

KOHL S CORPORATION  
Form 10-Q  
June 08, 2007  
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**FORM 10-Q**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended May 5, 2007

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from to

Commission file number 1-11084

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**KOHL S CORPORATION**

(Exact name of the registrant as specified in its charter)

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**WISCONSIN**  
(State or other jurisdiction of  
incorporation or organization)

**39-1630919**  
(I.R.S. Employer  
Identification No.)

**N56 W17000 Ridgewood Drive, Menomonee Falls, Wisconsin**  
(Address of principal executive offices)

**53051**  
(Zip Code)

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Registrant's telephone number, including area code (262) 703-7000

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 Days.  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: June 5, 2007 Common Stock, Par Value \$0.01 per Share, 322,625,936 shares outstanding.

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**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****KOHL'S CORPORATION****CONDENSED CONSOLIDATED BALANCE SHEETS****(In Thousands)**

|  | May 5, 2007<br>(Unaudited) | February 3, 2007<br>(Audited) | April 29, 2006<br>(Unaudited) |
|--|----------------------------|-------------------------------|-------------------------------|
| <b>Assets</b>  |                            |                               |                               |
| Current assets:                                      |                            |                               |                               |
| Cash and cash equivalents                            | \$ 250,889                 | \$ 189,170                    | \$ 195,202                    |
| Short-term investments                               | 252,741                    | 431,230                       | 1,401,136                     |
| Merchandise inventories                              | 2,713,646                  | 2,588,099                     | 2,347,891                     |
| Deferred income taxes                                | 11,590                     | 40,190                        |                               |
| Other  | 169,555                    | 152,351                       | 185,228                       |
| Total current assets                                 | 3,398,421                  | 3,401,040                     | 4,129,457                     |
| Property and equipment, net                          | 5,576,938                  | 5,352,974                     | 4,791,447                     |
| Favorable lease rights, net                          | 216,420                    | 219,286                       | 209,225                       |
| Goodwill   | 9,338                      | 9,338                         | 9,338                         |
| Other assets   | 60,301                     | 58,539                        | 52,500                        |
| Total assets   | \$ 9,261,418               | \$ 9,041,177                  | \$ 9,191,967                  |
| <b>Liabilities and Shareholders' Equity</b>          |                            |                               |                               |
| Current liabilities:                                 |                            |                               |                               |
| Accounts payable                                     | \$ 1,022,304               | \$ 934,376                    | \$ 868,691                    |
| Accrued liabilities                                  | 651,688                    | 732,178                       | 672,053                       |
| Income taxes payable                                 | 122,201                    | 233,263                       | 94,158                        |
| Deferred income taxes                                |                            |                               | 3,210                         |
| Current portion of long-term debt and capital leases | 9,921                      | 18,841                        | 8,440                         |
| Total current liabilities                            | 1,806,114                  | 1,918,658                     | 1,646,552                     |
| Long-term debt and capital leases                    | 1,040,915                  | 1,040,057                     | 1,043,952                     |
| Deferred income taxes                                | 255,270                    | 243,530                       | 210,623                       |
| Other long-term liabilities                          | 248,705                    | 235,537                       | 211,457                       |
| Shareholders' equity:                                |                            |                               |                               |
| Common stock   | 3,503                      | 3,485                         | 3,458                         |
| Paid-in capital                                      | 1,847,744                  | 1,748,792                     | 1,615,074                     |
| Treasury stock at cost                               | (1,629,320)                | (1,628,416)                   | (77,247)                      |
| Retained earnings                                    | 5,688,487                  | 5,479,534                     | 4,538,098                     |
| Total shareholders' equity                           | 5,910,414                  | 5,603,395                     | 6,079,383                     |

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|   |              |              |              |
|---|--------------|--------------|--------------|
| Total liabilities and shareholders equity | \$ 9,261,418 | \$ 9,041,177 | \$ 9,191,967 |
|---|--------------|--------------|--------------|

See accompanying Notes to Condensed Consolidated Financial Statements

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**KOHL S CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(Unaudited)

(In Thousands, Except per Share Data)

|                                      | Three Months (13 Weeks) Ended |                   |
|--------------------------------------|-------------------------------|-------------------|
|                                      | May 5, 2007                   | April 29, 2006    |
| Net sales                            | \$ 3,572,040                  | \$ 3,196,337      |
| Cost of merchandise sold             | 2,255,719                     | 2,040,965         |
| <b>Gross margin</b>                  | <b>1,316,321</b>              | <b>1,155,372</b>  |
| Operating expenses:                  |                               |                   |
| Selling, general, and administrative | 856,959                       | 768,888           |
| Depreciation and amortization        | 104,688                       | 93,272            |
| Preopening expenses                  | 8,589                         | 10,997            |
| <b>Operating income</b>              | <b>346,085</b>                | <b>282,215</b>    |
| Interest expense, net                | 10,147                        | 14,195            |
| Income before income taxes           | 335,938                       | 268,020           |
| Provision for income taxes           | 126,985                       | 100,775           |
| <b>Net income</b>                    | <b>\$ 208,953</b>             | <b>\$ 167,245</b> |
| <b>Net income per share:</b>         |                               |                   |
| Basic                                |                               |                   |
| Basic                                | \$ 0.65                       | \$ 0.48           |
| Average number of shares             | 321,775                       | 345,277           |
| Diluted                              |                               |                   |
| Diluted                              | \$ 0.64                       | \$ 0.48           |
| Average number of shares             | 325,068                       | 347,285           |

