, fair values have been based upon estimates using present value techniques. These techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent market quotes and, in many cases, may not be realized in immediate settlement of the instrument. The estimated fair value of the Company's secured long-term notes payable was \$133,144,000 and \$127,731,000 at December 31, 2004 and 2003, respectively, as compared to the carrying value of \$127,338,000 and \$119,194,000 at December 31, 2004 and 2003, respectively.

### *Rental Property Depreciation*

Depreciation is computed using the straight-line method over an estimated useful life of 5 to 75 years for land improvements, 30 to 45 years for buildings and 5 years for furniture and other equipment, all of which are judgmental determinations. These determinations may prove to be different than the actual life of any individual asset.

### *Inventory*

Carrying amounts for inventory are determined on a specific identification basis and are stated at the lower of cost or market. If actual market conditions are less favorable than those projected by management, if customer preferences change, or if material improvements are made by suppliers that are preferred by our customers compared to inventory we own, inventory write-downs may be required. Any such write-downs may have a significant impact on our financial results. On a quarterly basis, we review each home in inventory that is older than one year and evaluate our carrying amount versus recent offers, comparable sales, and our asking price in order to derive an estimate of its market value. In the event that the carrying amount exceeds our estimate of market value, less a normalized margin, we record a write-down of the carrying amount as a charge to the cost of home sales in the current period. As of December 31, 2004, \$1,061,000 of our total inventory of \$16,788,000 was older than one year. For the years ended December 31, 2004 and 2003 we recorded charges of \$222,000 and \$580,000, respectively to write down carrying amounts to market value. If the Company's estimate of fair market value was overstated by 10%, the Company would record an additional write down to fair market value, less a normalized margin, of \$99,000 based upon the carrying value of inventory as of December 31, 2004.

### *Legal Contingencies*

The Company is currently involved in certain legal proceedings. The Company does not believe these proceedings will have a material adverse effect on its consolidated financial position. It is possible, however, that future results of operations for any particular quarterly or annual period could be materially affected by changes in assumptions and the effectiveness of strategies related to these proceedings. The amount of loss contingencies involving litigation, for which a loss is probable and can be reasonably estimated, is determined through consultation with legal

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

counsel representing the Company. Our evaluation of loss contingencies arising from litigation, claims and assessments, considers unasserted claims and associated estimates of loss, if any, are provided to the extent probable and reasonably estimable. See Item 3. Legal Proceedings.



**Table of Contents****Portfolio Summary**

	<b>Operational</b>	<b>Developed</b>	<b>Undeveloped</b>	<b>RV</b>	<b>Total</b>
	<b>Home sites</b>	<b>Home sites</b>	<b>Home sites</b>	<b>Sites</b>	
As of December 31, 2003	6,579	979	1,437	129	9,124
Properties developed		525	(525)		
New lots purchased		14			14
Lots sold	(17)				(17)
New leases originated	367	(367)			
Adjust for site plan changes	2	(50)	48		
As of December 31, 2004	6,931(1)	1,101	960	129	9,121

(1) As of December 31, 2004, 6,617 of these operational home sites were occupied.

**Occupancy Roll Forward**

	<b>Occupied</b>	<b>Operational</b>	
	<b>Home sites</b>	<b>Home sites</b>	<b>Occupancy</b>
As of December 31, 2003	6,349	6,579	96.5%
New home sales	392	367	
Used home sales	21		
Used homes acquired	(50)		
Lots Sold	(17)	(17)	
Homes constructed by others	2		
Site plan changes	(1)	2	
Homes removed from previously leased sites(1)	(79)		
As of December 31, 2004	6,617	6,931	95.5%

(1) Of this total, approximately 47% are due to resident relocation and 53% are due to Company initiated vacation of the leased site in anticipation of future redevelopment.

**Table of Contents**

**RESULTS OF OPERATIONS FOR THE  
YEARS ENDED DECEMBER 31, 2004, 2003 AND 2002**

The following discussion and analysis of the consolidated results of our operations and financial condition should be read in conjunction with the consolidated financial statements incorporated by reference in Item 8 of this Annual Report.

**Comparison of 2004 to 2003**

*Net Income*

We recognized net income of \$8,674,000 for the year ended December 31, 2004, compared to net income of \$8,818,000 for the year ended December 31, 2003. The following paragraphs discuss the results of operations in detail.

*Rental Property Operations*

Rental and other property revenues from our owned properties totaled \$28,303,000 for the year ended December 31, 2004 compared to \$25,589,000 for the year ended December 31, 2003, an increase of \$2,714,000 or 10.6%. The increase in property operating revenue was a result of:

\$2,530,000 increase in base rental income driven by increases in rental rates and the origination of leases of new home sites at our development properties,

\$243,000 increase in the pass on to residents of property tax increases,

\$25,000 increase in other property income, and a

\$5,000 increase in rents for recreational vehicle sites, all offset by an

\$89,000 decrease in late fees, net of amounts written off as uncollectible.

Golf course operating revenues totaled \$918,000 for the year ended December 31, 2004 compared to \$827,000 for the year ended December 31, 2003, an increase of \$91,000 or 11.0%. Golf revenues increased at two of the three communities that operate golf courses. The increases were attributable to higher levels of memberships, while the decrease was attributable to interruptions in operation due to construction of new subdivisions at one community.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Property operating expenses for our owned properties totaled \$9,964,000 for the year ended December 31, 2004 compared to \$9,218,000 for the same period in 2003, an increase of \$746,000 or 8.1%. The increase in property operating expenses was a result of:

\$267,000 increase in utilities expense,

\$244,000 increase in other property level expenses,

\$181,000 increase in salaries, wages and benefits,

\$166,000 increase in property taxes, all offset by a

\$69,000 decrease in utility operations maintenance and repairs at company owned utility plants, and a

\$43,000 decrease in property operating overhead,

Casualty expenses totaled \$221,000 for the year ended December 31, 2004 compared to \$0 for the year ended December 31, 2003. The increase is due to clean up cost incurred as a result of the four major hurricanes in 2004.

**Table of Contents**

Golf course operating expenses totaled \$1,225,000 for the year ended December 31, 2004 compared to \$1,222,000 for the year ended December 31, 2003. The increase in operating expenses at one golf course for additional maintenance costs was offset by a decrease in costs at a second golf course.

Depreciation expense was \$2,954,000 during the year ended December 31, 2004 compared to \$2,654,000 during the same period in 2003. The increase was as a result of an increase in depreciable property due to the continued development and placing in service of previously undeveloped home sites.

Same store property revenues for the year ended December 31, 2004 increased by 9.8% from the year ended December 31, 2003, consisting of a 3.6% increase from same site rental revenues, 5.8% increase from absorption revenues and 0.4% increase from golf revenues. Expenses related to those revenues increased 6.7% over that same period, consisting of a 3.0% increase in same site rental expenses, 3.7% increase in absorption expenses, and no material increase in golf expenses. Same store property net operating income increased 11.3% for the year ended December 31, 2004. Our same store base included 95% of our property operating revenues for year ended December 31, 2004.

The Company believes that the same store information provides the users of these financial statements with a comparison of the profitability for properties owned during both reporting periods that cannot be obtained from a review of the consolidated income statement. This comparison can be useful to an understanding of the parts in addition to an understanding of the whole. A reconciliation of the same store operating results used in the above calculation to total operating revenues and total expenses for the year ended December 31, 2004 and 2003, determined in accordance with generally accepted accounting principles, is reflected in the table on the following page (in thousands):

	Twelve Months Ended December 31, 2004	Twelve Months Ended December 31, 2003	Change	% Change	Contribution to Same Store % Change(1)
Same site rental revenues	\$ 24,719	\$ 23,821	\$ 898	3.8%	3.6%
Absorption rental revenues	1,994	519	\$ 1,475	284.2%	5.8%
Same store golf revenues	918	827	91	11.0%	0.4%
Same store revenues	A 27,631	25,167	2,464	9.8%	9.8%
Properties not in same store	1,574	1,129	445	39.4%	
Revenues related to interest income	16	120	(104)	(86.7%)	
Total property revenues	C \$ 29,221	\$ 26,416	\$ 2,805	10.6%	
Same site property expense	\$ 7,462	\$ 7,208	\$ 254	3.5%	3.0%
Absorption rental expense	309		309	100.0%	3.7%
Same store golf expenses	1,225	1,222	3	0.2%	0.0%
Same store expenses	B 8,996	8,430	566	6.7%	6.7%
Properties not in same store expenses	731	401	330	82.3%	
Expenses related to offsite management and hurricane expenses(2)	1,683	1,609	74	4.6%	

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Total property operating expenses	D	\$ 11,410	\$ 10,440	\$ 970	9.3%
		<u>          </u>	<u>          </u>	<u>          </u>	
Same Store net operating income	A-B	\$ 18,635	\$ 16,737	\$ 1,898	11.3%
		<u>          </u>	<u>          </u>	<u>          </u>	
Total net operating income	C-D	\$ 17,811	\$ 15,976	\$ 1,835	11.5%
		<u>          </u>	<u>          </u>	<u>          </u>	

- (1) Contribution to Same Store % Change is computed as the change in the individual component of same store revenue or expense divided by the total applicable same store base (revenue or expense) for the 2003 period. For example, the change in same site rental revenue of \$898 as compared to the total same store revenues in 2003 of \$25,167 is a 3.6% increase ( $\$ 898 / \$25,167 = 3.6\%$ ).

**Table of Contents**

- (2) Expenses related to offsite management reflect portfolio property management costs and hurricane related expenses not attributable to a specific property.

*Home Sales Business*

Revenues for the home sales business totaled \$40,360,000 for the year ended December 31, 2004 as compared to \$37,929,000 for the year ended December 31, 2003, with the increase driven by increased average selling prices. The units sold totaled 392 for the year ended December 31, 2004 compared to 414 units for the year ended December 31, 2003, a decrease of 5%. The average selling price of new homes closed was \$101,000 and \$90,000, respectively, for the years ended December 31, 2004 and 2003, an increase of 12%. Total cost of sales for the year ended December 31, 2004 was \$27,186,000 compared to \$27,203,000 for the year ended December 31, 2003. The resulting margin increases are attributable to increased selling prices, increased manufacturer rebates associated with higher purchasing volumes, the initial impact of cost savings efforts in home construction and the sale of higher margin finishes and features. Selling and marketing expenses in the 2004 period increased \$1,984,000 from the 2003 period primarily as a result of increased marketing costs for newly constructed subdivisions within existing communities and increased staff levels.

We reported income from the home sales business of \$3,820,000 for the year ended December 31, 2004 as compared to \$3,324,000 for the year ended December 31, 2003.

*General and Administrative Expenses*

Our general and administrative expenses were \$3,995,000 for the year ended December 31, 2004 and \$2,722,000 for the year ended December 31, 2003. The \$1,273,000 increase in expense was a result of:

\$664,000 increase in the amortization of deferred compensation relating to restricted stock awards,

\$512,000 increase in regulatory compliance costs and public company reporting, including Sarbanes-Oxley Act compliance,

\$84,000 increase in dividends paid on non-vested restricted stock awards that are recorded as compensation expense,

\$40,000 increase in umbrella liability insurance coverage,

\$22,000 increase in travel expense,

\$15,000 increase in meetings and seminars,

\$7,000 increase in annual reporting costs,

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

\$6,000 increase in professional fees, and a

\$3,000 increase in dues and subscriptions, all offset by

\$66,000 decrease in salaries, wages, and benefits,

\$13,000 decrease in transfer agent fees, and a

\$1,000 decrease in other miscellaneous costs.

### *Interest and Other Income*

Interest and other income were \$366,000 for the year ended December 31, 2004 and \$521,000 for the year ended December 31, 2003. The decrease of \$155,000 was a result of:

\$227,000 decrease in income associated with forfeiture of our Common Stock,

\$70,000 decrease in interest income related to a reduction in the principal balance outstanding on an interest bearing note,

**Table of Contents**

\$17,000 decrease in income from subsidiaries,

\$15,000 decrease in interest income related to interest income on officer's stock loans,

\$4,000 decrease in interest income from bank accounts, all offset by a

\$133,000 increase in interest income from our CMBS bonds, and a

\$45,000 increase in other income.

*Interest Expense*

During the years ended December 31, 2004 and 2003, interest expense was \$5,698,000 and \$5,309,000 respectively, which was net of capitalized interest of \$3,768,000 and \$3,312,000, respectively. The increase was primarily a result of new debt secured by existing owned properties, development expenditures made in advance of home sales and funded by borrowings under our line of credit and an increase in the amount outstanding on the floor plan facility on home sales inventory. These increases were partially offset by scheduled amortization of existing long-term debt, a decrease in the amounts outstanding on the company line of credit in 2004 as compared to 2003 and lower interest rates on short-term debt.

*Equity in Earnings (Losses) of Unconsolidated Real Estate Partnerships*

During the year ended December 31, 2003, the Company owned an interest in two partnerships through joint ventures that develop, own and operate residential land lease communities. Investments in real estate partnerships in which the Company has influence, but does not have control, are accounted for under the equity method. Under the equity method, the Company's pro-rata share of the (losses) or earnings of the unconsolidated real estate partnership for the periods presented is included in equity in earnings (losses) from unconsolidated real estate partnerships. Unconsolidated real estate partnerships totaled \$37,000 for the year ended December 31, 2003. There were no earnings for the year ended December 31, 2004 as these investments were liquidated in 2003.

On July 25, 2003, the Company, through a real estate partnership, sold a residential land lease community consisting of 57 home sites and 12 recreational vehicle sites for \$1,760,000. The Company received a distribution of \$40,000 during the year coupled with a liquidating distribution from the partnership of \$691,000 and recorded a gain of \$165,000. On September 11, 2003, the Company consummated the sale of its partnership interest in a second real estate partnership. The Company received net proceeds of \$1,961,000 and recorded a gain of \$806,000. The Company has no further obligations to the partnerships.

*Discontinued Operations*

As a result of our adoption of SFAS 144, we now report as discontinued operations assets classified as held for sale (as defined by SFAS 144) and assets sold in the current period.



## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

For the year ended December 31, 2004 as compared to the year ended December 31, 2003, we recorded income from discontinued operations of \$59,000 as compared to a loss of \$115,000, an increase of \$174,000. The increase in discontinued operations was primarily related to a \$151,000 impairment loss on assets sold or held for sale in 2003, which did not occur in 2004.

For the year ended December 31, 2004, we sold a ministorage property in Arizona to a third party for an aggregate sales price of approximately \$2,035,000. The net proceeds of \$1,026,000 were used to repay a portion of our outstanding short-term indebtedness. We recorded a gain under generally accepted accounting principles of approximately \$20,000, net of minority interest in the Operating Partnership.

During the year ended December 31, 2003, we sold a 28 home site community in Bristol, Pennsylvania to a third party for an aggregate sales price of approximately \$1,115,000. The net proceeds of \$1,097,000 were used

## **Table of Contents**

to repay a portion of our outstanding short-term indebtedness and for other corporate purposes. We recognized a loss under generally accepted accounting principles of approximately \$73,000, net of minority interest in the Operating Partnership.

### **Comparison of 2003 to 2002**

#### *Net Income*

We recognized net income of \$8,818,000 for the year ended December 31, 2003, compared to net income of \$5,850,000 for the year ended December 31, 2002. The following paragraphs discuss the results of operations in detail.

#### *Rental Property Operations*

Rental and other property revenues from our owned properties totaled \$25,589,000 for the year ended December 31, 2003 compared to \$23,534,000 for the year ended December 31, 2002, an increase of \$2,055,000 or 8.7%. The increase in property operating revenue was a result of:

\$1,887,000 increase in base rental income driven by increases in rental rates and the origination of leases of new home sites at our development properties,

\$114,000 increase in late fees, net of amounts written off as uncollectable,

\$36,000 increase in other property income,

\$35,000 increase in the pass on of property tax allocations to residents correlated with the increase in certain property tax expenses, all offset by

\$17,000 decrease in rents for recreational vehicle sites.

Golf course operating revenues totaled \$827,000 for the year ended December 31, 2003 compared to \$736,000 for the year ended December 31, 2002, an increase of \$91,000 or 12.4%. Golf revenues increased at all three communities that operate golf courses.

Property operating expenses from our owned properties totaled \$9,218,000 for the year ended December 31, 2003 compared to \$8,636,000 for the same period in 2002, an increase of \$582,000 or 6.7%. The increase in property operating expenses was a result of:

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

\$205,000 increase in property operating overhead,

\$202,000 increase in salaries, wages and benefits,

\$106,000 increase in property taxes,

\$51,000 increase in other property level expenses, and a

\$18,000 increase in utility operations maintenance and repairs at company owned utility plants.

Golf course operating expenses totaled \$1,222,000 for the year ended December 31, 2003 compared to \$1,222,000 for the year ended December 31, 2002.

Depreciation expense was \$2,654,000 during the year ended December 31, 2003 compared to \$2,490,000 during the same period in 2002. The increase was as a result of an increase in depreciable property attributable to the continued development of previously undeveloped home sites and the acquisition of one community in 2003.

Same store property revenues for 2003 increased by 8.6% from the year ended December 31, 2002, consisting of an 8.2% increase from same store rental revenues and 0.4% increase from golf revenues. Expenses related to those revenues increased 3.9% over that same period, consisting of a 3.9% increase in same store rental

**Table of Contents**

expenses and no increase in golf expenses. Same store property net operating income increased 11.1% for the year ended December 31, 2003. Our same store base included 98% of our property operating revenues for year ended December 31, 2003. A significant portion of the increase in same store revenues and net operating income is attributable to sites that were leased during 2002 and 2003 in conjunction with the Company's home sales and development activities.