See accompanying Notes to Condensed Consolidated Financial Statements

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**KOHL S CORPORATION**

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS EQUITY**

**(Unaudited) (In Thousands)**

|  | Common Stock   |                 | Paid-In             | Treasury              | Retained            | Total               |
|--|----------------|-----------------|---------------------|-----------------------|---------------------|---------------------|
|  | Shares         | Amount          | Capital             | Stock                 | Earnings            |                     |
| Balance at February 3, 2007                              | 348,502        | \$ 3,485        | \$ 1,748,792        | \$ (1,628,416)        | \$ 5,479,534        | \$ 5,603,395        |
| Exercise of stock options                                | 1,810          | 18              | 82,537              |                       |                     | 82,555              |
| Excess income tax benefit from exercise of stock options |                |                 | 6,856               |                       |                     | 6,856               |
| Share-based compensation expense                         |                |                 | 9,559               |                       |                     | 9,559               |
| Treasury stock purchases                                 |                |                 |                     | (904)                 |                     | (904)               |
| Net income   |                |                 |                     |                       | 208,953             | 208,953             |
| <b>Balance at May 5, 2007</b>                            | <b>350,312</b> | <b>\$ 3,503</b> | <b>\$ 1,847,744</b> | <b>\$ (1,629,320)</b> | <b>\$ 5,688,487</b> | <b>\$ 5,910,414</b> |

See accompanying Notes to Condensed Consolidated Financial Statements

**Table of Contents****KOHL S CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)****(In Thousands)**

|  | <b>Three Months (13 Weeks) Ended</b> |                       |
|--|--------------------------------------|-----------------------|
|  | <b>May 5, 2007</b>                   | <b>April 29, 2006</b> |
| <b>Operating activities</b>  |                                      |                       |
| Net income   | \$ 208,953                           | \$ 167,245            |
| Adjustments to reconcile net income to net cash provided by operating activities |                                      |                       |
| Depreciation and amortization  | 104,821                              | 93,407                |
| Amortization of debt discount  | 53                                   | 36                    |
| Share-based compensation   | 9,100                                | 9,918                 |
| Excess tax benefits from share-based compensation                                | (6,856)                              | (6,952)               |
| Deferred income taxes  | 40,340                               | 19,709                |
| Changes in operating assets and liabilities:                                     |                                      |                       |
| Accounts receivable, net   |                                      | 1,652,065             |
| Merchandise inventories  | (125,547)                            | (110,323)             |
| Other current and long-term assets   | (43,561)                             | (104,538)             |
| Accounts payable   | 87,928                               | 38,720                |
| Accrued and other long-term liabilities  | (67,406)                             | 56,096                |
| Income taxes   | (104,206)                            | (65,798)              |
| Net cash provided by operating activities  | 103,619                              | 1,749,585             |
| <b>Investing activities</b>  |                                      |                       |
| Acquisition of property and equipment and favorable lease rights                 | (322,295)                            | (280,635)             |
| Purchases of short-term investments  | (1,856,719)                          | (3,588,105)           |
| Sales of short-term investments  | 2,035,208                            | 2,347,046             |
| Proceeds from sale of property, plant and equipment                              | 25,400                               |                       |
| Other  | (411)                                | (2,576)               |
| Net cash used in investing activities  | (118,817)                            | (1,524,270)           |
| <b>Financing activities</b>  |                                      |                       |
| Excess tax benefits from share-based compensation                                | 6,856                                | 6,952                 |
| Payments of other long-term debt   | (11,590)                             | (101,689)             |
| Treasury stock purchases   | (904)                                | (77,247)              |
| Proceeds from stock option exercises   | 82,555                               | 15,032                |
| Net cash provided by (used in) financing activities                              | 76,917                               | (156,952)             |
| Net increase in cash and cash equivalents  | 61,719                               | 68,363                |
| Cash and cash equivalents at beginning of period                                 | 189,170                              | 126,839               |
| Cash and cash equivalents at end of period                                       | \$ 250,889                           | \$ 195,202            |



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Supplemental information:

|  |            |            |
|--|------------|------------|
| Interest paid, net of capitalized interest | \$ 13,305  | \$ 18,768  |
| Income taxes paid                          | \$ 190,848 | \$ 147,481 |

See accompanying Notes to Condensed Consolidated Financial Statements

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**KOHL S CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**1. Basis of Presentation**

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for fiscal year end financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. For further information, refer to the financial statements and footnotes thereto included in the Company's Form 10-K (Commission File No. 1-11084) filed with the Securities and Exchange Commission.

Due to the seasonality of the Company's business, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year. In addition, quarterly results of operations depend significantly upon the timing and amount of sales and costs associated with the opening of new stores.

The Company operates as a single business unit.

Certain reclassifications have been made to prior year's financial information to conform to the current year presentation.

**2. Net Sales**

Revenue from the sale of the Company's merchandise at its stores is recognized at the time of sale, net of any returns. E-commerce sales are recorded upon the shipment of merchandise. Net sales do not include sales tax as the Company considers itself a pass-through conduit for collecting and remitting sales taxes. Revenue from gift card sales is recognized when the gift card is redeemed.

Gift card breakage revenue is based on historical redemption patterns and represents the balance of gift cards for which the Company believes the likelihood of redemption by a customer is remote.

**3. Income Taxes**

In July 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" an interpretation of FASB Statement No. 109 (FIN 48), which clarifies the accounting and disclosure for uncertainty in tax positions, as defined. FIN 48 seeks to reduce the diversity in practice associated with certain aspects of the recognition and measurement related to accounting for income taxes.