The Company believes that same store information provides the user of these financial statements with a comparison of the profitability for properties owned during both reporting periods that cannot be obtained from a review of the consolidated income statement. This comparison can be useful to an understanding of the parts in addition to an understanding of the whole. A reconciliation of same store operating results used in the above calculation to total operating revenues and total expenses for the year ended December 31, 2003 and 2002, determined in accordance with generally accepted accounting principles, is reflected in the table on the following page (in thousands):

		Twelve Months	Twelve Months	Change	% Change	Contribution
		Ended	Ended			to Same Store
		December 31, 2003	December 31, 2002			% Change(1)
Same store property revenues		\$ 25,469	\$ 23,480	\$ 1,989	8.5%	8.2%
Same store golf revenues		827	736	91	12.4%	0.4%
Same store revenues	A	26,296	24,216	2,080	8.6%	8.6%
Acquisition Property Rental Revenues		77		77	100.0%	
Revenues related to interest income		43	54	(11)	(20.4%)	
Total property revenues	C	\$ 26,416	\$ 24,270	\$ 2,146	8.8%	
Same store property expense		\$ 7,561	\$ 7,229	\$ 332	4.6%	3.9%
Same store golf expenses		1,222	1,222		0.0%	0.0
Same store expenses	B	8,783	8,451	332	3.9%	3.9%
Acquisition Property Expenses		48		48	100.0%	
Expenses related to offsite management(2)		1,609	1,407	202	14.4%	
Total property operating expenses	D	\$ 10,440	\$ 9,858	\$ 582	5.9%	
Same Store net operating income	A-B	\$ 17,513	\$ 15,765	\$ 1,748	11.1%	
Total net operating income	C-D	\$ 15,976	\$ 14,412	\$ 1,564	10.9%	

(1) Contribution to Same Store % Change is computed as the change in the individual component of same store revenue or expense divided by the total applicable same store base (revenue or expense) for the 2002 period. For example, the change in same store property revenue increase of \$1,989 as compared to the total same store revenues in 2002 of \$24,216 is a 8.2% increase ( $\$ 1,989 / \$ 24,216 = 8.2\%$ ).

(2) Expenses related to offsite management reflect portfolio property management costs not attributable to a specific property.

*Home Sales Business*

Revenues for the home sales business totaled \$37,929,000 for the year ended December 31, 2003 as compared to \$23,427,000 for the year ended December 31, 2002, with the increase driven by higher unit volumes and increased average selling prices. Units sold totaled 414 for the year ended December 31, 2003 compared to 307 units for the year ended December 31, 2002, an increase of 34.9%. The average selling price of new homes

**Table of Contents**

closed was \$90,000 and \$74,000, respectively, for the years ended December 31, 2003 and 2002, an increase of 21.6%. Total cost of sales for the year ended December 31, 2003 was \$27,203,000 compared to \$17,748,000 for the year ended December 31, 2002. Resulting margin increases are attributable to product mix, reduced sales discounts driven by lower average age of homes sold, the realization of lot premiums at one community and increased supplier rebates due to increased volume. Selling and marketing expenses in the 2003 period increased \$2,113,000 from the 2002 period primarily as a result of increased commissions associated with increased unit volume of home sales, increased marketing costs for newly constructed subdivisions within existing communities, increased staff levels and an expanded home sales operation serving one community in advance of contracts closing for a new subdivision.

We reported income from the home sales business of \$3,324,000 for the year ended December 31, 2003 as compared to income of \$342,000 for the year ended December 31, 2002.

*General and Administrative Expenses*

Our general and administrative expenses were \$2,722,000 for the year ended December 31, 2003 and \$1,954,000 for the year ended December 31, 2002. The \$768,000 increase in expense was a result of:

\$384,000 increase in the amortization of deferred compensation relating to restricted stock awards,

\$98,000 increase in directors' costs as a result of expensing the equity compensation for directors in 2003 which in the 2002 period was accounted for under APB 25,

\$79,000 increase in dividends paid on non-vested restricted stock awards that are recorded as compensation expense,

\$75,000 increase in salaries, wages, and benefits,

\$66,000 increase in professional fees,

\$44,000 increase in regulatory compliance costs,

\$42,000 increase in umbrella liability insurance coverage,

\$22,000 increase in other tax expense,

\$17,000 increase in travel expense, all offset by

\$29,000 reduction in bank service charges,

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

\$15,000 reduction in transfer agent fees,

\$9,000 reduction in investor relation costs, and a

\$6,000 reduction in stock exchange registration fees.

### *Interest and Other Income*

Interest and other income were \$521,000 for the year ended December 31, 2003 and \$922,000 for the year ended December 31, 2002. The decrease of \$401,000 was a result of:

\$563,000 decrease related to interest income on our notes receivable as a result of principal collections,

\$142,000 decrease related to interest income from bank accounts and other assets, offset by a

\$227,000 increase in income associated with recovery of escrowed shares to secure management contracts, and

\$77,000 increase in interest income on Commercial Mortgage Backed Securities, or CMBS bonds.

**Table of Contents**

*Interest Expense*

During the years ended December 31, 2003 and 2002, interest expense was \$5,309,000 and \$4,715,000 respectively, which are net of capitalized interest of \$3,312,000 and \$3,426,000, respectively. The \$594,000 increase in interest expense was comprised of:

\$707,000 related to increases in the amount of long-term debt outstanding,

\$196,000 related to increases in amounts outstanding on our floor plan credit facility for home sales inventory,

\$114,000 related to decrease in capitalized interest related to completion of home sites at a rate in excess of development expenditures, all offset by

\$180,000 related to scheduled amortization of long-term debt,

\$171,000 related to decrease from reduced short-term debt outstanding, and

\$72,000 related to decrease from discount on long-term interest.

*Equity in Earnings (Losses) of Unconsolidated Real Estate Partnerships*

Equity in earnings of unconsolidated real estate partnerships totaled \$37,000 for the year ended December 31, 2003, compared with equity in losses of unconsolidated real estate partnerships of \$2,000 for the year ended December 31, 2002, an increase of \$39,000. During the fourth quarter of 2002, we changed our method of accounting for our investment in unconsolidated real estate partnerships from the cost method to the equity method in accordance with generally accepted accounting principles. The previous method of accounting did not have a materially different result from generally accepted accounting principles.

On July 25, 2003, the Company, through a joint venture, sold a residential land lease community consisting of 57 home sites and 12 recreational vehicle sites for \$1,760,000. The Company received a distribution of \$40,000 during the year coupled with a liquidating distribution from the joint venture of \$691,000 and recorded a gain of \$165,000. On September 11, 2003, the Company consummated the sale of its joint venture interest in a second real estate partnership. The Company received net proceeds of \$1,961,000 and recorded a gain of \$806,000. The Company has no further obligations to the joint ventures.

*Discontinued Operations*

As a result of our adoption of SFAS 144, we now report as discontinued operations assets classified as held for sale (as defined by SFAS 144) and assets sold in the current period.



## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

For the year ended December 31, 2003 as compared to the year ended December 31, 2002, we recorded a loss from discontinued operations of \$115,000 as compared to income of \$132,000, a decrease of \$247,000. The decrease in discontinued operations was primarily related to a \$151,000 impairment loss on assets sold or held for sale in 2003.

During the year ended December 31, 2003, we sold a 28 home site community in Bristol, Pennsylvania to a third party for an aggregate sales price of approximately \$1,115,000. The net proceeds of \$1,097,000 were used to repay a portion of our outstanding short-term indebtedness and for other corporate purposes. We recognized a loss under generally accepted accounting principles of approximately \$73,000, net of minority interest in the Operating Partnership.

During the year ended December 31, 2002, we sold a 62 home/residential vehicle site community in Mesa, Arizona to a third party for an aggregate sales price of approximately \$1,000,000. The net proceeds of \$900,000 were used to repay a portion of our outstanding short-term indebtedness and for other corporate purposes. We recognized a loss under generally accepted accounting principles of approximately \$100,000, net of minority interest in the Operating Partnership.

**Table of Contents****NOL Carryover**

At December 31, 2004, the Company's net operating loss ( NOL ) carryover was approximately \$64,564,000 for the parent REIT entity and \$1,750,000 for the Company's taxable subsidiaries that are consolidated for financial reporting, but not for federal income tax purposes. Subject to certain limitations, the REIT's NOL carryover may be used to offset all or a portion of the Company's REIT taxable income, and as a result, to reduce the amount that the Company is required to distribute to stockholders to maintain our status as a REIT. It does not, however, affect the tax treatment to shareholders of any distributions that the Company does make. The parent REIT's and the taxable subsidiaries' NOL carryovers are scheduled to expire between 2007 and 2009, and 2020 and 2022, respectively.

**Dividends and Distributions**

During the year ended December 31, 2004, we distributed \$7,989,000 (\$1.00 per share) to holders of common stock and OP Units, compared to distributions in the year ended December 31, 2003 of \$7,814,000 (\$1.00 per share) and distributions in the year ended December 31, 2002 distributions of \$7,694,000 (\$1.00 per share). The tax treatment to shareholders of the dividends paid, if any, is generally determined based upon the character and amount of our taxable income for the relevant year.

For income tax purposes, dividends to common stockholders consist of ordinary income, capital gains (including unrecaptured gain under Section 1250 of the Code, which is taxable to shareholders who are individuals at a maximum federal rate of 25%), return of capital or a combination thereof. For the years ended December 31, 2004, 2003 and 2002, dividends paid per share were taxable as follows:

	2004		2003		2002	
	Amount	Percentage	Amount	Percentage	Amount	Percentage
Return of capital	\$ 0.56	56.0%	\$ 1.00	100%	\$ 0.73	73.0%
Ordinary income	0.44	44.0%			0.27	27.0
<b>Total</b>	<b>\$ 1.00</b>	<b>100%</b>	<b>\$ 1.00</b>	<b>100%</b>	<b>\$ 1.00</b>	<b>100%</b>

Our dividend is set quarterly by our Board of Directors and is subject to change or elimination at any time. Our primary financial objective is to maximize long-term, risk-adjusted returns on investment for shareholders. While dividend policy is considered within the context of this objective, maintenance of past dividend levels is not our primary investment objective and is subject to numerous factors including our profitability, capital expenditure plans, obligations related to principal payments and capitalized interest, and the availability of debt and equity capital at terms deemed attractive by us to finance these expenditures. Subject to certain limitations, our NOL may be used to offset all or a portion of our REIT taxable income, which may allow us to reduce or eliminate our dividends paid and still maintain our REIT status.

Historically, the combination of dividend payments, capital expenditures, capitalized interest and debt repayment has exceeded funds provided from operating activities and we have funded a portion of these expenditures from debt financings. However, there is no assurance that we will be able to continue to do so on terms deemed acceptable in the future. In the event that we are unable to do so or decide not to pursue such financing source, we will be required to reduce or eliminate the dividend, reduce or eliminate capital expenditures, or both.

We initiated the Dividend Reinvestment Plan (the Plan ) on May 3, 2002 that allows shareholders to acquire additional shares of common stock by reinvesting some or all of the cash dividends paid on our outstanding common stock. In addition, under the Plan, monthly optional cash investments, which are subject to a minimum purchase amount of \$250 and a maximum quarterly purchase limit of \$5,000 per shareholder, are permitted without approval from the Board of Directors. Optional cash investments in excess of \$5,000 per shareholder are subject to approval by the Board of Directors and no such investments were approved during the

## **Table of Contents**

years ended December 31, 2004, 2003 and 2002. Shares may be acquired pursuant to the Plan directly from us at a price equal to the average of the daily high and low sales prices of our common stock as reported on the New York Stock Exchange during the ten trading days prior to the date of the investment, less a possible discount determined by us of up to 5%, generally without payment of any brokerage commission or service charge by the investor. During 2004, 2003 and 2002, approximately 25,000, 35,000 and 25,000 shares of common stock were issued, respectively, pursuant to the Plan. We suspended the Plan on April 28, 2004.

### **Returns from Home Sales Business**

We engage in the home sales business for four reasons:

- 1) To lease expansion home sites within our portfolio, thereby increasing the profitability and value of our communities,
- 2) To upgrade existing leased home sites with new and more valuable homes, thereby increasing the long term value of the lease income stream,
- 3) To broker the resale of homes in order to support investment values in the homes and to attract good neighbors all so as to promote the long term values of the communities, both for the residents who are our customers and for the long term growth and security of our own investment, and
- 4) To resell any homes we acquire as a result of defaults in lease obligations owed to us.

We measure the profitability of developing and leasing expansion home sites within our portfolio through identifying the following:

- 1) An estimate of the first year annualized profit on the leases originated on expansion home sites,
- 2) An estimate of the value of the expansion sites leased less all current and projected development costs, and
- 3) An estimate of the home sales profit or loss attributable to new homes sold on expansion sites, without consideration for the other aspects of the home sales business.

We believe that our projection of the first year returns from the leases originated on expansion home sites provides the user of our financial statements with a comparison of the profitability of the new leased sites to alternative investments in stabilized communities. Our calculation of estimated first year annualized profit on leases originated on expansion home sites is based upon a non-generally accepted accounting principles financial measure. We project the amount of variable property operating expenses we will incur as a result of the newly leased home sites. In

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

order to project our variable operating expenses, we begin with operating expenses determined under generally accepted accounting principles and deduct those expenses we believe will not increase with the addition of newly leased sites.

The most directly comparable financial measure that can be reconciled to generally accepted accounting principles is our historical return on investment in operational home sites, which is reconciled on page 34 in footnote 1. Our presentation of the estimated first year return on the expansion home sites cannot be directly reconciled to a comparable measure in accordance with generally accepted accounting principles, principally because there are leases that began during the period and we estimate the incremental operating expenses associated with these leases. The estimated first year annualized return on investment in expansion home sites should not be considered in isolation from nor is it intended to represent an alternative measure of operating income or cash flow or any other measure of performance as determined in accordance with generally accepted accounting principles.

By comparing the estimated first year annualized profit on the expansion home site leases originated to the sum of total development costs, as increased (in the event of a home sales loss) or decreased (in the event of a home sales profit) by the estimated home sales profit or loss, we are able to measure the estimated first year annualized return on our investment in expansion home sites. We believe that this measure provides a useful comparison to the returns available from investing in stabilized communities.

**Table of Contents**

Our calculation of an estimated first year annualized return on investment of new home sales includes the following components:

(a) We derive our estimated first year annualized profit on leases originated on expansion home sites by deducting estimated operating expenses from the contractual annual revenues from leases originated during the period. We estimate operating expenses using one half of the actual ratio of property operating expenses incurred to property revenue generated in the prior year. For example, if we originate a lease at a property where the ratio of operating expense to property revenues was 40% for the prior year, we apply a 20% expense ratio to project the additional expense associated with the newly leased home site for the first year. We believe that one half of the actual expenses is an appropriate estimate of the relationship between fixed and variable expenses of operating our communities.

(b) The total development costs of the expansion sites leased are based upon the sum of land, construction costs, and other capitalized costs, including interest expense, as allocated to the individual home sites based upon the leased value of each home site.

(c) We determine the home sales profit or loss that is attributable to sale of homes situated on expansion home sites by deducting from the reported home sales operating income the gross margin and commissions attributable to the (i) sale of new homes on existing leased sites, (ii) the sale of used homes, and (iii) brokerage of home sale transactions between third parties. We make no allocation of sales overhead to the transactions identified above.

We believe that our home sales operations drive our estimated first year annualized return on investment in expansion home sites because most of our expansion home site leases originate with our sale of a home.

*Comparison of the years ended December 31, 2004, 2003 and 2002*

The leases facilitated by the home sales business during the years ended December 31, 2004, 2003 and 2002 are estimated to provide a first year return on investment of 10.0%, 11.1% and 12.5%, respectively. These returns are shown on the following page and are based upon unaudited pro forma information. This compares to our realized returns from earning sites of 8.1% for the year ended December 31, 2004, 7.9% for the year ended December 31, 2003 and 7.9% for the year ended December 31, 2002. The decrease in return on expansion home sites over the years ended 2002, 2003 to 2004 is driven primarily by (i) increases in the per site cost of development as a result of larger lots to accommodate larger homes, (ii) increased lease incentives given in 2003 over 2002, and (iii) increases in the per site cost of development as a result of additional amenities, offset partially by increased profitability of our home sales business resulting from more home sales over which the fixed home sales costs are allocated. Our future returns are dependent upon a number of factors including changes in the per site cost of development, changes in lease incentives utilized in support of the rate of new home sales, changes in the profitability of our home sales business, changes in the quantity of new homes sold and other factors.

The calculation of our estimated first year return on investment in expansion home sites for the years ended December 31, 2004, 2003 and 2002 is shown below (in thousands, except expansion sites leased):

Year Ended	Year Ended	Year Ended
December 31, 2004	December 31, 2003	<u>December 31, 2002</u>

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Expansion sites leased during the year		375	414	307
Estimated first year annualized profit on leases originated during the year	A	\$ 1,411	\$ 1,408	\$ 927
Costs, including development costs of sites leased		\$ 17,708	\$ 15,751	\$ 7,523
Home sales income attributable to sites leased		3,524	3,060	126
Total costs incurred to originate ground leases	B	\$ 14,184	\$ 12,691	\$ 7,397
Estimated first year annualized return on investment for leases originated during the year	A/B	10.0%	11.1%	12.5%

**Table of Contents**

For the years ended December 31, 2004, 2003 and 2002, we estimate our profit or loss attributable to the sale of homes situated on expansion home sites as follows (in thousands):

	<u>Year Ended December 31, 2004</u>	<u>Year Ended December 31, 2003</u>	<u>Year Ended December 31, 2002</u>
Reported income (loss) from sales operations	\$ 3,820	\$ 3,324	\$ 342
Used home sales and brokerage business income	(296)	(264)	(216)
Adjusted income (loss) for pro forma analysis	<u>\$ 3,524</u>	<u>\$ 3,060</u>	<u>\$ 126</u>

We exclude the profits from our used home sales and brokerage business from our pro forma calculation of return on investment in expansion home sites. The profits from these activities represent profits that are not directly related to our expansion activities.

The reconciliation of our estimated first year return on investment in expansion home sites, a non-generally accepted accounting principles financial measure, to our return on investment in operational home sites in accordance with generally accepted accounting principles is shown below (in thousands):

		<u>Total Portfolio for Year Ended December 31, 2004</u>	<u>Total Portfolio for Year Ended December 31, 2003</u>	<u>Total Portfolio for Year Ended December 31, 2002</u>
Property income before depreciation(1)	A	\$ 17,811	\$ 15,976	\$ 14,412
Total investment in operating home sites(1)	B	\$ 220,918	\$ 201,805	\$ 181,570
Return on investment from earning home sites(1)	A/B	<u>8.1%</u>	<u>7.9%</u>	<u>7.9%</u>

(1) A reconciliation of our return on investment for earning sites for the years ended December 31, 2004, 2003 and 2002 to property income before depreciation and investment in operational sites is shown below (in thousands):

	<u>December 31, 2004</u>	<u>December 31, 2003</u>	<u>December 31, 2002</u>
Rental and other property revenues	\$ 29,221	\$ 26,416	\$ 24,270
Property operating expenses	(11,410)	(10,440)	(9,858)
Property income before depreciation (A)	<u>\$ 17,811</u>	<u>\$ 15,976</u>	<u>\$ 14,412</u>
Real estate assets, net	\$ 248,868	\$ 226,078	\$ 206,624
Add: Accumulated depreciation	22,803	20,112	17,818
Less: Real estate under development	(49,360)	(41,268)	(40,053)
Less: Cost of home sites ready for intended use	<u>(1,393)</u>	<u>(3,117)</u>	<u>(2,819)</u>



Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Investment in operational sites (B)	\$ 220,918	\$ 201,805	\$ 181,570
Return on investment in operational sites (A/B)(1)	8.1%	7.9%	7.9%

- (1) Our return on investment in operational sites reflects our income from and investment in sites that were leased for the first time during each of the years ended December 31, 2004, 2003 and 2002. For these leases, the income reported above includes less than a full twelve months of operating results. Consequently, when compared to the investment we have made in these home sites, the return on investment during the years ended December 31, 2004, 2003 and 2002 is less than the return when measured using a full twelve months of operating results.

---

**Table of Contents**

**LIQUIDITY AND CAPITAL RESOURCES**

As of December 31, 2004, we had cash and cash equivalents of \$820,000. Our principal activities that demand liquidity include our normal operating activities, payments of principal and interest on outstanding debt, acquisitions of and additional investments in properties, and payments of distributions to stockholders and OP Unit holders. The Company expects to utilize cash provided by operating activities and short-term borrowings to meet short-term liquidity demands. The Company expects to meet our long-term liquidity requirements, such as debt maturities and property acquisitions, through long-term borrowings, both secured and unsecured, the issuance of debt or equity securities (including OP Units), the sales of properties and cash generated from operations. On February 23, 2005 and March 2, 2005, we issued 900,000 shares and 100,000 shares, respectively, of newly created 7.75% Series A Cumulative Redeemable Preferred Stock for a purchase price of \$25.00 per share. The net proceeds from these issuances were used to repay indebtedness including amounts outstanding under a promissory note incurred on February 4, 2005 in connection with the acquisition of property in Micco, Florida and the Company's revolving line of credit.

In the event that there is an economic downturn and the cash provided by operating activities is reduced or, if access to short term borrowing sources becomes restricted, the Company may be required to reduce or eliminate expenditures for the continued development of its communities and/or reduce or eliminate its dividend.

On December 13, 2004, the Company renewed and extended its revolving line of credit with a lender for a total commitment of \$16,000,000. The line of credit is secured by real property and improvements located in St. Lucie County, Lake County, and Pasco County, Florida and Maricopa County, Arizona. The loan bears interest at a rate equal to thirty-day LIBOR plus 200 basis points. This interest-only note matures in December 2006. The availability of funds to the Company under the line of credit is subject to certain borrowing base and other customary restrictions, including compliance with financial and other covenants thereunder. The terms of our line of credit require that we maintain a ratio of cash flow (as defined by the lender) on a trailing twelve-month basis to proforma annual debt service obligations (as defined by the lender) of not less than 1.0 to 1.0 for properties that secure the line of credit. Based upon the application of these covenants as of December 31, 2004, \$15,977,000 was available to the Company.

The Company has a floor plan line of credit with a floor plan lender providing a credit facility of \$25,000,000 with a variable interest rate indexed to the prime rate and spreads varying from 1.5% to 4.5%, depending on the manufacturer and age of the inventory. The facility has a minimum interest rate of 5.5% based upon a minimum prime rate of 4.0%. Individual advances mature as early as 360 days or have no stated maturity, based upon the manufacturer. Amounts outstanding are non-recourse to the Company for the period of time the financed home is subject to a repurchase agreement with the manufacturer of the home. This floor plan line of credit is secured by inventory located in the Company's residential land lease communities with a carrying value of approximately \$13,085,000. At December 31, 2004, \$17,679,000 was outstanding, all of which was non-recourse to the Company. Approximately \$7,321,000 was available under the floor plan credit facility.

Our ability to access secured and unsecured borrowings as a source of liquidity is dependent upon factors outside of our control including economic trends that impact the availability of credit from lending sources we currently utilize. Our ability to issue additional equity in the form of equity securities (including the issuance by the Operating Partnership of OP Units) is dependent upon certain factors outside of our control including returns available on alternative investments and other economic factors. The amount of cash generated by our operations is dependent upon our ability to operate the existing portfolio of revenue earning sites and to originate new earning sites through new lease originations generated by our home sales business. Our ability to generate cash through the operation of the current portfolio is dependent upon the costs we pay to acquire the goods and services required to operate the portfolio, the absence of natural disasters, such as hurricanes, that would disrupt the flow of rental income for an undeterminable time period and other factors. Our ability to generate cash through the origination of new earning sites is dependent upon our ability to market effectively to our target market customers, to originate contracts for sale of homes at our properties, thereby generating income producing leases and to develop the undeveloped land within our portfolio in a timely fashion, and on a cost effective basis.



## **Table of Contents**

### *Operating Activities*

In 2004, the net cash provided by operating activities was \$8.4 million for the year ended December 31, 2004 compared to \$13.3 million during the year ended December 31, 2003. The \$4.9 million decrease was primarily the result of:

\$6.0 million increase in cash used by inventory as a result of higher home sales volumes in 2004, and a

\$0.2 million decrease in cash provided by operating assets and liabilities as a result of increased business volumes and increases in accounts payable balances from the 2003 period, offset by

\$1.1 million increase in earnings before depreciation, amortization, minority interest, equity in losses of unconsolidated real estate partnerships, loss (gain) on sale of discontinued operations, casualty gain from hurricanes, gain on sale of real estate partnerships, and impairment losses on real estate investments, and a

\$0.2 million decrease related to income from the recovery of common stock escrowed to secure management contracts in the 2003 period that did not occur in 2004.

### *Investing Activities*

In 2004, the net cash used in investing activities was \$25.0 million, compared with net cash used of \$18.5 million in 2003. The \$6.5 million increase in net cash used for investing activities is primarily the result of:

#### Increases

\$8.2 million increase in expenditures for capital replacements, development and improvements in the 2004 period as compared to the 2003 period, primarily related to the continued and accelerated development of unleased sites,

\$2.7 million decrease in cash provided by distributions from real estate partnerships, including liquidating distributions, in 2003 that did not occur in 2004,

\$0.7 million decrease in cash proceeds from notes receivable,

\$0.5 million increase in cash paid for capitalized interest,

\$0.3 million decrease in collections on CMBS bonds,

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

\$0.3 million increase in the purchase of furniture, fixtures & equipment classified as other assets

\$0.2 million increase in capital replacement and enhancement as a result of multiple hurricanes in Florida during 2004, all offset by

### Decreases

\$4.5 million decrease in cash used for purchase of real estate,

\$1.0 million increase in proceeds received from the sale of real estate,

\$0.5 million increase in proceeds from hurricane insurance claims, and

\$0.4 million increase in cash provided by the collection of preferred minority interest in real estate partnership.

### *Financing Activities*

Net cash provided by financing activities was \$15.4 million for the year ended December 31, 2004 compared with net cash provided during the same period in 2003 of \$6.0 million.

**Table of Contents**

The \$9.4 million increase in cash provided by financing activities is primarily the result of:

Increases

\$22.4 million increase in net proceeds from secured short-term financing,

\$1.1 million increase in proceeds from the exercise of stock options and proceeds from the dividend reinvestment program,

\$0.6 million increase in collection of escrow funds,

\$0.5 million decrease in payment of loan costs, and offset by

Decreases

\$12.6 million decrease in proceeds from secured long-term financing,

\$0.9 million increase in principal payments made on secured long-term notes payable for properties sold,

\$0.8 million increase in payments to escrow funds for capital improvements,

\$0.3 million increase in principal payments made on secured long-term notes payable,

\$0.3 million decrease in proceeds from OP Unit distribution reinvestment program,

\$0.2 million increase in payment of common stock dividends in 2004 compared to 2003,

\$0.1 million increase in payments of professional costs associated with equity issuance.

**FUNDS FROM OPERATIONS**

We measure our economic profitability based on FFO, less annual capital replacement spending for developed home sites. For the year ended December 31, 2004, our capital replacement spending averaged \$125 per developed home site.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

We believe that the presentation of FFO, when considered with the financial data determined in accordance with generally accepted accounting principles, provides a useful measure of our performance. FFO should not be considered an alternative to net income or net cash flows from operating activities, as calculated in accordance with generally accepted accounting principles, as an indication of our performance or as a measure of liquidity. FFO is not necessarily indicative of cash available to fund future cash needs. The Board of Governors of the National Association of Real Estate Investment Trusts (also known as NAREIT) defines FFO as net income (loss), computed in accordance with generally accepted accounting principles, excluding gains and losses from debt restructuring and sales of depreciable real estate property, net of related income taxes, plus real estate related depreciation and amortization (excluding amortization of financing costs), and after adjustments for unconsolidated partnerships and joint ventures. We calculate FFO beginning with the NAREIT definition as further adjusted for the minority interest in the Operating Partnership owned by persons other than us.

FFO is not necessarily indicative of cash available to fund our cash needs, including our ability to make distributions, since FFO does not consider recurring capital expenditures, debt maturities or other capital expenditure commitments of the Company. We use FFO in measuring our operating performance because we believe that the items that result in a difference between FFO and net income have a different impact to the ongoing operating performance of a real estate company than to other businesses. FFO should not be considered as an alternative to net income or net cash flows from operating activities, as calculated under generally accepted accounting principles, as an indication of our performance or as a measure of liquidity. Our basis of computing FFO is not necessarily comparable with that of other REITs.

**Table of Contents**

For 2004, 2003 and 2002, our FFO was as follows (in thousands):

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Net Income	\$ 8,674	\$ 8,818	\$ 5,850
Minority interest in operating partnership	1,173	1,211	797
Real estate depreciation	2,954	2,654	2,490
Casualty Gain	(337)		
(Gain) on sale of interest in unconsolidated real estate partnerships		(971)	
(Gain) on Sale of Real Estate	(101)		
Recovery of common stock escrowed to secure management contracts(1)		(227)	
Discontinued operations:			
Real estate depreciation, net of minority interest	9	19	47
Minority interest in operating partnership attributed to discontinued operations	8	(16)	18
(Gain) loss on sale of real estate	(43)	83	121
Depreciation from unconsolidated real estate partnerships		33	110
<b>Funds From Operations (FFO)</b>	<b>\$ 12,337</b>	<b>\$ 11,604</b>	<b>\$ 9,433</b>
<b>Weighted average common shares, common share equivalents and OP Units outstanding</b>	<b>8,248</b>	<b>8,024</b>	<b>7,764</b>

- (1) The Company acquired certain third party management contracts in 1997 through the issuance of common stock. The terms of the purchase agreement provided that the common stock was issued under an escrow agreement that provided for a ratable release of the common stock based upon the continued existence of the third party management contracts. The property owner cancelled the management contracts effective January of 2003 and under the terms of the escrow agreement approximately 16,000 shares of common stock were returned to the Company. The Company's basis in these third party contracts had been fully amortized to expense in prior years. The Company recorded the forfeiture of the common stock as increases to treasury stock and other income in the year ended December 31, 2003. This element of net income has been excluded in arriving at FFO as the ratable amortization of the Company's basis in the contracts was excluded in arriving at FFO in prior periods. The forfeiture of common stock associated with third party management contracts did not occur in the past two years and no additional common stock is subject to contractual escrow agreements at December 31, 2004.

For 2004, 2003, and 2002, our net cash flows were as follows (in thousands):

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Cash provided by operating activities	\$ 8,432	\$ 13,302	\$ 12,417
Cash provided by (used in) investing activities	(25,037)	(18,487)	(14,223)
Cash provided by (used in) financing activities	15,361	6,026	2,422



**Table of Contents****CONTRACTUAL OBLIGATIONS**

This table summarizes information contained in Management's Discussion and Analysis and in the notes to the consolidated financial statements contained in Item 8 of this Annual Report regarding contractual obligations and commitments as of December 31, 2004 (amounts in thousands):

	2005	2006 and 2007	2008 and 2009	2010 and thereafter	Total
Scheduled long-term debt principal payments	\$ 3,308	\$ 7,361	\$ 8,333	\$ 52,307	\$ 71,309
Balloon maturities of long-term debt		13,278	2,069	40,682	56,029
Secured Credit Facilities		6,965			6,965
Floor Plan(2)	17,679				17,679
Earn-out payments(1)	480				480
Construction Contracts	6,180				6,180
Purchase Commitments	6,429				6,429
Lease Commitments	249	117	3		369
<b>Total</b>	<b>\$ 34,325</b>	<b>\$ 27,721</b>	<b>\$ 10,405</b>	<b>\$ 92,989</b>	<b>\$ 165,440</b>

(1) The earn-out payments above represent the total amount that the Company would pay if all remaining home sites became occupied in 2005 (see note H to the consolidated financial statements in Item 8 of this Annual Report for additional information).

(2) Discretionary, non-committed facility whose individual advances mature at different dates between 360 and 540 days from advance date.

**Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

Our principal exposure to market risk is changes in interest rates relating to our various debt instruments and borrowings. The following is a discussion of the potential impact of changes in interest rates on our debt instruments.

We have \$66.7 million of fixed rate, fully amortizing, non-recourse, secured long-term notes payable. We do not have exposure to changing interest rates on these notes as the rates are fixed and the notes are fully amortizing.

We have \$35.0 million of fixed rate, partially amortizing, non-recourse, secured long-term notes payable. We do not have significant exposure to changes in interest rates since the interest rates are fixed. We have repricing and refunding risks as to the unpaid balance on these notes of \$28.3 million due at maturity between 2007 and 2014.

We have \$10.6 million of interest only, non-recourse, secured long-term notes payable. These are variable rate loans at 30-day LIBOR plus 3%, with a floor of 5.5% and a ceiling of 10%. As of December 31, 2004 30-day LIBOR was 2.56%. If the lender's LIBOR rate was greater than

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

3.5% and LIBOR increased immediately by 1%, then our annual income before minority interest in the Operating Partnership and cash flows would decrease by \$106,000 due to an increase in interest expense based on the outstanding balance at December 31, 2004. We have repricing and refunding risks as to the unpaid balance due at maturity of these notes.

We have an additional \$15.0 million of interest only, non-recourse, secured long-term notes payable on terms different from those set forth in the preceding paragraph. These are variable rate loans at 90-day LIBOR plus 2.5%. If LIBOR increased immediately by 1%, then our annual income before minority interest in the Operating Partnership and cash flows would decrease by \$150,000 due to an increase in interest expense based on the outstanding balance at December 31, 2004. We have repricing and refunding risks as to the unpaid balance due at maturity of these notes.

**Table of Contents**

As of December 31, 2004, the scheduled principal amortization and maturity payments for the Company's secured notes payable and secured long-term debt are as follows (in thousands):

<u>Year</u>	<u>Amortization</u>	<u>Maturities</u>	<u>Total</u>
2005	\$ 3,308	\$	\$ 3,308
2006	3,552		3,552
2007	3,809	13,278	17,087
2008	4,042		4,042
2009	4,291	2,069	6,360
Thereafter	52,307	40,682	92,989
			<u>\$ 127,338</u>

We have a secured floor plan facility that bears interest at the lender's prime rate plus amounts ranging from 1.5% to 4.5% based upon the manufacturer and age of the inventory. If the lender's prime rate increased immediately by 1%, then our annual income before minority interest in the Operating Partnership and cash flows would decrease by \$177,000 due to an increase in interest expense on this line of credit, based on the approximately \$17.7 million outstanding balance at December 31, 2004. We have repricing and refunding risks as to the unpaid balance due at the maturity of this note.

**Item 8. Financial Statements and Supplementary Data.**

The report of independent auditors, consolidated financial statements and schedule listed in the accompanying index are filed as part of this Annual Report and incorporated herein by reference. See Index to Financial Statements on page F-1.

**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

None.

**Item 9A. Controls and Procedures***Evaluation of Disclosure Controls and Procedures*

Under the supervision and with the participation of our senior management, including our chief executive officer, chief operating officer and chief financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act), as of the end of the period covered by this Annual Report (the Evaluation Date). Based upon this evaluation, our chief executive officer, chief operating officer, and chief financial officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to American Land Lease, including our consolidated subsidiaries, required to be disclosed in our SEC filings (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to American Land

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Lease's management, including our chief executive officer, chief operating officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

### *Management's Report on Internal Control Over Financial Reporting*

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended.

## **Table of Contents**

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management assessed the effectiveness of the company's internal control over financial reporting as of December 31, 2004. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control - Integrated Framework*.

Based on our assessment, management believes that, as of December 31, 2004, the Company's internal control over financial reporting is effective.

Our management's assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2004 has been audited by Ernst & Young, LLP, an independent registered public accounting firm, as stated in their report which is included herein at page F-3.