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The Company has analyzed filing positions in all of the federal and state jurisdictions where it is required to file income tax returns, as well as all open tax years in these jurisdictions. The only periods subject to examination for the Company's federal return are the 2003 through 2006 tax years. The audits of the tax years 2001 and 2002 have been completed without material adjustment. The periods subject to examination for the Company's state returns are generally years 2002 through 2006. Certain states have proposed adjustments. The Company is currently appealing the proposed adjustments. If it does not prevail on its appeals, the Company does not anticipate that the adjustments would result in a material change in its financial position.

The Company adopted the provisions of FIN 48 on February 4, 2007. As a result of the implementation of FIN 48, the Company recognized no change in the liability for unrecognized tax benefits. At the time of adoption of FIN 48, the Company had \$52,603,000 of unrecognized tax benefits recorded on its financial statements, net of any federal tax impact related to state taxes, all of which, if recognized, would impact the effective tax rate.

The Company recognizes interest and penalty expense related to unrecognized tax benefits in its provision for income tax expense. As of February 4, 2007, the Company had \$8,158,000 of accrued interest and penalties included in the amount of unrecognized tax benefits.

### **4. Stock Based Compensation**

As of May 5, 2007, the Company has three long-term compensation plans pursuant to which stock-based compensation may be granted. The Company's 1994 and 2003 long-term compensation plans provide for the granting of various forms of equity-based awards, including nonvested stock and options to purchase shares of the Company's common stock, to officers and key employees. The 1997 Stock Option Plan for Outside Directors provides for granting of equity-based awards to outside directors.

The majority of stock options granted to employees vest in four equal annual installments. Remaining stock options granted vest in five to ten year annual installments. Outside directors' stock options are typically granted upon a director's election or reelection to the Company's Board of Directors. The vesting periods for outside directors' options are one to three years, depending on the length of the term to which the director is elected. Options that are surrendered or terminated without issuance of shares are available for future grants. All stock options have an exercise price equal to the fair market value of the common stock on the date of grant.

Share-based compensation transactions are accounted for in accordance with the provisions of SFAS No. 123(R), Share-based Payment, requiring the Company to recognize expense related to the fair value of its employee stock option awards. The fair value of all share-based awards is estimated on the date of grant, which is defined as the date the award is approved by the Board of Directors (or management with the appropriate authority) for ongoing employees.

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Stock compensation cost is recognized for new, modified and unvested stock option awards, measured at fair value and recognized as compensation cost over the vesting period. The Black-Scholes option valuation model was used to estimate the fair value of each option award based on the following assumptions:

|   | 2007     | 2006     |
|---|----------|----------|
| Dividend yield                            | 0%       | 0%       |
| Volatility                                | 0.304    | 0.311    |
| Risk-free interest rate                   | 4.7%     | 4.7%     |
| Expected life in years                    | 5.2      | 5.2      |
| Weighted average fair value at grant date | \$ 27.62 | \$ 18.91 |

The total compensation cost recognized related to options for the quarters ended May 5, 2007 and April 29, 2006 was \$8.3 million and \$9.0 million, respectively.

The Company has awarded nonvested shares of common stock to eligible key employees. All awards have restriction periods tied primarily to employment and/or service. The awards vest over three to four years. The awards are expensed on a straight-line basis over the vesting period.

Unearned compensation cost related to the nonvested stock granted under the plan as of May 5, 2007 was \$13.1 million and was \$7.4 million as of April 29, 2006. That cost is expected to be recognized over a weighted-average period of 1.7 years. The total compensation cost recognized related to nonvested stock during the quarter ended May 5, 2007 was \$1.2 million and was \$0.9 million for the quarter ended April 29, 2006.

**5. Short-term Investments**

Short-term investments consist primarily of municipal auction rate securities and are stated at cost, which approximates market value. Short-term investments are classified as available-for-sale securities and are highly liquid. These securities generally have a put option feature that allows the Company to liquidate the investments at par.

**6. Contingencies**

The Company is involved in various legal matters arising in the normal course of business. In the opinion of management, the outcome of such proceedings and litigation will not have a material adverse impact on the Company's consolidated financial statements.

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The calculations of the numerator and denominator for basic and diluted net income per share are summarized as follows:

|  | <b>Three Months Ended</b> |                       |
|--|---------------------------|-----------------------|
|  | <b>May 5, 2007</b>        | <b>April 29, 2006</b> |
|  | <b>(In Thousands)</b>     |                       |
| Numerator for basic and diluted earnings per share-net income      | \$ 208,953                | \$ 167,245            |
| Denominator for basic earnings per share weighted average shares   | 321,775                   | 345,277               |
| Impact of dilutive employee stock options and non vested stock (a) | 3,293                     | 2,008                 |
| Denominator for diluted earnings per share                         | 325,068                   | 347,285               |

- (a) For the three months ended May 5, 2007 and April 29, 2006, 4,295,000 and 8,803,000 options, respectively, were not included in the earnings per share calculation as the impact of such options was antidilutive.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Executive Summary**

Fiscal 2007 has started very well from both a sales and earnings perspective. The Company earned \$209.0 million in net income during the three months ended May 5, 2007, an increase of 24.9% over last year. The Company's net sales increased 11.8% while comparable store sales increased 3.9%. The Company's gross margin rate improved by approximately 70 basis points from 36.1% last year to 36.9% this year. The Company leveraged S,G&A expenses by approximately 6 basis points, decreasing from 24.1% last year to 24.0% this year.

The comparable store sales growth for the quarter was achieved through consistent sales performance from all regions of the country and all six lines of business. The men's and footwear lines of business had the strongest comparable store sales. Men's strong performance was led by the active, suit separates and sportswear categories. The footwear business was driven by the customer responding to fashion, especially in juniors and women's.