### *Changes in Internal Control Over Financial Reporting*

There has been no change in our internal control over financial reporting during the fourth quarter ended December 31, 2004 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **Item 9B. Other Information**

The Operating Partnership entered into a Loan and Security Agreement (the "Amended Loan Agreement"), dated December 13, 2004, which amends the Loan and Security Agreement (the "Original Loan Agreement"), dated July 31, 2003, by and among Wachovia Bank, N.A., and the Operating Partnership, Community Savanna Club Joint Venture, AIOP Lost Dutchman Notes, L.L.C., Woodlands Church Lake, L.L.C. and Community Brentwood Joint Venture. The Amended Loan Agreement extended the maturity of the Operating Partnership's revolving line of credit to December 31, 2006 and modified certain covenants with respect to debt service coverage for properties that serve as collateral. A copy of the Original Loan Agreement was filed as Exhibit 10.28 to the Registrant's Quarterly Report on Form 10-Q, dated September 30, 2003, Commission File No. 1-9360, filed on November 13, 2003. The Amended Loan Agreement is filed as Exhibit 10.29 herewith.

**Table of Contents**

**Part III**

**Item 10. Directors and Executive Officers of the Registrant**

The information required by this item will be presented under the caption Board of Directors and Officers in American Land Lease's proxy statement for its 2005 annual meeting of stockholders and is incorporated herein by reference.

**Item 11. Executive Compensation**

The information required by this item will be presented under the captions Summary Compensation Table, Option/SAR Grants in Last Fiscal Year and Aggregated Option/SAR Exercises in Last Fiscal Year and Fiscal Year-End Option/SAR Values and Employment Arrangements in American Land Lease's proxy statement for its 2005 annual meeting of stockholders and is incorporated herein by reference.

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The information required by this item will be presented under the caption Security Ownership of Certain Beneficial Owners and Management and Securities Authorized for Issuance Under Equity Compensation Plans in American Land Lease's proxy statement for its 2005 annual meeting of stockholders and is incorporated herein by reference.

**Item 13. Certain Relationships and Related Transactions**

The information required by this item will be presented under the caption Certain Relationships and Related Transactions in American Land Lease's proxy statement for its 2005 annual meeting of stockholders and is incorporated herein by reference.

**Item 14. Principal Accounting Fees and Services**

The information required by this item will be presented under the caption Principal Accounting Fees and Services in American Land Lease's proxy statement for its 2005 annual meeting of stockholders and is incorporated herein by reference.

**Part IV**

**Item 15. Exhibits, Financial Statement Schedules, and Reports on Form 8-K.**

The following documents are filed as part of this Annual Report:

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

1. Financial Statements.  
The financial statements are listed in the Index to Financial Statements on page F-1.
2. Financial Statement Schedules.  
The financial statement schedule is listed in the Index to Financial Statements on page F-1.
3. Exhibits.  
The exhibits are listed in the Exhibit Index, which begins on page 41.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**AMERICAN LAND LEASE, INC.**

(Registrant)

Date: March 11, 2005 By */s/* TERRY CONSIDINE  
**Terry Considine**  
**Chairman and Chief Executive Officer**

Date: March 11, 2005 By */s/* ROBERT G. BLATZ  
**Robert G. Blatz**  
**President and Chief Operating Officer**

Date: March 11, 2005 By */s/* SHANNON E. SMITH  
**Shannon E. Smith**  
**Chief Financial Officer and Treasurer**

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

<u>Name</u>	<u>Capacity</u>	<u>Date</u>
<i>/s/</i> THOMAS L. RHODES	Director and Vice Chairman	March 11, 2005
<hr/> <b>Thomas L. Rhodes</b>		
<i>/s/</i> BRUCE D. BENSON	Director	March 11, 2005
<hr/> <b>Bruce D. Benson</b>		
<i>/s/</i> BRUCE E. MOORE	Director	March 11, 2005
<hr/> <b>Bruce E. Moore</b>		
<i>/s/</i> TODD W. SHEETS	Director	March 11, 2005
<hr/> <b>Todd W. Sheets</b>		



**Table of Contents****EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Description</b>
1.1	Underwriting Agreement, dated as of February 17, 2005, by and among the Registrant, Asset Investors Operating Partnership, L.P., and Raymond James & Associates, Inc. as representatives for the Underwriters named therein (incorporated herein by reference to Exhibit 1.1 to the Registrant's Current Report on Form 8-K, dated February 17, 2005 and filed on February 22, 2005).
3.1	Second Amended and Restated Certificate of Incorporation of American Land Lease, Inc. (incorporated herein by reference to Exhibit 3.1 to the Registrant's Annual Report on Form 10-K, dated April 2, 2001 and filed on April 2, 2001).
3.2	Third Amended and Restated By-laws of American Land Lease, Inc. (incorporated herein by reference to Exhibit 3.2 to the Registrant's Registration Statement on Form S-3, dated May 3, 2002 and filed on May 3, 2002).
3.3	Amendment No. 1 to the Third Amended and Restated By-laws of American Land Lease, Inc. (incorporated herein by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K, dated February 14, 2005 and filed on February 17, 2005).
4.1	Waiver regarding stock ownership restrictions between the Registrant and Terry Considine, dated August 11, 2000 (incorporated herein by reference to Exhibit 4.1 to the Registrant's Annual Report on Form 10-K, dated April 2, 2001, and filed on April 2, 2001).
4.2	Waiver regarding stock ownership restrictions between the Registrant and Asset Investors Operating Partnership, L.P., dated August 11, 2000 (incorporated herein by reference to Exhibit 4.2 to the Registrant's Annual Report on Form 10-K, dated April 2, 2001 and filed on April 2, 2001).
4.3	Certificate of Designations for 7.75% Series A Cumulative Redeemable Preferred Stock (incorporated herein by reference to Exhibit 1.1 to the Registrant's Current Report on Form 8-K, dated February 17, 2005 and filed on February 22, 2005).
4.4	Form of Stock Certificate for 7.75% Series A Cumulative Redeemable Preferred Stock (incorporated herein by reference to Exhibit 1.1 to the Registrant's Current Report on Form 8-K, dated February 17, 2005 and filed on February 22, 2005).
10.1	Form of Indemnification Agreement between the Registrant and each Director of the Registrant (incorporated herein by reference to Appendix A to the Proxy Statement of the Registrant, and dated May 18, 1987).
10.2	1998 Stock Incentive Plan of the Registrant (incorporated herein by reference to Exhibit 10.3 to the Quarterly Report on Form 10-Q of the Registrant for the quarter ended June 30, 1998, and filed on August 14, 1998).
10.3	Secured Promissory Note dated September 13, 1999, between Robert G. Blatz and Asset Investors Operating Partnership, L.P. (incorporated herein by reference to Exhibit 10.11 to the Registrant's Annual Report on Form 10-K dated December 31, 1999, Commission File No. 1-2262, filed March 28, 1999).
10.4	Form of Assignment and Assumption of Membership Interest (incorporated herein by reference to Exhibit 10.11(c) to the Registrant's Current Report on Form 8-K, dated August 13, 1999, and filed on August 30, 1999).
10.5	Secured Promissory Note, dated January 2, 2001 between Shannon E. Smith and Asset Investors Operating Partnership, L.P. (incorporated herein by reference to Exhibit 10.27 to the Registrant's Quarterly Report on Form 10-Q, dated March 31, 2001, and filed on May 15, 2001).

**Table of Contents**

**Exhibit**

<b>No.</b>	<b>Description</b>
10.6	Loan and Security Agreement, dated July 31, 2003, by and between Wachovia Bank, N.A., and Asset Investors Operating Partnership, L.P., Community Savanna Club Joint Venture, AIOP Lost Dutchman Notes, L.L.C., and Community Brentwood Joint Venture (incorporated herein by reference to Exhibit 10.28 to the Registrant's Quarterly Report on Form 10-Q, dated September 30, 2003 and filed on November 13, 2003).
10.7	Loan and Security Agreement, dated December 13, 2004, by and among Wachovia Bank, N.A., and Asset Investors Operating Partnership, L.P., Community Savanna Club Joint Venture, AIOP Lost Dutchman Notes, L.L.C., Woodlands Church Lake, L.L.C. and Community Brentwood Joint Venture.
10.8	Promissory Note, dated February 4, 2005, between Wachovia Bank, N. A., and Crystal Bay (incorporated herein by reference to Exhibit 99.1 to the Registrant's Current Report on Form 8-K, dated February 4, 2005 and filed on February 9, 2005).
21.1	List of Subsidiaries
23.1	Consent of Independent Auditors Ernst & Young LLP.
31.1	Certification of CEO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of COO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.3	Certification of CFO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of CEO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 furnished herewith.
32.2	Certification of COO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 furnished herewith.
32.3	Certification of CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 furnished herewith.

\* Management contract or compensatory plan or arrangement.

---

**Table of Contents**

**INDEX TO FINANCIAL STATEMENTS**

**AMERICAN LAND LEASE, INC. AND SUBSIDIARIES**

	<b>Page</b>
<b>Financial Statements:</b>	
<u>Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting</u>	F-2
<u>Report of Independent Registered Public Accounting Firm</u>	F-3
<u>Consolidated Balance Sheets as of December 31, 2004 and 2003</u>	F-4
<u>Consolidated Statements of Income for the years ended December 31, 2004, 2003 and 2002</u>	F-5
<u>Consolidated Statements of Stockholders' Equity for the years ended December 31, 2004, 2003 and 2002</u>	F-6
<u>Consolidated Statements of Cash Flows for the years ended December 31, 2004, 2003 and 2002</u>	F-7
<u>Notes to Consolidated Financial Statements</u>	F-8
<b>Financial Statement Schedule:</b>	
<u>Schedule III Real Estate and Accumulated Depreciation</u>	F-30

**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

The Board of Directors and Stockholders of American Land Lease, Inc.

We have audited management's assessment, included in the accompanying Management's Report on Internal Control Over Financial Reporting, that American Land Lease, Inc. (the Company) maintained effective internal control over financial reporting as of December 31, 2004, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Company maintained effective internal control over financial reporting as of December 31, 2004, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2004, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of American Land Lease, Inc. as of December 31, 2003 and 2004, and the related consolidated statements of income, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2004, and our report dated March 9, 2005 expressed an unqualified opinion thereon.

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Raleigh, North Carolina

March 9, 2005

F-2

**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

Board of Directors and Stockholders

American Land Lease, Inc.

We have audited the accompanying consolidated balance sheets of American Land Lease, Inc. and subsidiaries as of December 31, 2004 and 2003, and the related consolidated statements of income, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2004. Our audits also included the consolidated financial statement schedule listed in the Index at Item 15(a)(2). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of American Land Lease, Inc. and subsidiaries as of December 31, 2004 and 2003, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2004 in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects the information set forth therein.

We have also audited, in accordance with the Standards of the Public Company Accounting Oversight Board (United States), the effectiveness of American Land Lease Inc.'s internal control over financial reporting as of December 31, 2004, based upon criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 9, 2005 expressed an unqualified opinion.

/s/ ERNST & YOUNG LLP

Raleigh, North Carolina

March 9, 2005

**Table of Contents****AMERICAN LAND LEASE, INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

(in thousands, except per share data)

	December 31,	
	2004	2003
<b>ASSETS</b>		
Real estate, net of accumulated depreciation of \$22,803 and \$20,112, respectively, including real estate under development of \$49,360 and \$41,268, respectively.	\$ 248,868	\$ 226,078
Cash and cash equivalents	820	2,064
Inventory	16,788	10,403
Other assets, net	9,480	8,162
Assets held for sale		389
	<u>          </u>	<u>          </u>
Total Assets	<u>\$ 275,956</u>	<u>\$ 247,096</u>
<b>LIABILITIES</b>		
Secured long-term notes payable	\$ 127,338	\$ 119,194
Secured short-term financing	24,644	10,659
Accounts payable and accrued liabilities	9,795	8,423
Liabilities related to assets held for sale		5
	<u>          </u>	<u>          </u>
	161,777	138,281
	<u>          </u>	<u>          </u>
MINORITY INTEREST IN OPERATING PARTNERSHIP	14,746	14,014
<b>STOCKHOLDERS EQUITY</b>		
Preferred stock, par value \$.01 per share, 1,000 shares authorized, no shares issued or outstanding		
Common stock, par value \$.01 per share; 12,000 shares authorized; 9,082 and 8,830 shares issued; 7,356 and 7,104 shares outstanding (excluding treasury stock), respectively	91	88
Additional paid-in capital	286,649	282,818
Notes receivable from officers re common stock purchases	(748)	(799)
Deferred compensation re restricted stock	(2,250)	(1,354)
Dividends in excess of accumulated earnings	(157,697)	(159,340)
Treasury stock, 1,726 and 1,726 shares at cost, respectively	(26,612)	(26,612)
	<u>          </u>	<u>          </u>
	99,433	94,801
	<u>          </u>	<u>          </u>
Total Liabilities and Stockholders Equity	<u>\$ 275,956</u>	<u>\$ 247,096</u>

See notes to Consolidated Financial Statements

**Table of Contents****AMERICAN LAND LEASE, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME**

(in thousands, except per share data)

	For the Years Ended December 31,		
	2004	2003	2002
<b>RENTAL PROPERTY OPERATIONS</b>			
Rental and other property revenues	\$ 28,303	\$ 25,589	\$ 23,534
Golf course operating revenues	918	827	736
<b>Total property operating revenues</b>	<b>29,221</b>	<b>26,416</b>	<b>24,270</b>
Property operating expenses	(9,964)	(9,218)	(8,636)
Casualty Expenses	(221)		
Golf course operating expenses	(1,225)	(1,222)	(1,222)
<b>Total property operating expenses</b>	<b>(11,410)</b>	<b>(10,440)</b>	<b>(9,858)</b>
Depreciation	(2,954)	(2,654)	(2,490)
<b>Income from rental property operations</b>	<b>14,857</b>	<b>13,322</b>	<b>11,922</b>
<b>SALES OPERATIONS</b>			
Home sales revenue	40,360	37,929	23,427
Cost of home sales	(27,186)	(27,203)	(17,748)
<b>Gross profit on home sales</b>	<b>13,174</b>	<b>10,726</b>	<b>5,679</b>
Commissions earned on brokered sales	651	536	477
Commissions paid on brokered sales	(355)	(272)	(261)
<b>Gross profit on brokered sales</b>	<b>296</b>	<b>264</b>	<b>216</b>
Selling and marketing expenses	(9,650)	(7,666)	(5,553)
<b>Income from sales operations</b>	<b>3,820</b>	<b>3,324</b>	<b>342</b>
General and administrative expenses	(3,995)	(2,722)	(1,954)
Interest and other income	366	521	922
Gain on sale of real estate	101	971	
Casualty Gain	337		
Interest expense	(5,698)	(5,309)	(4,715)
Equity in (losses) income of unconsolidated real estate partnerships		37	(2)
<b>Income before minority interest in Operating Partnership</b>	<b>9,788</b>	<b>10,144</b>	<b>6,515</b>
Minority interest in Operating Partnership	(1,173)	(1,211)	(797)
<b>Income from continuing operations</b>	<b>8,615</b>	<b>8,933</b>	<b>5,718</b>
Income (loss) from discontinued operations, net	59	(115)	132



Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Net Income	\$ 8,674	\$ 8,818	\$ 5,850
Basic earnings from continuing operations	\$ 1.23	\$ 1.30	\$ 0.85
Basic earnings (loss) from discontinued operations	0.01	(0.02)	0.02
Basic earnings per share	\$ 1.24	\$ 1.28	\$ 0.87
Diluted earnings from continuing operations	\$ 1.18	\$ 1.26	\$ 0.84
Diluted earnings (loss) from discontinued operations	0.01	(0.02)	0.02
Diluted earnings per share	\$ 1.19	\$ 1.24	\$ 0.86
Weighted average common shares outstanding	7,013	6,877	6,741
Weighted average common shares and common share equivalents outstanding	7,293	7,093	6,826
Dividends declared per share	\$ 1.00	\$ 1.00	\$ 1.00

See notes to Consolidated Financial Statements

F-5

Table of Contents

**AMERICAN LAND LEASE, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**  
**FOR THE YEARS ENDED DECEMBER 31, 2004, 2003 and 2002**

(in thousands)

	Common Stock	Additional Notes Paid-In on Common		Receivable Purchases	Deferred Compensation on Restricted Stock	Dividends In Excess of Accumulated Earnings	Treasury Stock	Total Stockholders Equity
	Shares	Amount	Capital		Stock	Earnings	Stock	Equity
<b>BALANCES DECEMBER 31, 2001</b>	8,482	\$ 85	\$ 278,919	\$ (1,315)	\$ (278)	\$ (160,364)	\$ (26,385)	\$ 90,662
Restricted Stock issued	21		291		(291)			
Exercise of options	30		326					326
Conversion of OP Units	91	1	1,284					1,285
Proceeds for issuance of common stock under dividend reinvestment program	25		341					341
Repayment of notes receivable from officers				467				467
Payment of professional cost associated with dividend reinvestment program and other equity transactions			(496)					(496)
Amortization of deferred compensation					173			173
Net income						5,850		5,850
Dividends paid						(6,766)		(6,766)
<b>BALANCES DECEMBER 31, 2002</b>	8,649	86	280,665	(848)	(396)	(161,280)	(26,385)	91,842
Restricted Stock issued	104	1	1,499		(1,500)			
Exercise of options	8		78					78
Equity compensation granted to the Board of Directors	8		120					120
Conversion of OP Units	26		(76)					(76)
Equity in Stock Options			8					8
Proceeds for issuance of common stock under dividend reinvestment program	35	1	524					525
Repayment of notes receivable from officers				49				49
Amortization of deferred compensation					542			542
Recovery of common stock escrowed to secure management contracts							(227)	(227)
Net income						8,818		8,818
Dividends paid						(6,878)		(6,878)
<b>BALANCES DECEMBER 31, 2003</b>	8,830	88	282,818	(799)	(1,354)	(159,340)	(26,612)	94,801
Restricted Stock issued	106	1	2,111		(2,112)			
Exercise of options	114	1	1,310					1,311
Equity compensation granted to the Board of Directors	6		120					120
Conversion of OP Units	2		23					23
Equity in Stock Options			33					33
Proceeds from issuance of common stock under dividend reinvestment program	24	1	469					470
Repayment of notes receivable from officers				51				51
Amortization of deferred compensation					1,216			1,216
Stock Issuance cost			(235)					(235)
Net income						8,674		8,674

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Dividends paid							(7,031)		(7,031)
BALANCES DECEMBER 31, 2004	9,082	\$ 91	\$ 286,649	\$ (748)	\$ (2,250)	\$ (157,697)	\$ (26,612)	\$	99,433

See notes to Consolidated Financial Statements

**Table of Contents****AMERICAN LAND LEASE, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands)

	<u>2004</u>	<u>2003</u>	<u>2002</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Net income	\$ 8,674	\$ 8,818	\$ 5,850
Adjustments to reconcile net income to net cash flows provided by operating activities:			
Depreciation and amortization	3,847	3,353	2,977
Revenue recognized related to acquired lease obligations	(65)	(6)	
Amortization of discount on secured long-term payable			72
Amortization of deferred compensation and expensing stock options	1,196	550	173
Minority interest in Operating Partnership and sales operations	1,173	1,211	797
Minority interest attributable to discontinued operations	8	(16)	18
(Gain) loss from sale of discontinued operations	(43)	83	121
Casualty Gain on involuntary conversion	(337)		
Gain on sale of real estate	(101)		
Gain on sale of unconsolidated real estate partnerships		(971)	
Impairment loss on real estate assets		151	
Equity in (income) losses of unconsolidated real estate partnerships		(37)	2
Recovery of common stock escrowed to secure management contracts		(227)	
Increase in inventory	(6,385)	(302)	(524)
Net decrease in operating assets and liabilities	465	695	2,931
	<u>8,432</u>	<u>13,302</u>	<u>12,417</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of real estate	2,423	1,436	1,073
Proceeds from hurricane insurance claims	530		
Purchases of real estate	(921)	(5,422)	(475)
Capital replacements	(1,006)	(866)	(920)
Hurricane capital replacements	(241)		
Additions to real estate, including development	(21,500)	(13,361)	(10,766)
Additions to fixed assets for taxable subsidiaries classified as other assets	(841)	(662)	(596)
Capitalized interest	(3,768)	(3,312)	(3,426)
Notes receivable advances	(198)	(56)	(105)
Proceeds from notes receivable	85	797	791
Principal collections and indemnifications on CMBS bonds		267	133
Collection of preferred minority interest in real estate partnership	400		
Distributions received from investments in unconsolidated real estate partnerships		2,692	68
	<u>(25,037)</u>	<u>(18,487)</u>	<u>(14,223)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from (principal payments on) secured short-term financing	13,985	(8,459)	5,867
Proceeds from secured long-term notes payable borrowings	12,000	24,659	8,100
Principal payments on secured long-term notes payable for properties sold	(869)		
Principal payments on secured long-term notes payable	(2,987)	(2,666)	(4,868)
Payment of loan costs	(398)	(872)	(617)
Payment to escrow funds for capital improvements	(834)	(38)	
Collection of escrow funds	787	164	539
Stock issuance costs	(235)	(36)	(496)
Proceeds from stock options exercised	1,311	78	326
Proceeds from dividend reinvestment program	471	561	341
Proceeds from OP unit distribution reinvestment program	68	400	457
Collections of notes receivable on common stock Purchases	51	49	467

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Payment of common stock dividends	(7,031)	(6,878)	(6,766)
Payment of distributions to minority interest in Operating Partnership	(958)	(936)	(928)
	<u>          </u>	<u>          </u>	<u>          </u>
Net cash provided by financing activities	15,361	6,026	2,422
	<u>          </u>	<u>          </u>	<u>          </u>
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(1,244)	841	616
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	2,064	1,223	607
	<u>          </u>	<u>          </u>	<u>          </u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 820	\$ 2,064	\$ 1,223
	<u>          </u>	<u>          </u>	<u>          </u>

See notes to Consolidated Financial Statements

F-7

**Table of Contents**

**AMERICAN LAND LEASE, INC.**

**AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2004**

**A. The Company**

American Land Lease, Inc. ( ANL ) and, together with its subsidiaries, the Company is a Delaware corporation that owns home sites leased to owners of homes situated on the leased land and operates the communities composed of these homes. ANL has elected to be taxed as a real estate investment trust ( REIT ). ANL 's common stock, par value \$.01 per share ( common stock ), is listed on the New York Stock Exchange under the symbol ANL. In May 1997, ANL contributed its net assets to Asset Investors Operating Partnership, L.P. (the Operating Partnership ) in exchange for the sole general partner interest in the Operating Partnership and substantially all of the Operating Partnership 's initial capital.

Interests in the Operating Partnership held by limited partners other than ANL are referred to as OP Units. The Operating Partnership 's income is allocated to holders of OP Units based on the weighted average number of OP Units outstanding during the period. The holders of the OP Units receive distributions, prorated from the date of issuance, in an amount equivalent to the dividends paid to holders of common stock. After holding the OP Units for one year, the limited partners generally have the right to redeem their OP Units for cash. Notwithstanding that right, the Operating Partnership may elect to acquire some or all of the OP Units tendered for redemption in exchange for shares of common stock in lieu of cash. At December 31, 2004 the Operating Partnership had 965,000 OP units outstanding, excluding those owned by ANL, and ANL owned 88% of the Operating Partnership. As of December 31, 2004, based on total home sites, 77% of the Company 's portfolio of manufactured home communities is located in Florida, 22% in Arizona and 1% in New Jersey.

**B. Summary of Significant Accounting Policies**

*Principles of Consolidation*

The consolidated financial statements include the accounts of the Company, the Operating Partnership and all majority owned subsidiaries. The minority interest in the Operating Partnership represents the OP Units that are redeemable at the option of the holder. All significant intercompany balances and transactions have been eliminated in consolidation.

*Real Estate and Depreciation*

The Company capitalizes direct costs associated with the acquisition of consolidated properties as a cost of the assets acquired, and such direct costs are depreciated over the estimated useful lives of the related assets. In accordance with Statement of Financial Accounting Standards No. 141, *Business Combinations*, or SFAS 141 which was effective for business combinations subsequent to June 30, 2001, the Company allocates the purchase price of real estate to land, land improvements, buildings, furniture, fixtures and equipment and intangibles, such as the value of above and below market leases and origination costs associated with the in-place leases. In order to allocate purchase price on these various components, the Company performs the following procedures for properties we acquire:

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

1. Determine the as-if vacant fair value of the physical property acquired;
2. Allocate the as-if vacant fair value among land, land improvements, buildings, (based on real estate valuation techniques), and furniture, fixtures and equipment; and
3. Compute the difference between the purchase price of the property and the as-if vacant fair value and allocate such difference to leases in-place (based on the nature of our business, customer relationship)

F-8

## Table of Contents

value is assumed to be zero), which will represent the total intangible assets or liabilities. The fair value of the leases in-place are comprised of:

- a. The value of the above and/or below market leases in-place. Above-market and below-market in-place lease values are computed based on the difference between (i) the contractual amounts to be paid pursuant to the in-place leases and (ii) management's estimate of fair market lease rates and effective lease terms for the corresponding in-place leases, measured over a period equal to the estimated remaining effective terms of the leases.
- b. Avoided leasing commissions and other costs that were incurred to execute leases.
- c. The value associated with lost rents during the absorption period (estimates of lost rental revenue during the expected lease-up periods based on current market demand).

The values of the above and below market leases are amortized and recorded as either an increase (in the case of below market leases) or a decrease (in the case of above market leases) to rental income over the estimated remaining expected terms of the associated leases. Amortization expense is recorded over the expected remaining terms of the associated leases for the values associated with avoided leasing commissions, other costs that were incurred to execute leases and the value associated with lost rents during the absorption period. If a resident vacates its home site prior to the effective term of the lease and no rental payments are being made on the lease, any unamortized balance of the related intangible will be written off.

Rental properties are recorded at cost less accumulated depreciation, unless considered impaired. Significant renovations and improvements, which improve or extend the useful life of an asset, are capitalized and depreciated over the remaining estimated life. In addition, the Company capitalizes direct and indirect costs (including interest, taxes and other costs) in connection with the development of additional home sites within its residential land lease communities. Maintenance, repairs and minor improvements are expensed as incurred. If events or circumstances indicate that the carrying amount of a property may be impaired, the Company will make an assessment of its recoverability by estimating the future undiscounted cash flows, excluding interest charges, of the property. If the carrying amount exceeds the aggregate future cash flows, the Company would recognize an impairment loss to the extent the carrying amount exceeds the fair value of the property.

### *Development and Other Capital Expenditure Activities*

Significant renovations and improvements that improve or extend the useful life of an asset are capitalized and depreciated over the remaining life. In addition, the Company capitalizes direct and indirect costs (including interest, taxes and other costs) in connection with the development of additional home sites within its manufactured home communities. Maintenance, repairs and minor improvements are expensed as incurred. Interest incurred relating to the development of communities is capitalized during the active development period. The Company's strategy is to master plan, develop, and build substantially all of the home sites in its communities. Accordingly, substantially all projects, excluding finished lots where the home is available for occupancy, are undergoing active development. During 2004, 2003, and 2002, capitalized interest was approximately \$3,768,000, \$3,312,000 and \$3,426,000, respectively.

### *Impairment of Long-Lived Assets*

Rental properties are recorded at cost less accumulated depreciation, unless considered impaired. If events or circumstances indicate that the carrying amount of a property may be impaired, the Company will make an assessment of its recoverability by estimating the future



## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

undiscounted cash flows, excluding interest charges, of the property. If the carrying amount exceeds the aggregate future cash flows, the Company would recognize an impairment loss to the extent the carrying amount exceeds the fair value of the property.

As a result of the Company's adoption of Statement of Financial Accounting Standards ( SFAS ) No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*, the Company classified a property as held for

F-9

## **Table of Contents**

sale in 2003 (see Note M). The estimated proceeds, less anticipated costs to sell this asset, were less than the net book value, and therefore an impairment charge of \$151,000 was recorded for the year ended December 31, 2003. There were no impairment losses recognized for the years ended December 31, 2004 and 2002.

### *Cash Equivalents*

The Company considers highly liquid investments with an original maturity of three months or less to be cash equivalents.

### *Inventory*

The Company, through a taxable subsidiary corporation, maintains an inventory of manufactured homes situated within its residential land lease communities. Carrying amounts for inventory are determined on a specific identification basis and are stated at the lower of cost or market. If actual market conditions are less favorable than those projected by management, inventory write-downs may be required that could have a significant impact on the Company's results of operations and cash flows. As of December 31, 2004, \$1,061,000 of our total inventory of \$16,788,000 was older than one year. For the years ended December 31, 2004 and 2003 we recorded a charge of \$222,000 and \$580,000, respectively to write carrying amounts down to market value.

### *Non-agency MBS and CMBS Bonds*

The Company is the beneficiary of certain grantor trusts formed coincident with the securitization and sale of mortgage assets owned by the Company until sold in 1997. The operation of these grantor trusts was vested with the indentured trustee, and under the terms of the trust indenture, the Company does not control the management of the trust, and the indentured trustee is an unrelated third party. As a result, the operation of the trust is not consolidated in the financial statements of the Company. The Company does not provide any credit enhancements to the trust and does not have contingent liability for the results of operation of the trust.

The Company's non-agency mortgage backed securities bonds ( MBS ) and commercial mortgage backed securities bonds ( CMBS ) were acquired at a significant discount to par value. The amortized cost of the non-agency MBS and CMBS bonds was equal to the outstanding principal amount net of unamortized discount and allowances for credit losses. Earnings from non-agency MBS and CMBS bonds were recognized based upon the relationship of cash flows received during the period and estimates of future cash flows to be received over the life of the bonds. The Company classified its non-agency MBS and CMBS bonds as available-for-sale, carried at fair value in the financial statements. The Company generally estimated the fair value of the non-agency MBS and CMBS bonds based on the present value of future expected cash flows of the bonds. The fair value of the non-agency MBS and CMBS bonds, based on the underlying assets that secure the bonds, were estimated using our best estimate of the future cash flows, capitalization rates and discount rates commensurate with the risks involved. The carrying amount of the MBS and CMBS assets was \$0 at December 31, 2004 and 2003, respectively.

### *Revenue Recognition*

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

The Company generates income from the rental of home sites. The leases entered into by residents for the rental of home sites are generally for terms of one year and the rental revenues associated with the leases are recognized when earned and due from residents.

The Company, through a taxable subsidiary, generates income from memberships, daily greens fees, cart rentals and merchandise sales at golf courses located within its communities. Revenues associated with the activities of the golf courses are recognized when earned and received by the Company.

The Company, through a taxable subsidiary, generates income from the sale of homes situated on home sites owned by the Company. Sales of homes by the Company are recorded upon the closing of the home sale transaction and title passing to the purchaser.

F-10

**Table of Contents***Deferred Financing Costs*

Fees and costs incurred in obtaining financing are capitalized. Such costs are amortized over the terms of the related loan agreements using the effective interest method and are charged to interest expense.

*Advertising Costs*

Costs of advertising are expensed the first time the advertising takes place. Direct response advertising conducted by the Company during the periods was expensed as incurred, as the Company could not define the expected period of future benefits. Advertising expenses for the years ended December 31, 2004, 2003 and 2002 were \$2,593,000, \$1,210,000, and \$1,086,000, respectively.

*Equity in (Losses) Earnings of Unconsolidated Real Estate Partnerships*

The Company owned an interest in two partnerships that develop, own and operate residential land lease communities. Investments in real estate partnerships in which the Company has influence, but does not have control, are accounted for under the equity method. Under the equity method, the Company's pro-rata share of the (losses) or earnings of the unconsolidated real estate partnership for the periods presented is included in equity in earnings (losses) from unconsolidated real estate partnerships.

On July 25, 2003, the Company, through a joint venture, sold a residential land lease community consisting of 57 home sites and 12 recreational vehicle sites for \$1,760,000. The Company received distributions of \$40,000 during the year coupled with a liquidating distribution from the joint venture of \$691,000 and recorded a gain of \$165,000. On September 11, 2003, the Company consummated the sale of its joint venture interest in a second real estate partnership. The Company received net proceeds of \$1,961,000 and recorded a gain of \$806,000. The joint ventures have been liquidated.

The following table provides selected financial information for the Company's unconsolidated real estate partnerships as of and for the years ended December 31, 2004, 2003 and 2002 (in thousands):

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Real estate, net of accumulated depreciation			\$ 7,560
Total assets			7,666
Total liabilities			5,398
Partners' equity			2,268
Total revenue			496
Total expenses			436
Net income			60

*Income Taxes*

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

The Company has elected to be taxed as a REIT under the Internal Revenue Code of 1986, as amended (the "Code"). To qualify as a REIT, the Company must meet a number of organizational and operational requirements, including income, asset, and shareholder requirements, and a requirement that it distribute currently at least 90% of its adjusted taxable income to its shareholders. It is management's current intention to adhere to these requirements and maintain the Company's REIT status. As a REIT, the Company generally will not be subject to corporate level federal income tax on taxable income that it distributes currently to its stockholders. If the company fails to qualify as a REIT in any taxable year, it will be subject to federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and, unless entitled to relief under certain statutory provisions, may not be able to qualify as a REIT for four subsequent taxable years. Even if the Company qualifies for taxation as a REIT, the Company may be subject to certain state and local taxes on its income and property, and to federal income and excise taxes and penalties, including taxes on its undistributed taxable income. In addition, taxable income from non-REIT activities conducted through taxable subsidiaries is subject to federal, state, and local income taxes.

F-11

**Table of Contents**

Earnings and profits, which determine the taxability of dividends to stockholders, differ from net income reported for financial reporting purposes due to differences for U.S. Federal tax purposes in the estimated useful lives and methods used to compute depreciation and the carrying value (basis) of the investments in properties, among other things.

The following table reconciles the Company's net income to REIT taxable income (loss) for each of the three years ended December 31, 2004, 2003, and 2002 (in thousands):

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Net income	\$ 8,674	\$ 8,818	\$ 5,850
Elimination of earnings from the taxable consolidated subsidiaries included above	(814)	(1,203)	892
Income from REIT operations	7,860	7,615	6,742
Depreciation timing differences	(7,655)	(6,959)	(6,344)
Depreciation attributable to the election made under The Taxpayer Relief Act of 1997	(1,242)	(1,258)	(1,277)
Inclusion of unconsolidated grantor trusts	3,445	(1,185)	1,671
Deferred income differences	(41)	(259)	893
Deferred Compensation	700	434	40
Other differences, net	1,171	281	702
Taxable income before adjustments	4,238	(1,331)	2,427
Difference on gain on sale of real estate	(648)	1,321	(106)
REIT taxable income (loss) before net operating loss and dividends paid deduction	<u>\$ 3,590</u>	<u>\$ (10)</u>	<u>\$ 2,321</u>

Without consideration of the dividends paid deduction, the Company's net operating loss ( NOL ) carryforward would have eliminated current REIT taxable income thereby eliminating the Company's distribution requirement for the years ended December 31, 2004, 2003 and 2002.

For income tax purposes, dividends paid to common stockholders consist of ordinary income, capital gains (including unrecaptured gain under Section 1250 of the Code), return of capital or a combination thereof. For the years ended December 31, 2004, 2003 and 2002, dividends paid per share were taxable as follows:

	<u>2004</u>		<u>2003</u>		<u>2002</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Return of capital	\$ 0.56	56%	\$ 1.00	100%	\$ 0.73	73%
Ordinary income	0.44	44%			\$ 0.27	27%
Total	<u>\$ 1.00</u>	<u>100%</u>	<u>\$ 1.00</u>	<u>100%</u>	<u>\$ 1.00</u>	<u>100%</u>

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

At December 31, 2004, the Company's NOL carryover was approximately \$64,564,000 for the parent REIT entity and \$ 1,750,000 (see Note I) for the Company's taxable subsidiaries that are consolidated for financial reporting, but not for federal income tax purposes. Subject to certain limitations, the REIT's NOL carryover may be used to offset all or a portion of the Company's REIT taxable income, and as a result, to reduce the amount that the Company is required to distribute to stockholders to maintain its status as a REIT. It does not, however, affect the tax treatment to shareholders of any distributions that the Company does make. The REIT's and the taxable subsidiaries' NOL carryovers are scheduled to expire between 2007 and 2009, and 2020 and 2022, respectively.