The Company continues to see strong performance from new exclusive brand initiatives during the first quarter including the expansion of Chaps into plus sizes in apparel and Tony Hawk in footwear. The Company also experienced positive performance from Stamp 10 in women's as well as Casa Cristina in home. In addition, the launch of the Elle exclusive brand has been very successful and plans have been made to accelerate its rollout to additional stores later this fall.

The Company will continue to focus on introducing new brands and extending successful brands into additional areas of the store. The Company will add two new brands, Daisy Fuentes and Moments, in intimate apparel in June. During fall 2007, the Company's two most important initiatives will be its partnership with Vera Wang for merchandise categories across the store and the Food Network alliance in the home area.

The Company's marketing initiatives are focusing on trying to increase the Company's share of wallet with both existing and new customers by encouraging her to shop other areas of the store. During the second quarter, the Company will launch that effort under an Explore the Store advertising campaign. In addition, the Company will continue to support private and exclusive brand growth through its Only at Kohl's marketing effort. Direct mail will be used to target customers in newly remodeled stores to encourage them to see the changes made as the Company adopts some of its innovation initiatives in older stores. In addition, the Company will continue to focus on opportunities provided by its credit partnership with JPMorgan Chase to reach new customers.

The Company continues to concentrate on profitable expansion. The Company's future growth plans are to increase its presence in all of the regions it currently serves and to expand into new markets. During the first quarter of fiscal 2007, the Company opened seventeen new stores in a blend of new and fill-in markets, which brings the Company's total store count to 834.

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The Company remains on track to meet the goal of opening 415 stores over the next four years, including the seventeen stores which opened during the first quarter of 2007. The Company continues to expect to open 110 to 115 stores in 2007, with the majority of them opening in the third quarter. The Company will open the majority of the Mervyn's locations it previously acquired in the Pacific Northwest in the fall of 2007, giving the Company a greater presence in the Portland and Seattle markets.

## **Results of Operations**

### Expansion Update

At May 5, 2007, the Company operated 834 stores in 46 states compared with 749 stores in 43 states at the same time last year. Total square feet of selling space increased 9.8% from 57.9 million at April 29, 2006 to 63.5 million at May 5, 2007.

The Company successfully opened 17 stores during the first quarter, including its initial entry into the state of Idaho with three stores. In addition, the Company added three stores in both the Northeast region and Southeast region, two stores each in the Mid-Atlantic region, the South Central region, and the Southwest region, and one store each in the Midwest and Northwest regions.

### Net Sales

Net sales increased \$375.7 million or 11.8% to \$3,572.0 million for the three months ended May 5, 2007, from \$3,196.3 million for the three months ended April 29, 2006. Net sales increased \$253.0 million due to the opening of 17 new stores in the first quarter and the inclusion of 85 new stores opened in fiscal 2006 and other revenue growth. The remaining \$122.7 million increase is attributable to an increase in comparable store sales of 3.9%. Comparable store sales growth for the period is based on the sales of stores (including e-commerce sales and relocated or expanded stores) open throughout the full period and throughout the full prior fiscal year. The 3.9% comparable store sales increase was a result of an increase in average transaction value of 4.0% offset by a 0.1% decrease in number of transactions per store. All lines of business posted positive comparable sales increases for the quarter. The men's and footwear businesses led the Company for the quarter. All regions delivered a positive comparable sales increase for the quarter, with the Southwest region having the strongest performance for the quarter. E-commerce sales increased 65.6% to \$52.5 million for the three months ended May 5, 2007 as the Company continues to expand the selections offered on-line.

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### Gross Margin

Gross margin increased \$160.9 million to \$1,316.3 million for the three months ended May 5, 2007, from \$1,155.4 million for the three months ended April 29, 2006. Gross margin increased \$82.1 million due to the opening of 17 new stores in the first quarter of 2007 and the inclusion of 85 new stores opened in fiscal 2006 and other revenue growth. Comparable store gross margin increased \$78.8 million. The Company's gross margin as a percent of net sales was 36.9% for the three months ended May 5, 2007 compared to 36.1% for the three months ended April 29, 2006. The improvement in gross margin was driven by better merchandise content, improved inventory flow and better inventory shortage results. Gross margin was also helped by increased penetration of private and exclusive brands. Private and exclusive brands increased to 35.9% of sales for the three months ended May 5, 2007 compared to 32.6% of sales for the three months ended April 29, 2006.

### Operating Expenses

S,G&A expenses include all direct store expenses such as payroll, occupancy and store supplies and all costs associated with the Company's distribution centers, advertising and corporate functions, but exclude depreciation and amortization and preopening expenses.

S,G&A expenses increased \$88.1 million or 11.5% to \$857.0 million for the three months ended May 5, 2007, from \$768.9 million for the three months ended April 29, 2006. The S,G&A expenses decreased to 24.0% of net sales for the three months ended May 5, 2007, from 24.1% of net sales for the three months ended April 29, 2006, a decrease of 6 basis points. The Company achieved leverage in advertising, credit, distribution center and corporate costs for the quarter offset by the store operating expenses deleveraging for the quarter. The increase in store operating expenses was primarily driven by the incremental expenses associated with the increased number of store remodels completed during the three months ended May 5, 2007 compared to the three months ended April 29, 2006. The Company completed 29 store remodels during the three months ended May 5, 2007 compared to 5 store remodels during the three months ended April 29, 2006.