### *Earnings Per Share*

Basic earnings per share are based upon the weighted-average number of shares of common stock outstanding during each year. Diluted earnings per share for the years ended December 31, 2004, 2003, and 2002

## **Table of Contents**

reflect the effect of dilutive, unexercised stock options, both vested and unvested, and unvested restricted stock of 280,000, 216,000 and 85,000 shares, respectively, without regard to vesting restrictions on options or restricted stock issued. Vested and unvested stock options together with shares issued for non-recourse notes receivable totaling 1,000, 91,000, and 257,000 shares for the years ended December 31, 2004, 2003, and 2002, respectively, have been excluded from diluted earnings per share as their effect would be anti-dilutive.

### *Stock-Based Compensation*

Effective January 1, 2003, the Company adopted the accounting provisions of Statement of Financial Accounting Standards No. 123, *Accounting for Stock-Based Compensation*, or SFAS 123, as amended by Statement of Financial Accounting Standards No. 148, *Accounting for Stock-Based Compensation Transition and Disclosure an amendment of FASB Statement No. 123*, (SFAS 148 ), and applied the prospective method set forth in SFAS 148 with respect to the transition. Under this method, the Company now applies the fair value recognition provisions of SFAS 123 to all employee awards granted, modified, or settled on or after January 1, 2003, which has resulted in compensation expense being recorded based on the fair value of the stock options. Prior to January 1, 2003, the Company followed Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees* , or APB 25, and related interpretations in accounting. Under APB 25, because the exercise price of the employee stock options and warrants equaled the market price of the underlying stock on the date of grant, no compensation expense was recognized.

### *Treasury Stock*

On October 17, 2000, the Board of Directors authorized the Company to repurchase up to 2,000,000 shares of the outstanding common stock. The timing of stock purchases is at the discretion of management. No shares were repurchased in 2004 or 2003. The Company repurchased 576,613 shares under this authorization.

### *Comprehensive Income*

The Company adopted SFAS No. 130, *Reporting Comprehensive Income* , which requires that all components of comprehensive income be reported in the consolidated financial statements in the period in which they are recognized. For all periods reported, the Company's comprehensive income is equal to its net income reported in the accompanying consolidated statements of operations.

### *Statements of Cash Flows*

The Company considers cash maintained in bank accounts, money market funds and highly liquid investments with an initial maturity of three months or less to be cash and cash equivalents. The Company made interest payments of \$9,017,000, \$8,277,000, and \$7,849,000 for 2004, 2003, and 2002 respectively, of which \$3,768,000, \$3,312,000, and \$3,426,000 for 2004, 2003, and 2002 was capitalized, respectively.

Non-cash investing and financing activities for 2004, 2003 and 2002 were as follows (in thousands):



Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Issuance of Common Stock for:			
Conversion of OP Units	\$ 23	\$ 76	\$ 1,285
Services by employees and directors	2,232	1,620	291
Real estate acquired:			
By assumption of below market leases		240	
By issuance of OP Units	464	149	

F-13

## **Table of Contents**

### *Legal Contingencies*

The Company is currently involved in certain legal proceedings. The Company does not believe these proceedings will have a material adverse effect on its consolidated financial position. It is possible, however, that future results of operations for any particular quarterly or annual period could be materially affected by changes in assumptions and the effectiveness of strategies, related to these proceedings.

### *Fair Value of Financial Instruments*

The aggregate fair value of our cash and cash equivalents, receivables, payables and short-term secured debt as of December 31, 2004 approximates their carrying value due to their relatively short-term nature. Management further believes that the fair value of our variable rate secured long-term debt approximates its carrying value.

For the Company's fixed rate secured long-term debt, fair values have been based on estimates using present value techniques. These techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the calculated estimates of fair value cannot be substantiated by comparison to independent market quotes and, in many cases, may not be realized in immediate settlement of the instrument. The estimated fair value of the Company's secured long-term notes payable was \$133,144,000 and \$127,731,000 at December 31, 2004 and 2003, respectively, as compared to the carrying value of \$127,338,000 and \$119,194,000 at December 31, 2004 and 2003, respectively.

### *Use of Estimates*

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

### *Reclassifications*

Certain reclassifications have been made in the 2003 and 2002 consolidated financial statements to conform to the classifications used in the current year. Such reclassifications have no material effect on the amounts as originally presented and related primarily to reporting as discontinued operations real estate assets held for sale (as defined by SFAS 144) and real estate assets sold in the current period.

## **C. Real Estate**

Real estate at December 31, 2004 and 2003 is as follows (in thousands):

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

	<u>2004</u>	<u>2003</u>
Land	\$ 48,778	\$ 48,825
Land improvements and buildings	222,893	197,365
	<u>271,671</u>	<u>246,190</u>
Less accumulated depreciation	(22,803)	(20,112)
Real estate, net	<u>\$ 248,868</u>	<u>\$ 226,078</u>

The Company's real estate investment consists of buildings, land improvements, and land. Buildings consist primarily of the clubhouses at its manufactured housing communities maintained as amenities for resident use. A majority of the Company's investment in land improvements consists of long-lived assets such as lateral infrastructure at its residential land lease communities including sanitary sewer and storm water collection systems, potable water supply systems, roads and walkways. The balance of land improvements consists of assets with shorter lives such as marinas, fencing, swimming pools, spas, shuffleboard courts, tennis courts and other resident amenities.

## **Table of Contents**

During the years ended December 31, 2004 and 2003, the Company acquired individual home sites at two communities where the resident owns certain home sites located within the community. The total cost was \$921,000 and \$233,000, respectively, and was funded by borrowings under the Company's credit facility.

During the year ended December 31, 2004 and 2003, the Company leased to residents home sites at one community that were subject to an earnout agreement (see Note F) for a total consideration of \$464,000 and \$331,000, respectively. The total cost was funded by borrowings under the Company's credit facility and the issuance of OP Units.

During the year ended December 31, 2004, the Company sold a ministorage property in Arizona to a third party for an aggregate sales price of approximately \$2,035,000. The Company recognized a gain on the sale of approximately \$20,000, net of minority interest in the Operating Partnership.

During 2003, the Company acquired a 301 home site community in Groveland, Florida, north of Orlando, Florida, in a cash transaction for total consideration of \$5,247,000. Approximately \$240,000 of the \$5,247,000 total cost of the acquisition was allocated as lease intangible for below market leases and is included in accounts payable and accrued liabilities at December 31, 2003. The community is situated on 203 acres and contains 130 occupied home sites and an additional 171 home sites for expansion. The Company funded the acquisition through borrowing on its line of credit.

During 2003, the Company sold a 28 home site community in Ben Salem, Pennsylvania to a third party for an aggregate sales price of approximately \$1,115,000. The net proceeds of \$1,097,000 were used to repay a portion of the Company's outstanding short-term indebtedness and for other corporate purposes. The Company recognized a loss under generally accepted accounting principles of approximately \$73,000, net of minority interest in Operating Partnership.

During 2003 and 2002, the Company sold 11 and 3 home sites, respectively, for total consideration of \$339,000 and \$98,000, respectively, to existing residents in Arizona.

During 2002, the Company sold a 62-site community in Mesa, Arizona to a third party for an aggregate sales price of approximately \$1,000,000. The net proceeds of \$933,000 were used to repay a portion of the Company's outstanding short-term indebtedness and for other corporate purposes. The Company recognized a loss under generally accepted accounting principles of approximately \$106,000, net of minority interest in Operating Partnership.

## **D. Casualty Events**

In August and September 2004, several of the Company's properties were impacted by the four hurricanes that traversed central Florida. Hurricanes Charley, Frances, Ivan and Jeanne damaged community amenities and resident homes. The Company incurred damages of approximately \$926,000. During the year ended December 31, 2004, the Company recognized a gain of \$297,000, net of minority interest in the Operating Partnership, as a result of the receipt of insurance proceeds of approximately \$530,000, offset by the write-off of the undepreciated book value of the damaged assets of approximately \$193,000. In addition, the Company received insurance proceeds of approximately \$705,000 as reimbursement of expenses. The Company has recorded an expense of approximately \$194,000, net of minority interest in the Operating Partnership, for the year ended December 31, 2004 for expenses incurred in excess of insurance proceeds. SFAS No. 5, *Accounting for Contingencies*, requires that no gain contingency be recorded until realization of proceeds from insurance claims. The Company has recorded the

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

its casualty gain in accordance with SFAS No. 5 and has additional claims with its insurer related to recoveries of damages caused during the hurricanes in 2004. If the Company is successful in obtaining additional insurance proceeds from its insurer, the Company will record additional casualty gain in the period that the insurance proceeds are realized. In addition, the Company also has additional claims related to expense reimbursements from its insurer. If the Company is successful in obtaining additional expense reimbursements from its insurer, the Company will record recoveries of casualty expenses in the period that the recoveries are realized.

F-15

**Table of Contents****E. Secured Long-Term Notes Payable**

The following table summarizes the Company's secured long-term notes payable (in thousands):

	<u>2004</u>	<u>2003</u>
Fixed rate, ranging from 6.5% to 8.2%, fully amortizing, non-recourse notes maturing at various dates from 2018 through 2020	\$ 66,662	\$ 69,257
Fixed rate, ranging from 5.7% to 7.8%, partially amortizing, non-recourse notes maturing at various dates from 2007 through 2014	35,048	25,562
Variable rate, at 30 day LIBOR plus 300 basis points with a 5.5% floor and 10% ceiling, non-recourse notes maturing in 2005 and 2007	10,613	9,360
Variable rate, at 30 day LIBOR plus 250 basis points, non-recourse notes maturing in 2013	15,015	15,015
	<u>\$ 127,338</u>	<u>\$ 119,194</u>

Real estate assets that secure the long-term notes payable had a net book value of \$219,780,000 at December 31, 2004. The Company had \$256,000 in escrow accounts (included in other assets) with lenders related to the long-term notes payable at December 31, 2004, including amounts for real estate taxes, insurance and certain capital expenditures. In 2002, the Company entered into three long-term financing arrangements that allow for future advances to be advanced upon attaining increased occupancy at the mortgaged property. At December 31, 2004, the remaining amount of the aforementioned potential advances was \$5,787,000.

The scheduled principal amortization and maturity payments for the Company's long-term notes payable at December 31, 2004 are as follows (in thousands):

<u>Year</u>	<u>Amortization</u>	<u>Maturities</u>	<u>Total</u>
2005	\$ 3,308	\$	\$ 3,308
2006	3,552		3,552
2007	3,809	13,278	17,087
2008	4,042		4,042
2009	4,291	2,069	6,360
Thereafter	52,307	40,682	92,989
			<u>\$ 127,338</u>

**F. Secured Short-Term Financing**

The Company has a revolving line of credit with a bank with a total commitment of \$16,000,000 that bears interest at thirty-day LIBOR plus 200 basis points (4.4% at December 31, 2004). The line of credit is secured by real property and improvements located in St. Lucie, Lake, and Pasco County, Florida and Maricopa County, Arizona with a net book value of \$20,903,000. The revolving line of credit matures in December 2006. At December 31, 2004, \$6,965,000 was outstanding and \$9,012,000 was not drawn under the revolving line of credit. The availability of funds to the Company under the line of credit is subject to certain borrowing base and other customary restrictions, including compliance with

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

financial and other covenants thereunder. The financial covenants of the line of credit requires the Company to maintain a ratio of cash flow (as defined by the lender) on a trailing twelve-month basis to proforma annual debt service obligations (as defined by the lender) of not less than 1.0 to 1.0 on properties securing the line of credit, to maintain a tangible net worth of \$90,000,000 and to maintain a debt to net worth ratio of 2.0 to 1.0, among others. Based upon the application of these covenants as of December 31, 2004, \$15,977,000 was available to the Company. The Company was in compliance with all financial covenant requirements at December 31, 2004.

The Company has a floor plan line of credit with a floor plan lender providing a credit facility of \$25,000,000 with a variable interest rate linked to the prime rate and spreads varying from 1.5% to 4.5%, depending on the manufacturer and age of the inventory. Individual advances mature as early as 360 days or have no stated

F-16

**Table of Contents**

maturity, based upon the manufacturer. Amounts outstanding are nonrecourse to the Company for the period of time the financed home is subject to a repurchase agreement with the manufacturer of the home. This floor plan line of credit is secured by inventory located in the Company's residential land lease communities with a carrying value of approximately \$15,489,000. At December 31, 2004, \$17,679,000 was outstanding, of which all was non-recourse to the Company. Approximately \$7,321,000 was available under the floor plan credit facility.

**G. Commitments and Contingencies**

The Company is party to various legal actions resulting from its operating activities. These actions are routine litigation and administrative proceedings arising in the ordinary course of business, some of which are covered by liability insurance, and none of which are expected to have a material adverse effect on the consolidated financial condition or results of operations of the Company and its subsidiaries taken as a whole.

During 2004, the Company entered into various construction contracts with third parties to develop subdivisions within the Company's existing portfolio of residential land lease communities. The unpaid balance of these contracts remaining at December 31, 2004 is approximately \$6,180,000.

As of December 31, 2004, the Company's outstanding purchase obligations with manufacturers of homes to be constructed in the Company's communities totaled \$6,429,000.

In connection with the acquisition of a residential land lease community, the Company entered into an earn-out agreement with respect to 142 unoccupied home sites. The Company advances an additional \$16,550 pursuant to the earn-out agreement for each newly occupied home site either in the form of cash or equivalent value OP Units, as determined by the seller. At December 31, 2004, there were 29 unoccupied home sites remaining subject to the earn-out for a total commitment of \$480,000. The Company has advanced the following in cash and OP Units for newly occupied home sites (in thousands):

	Year Ended December 31,		
	2004	2003	2002
Cash	\$	\$ 182	\$ 199
OP Units	464	149	
	\$ 464	\$ 331	\$ 199

**H. Segment Reporting**

The Company has two reportable segments: rental property (ownership of land leases, land development, investment acquisition and disposition) and home sales (sale of homes, both new and used, to be sited on land owned by the Company). The rental property segment consists of residential land lease communities that generate rental and other property related income through the leasing of land to residents that are unrelated to the Company. The home sales segment sells manufactured homes to customers that are unrelated to the Company. The homes sold by the home sales segment are situated on land within the Company's portfolio of rental property. The customers of the home sales business become residents of the Company's rental property segment coincident with the sale of a home, at which time the customer enters into a lease



## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

with the rental property segment. No revenues are generated from transactions with other segments and no single resident or customer contributed 10% or more of total revenues during the years ended December 31, 2004, 2003, or 2002.

Non-segment revenue used to reconcile total revenue consists of interest income and other income. Non-segment assets used to reconcile to total assets include cash and cash equivalents, cash in escrows, accounts receivable, prepaid expenses, investments, deferred charges and other assets. Overhead expenses, such as administrative expenses, are allocated to each segment based upon management's best estimate of the resources utilized in the management and operations of each segment. The accounting policies of the segments are the same as those described in Note B.

F-17

**Table of Contents**

SFAS No. 131, *Disclosure about Segments of an Enterprise and Related Information*, requires that segment disclosures present the measure(s) used by the chief operating decision maker for purposes of assessing such segments' performance. The Company's chief operating decision maker is comprised of its executive senior management team who use several generally accepted industry financial measures to assess the performance of the business. Specifically, the Company's chief operating decision makers assess and measure segment operating activities based on contribution margins from each segment.