Depreciation and amortization for the three months ended May 5, 2007, was \$104.7 million compared to \$93.3 million for the three months ended April 29, 2006. The increase is primarily attributable to the addition of new stores and the mix of owned compared to leased stores.

Preopening expenses are expensed as incurred and relate to the costs associated with new store openings including advertising, hiring and training costs for new employees, processing and transporting initial merchandise and rent expenses. The average cost per store fluctuates based on the mix of stores opened in new markets compared to existing markets, with new markets being more expensive. Preopening expense for the three months ended May 5, 2007, was \$8.6 million compared to \$11.0 million for the three



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months ended April 29, 2006. The Company opened 17 new stores during each of the three months ended May 5, 2007 and April 29, 2006. The decrease in the average cost to open a store for the three months ended May 5, 2007 compared to the three months ended April 29, 2006 was due to shifting more advertising to the post-grand opening period.

### **Operating Income**

As a result of the above factors, operating income for the three months ended May 5, 2007, was \$346.1 million or 9.7% of net sales compared to \$282.2 million or 8.8% of net sales for the three months ended April 29, 2006, an increase of 22.6% from last year.

### **Net Interest Expense**

Net interest expense for the three months ended May 5, 2007 was \$10.1 million compared to \$14.2 million for the three months ended April 29, 2006. The decrease in net interest expense was primarily due to an increase in interest income and an increase in capitalized interest.

### **Provision for Income Taxes**

The Company's effective tax rate was 37.8% for the three months ended May 5, 2007 compared to 37.6% for the three months ended April 29, 2006. The increase in effective tax rate is due to the mix of new stores in certain jurisdictions.

### **Net Income**

Net income for the three months ended May 5, 2007 was \$209.0 million compared to \$167.2 million for the three months ended April 29, 2006, an increase of 24.9% from last year. Net income per diluted share was \$0.64 for the three months ended May 5, 2007, compared to \$0.48 per diluted share for the three months ended April 29, 2006, an increase of 33.5% over last year.

### **Seasonality & Inflation**

The Company's business, like that of most retailers, is subject to seasonal influences, with the major portion of sales and income typically realized during the last half of each fiscal year, which includes the back-to-school and holiday seasons. Approximately 15% and 30% of sales typically occur during the back-to-school and holiday seasons, respectively. Because of the seasonality of the Company's business, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year. In addition, quarterly results of operations depend significantly upon the timing and amount of sales and costs associated with the opening of new stores.

The Company does not believe that inflation has had a material effect on its results during the periods presented. However, there can be no assurance that the Company's business will not be affected by such factors in the future.

**Table of Contents****Financial Condition and Liquidity**

The Company's primary ongoing cash requirements are for capital expenditures in connection with the Company's expansion and remodeling programs and seasonal and new store inventory purchases. The Company's primary sources of funds for its business activities are cash flow from operations, short-term trade credit and its lines of credit.

*Operating Activities.* Cash flow provided by operations was \$103.6 million for the three months ended May 5, 2007, compared to \$1.7 billion for the three months ended April 29, 2006. The decrease in cash flow provided by operations was due to the cash proceeds of \$1.6 billion received by the Company in conjunction with the sale of the proprietary credit card accounts on April 21, 2006. The primary use of cash flow for the three months ended May 5, 2007, was an increase of merchandise inventory of \$125.5 million. The primary sources of cash flow for the three months ended May 5, 2007, were an increase in accounts payable of \$87.9 million and a 24.9% increase in net income. Short-term trade credit, in the form of extended payment terms for inventory purchases, represents a significant source of financing for merchandise inventories.

Key financial ratios that provide certain measures of the Company's liquidity are as follows:

|                                | May 5,<br>2007 | February 3,<br>2007 | April 29,<br>2006 |
|--------------------------------|----------------|---------------------|-------------------|
| Working Capital (In Thousands) | \$ 1,592,307   | \$ 1,482,382        | \$ 2,482,905      |
| Current Ratio                  | 1.88:1         | 1.77:1              | 2.51:1            |
| Debt/Capitalization            | 15.1%          | 15.9%               | 14.8%             |

The reduction in working capital and the current ratio and the related increase in the debt/capitalization ratio as of May 5, 2007 compared to April 29, 2006, was due to the \$1.6 billion of share repurchases made during fiscal 2006.

The Company's merchandise inventories increased \$365.8 million, or 15.6% from the April 29, 2006 balance due to the increase in the number of stores. On an average per store basis, the inventory at May 5, 2007 increased 3.8% from the April 29, 2006 balance. The Company's merchandise inventories increased \$125.5 million, or 4.9% from the February 3, 2007 balance due to normal business seasonality and the opening of 17 new stores. Accounts payable at May 5, 2007, increased \$153.6 million from April 29, 2006, and increased \$87.9 million from February 3, 2007. Accounts payable as a percent of inventory at May 5, 2007, was 37.7%, compared to 37.0% at April 29, 2006. The increase in accounts payable as a percent of inventory reflects the benefits of executing the Company's strategy to flow goods closer to point of sale.

*Investing Activities.* Net cash used in investing activities was \$118.8 million in the first quarter of 2007 compared to \$1.5 billion in the first quarter of 2006. Investing activities in 2007 included the net sales of \$178.5 million of short-term investments and \$322.3 million of capital expenditures. Capital expenditures include costs for new store openings, store remodels, distribution center openings and other base capital needs.

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The decrease in cash used in investing activities from April 29, 2006 was due to investment of the proceeds received from the private label credit card transaction on April 21, 2006 in excess of the cash used to repurchase common stock during the first quarter last year.

Total capital expenditures for fiscal 2007 are expected to be approximately \$1.6 billion. This estimate includes new store spending as well as remodeling and base capital needs. The actual amount of the Company's future annual capital expenditures will depend primarily on the number of new stores opened, the mix of owned, leased or acquired stores, the number of stores remodeled and the timing of opening distribution centers.

*Financing Activities.* The Company expects to fund growth with available cash and short-term investments, proceeds from cash flows from operations, short-term trade credit, seasonal borrowings under its revolving credit facilities and other sources of financing. The Company believes it has sufficient lines of credit, cash and short-term investments and expects to generate adequate cash flows from operating activities to sustain current levels of operations. The Company has a \$900 million senior unsecured revolving facility (revolver) in which no amounts were outstanding at May 5, 2007. The Company had a \$532 million unsecured revolving facility (previous revolver) in which no amounts were outstanding at April 29, 2006. In addition, the Company has two demand notes with availability totaling \$50.0 million. No amounts were outstanding under these notes at May 5, 2007 and April 29, 2006.

**Contractual Obligations**

The Company has aggregate contractual obligations at May 5, 2007, of \$15,313.3 million related to debt repayments, capital leases, operating leases, royalties and purchase obligations as follows:

|  | Remaining<br>2007 | Fiscal Year |            |                        |            |              | Total         |
|--|-------------------|-------------|------------|------------------------|------------|--------------|---------------|
|  |                   | 2008        | 2009       | 2010<br>(In Thousands) | 2011       | Thereafter   |               |
| <b>Recorded contractual obligations:</b>   |                   |             |            |                        |            |              |               |
| Long-term debt, net of discount            | \$ 4              | \$          | \$         | \$                     | \$ 400,000 | \$ 495,881   | \$ 895,885    |
| Capital leases                             | 7,347             | 10,540      | 9,783      | 7,286                  | 7,200      | 112,795      | 154,951       |
| Other (b)                                  | 652               | 930         | 238        |                        |            |              | 1,820         |
|  | \$ 8,003          | \$ 11,470   | \$ 10,021  | \$ 7,286               | \$ 407,200 | \$ 608,676   | \$ 1,052,656  |
| <b>Unrecorded contractual obligations:</b> |                   |             |            |                        |            |              |               |
| Interest payments on long-term debt        | \$ 58,775         | \$ 58,775   | \$ 58,775  | \$ 58,775              | \$ 49,325  | \$ 801,850   | \$ 1,086,275  |
| Interest payments on capital leases        | 9,013             | 12,306      | 11,568     | 10,900                 | 10,255     | 78,031       | 132,073       |
| Operating leases                           | 284,227           | 388,780     | 383,686    | 375,388                | 373,504    | 7,322,797    | 9,128,382     |
| Royalties                                  | 12,327            | 26,731      | 31,092     | 36,118                 | 19,082     | 18,395       | 143,745       |
| Purchase obligations (a)                   | 3,729,705         | 1,042       |            |                        |            |              | 3,730,747     |
| Other (b)                                  | 21,799            | 304         | 328        | 354                    | 381        | 16,268       | 39,434        |
|  | \$ 4,115,846      | \$ 487,938  | \$ 485,449 | \$ 481,535             | \$ 452,547 | \$ 8,237,341 | \$ 14,260,656 |
| Total                                      | \$ 4,123,849      | \$ 499,408  | \$ 495,470 | \$ 488,821             | \$ 859,747 | \$ 8,846,017 | \$ 15,313,312 |

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- (a) The Company's purchase obligations consist mainly of purchase orders for merchandise. Amounts committed under open purchase orders for merchandise are cancelable without penalty prior to a date that precedes the vendors' scheduled shipment date.
- (b) The other category above includes commitments for stores to be opened in fiscal 2007 and 2008.

The Company has adopted the provisions of FIN 48, on February 4, 2007 and the related liability for unrecognized tax benefits was \$52.6 million. Although payment of such amounts in future periods could affect our liquidity and cash flows, we are currently unable to reasonably estimate the period of cash settlement.

The Company also has outstanding letters of credit and stand-by letters of credit that total approximately \$52.5 million at May 5, 2007. If certain conditions were met under these arrangements, the Company would be required to satisfy the obligations in cash. Due to the nature of these arrangements and based on historical experience, the Company does not expect to make any significant payments. Therefore, they have been excluded from the preceding table.

The various debt agreements contain certain covenants that limit, among other things, additional indebtedness, as well as require the Company to meet certain financial tests. As of May 5, 2007, the Company was in compliance with all financial covenants of the debt agreements and expects to remain in compliance for the upcoming year.

*Off-Balance Sheet Arrangements*

The Company has not provided any financial guarantees as of May 5, 2007.

The Company has not created, and is not party to, any special-purpose or off-balance sheet entities for the purpose of raising capital, incurring debt or operating the Company's business. The Company does not have any arrangements or relationships with entities that are not consolidated into the financial statements that are reasonably likely to materially affect the Company's liquidity or the availability of capital resources.

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### **Critical Accounting Policies and Estimates**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires the Company to make estimates and assumptions that affect the reported amounts. A discussion of the more significant estimates follows. Management has discussed the development, selection and disclosure of these estimates and assumptions with the Audit Committee of the Board of Directors.

#### *Retail Inventory Method and Inventory Valuation*

The Company values its inventory at the lower of cost or market with cost determined on the first-in, first-out (FIFO) basis using the retail inventory method (RIM). Under RIM, the valuation of inventories at cost and the resulting gross margins are calculated by applying a cost-to-retail ratio to the retail value inventories. RIM is an averaging method that has been widely used in the retail industry due to its practicality. The use of the retail inventory method will result in inventories being valued at the lower of cost or market as markdowns are currently taken as a reduction of the retail value of inventories.