The revenues, profit (loss), and assets for each of the reportable segments are summarized in the following tables for the periods ending December 31, 2004, 2003 and 2002 (in thousands):

	Year Ended December 31, 2004			Total
	Rental Property	Home Sales	Corporate, Interest & other	
Revenue	\$ 29,221	\$ 41,011	\$	\$ 70,232
Contribution margin	14,857	3,820		18,677
General and administrative expenses	(1,660)	(2,314)	(21)	(3,995)
Interest expense			(5,698)	(5,698)
Interest and other income			366	366
Equity in earnings of unconsolidated real estate partnerships				
Income from discontinued operations	59			59
Gain on disposition of unconsolidated real estate partnerships				
Casualty Gain	337			337
Gain on sale of real estate	101			101
Minority interest in earnings			(1,173)	(1,173)
Net income (loss)	\$ 13,694	\$ 1,506	\$ (6,526)	\$ 8,674
Assets	\$ 251,253	\$ 23,133	\$ 1,570	\$ 275,956
Capital Additions to:				
Real estate	\$ 26,946	\$	\$	\$ 26,946
Capital replacements - real estate	\$ 692			\$ 692
Capital replacements - other assets	\$ 314			\$ 314
Other assets	\$ 291	501	49	\$ 841
Total	\$ 28,243	\$ 501	\$ 49	\$ 28,793

**Table of Contents**

	Year Ended December 31, 2003			
	Rental Property	Home Sales	Corporate, Interest & other	Total
Revenues	\$ 26,416	\$ 38,465	\$	\$ 64,881
Contribution margin	13,322	3,324		16,646
General and administrative expenses	(1,109)	(1,592)	(21)	(2,722)
Interest expense			(5,309)	(5,309)
Interest and other income			521	521
Equity in earnings of unconsolidated real estate partnerships	37			37
Income from discontinued operations	(115)			(115)
Gain on disposition of unconsolidated real estate partnerships	971			971
Minority interest in earnings			(1,211)	(1,211)
<b>Net income (loss)</b>	<b>\$ 13,106</b>	<b>\$ 1,732</b>	<b>\$ (6,020)</b>	<b>\$ 8,818</b>
<b>Assets</b>	<b>\$ 230,372</b>	<b>\$ 15,710</b>	<b>\$ 1,014</b>	<b>\$ 247,096</b>
Capital Additions to:				
Real Estate	\$ 22,484	\$	\$	\$ 22,484
Capital replacements real estate	\$ 668			\$ 668
Capital replacements other assets	\$ 198			\$ 198
Other Assets	\$ 415	240	7	\$ 662
<b>Total</b>	<b>\$ 23,765</b>	<b>\$ 240</b>	<b>\$ 7</b>	<b>\$ 24,012</b>

	Year Ended December 31, 2002			
	Rental Property	Home Sales	Corporate, Interest & other	Total
Revenues	\$ 24,270	\$ 23,904	\$	\$ 48,174
Contribution margin	11,922	342		12,264
General and administrative expenses	(980)	(938)	(36)	(1,954)
Interest expense			(4,715)	(4,715)
Interest and other income			922	922
Equity in earnings (losses) of unconsolidated real estate partnerships	(2)			(2)
Income from discontinued operations	132			132
Gain on disposition of unconsolidated real estate partnerships				
Minority interest in earnings			(797)	(797)
<b>Net income (loss)</b>	<b>\$ 11,072</b>	<b>\$ (596)</b>	<b>\$ (4,626)</b>	<b>\$ 5,850</b>
<b>Assets</b>	<b>\$ 213,004</b>	<b>\$ 12,691</b>	<b>\$ 3,148</b>	<b>\$ 228,843</b>
Capital Additions to:				
Real Estate	\$ 14,667	\$	\$	\$ 14,667

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Capital replacements real estate	\$ 776			\$ 776
Capital replacements other assets	\$ 144			\$ 144
Other Assets	\$ 448	139	9	\$ 596
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total	\$ 16,035	\$ 139	\$ 9	\$ 16,183
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

F-19

**Table of Contents****I. Common Stock and Dividends**

The Company paid dividends to stockholders and distributions to holders of OP Units as follows (in thousands):

	Year Ended December 31,		
	2004	2003	2002
Dividends	\$ 7,031	\$ 6,878	\$ 6,766
Distributions	958	936	928
<b>Total</b>	<b>\$ 7,989</b>	<b>\$ 7,814</b>	<b>\$ 7,694</b>

The Company's Certificate of Incorporation permits the Board of Directors to issue classes of preferred and common stock without further stockholder approval. As of December 31, 2004, the Company has not issued any classes of stock other than common stock.

The Company initiated a Dividend Reinvestment and Stock Purchase Plan (the Plan) on May 3, 2002 which allows shareholders to acquire additional shares of common stock by reinvesting some or all of the cash dividends paid on the Company's outstanding common stock. In addition, under the Plan, monthly optional cash investments, which are subject to a minimum purchase amount of \$250 and a maximum quarterly purchase limit of \$5,000 per shareholder, are permitted without approval from the Board of Directors. Optional cash investments in excess of \$5,000 per shareholder are subject to approval by the Board of Directors and no such investments were approved during the years ended December 31, 2004 and 2003. Shares may be acquired pursuant to the Plan directly from the Company at a price equal to the average of the daily high and low sales price of the Company's common stock as reported on the New York Stock Exchange during the ten trading days prior to the date of the investment, less a possible discount determined by the Company of up to 5%, generally without payment of any brokerage commission or service charge by the investor. During the year ended December 31, 2004, approximately 24,000 shares were issued at a weighted average cost of \$19.58. The shares issued included shares issued to officers and directors on terms identical to those offered to third parties.

*Officer Stock Loans and Restricted Stock*

In previous years, the Company had provided loans to three of its executive officers in an amount equal to the total cash required to purchase common stock in the Company at the then prevailing market prices. These loans have a 10-year maturity, are 25% recourse to the executive officers, bear interest at 7.5% and are secured by the stock acquired with the proceeds from the loan. During the year ended December 31, 2002, an officer who had separated from the Company repaid the balance due in full in accordance with the terms of the loan. As of December 31, 2004, the total balance outstanding on loans made to two officers secured by Company common stock was \$748,000 and principal and interest payments made on these obligations during the years ended December 31, 2004, 2003, and 2002 were \$110,000, \$112,000, and \$552,000 respectively, and the loans are current with respect to principal and interest. The loans mature on September 13, 2009 and January 2, 2011. In compliance with current regulations, the Company has not provided or modified loans to executive officers since January 2, 2001.

The Company issued 41,200, 56,800 and 23,500 shares of restricted stock to members of management for the years ended December 31, 2004, 2003, and 2002, respectively, excluding the HPS shares described below. The restricted stock was issued at the fair value of the common stock on the date of issuance. The restricted stock may not be sold, assigned, transferred, pledged, hypothecated or otherwise disposed of and is

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

subject to a risk of forfeiture within the vesting period. Vesting periods of the restricted stock issued range from two to five years.

The Company issued 65,000 shares of restricted stock (the HPS shares ) to members of senior management during the year ended December 31, 2004 with vesting provisions based upon the performance of the Company as measured against ten-year average total return of the Equity REIT Index, as reported by the

F-20

**Table of Contents**

National Association of Real Estate Investment Trusts. The HPS shares vest based upon the extent, if any, that the total return realized by shareholders exceeds the ten-year average total return of the Equity REIT Index. The total return is measured over a three-year period that ends on the final valuation date, December 31, 2006 and is based upon the Equity REIT Index as of the beginning of the measurement period. The Equity REIT Index as of the beginning of the measurement period was 12.05%. The HPS shares were issued at the fair value of the common stock as of the beginning of the measurement period and totaled approximately \$1,297,000. Vesting is achieved ratably on the final valuation date to the extent that excess value has been realized. In order for senior management to earn vesting in all of the HPS shares, the actual total return to shareholders for the three-year period ended December 31, 2006 is required to exceed the Equity REIT Index total return by 5% points. The HPS shares were approved by the shareholders on May 27, 2004.

The fair value of the restricted stock, including HPS shares, is amortized to compensation expense over the vesting period. Changes in unamortized restricted stock are as follows (in thousands):

	December 31,		
	2004	2003	2002
Beginning unamortized value	\$ 1,354	\$ 396	\$ 278
Fair value of restricted stock issued	2,112	1,500	291
Amortization of fair value	(1,216)	(542)	(173)
Ending unamortized value	\$ 2,250	\$ 1,354	\$ 396

At December 31, 2004, 220,000 shares of restricted stock, including HPS shares, are unvested and subject to forfeiture under the terms of the respective grant. In addition to the ratable amortization of fair value over the vesting period, dividends paid on unvested shares of restricted stock are charged to compensation expense in the period paid. The total compensation expense charged to income related to restricted share awards was \$1,400,000, \$673,000 and \$223,000 for the years ended December 31, 2004, 2003 and 2002, respectively.

**J. Income Taxes***Taxable Consolidated Entities*

Deferred income taxes reflect the net effect of temporary differences between the carrying amounts of assets and liabilities of taxable entities that are consolidated for financial reporting purposes (but not for tax purposes) and the amounts used for income tax purposes. During 2004 and 2003, the taxable consolidated entities were comprised of the taxable REIT subsidiaries of the Company that are wholly owned by the Operating Partnership.

Significant components of the Company's deferred tax liabilities and assets are as follows (in thousands):

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

	December 31, 2004	December 31, 2003
	<u>          </u>	<u>          </u>
Deferred tax Liabilities		
Depreciation	\$ 154	\$ 41
Other	7	
	<u>          </u>	<u>          </u>
Total deferred tax liabilities	161	41
Deferred tax assets:		
Net operating loss carry forwards	659	854
Deferred income	18	54
Alternative Minimum Tax Credits	13	
Other	13	9
	<u>          </u>	<u>          </u>
Total deferred tax assets	703	917
Valuation allowance for deferred tax assets	(542)	(876)
	<u>          </u>	<u>          </u>
Deferred tax assets, net of valuation allowance	161	41
	<u>          </u>	<u>          </u>
Net deferred tax assets (liabilities)	\$	\$
	<u>          </u>	<u>          </u>

F-21



**Table of Contents**

SFAS No. 109, *Accounting for Income Taxes*, requires a valuation allowance to reduce the deferred tax assets reported if, based on the weight of the evidence, it is more likely than not that some portion or all of the deferred tax assets will not be realized. The Company's taxable REIT subsidiaries have reported cumulative losses since inception. After consideration, a \$542,000 valuation allowance at December 31, 2004 is necessary to reduce the deferred tax assets to the amount that will more likely than not be realized. The change in the valuation allowance for the current year is \$335,000. At December 31, 2004, the Company has available NOL carryforwards of approximately \$1,750,000 arising from the operations of the consolidated taxable REIT subsidiaries, which expires between 2020 and 2022. The Company records a \$13,000, \$0, and \$0 tax expense for the periods ended December 31, 2004, 2003 and 2002.

Significant components of the provision for income taxes are as follows and classified with selling and marketing expense in the Company's consolidated statement of income for 2004 (in thousands):

	Year Ended December 31, 2004	Year Ended December 31, 2003	Year Ended December 31, 2002
Current	\$ 13	\$	\$
Deferred			
	<u>\$ 13</u>	<u>\$</u>	<u>\$</u>

Consolidated income (loss) subject to tax is \$935,000, \$558,000, and \$(674,000) for 2004, 2003 and 2002, respectively. The reconciliation of income tax attributable to consolidated income (loss) subject to tax from continuing operations computed at the U.S. statutory rate to income tax expense (benefit) is shown below (in thousands):

	Year Ended		Year Ended		Year Ended	
	December 31, 2004		December 31, 2003		December 31, 2002	
	Amount	Percent	Amount	Percent	Amount	Percent
Tax at U.S. statutory rates on consolidated income (loss) subject to tax	\$ 318	34.0%	\$ 190	34.0%	\$ (229)	(34.0)%
State income tax, net of federal tax benefit	34	3.6	20	3.7	(24)	(3.6)%
Other	(4)	(0.4)	1	0.2	2	0.3%
Increase (decrease) in valuation allowance	(335)	(35.8)	(211)	(37.9)	251	37.3%
	<u>\$ 13</u>	<u>1.4%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>

Income taxes paid totaled \$13,000, \$0, \$0 in the years ended December 31, 2004, 2003, 2002, respectively.

**K. Stock Option Plan**

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

The Company has a Stock Incentive Plan for the issuance of up to 3,000,000 qualified and non-qualified stock options and shares of Common Stock to its directors, officers, employees and consultants. As of December 31, 2004 and 2003, there were 1,337,000 and 1,367,000 outstanding stock options, respectively. The exercise price for stock options may not be less than 100% of the fair value of the shares of Common Stock at the date of grant. Stock options have 10-year terms. All outstanding stock options are non-qualified stock options.

F-22

**Table of Contents**

Presented below is a summary of the changes in stock options for the three years ended December 31, 2004.

	Weighted Average	
	Exercise Price	Shares
Outstanding December 31, 2001	\$ 16.41	1,129,000
Granted	\$ 13.54	267,000
Exercised	10.88	(30,000)
Expired	14.78	(44,000)
Outstanding December 31, 2002	\$ 16.02	1,322,000
Granted	\$ 14.75	59,000
Exercised	11.57	(8,000)
Expired	12.01	(6,000)
Outstanding December 31, 2003	\$ 16.02	1,367,000
Granted	\$ 19.59	85,000
Exercised	11.58	(114,000)
Expired	13.55	(1,000)
Outstanding December 31, 2004	\$ 16.63	1,337,000

As of December 31, 2004, outstanding options have the following ranges of exercise prices and weighted average remaining lives:

	Ranges of Exercise Prices			
	\$9.88 to \$13.50	\$14.75 to \$15.95	\$16.26 to \$20.24	All Ranges
Outstanding stock options:				
Number of options	460,000	125,000	752,000	1,337,000
Weighted average exercise price	\$ 12.63	\$ 15.01	\$ 19.34	\$ 16.63
Weighted average remaining life	6.22 years	6.00 years	3.93 years	4.91 years
Exercisable stock options:				
Number of options	460,000	85,000	665,000	1,210,000
Weighted average exercise price	\$ 12.63	\$ 15.20	\$ 19.30	\$ 16.48
Weighted average remaining life	6.22 years	5.06 years	3.24 years	4.50 years

Options granted to date vest over various periods of up to five years. As of December 31, 2004, 2003, and 2002, 1,210,000, 1,290,000, and 1,233,000, respectively, of the outstanding options were exercisable. As of December 31, 2004, 2003, and 2002, the weighted average exercise price of exercisable options was \$16.48, \$16.18, and \$16.36, respectively.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

Effective January 1, 2003, the Company adopted the provisions of SFAS No. 123, *Accounting for Stock Based Compensation*, prospectively to all employee awards granted, modified, or settled after January 1, 2003 as described in SFAS No. 148, *Accounting for Stock-Based Compensation Transition and Disclosure*, an amendment of FASB Statement No. 123. Under this method, the Company now applies the fair value recognition provisions of SFAS 123 to all employee awards granted, modified, or settled on or after January 1, 2003, which has resulted in compensation expense being recorded based on the fair value of the stock options. Prior to January 1, 2003, the Company followed APB 25 and related interpretations in accounting. Under APB 25, because the exercise price of the employee stock options and warrants equaled the market price of the underlying stock on the date of grant, no compensation expense was recognized.

F-23

**Table of Contents**

Pro forma information regarding net income and earnings per share is required by SFAS 123, and has been determined as if the Company had accounted for all its employee stock options under the fair value method of that Statement. The fair value for options issued by the Company were estimated at the date of grant using the Black-Scholes valuation model with the following weighted average assumptions:

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Range of risk free interest rates	4.26% to 4.44%	3.55% to 4.05%	4.5% to 5.0%
Expected dividend yield	5.10%	6.75%	7.38%
Volatility factor of the expected market price of the Company's common stock	0.144	0.168	0.238
Expected life of options	8.57 years	7.66 years	10.0 years

For 2004, 2003, and 2002, the estimated weighted-average grant-date fair value of options granted was \$1.62 per option, \$0.81 per option, and \$1.27 per option, respectively. The Company assumed lives of five to ten years and risk-free interest rates equal to the Five or Ten-Year U.S. Treasury rates on the date the options were granted depending on option terms. In addition, the expected stock price volatility and dividends rates were estimated based upon historical experience from the date of our merger with Commercial Assets in August of 2000 and ending on the date the options were granted.

For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options vesting period. The Company's pro forma information follows (in thousands, except for per share data):

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Net Income, as reported	\$ 8,674	\$ 8,818	\$ 5,850
Add: Stock-based employee compensation expense included in reported net income			
Restricted stock awards	474	309	123
High Performance Shares	667	235	
Stock options	30	8	
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards			
Restricted stock awards	(474)	(309)	(123)
High Performance Shares	(667)	(235)	
Stock options	(49)	(48)	(377)
Add: Additional minority interest in Operating Partnership	2	4	46
<b>Pro forma net income</b>	<b>\$ 8,657</b>	<b>\$ 8,782</b>	<b>\$ 5,519</b>
<b>Basic earnings per common share:</b>			
Reported	\$ 1.24	\$ 1.28	\$ 0.87
Pro forma	\$ 1.23	\$ 1.28	\$ 0.82
<b>Diluted earnings per common share:</b>			
Reported	\$ 1.19	\$ 1.24	\$ 0.86
Pro Forma	\$ 1.19	\$ 1.24	\$ 0.81

The reduction in expense for stock options from \$377,000 for the year ended December 31, 2002 to \$48,000 for the year ended December 31, 2003 is a result in the change in the form of director compensation from stock options in 2002 to restricted stock in 2003.

## Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

The Company also grants restricted stock awards as part of its equity compensation plan. For the years ended December 31, 2004, 2003 and 2002, the Company granted restricted stock awards (see Note H) with weighted average fair values per share of \$19.92, \$14.39 and \$13.50, respectively. These awards are amortized to compensation expense over the applicable vesting period (4 to 5 years).

F-24

**Table of Contents****L. Savings Plan**

The Company has a 401(k) defined-contribution employee savings plan, which provides substantially all employees the opportunity to accumulate funds for retirement. The Company may, at its discretion, match a portion of the contributions from participating employees. During 2004, 2003, and 2002, the Company matched \$33,000, \$32,000, and \$10,000, respectively, of employee contributions. The Company's match vests as follows:

<u>Years of Service</u>	<u>Vested Interest</u>
1	0%
2	30%
3	60%
4	100%

**M. Discontinued Operations**

In October 2001, FASB issued SFAS 144. SFAS 144 establishes criteria beyond those previously specified in SFAS No. 121, *Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of*, to determine when a long-lived asset is classified as held for sale, and it provides a single accounting model for the disposal of long-lived assets. SFAS 144 was effective beginning January 1, 2002. Due to the adoption of SFAS 144, we now report as discontinued operations real estate assets held for sale (as defined by SFAS 144) and real estate assets sold in the current period. All results of these discontinued operations are included in a separate component of income on the consolidated statements of income under the heading discontinued operations. This change has resulted in certain reclassifications of 2003 and 2002 financial statement amounts. The results of operations and gain/loss recognized on long-lived assets classified as discontinued operations are included in the Rental Property segment in Note H.

During the year ended December 31, 2004, we sold a ministorage property in Arizona. The results of operations of this ministorage property before the sale and the related gain on sale were also included in discontinued operations for the years ended December 31, 2004, 2003, and 2002.

In addition, during the year ended December 31, 2004, we sold a land lease community located in Arizona with 17 home sites which had been classified as held for sale by the Company in 2003. The Company recognized an impairment loss of approximately \$151,000 in 2003 as a result of this reclassification. The results of operations of this community before the sale and the related gain on sale were included within discontinued operations for the years ended December 31, 2004, 2003 and 2002.

During the year ended December 31, 2003, we sold one land lease community with 28 home sites. The results of operations of this community before the sale and the related loss on sale were also included in discontinued operations for the years ended December 31, 2003 and 2002.