Based on a review of historical clearance markdowns, current business trends, expected vendor funding and discontinued merchandise categories, an adjustment to inventory is recorded to reflect additional markdowns which are estimated to be necessary to liquidate existing clearance inventories and reduce inventories to the lower of cost or market. Management believes that the Company's inventory valuation approximates the net realizable value of clearance inventory and results in carrying inventory at the lower of cost or market.

#### *Vendor Allowances*

The Company records vendor allowances and discounts in the income statement when the purpose for which those monies were designated is fulfilled. Allowances provided by vendors generally relate to profitability of inventory recently sold and, accordingly, are reflected as reductions to cost of merchandise sold as negotiated. Vendor allowances received for advertising or fixture programs reduce the Company's expense or expenditure for the related advertising or fixture program when appropriate. Vendors allowances will fluctuate based on the amount of promotional and clearance markdowns necessary to liquidate the inventory.

#### *Insurance Reserve Estimates*

The Company uses a combination of insurance and self-insurance for a number of risks including workers' compensation, general liability and employee-related health care benefits, a portion of which is paid by its associates. The Company determines the estimates for the liabilities associated with these risks by considering historical claims experience, demographic factors, severity factors and other actuarial assumptions. A change in claims frequency and severity of claims from historical experience as well as changes in state statutes and the mix of states in which the Company operates could result in a change to the required reserve levels. Under its workers' compensation and general liability insurance policies, the Company retains the initial risk of \$500,000 and \$250,000, respectively, per occurrence. The Company also has a lifetime medical payment limit of \$1.5 million.

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*Impairment of Assets and Closed Store Reserves*

The Company has a significant investment in property and equipment and favorable lease rights. The related depreciation and amortization is computed using estimated useful lives of up to 50 years. The Company reviews whether indicators of impairment of long-lived assets held for use (including favorable lease rights) are present annually or whenever an event, such as decisions to close a store, indicate the carrying value of the asset may not be recoverable. The Company has historically not experienced any significant impairment of long-lived assets or closed store reserves. Decisions to close a store can also result in accelerated depreciation over the revised useful life. If the store is leased, a reserve is set up for the discounted difference between the rent and the expected sublease rental income when the location is no longer in use. A significant change in cash flows, market valuation, demand for real estate or other factors, could result in an increase or decrease in the reserve requirement or impairment charge.

*Income Taxes*

The Company pays income taxes based on tax statutes, regulations and case law of the various jurisdictions in which it operates. At any one time, multiple tax years are subject to audit by the various taxing authorities. The Company's effective income tax rate was 37.8% for the quarter ended May 5, 2007, and 37.6% for the quarter ended April 29, 2006. The effective rate is impacted by changes in law, location of new stores, level of earnings and the result of tax audits.

*Operating Leases*

The Company leases retail stores under operating leases. Many lease agreements contain rent holidays, rent escalation clauses and/or contingent rent provisions. The Company recognizes rent expense on a straight-line basis over the expected lease term, including cancelable option periods where failure to exercise such options would result in an economic penalty. The Company uses a time period for its straight-line rent expense calculation that equals or exceeds the time period used for depreciation. In addition, the commencement date of the lease term is the earlier of the date when the Company becomes legally obligated for the rent payments or the date when the Company takes possession of the land or the building for initial setup of fixtures and merchandise.

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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company's primary exposure to market risk consists of changes in interest rates on borrowings. At May 5, 2007, the Company's fixed rate long-term debt, excluding capital leases, was \$895.9 million.

Fixed rate long-term debt is utilized as a primary source of capital. When these debt instruments mature, the Company may refinance such debt at then existing market interest rates, which may be more or less than interest rates on the maturing debt. If interest rates on the existing fixed rate debt outstanding at May 5, 2007, changed by 100 basis points, the Company's annual interest expense would change by \$9.0 million.

During the three months ended May 5, 2007, average borrowings under the Company's variable rate credit facilities and the revolver, were \$5.8 million. If interest rates on the average fiscal 2007 variable rate debt changed by 100 basis points, the Company's interest expense would change by \$58,000 assuming comparable borrowing levels.

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**Item 4. Controls and Procedures**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's reports filed under the Securities Exchange Act of 1934, as amended (the Exchange Act), is recorded, processed, summarized and reported within the specified time periods. As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of these disclosure controls and procedures pursuant to Rule 13a-15 of the Exchange Act. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective.

There were no changes in the Company's internal control over financial reporting that occurred during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.



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**PART II. OTHER INFORMATION**

**Item 1A Risk Factors**

There have been no material changes in the Corporation's risk factors from those disclosed in our 2006 Annual Report on Form 10-K.

*Forward Looking Statements*

This report contains statements that may constitute forward-looking statements within the meaning of the safe harbor provisions for forward looking statements contained in the Private Securities Litigation Reform Act of 1995. Those statements relate to developments, results, conditions or other events the Company expects or anticipates will occur in the future. The Company intends words such as "believes," "anticipates," "plans," "expects" and similar expressions to identify forward-looking statements. Without limiting the foregoing, these statements may relate to future outlook, revenues, earnings, store openings, planned capital expenditures, market conditions, new strategies and the competitive environment. Forward-looking statements are based on management's then current views and assumptions and, as a result, are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected. Any such forward-looking statements are qualified by the important risk factors, described in Item 1A of the Company's Annual Report on Form 10-K filed with the SEC on March 23, 2007, that could cause actual results to differ materially from those predicted by the forward-looking statements. Forward looking statements relate to the date initially made, and the Company undertakes no obligation to update them. An investment in the Company's common stock or other securities carries certain risks. Investors should carefully consider the risks as stated in the Company's Form 10-K and other risks which may be disclosed from time to time in the Company's filings with the SEC before investing in the Company's securities.

**Table of Contents****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

During the quarter ended May 5, 2007, the Company did not sell any securities which were not registered under the Securities Act or repurchase any of its equity securities.

**c. Issuer Purchases of Securities**

On March 6, 2006, the Company announced that its Board of Directors authorized a \$2.0 billion share repurchase program. Purchases under the repurchase program may be made in the open market, through block trades and other negotiated transactions. The Company expects to execute the share repurchase program primarily in open market transactions, subject to market conditions. The Company expects to complete the program over the next 12 to 18 months. There is no fixed termination date for the repurchase program, and the program may be suspended, discontinued or accelerated at any time. No purchases were made pursuant to this repurchase plan during the three fiscal months ended May 5, 2007.

The following table contains information for shares withheld from employees to satisfy minimum tax withholding requirements upon the vesting of the employees' restricted stock during the three fiscal months ended May 5, 2007:

| Period                           | Total Number of Shares Purchased During Period | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs |
|----------------------------------|--|------------------------------|--|--|
| February 4, 2007 - March 3, 2007 | 11,092   | \$ 70.54                     | 0  | \$ 373,000,000   |
| March 4, 2007 - April 7, 2007    | 1,201  | \$ 73.62                     | 0  | \$ 373,000,000   |
| April 8, 2007 - May 5, 2007      | 431  | \$ 76.89                     | 0  | \$ 373,000,000   |
| <b>Total</b>                     | <b>12,724</b>                                  | <b>\$ 71.04</b>              | <b>0</b>   | <b>\$ 373,000,000</b>  |

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**Item 4. Submission of Matters to a Vote of Security Holders**

The Annual Meeting of Shareholders of Kohl's Corporation was held on May 2, 2007:

1. To elect eleven directors to serve on our Board of Directors for a one-year term and until their successors are duly elected and qualified;
2. To ratify the appointment of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending February 2, 2008;
3. To vote on a proposal to amend our 2003 Long Term Compensation Plan;
4. To vote on a proposal to approve our Executive Bonus Plan;
5. To vote on a proposal to amend our Articles of Incorporation to allow the Board of Directors to institute a majority vote requirement for the election of directors;
6. To vote on the shareholder proposal, if properly presented at the meeting; and
7. To act upon any other business that may properly come before the meeting or any adjournment thereof.

Proxies for the meeting were solicited pursuant to Section 14(a) of the Securities Exchange Act of 1934 and there was no solicitation in opposition to management's solicitation.

The results of the voting were as follows:

1. Election of directors:

Steven A. Burd

For 279,942,689 shares

Withheld 13,879,541 shares

Wayne Embry

For 280,193,393 shares

Withheld 13,628,837 shares

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James D. Ericson

For 279,945,347 shares

Withheld 13,876,883 shares

John F. Herma

For 274,516,749 shares

Withheld 19,305,481 shares

William S. Kellogg

For 274,753,585 shares

Withheld 19,068,645 shares

Kevin Mansell

For 274,597,086 shares

Withheld 19,225,144 shares

Lawrence Montgomery

For 274,957,595 shares

Withheld 18,864,635 shares

Frank V. Sica

For 274,321,534 shares

Withheld 19,500,696 shares

Peter M. Sommerhauser

For 264,171,320 shares

Withheld 29,650,910 shares

Stephen E. Watson

For 280,228,549 shares

Withheld 13,593,681 shares

R. Elton White

For 274,964,605 shares

Withheld 18,857,625 shares

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2. Ratification of Ernst & Young LLP as the Company's independent registered public accounting firm:

For 286,683,980 shares

Against 5,566,950 shares

Abstain 1,571,300 shares

3. Management proposal to amend the Company's 2003 Long Term Compensation Plan:

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For 241,622,885 shares

Against 31,774,184 shares

Abstain 1,859,593 shares

Broker Non-Vote 18,565,568

4. Management proposal to approve the Company's Executive Bonus Plan:

For 277,876,834 shares

Against 13,994,202 shares

Abstain 1,951,194 shares

5. Management proposal to amend the Company's Articles of Incorporation to allow the Board of Directors to institute a majority vote requirement for the election of directors:

For 266,893,424 shares

Against 25,137,714 shares

Abstain 1,791,092 shares

6. Shareholder proposal to initiate the appropriate process to amend the Company's Articles of Incorporation to institute a majority voting requirement for the election of directors:

For 55,544,561 shares

Against 214,153,616 shares

Abstain 5,558,485 shares

Broker Non-Vote 18,565,568

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**Item 6. Exhibits**

- 3.1 Articles of Amendment, dated May 2, 2007
- 3.2 Composite Articles of Incorporation, as amended through May 2, 2007
- 10.1 2003 Long-Term Compensation Plan, as amended through May 2, 2007. Incorporated herein by reference to Annex A to the Company's definitive proxy statement filed with Schedule 14A on March 27, 2007.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of Periodic Report by Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2 Certification of Periodic Report by Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Kohl's Corporation  
(Registrant)

Date: June 6, 2007

/s/ R. Lawrence Montgomery  
R. Lawrence Montgomery  
Chief Executive Officer and Director

Date: June 6, 2007

/s/ Wesley S. McDonald  
Wesley S. McDonald  
Chief Financial Officer