During 2002, the Company sold a land lease community with 62 home sites. The results of operations before the sale and the related loss on sale were included in discontinued operations for the year ended December 31, 2002.

**Table of Contents**

The following is a summary of the components of income from discontinued operations for the years ended December 31, 2004, 2003 and 2002 (in thousands):

	<u>2004</u>	<u>2003</u>	<u>2002</u>
<b>Discontinued Property Operations</b>			
Rental and other property revenues	\$ 187	\$ 366	\$ 687
Interest and other income	3	4	6
Property operating expenses	(101)	(176)	(339)
Interest Expense	(56)	(72)	(36)
Depreciation	(9)	(19)	(47)
	<u>24</u>	<u>103</u>	<u>271</u>
Income from discontinued operations before loss on disposition of discontinued operations	24	103	271
Income (loss) on disposition of discontinued operations	43	(83)	(121)
Impairment of real estate assets		(151)	
	<u>67</u>	<u>(131)</u>	<u>150</u>
Income (loss) from discontinued operations before minority interest	67	(131)	150
Minority interest benefit (expense) attributed to discontinued operations	(8)	16	(18)
	<u>\$ 59</u>	<u>\$ (115)</u>	<u>\$ 132</u>
Income (loss) from discontinued operations, net of minority interest	\$ 59	\$ (115)	\$ 132

The assets and liabilities of the discontinued operations have been included in the assets of the Company on the balance sheets; therefore, the following table details the amounts related to assets of discontinued operations that are included in the balance sheets at December 31, 2003 and 2002. All other assets and liabilities of the discontinued operations are classified in the balance sheets as assets held for sale and liabilities related to assets held for sale for December 31, 2004, 2003 and 2002. (in thousands):

	<u>2003</u>	<u>2002</u>
Real Estate Assets, net	\$ 1,904	\$ 3,099
Other Assets	45	104
Secured long-term notes payable	879	894
Liabilities	27	47

**N. Recent Accounting Developments**

In May 2003, the FASB issued SFAS No. 150, *Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity*, which establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. The requirements of SFAS 150 apply to the classification and measurement of freestanding financial instruments, including those that comprise more than one option or forward contract. SFAS 150 requires that certain financial instruments, such as mandatorily redeemable securities, put options, forward purchase contracts, and obligations that can be settled with shares, be classified as liabilities, where in some cases these have previously been classified as equity or between the liabilities and equity section of the consolidated balance sheet. SFAS 150 is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The Company adopted SFAS 150 as of July 1, 2003. In September 2003, financial statement issuers first became aware that the FASB intended for SFAS 150 to also apply to the non-controlling interests in consolidated finite life partnerships. However, on October 29, 2003, the FASB indefinitely deferred the provisions of SFAS 150 that were intended to apply to non-controlling interests in consolidated finite life partnerships. The adoption of SFAS 150 for portions that have not been deferred did not have a material impact on the Company's consolidated financial position or results of operations taken as a whole.



Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

In December 2003, the FASB issued Revised Interpretation No. 46, *Consolidation of Variable Interest Entities* ( FIN 46R ), which requires the consolidation of variable interest entities. FIN 46R, as revised, was

F-26

---

**Table of Contents**

applicable to financial statements of companies that had interests in special purpose entities during 2003. Effective as of the first quarter of 2004, FIN 46R was applicable to financial statements of companies that have interests in all other types of entities. Adoption of FIN 46R had no effect on the Company's financial position, results of operations or cash flows.

In December 2004, the FASB issued Statement of Financial Accounting Standards No. 123 (revised 2004) *Share-Based Payment* (FAS 123 (R)) as a replacement to FASB Statement No. 123 *Accounting for Stock Based Compensation* (Statement 123), which we adopted in 2003 using the prospective method of transition as described therein. FAS 123 (R) requires all share-based payment to employees, including grants of employee stock options, to be recognized in the financial statements based on the fair-value method as defined in Statement 123. In addition to its prospective application, compensation expense is required to be recognized over the remaining vesting period for the unvested portion of outstanding awards granted prior to the effective date. The effective date is at the beginning of the first interim or annual period beginning after June 15, 2005. The measurement and recognition provisions for FAS 123 (R) that apply to our stock option plans are similar to those currently being followed by us for awards granted after January 1, 2003. The primary change in expense recognition, which also applies to our unvested restricted stock awards, relates to the treatment of forfeitures. Under FAS 123 (R), expected forfeitures are required to be estimated in determining periodic compensation expense, whereas we currently recognize forfeitures as they occur. Upon adoption of FAS 123(R), we will estimate forfeitures of unvested awards of stock options and restricted stock and record a cumulative effect of change in accounting principle to reflect the compensation expense that would not have been recognized in prior periods had forfeitures been estimated prior to the date of adoption. We are required to adopt FAS 123 (R) as of July 1, 2005, although early adoption is permitted. Upon adoption, our periodic compensation expense will decrease due to our estimate of expected forfeitures, primarily on unvested restricted stock. Based on preliminary estimates, we do not anticipate that the adoption of FAS 123 (R) will have a material impact on our financial condition or results of operations.

In December 2004, the FASB issued FAS 153, *Exchanges of Nonmonetary Assets*. This Statement amends the guidance in APB Opinion No. 29, *Accounting for Nonmonetary Transactions*. That statement is based on the principle that exchanges of nonmonetary assets should be measured based on the fair value of the assets exchanged. The guidance in that Opinion, however, included certain exceptions to that principle. This Statement amends Opinion 29 to eliminate the exception to for nonmonetary exchanges of similar productive assets and replaces it with a general exception for exchanges of nonmonetary assets that do not have commercial substance. A nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. The Company has not historically entered into a significant level of nonmonetary transactions and therefore does not expect that this standard will impact its financial position or results unless nonmonetary transactions are utilized in the future.

**O. Transactions with Related Parties**

During 2002, Brandywine Financial Services Corporation provided back office support to both the Company's communities and the Company's corporate office located in Florida. Mr. Moore, a director of the Company, is an owner and officer of Brandywine Financial Services. Brandywine Financial Services received fees of, \$0, \$0 and \$90,000, respectively, for services provided in 2004, 2003 and 2002. Effective March 31, 2002, Brandywine Financial Services' services to the Company were terminated.

**Table of Contents****P. Selected Quarterly Financial Data (Unaudited)**

Presented below is selected quarterly financial data for 2004 and 2003 (in thousands, except per share data).

2004	Three Months Ended			
	December 31,	September 30,	June 30,	March 31,
Rental and other property revenues	\$ 7,413	\$ 7,260	\$ 7,177	\$ 7,371
Casualty Expenses	210	11		
Income from rental property operations	3,528	3,768	3,713	3,848
Home sales revenue	12,871	8,495	9,714	9,280
Income (loss) from home sales operations	1,645	467	890	818
Casualty Gain	337			
Net income	2,509	1,704	2,087	2,374
Basic earnings per share	\$ 0.35	\$ 0.24	\$ 0.30	\$ 0.34
Diluted earnings per share	\$ 0.34	\$ 0.23	\$ 0.29	\$ 0.33
Weighted average common shares outstanding	7,089	7,050	6,971	6,938
Weighted average common shares and common shares equivalents outstanding	7,402	7,297	7,236	7,301

2003	Three Months Ended			
	December 31,	September 30,	June 30,	March 31,
Rental and other property revenues	\$ 6,823	\$ 6,480	\$ 6,466	\$ 6,647
Casualty Expenses				
Income from rental property operations	3,448	3,251	3,233	3,390
Home sales revenue	9,914	12,354	7,771	7,890
Income (loss) from home sales operations	852	1,440	693	339
Net income	1,977	3,139	1,861	1,841
Basic earnings per share	\$ 0.29	\$ 0.46	\$ 0.27	\$ 0.27
Diluted earnings per share	\$ 0.27	\$ 0.44	\$ 0.26	\$ 0.26
Weighted average common shares outstanding	6,914	6,890	6,866	6,838
Weighted average common shares and common shares equivalents outstanding	7,202	7,131	7,056	6,951

**Q. Subsequent events**

The Company's dividend is set quarterly and is subject to change or elimination at any time. On January 25, 2005, the Board of Directors declared a quarterly cash dividend of \$0.25 per common share for the quarter ended December 31, 2004, payable on February 28, 2005, to shareholders of record on February 14, 2005.

On January 25, 2005, the Board of Directors awarded approximately 12,614 shares of restricted stock with a value of \$291,000 to members of management. The restricted stock was issued at the fair value of the common stock on the date of issuance. The restricted stock may not be sold, assigned, transferred, pledged, hypothecated or otherwise disposed of and is subject to a risk of forfeiture within the vesting period. Vesting periods of the restricted stock issued range from one to four years.

On January 25, 2005, the Board of Directors made a grant of performance based restricted stock totaling 80,000 shares with a value of \$1,844,000 to members of senior management whereby the Company issued restricted common stock (the HPS shares ) under the terms of the 1998 Stock Incentive Plan. The HPS shares vest based upon the extent, if any, that the total return realized by shareholders exceeds the ten-year average total return of the Equity REIT Index, as reported by the National Association of Real Estate Investment Trusts. Vesting is achieved ratably on the final valuation date to the extent that excess value has been realized. In order for management to earn vesting in all of the HPS shares for a given final valuation date, the actual total return to

F-28

**Table of Contents**

shareholders for the three-year period is required to exceed the Equity REIT Index total return by 5% points. The 80,000 HPS shares granted have a final measurement date of December 31, 2007. The HPS shares were approved by the shareholders on May 27, 2004.

On February 4, 2005, the Company acquired a 260-acre tract of land in Micco, Florida, for an aggregate price of \$15.5 million. Coincident with the purchase, a subsidiary of the Company borrowed \$11 million to fund a portion of the purchase price through the issuance of a promissory note secured by a mortgage. The land will be used to develop a new senior community for the company Savanna Club North at Crystal Bay. Savanna Club North at Crystal Bay will be a 533 home site community incorporating the high value homes and the country club style living that are characteristic of the company's Savanna Club and Riverside Club communities.

On February 23, 2005 and March 2, 2005, the Company issued \$22,500,000 and \$2,500,000, respectively, of newly created 7.75% Series A Cumulative Redeemable Preferred Stock. The proceeds from these issuances were used to repay indebtedness including the borrowing described above in connection with the acquisition of property in Micco, Florida and balances on the Company's revolving line of credit.

**Table of Contents****AMERICAN LAND LEASE INC. AND SUBSIDIARIES****SCHEDULE III****Real Estate and Accumulated Depreciation****December 31, 2004****(In Thousands Except Site Data)**

Property Name	Date Acquired	Location	Year Developed	Number Of Sites	Initial Cost			December 31, 2004					
					Land	Building Improvements	Capitalized and Subsequent Acquisition	Total Cost Buildings and	Accumulated Depreciation	Total Cost Net of	Accumulated Depreciation	Combs	Reserves
Blue Heron Pines	2000	Punta Gorda, FL	1983/1999	391	\$ 3,026	\$ 2,356	\$ 6,071	\$ 3,169	\$ 8,284	\$ 11,453	\$ (448)	\$ 11,005	\$ 5,313
Blue Star(1)	1999	Apache Junction, AZ	1955	151	453	1,029	53	453	1,082	1,535	(147)	1,388	
Brentwood(1)	2000	Hudson, FL	1984	191	446	1,037	2,217	446	3,254	3,700	(147)	3,553	
Brentwood West	1998	Mesa, AZ	1972/1987	350	1,050	12,768	1,021	1,050	13,789	14,839	(2,370)	12,469	10,900
Casa Commercial	2000	Mesa, AZ			304	6	7	304	13	317	(1)	316	
Casa Encanta	2000	Mesa, AZ	1970	195	283	1,050	2,218	283	3,268	3,551		3,551	
Cypress Greens	2000	Lakeland, FL	1986	258	216	1,649	3,377	2,031	3,211	5,242	(188)	5,054	2,300
Desert Harbor	2000	Apache Junction, AZ	1997	206	952	3,980	1,509	957	5,484	6,441	(387)	6,054	3,000
Fiesta Village	2000	Mesa, AZ	1962	174	2,698	4,034	1,476	2,698	5,510	8,208	(343)	7,865	2,792
Forest View	2000	Homosassa, FL	1987/1997	304	927	1,950	3,517	1,320	5,074	6,394	(619)	5,775	3,694
Gulfstream Harbor I	1998	Orlando, FL	1980	432	1,740	11,793	1,349	1,755	13,127	14,882	(2,083)	12,799	9,755
Gulfstream Harbor II	1998	Orlando, FL	1988	342	924	9,183	626	1,050	9,683	10,733	(1,635)	9,098	7,036
Gulfstream Harbor III	1998	Orlando, FL	1984	285	858	7,952	744	959	8,595	9,554	(1,445)	8,109	6,263
La Casa Blanca	2000	Apache Junction, AZ	1993	198	534	6,080	249	534	6,329	6,863	(597)	6,266	3,376
Lakeshore Villas	2000	Tampa, FL	1972	281	762	6,081	1,466	2,078	6,231	8,309	(593)	7,716	6,358
Lost Dutchman(1)	1999	Apache Junction, AZ	1971/1979/1999	259	777	4,885	977	777	5,862	6,639	(672)	5,967	
Mullica Woods	1998	Egg Harbor City, NJ	1985	90	270	3,399	735	270	4,134	4,404	(674)	3,730	2,320
Park Royale	2000	Pinellas Park, FL	1971	309	927	5,221	1,408	1,029	6,527	7,556	(1,197)	6,359	5,991
Pleasant Living	1997	Riverview, FL	1979	246	726	5,079	431	726	5,510	6,236	(1,072)	5,164	2,565
Rancho Mirage	2000	Apache Junction, AZ	1994	312	837	9,924	279	837	10,203	11,040	(974)	10,066	5,509
Riverside	2000	Ruskin, FL	1984	937	3,202	8,167	18,185	5,738	23,816	29,554	(971)	28,583	4,692
Royal Palm	2000	Haines City, FL	1971	385	1,244	2,874	2,814	1,393	5,539	6,932	(271)	6,661	3,897
Savanna Club(2)	2000	Port St. Lucie, FL	1999	1,060	6,945	4,643	30,889	11,162	31,315	42,477	(1,074)	41,403	18,099
Serendipity	1998	Ft. Myers, FL	1971/1974	338	1,014	7,635	692	1,014	8,327	9,341	(1,412)	7,929	6,537
Stonebrook	2000	Homosassa, FL	1987/1997	211	654	1,483	2,301	854	3,584	4,438	(451)	3,987	1,362
Sun Valley	1999	Apache Junction, AZ	1984	268	804	5,644	135	804	5,779	6,583	(776)	5,807	5,847
Sun Valley	1997	Tarpon Springs, FL	1972	261	783	5,974	290	783	6,264	7,047	(1,301)	5,746	5,589
Sunlake	2000	Grand Island, FL	1980	394	1,712	6,522	3,609	1,927	9,916	11,843	(891)	10,952	4,143
Woodlands	2003	Groveland, FL	1979	292	2,231	2,721	608	2,377	3,183	5,560	(64)	5,496	

Edgar Filing: AMERICAN LAND LEASE INC - Form 10-K

9,120	\$ 37,299	\$ 145,119	\$ 89,253	\$ 48,778	\$ 222,893	\$ 271,671	\$ (22,803)	\$ 248,868	\$ 127,338
-------	-----------	------------	-----------	-----------	------------	------------	-------------	------------	------------

(1) These properties secure the company's line of credit.

(2) Phase II, III, & IV of this property secures a fixed rate long-term mortgage. The assets of these 3 phases have a net book value of approximately \$36,896,000 as of December 31, 2004. The remaining phase of this property secures the Company's line of credit facility and the real estate assets of the remaining phase has a net book value of approximately \$4,499,000 as of December 31, 2004.

F-30

**Table of Contents****AMERICAN LAND LEASE, INC.****SCHEDULE III****REAL ESTATE AND ACCUMULATED DEPRECIATION****For the Years Ended December 31, 2004, 2003 and 2002****(in thousands)**

	<u>2004</u>	<u>2003</u>	<u>2002</u>
<b>Real Estate</b>			
Balance at beginning of year	\$ 246,190	\$ 224,442	\$ 210,247
Additions during the year:			
Real estate acquisitions	921	5,811	475
Capital Replacements(1)	692	688	776
Hurricane Capital Replacements	241		
Development	25,780	16,673	14,192
Dispositions	(2,153)	(1,404)	(1,248)
	<u>          </u>	<u>          </u>	<u>          </u>
Balance at end of year	<u>\$ 271,671</u>	<u>\$ 246,190</u>	<u>\$ 224,442</u>
<b>Accumulated Depreciation</b>			
Balance at beginning of year	\$ (20,112)	\$ (17,818)	\$ (15,528)
Additions during the year:			
Depreciation(2)	(2,777)	(2,510)	(2,368)
Dispositions	86	216	78
	<u>          </u>	<u>          </u>	<u>          </u>
Balance at end of year	<u>\$ (22,803)</u>	<u>\$ (20,112)</u>	<u>\$ (17,818)</u>

- (1) Capital replacements in the above schedule are specifically related to assets such as buildings, building improvements and land improvements that are classified as Real Estate assets on the consolidated balance sheet. In addition to the capital replacements of real estate assets, the Company also replaces personal property (such as furniture & fixtures, machinery & equipment, and computers) used in the operations of the Company's real estate assets. In 2004, 2003, and 2002, the Company incurred \$314,000, \$198,000, and \$144,000, respectively, to replace personal property in the operations of its real estate assets.
- (2) Depreciation in the above schedule is specifically related to assets such as buildings, building improvements and land improvements that are classified as Real Estate assets on the consolidated balance sheet. In addition to the depreciation of real estate assets, the Company also depreciates personal property (such as furniture & fixtures, machinery & equipment, and computers) used in the operations of the Company's real estate assets. In 2004, 2003, and 2002, the Company recorded depreciation expense of \$177,000, \$160,000, and \$134,000, respectively, related to the personal property in the operations of its real estate assets.