Sports Properties Acquisition Corp. Form DEFA14A December 07, 2009

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	SCHEDULE 14A				
		Proxy Statement Pursuant to Section 14(a) of the			
		Securities Exchange Act of 1934			
Filed	d by the Registrant x	Filed by a Party other than the Registrant "			
Che	ck the appropriate box:				
	Preliminary Proxy Statement				
	Confidential, for Use of the Con	nmission Only (as permitted by Rule 14a-6(e)(2))			
	Definitive Proxy Statement				
	Definitive Additional Materials				
x	Soliciting Material Pursuant to § 2  SPORTS F	PROPERTIES ACQUISITION CORP.			

(Name of Registrant as Specified In Its Charter)

Not Applicable

 $(Name\ of\ Person(s)\ Filing\ Proxy\ Statement, if\ Other\ Than\ the\ Registrant)$ 

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	No f	ee required.
	Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.	
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-	(2)	
	(2)	Aggregate number of securities to which transaction applies:
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	(3) Filing Party:
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This filing consists of an updated investor presentation made by Andrew Murstein, Vice Chairman and Secretary of Sports Properties Acquisition Corp., Alvin Murstein and Michael Kowalsky in a series of meetings beginning December 7, 2009 in connection with the proposed transactions contemplated by the Framework Agreement, dated as of November 18, 2009, between Sports Properties Acquisition Corp. and Medallion Financial Corp., pursuant to which Sports Properties Acquisition Corp. will continue its business as a corporation that acquires and actively manages transferable licenses that permit the operation of taxicabs in major metropolitan cities in the United States, or medallions, leases the medallions to fleet taxi operators, operates, on a selective basis, the taxicab fleets associated with those medallions and provides a range of services to and otherwise participates in the taxi industry. The investor presentation contained in this filing has been updated from the investor presentation previously filed as part of Sports Properties Schedule 14A containing soliciting material pursuant to Rule 14a-12 of the Securities Exchange Act of 1934 filed on December 2, 2009 to (i) delete slide 13 entitled Historical Medallion Price Appreciation: NYC and to replace it with new slide 13 entitled NYC Corporate Medallion Price Appreciation vs. Various Asset Classes , (ii) insert a new slide 16 entitled Hypothetical Combined Example and (iii) to delete existing slide 16 entitled Financing and Dividend Policy and replace it with new slides 17 and 18.

#### Forward-looking statements

This filing contains forward-looking statements within the meaning of the safe harbor provisions of the United States Private Securities Litigation Reform Act of 1995. Sports Properties Acquisition Corp. s actual results may differ from its expectations, estimates and projections and, consequently, you should not rely on these forward looking statements as predictions of future events. Words such as expect, project, budget, forecast, anticipate, intend, plan, may, will, could, should, believes, predicts, potential, continue. intended to identify such forward-looking statements. These forward-looking statements include, without limitation, Sports Properties Acquisition Corp. s expectations with respect to future performance, anticipated financial impacts of the proposed transactions, certificate of incorporation and warrant amendments and related transactions; approval of the proposed certificate of incorporation and warrant amendments and related transactions by stockholders and warrantholders, as applicable; the satisfaction of the closing conditions to the proposed transactions, certificate of incorporation and warrant amendments and related transactions; and the timing of the completion of the proposed transactions, certificate of incorporation and warrant amendments and related transactions.

These forward-looking statements involve significant risks and uncertainties that could cause the actual results to differ materially from the expected results. Most of these factors are outside Sports Properties Acquisition Corp. s control and difficult to predict. Factors that may cause such differences include, but are not limited to, the following:

The level of rental revenue Sports Properties Acquisition Corp. achieves from its assets;

The market value and the supply of, and demand for, taxicab medallions;

The challenges that Sports Properties Acquisition Corp. may face as a result of the current economic slow-down;

The conditions in the local markets in which Sports Properties Acquisition Corp. operates, as well as changes in national economic and market conditions;

The level of revenue Sports Properties Acquisition Corp. achieves from its fleet operations;

Sports Properties Acquisition Corp. s ability to lease and acquire taxicab medallions;

Regulatory changes affecting the taxicab industry;

Sports Properties Acquisition Corp. s ability to enter into new leases or to renew leases with existing lessees of its taxicab medallions at favorable rates:

The competitive landscape impacting the taxicab industry;

Sports Properties Acquisition Corp. s relationships with its lessees and their financial condition;

1

Sports Properties Acquisition Corp. s use of leverage as part of its financing strategy and its ability to make payments or to comply with any covenants under any borrowings or other debt facilities Sports Properties Acquisition Corp. obtains;

The growth or continuing importance of taxicabs located in the major metropolitan areas in which Sports Properties Acquisition Corp. invests;

The level of Sports Properties Acquisition Corp. s operating expenses, including amounts Sports Properties Acquisition Corp. is required to pay to its management team;

Sports Properties Acquisition Corp. s net realized gain or loss on the sale or other disposition of taxicab medallions; and

Changes in interest rates that could impact the market price of Sports Properties Acquisition Corp. s common stock and the cost of its borrowings.

Other factors include the possibility that the transactions contemplated by the Framework Agreement do not close, including due to the failure to receive required stockholder and warrantholder approvals, or the failure of other closing conditions.

Sports Properties Acquisition Corp. cautions that the foregoing list of factors is not exclusive. Additional information concerning these and other risk factors is contained in Sports Properties Acquisition Corp. s most recent filings with the SEC and in the definitive proxy statement to be used in connection with the transactions contemplated by the Framework Agreement, as described below. All subsequent written and oral forward-looking statements concerning Sports Properties Acquisition Corp., the Framework Agreement, the related transactions or other matters and attributable to Sports Properties Acquisition Corp. or any person acting on its behalf are expressly qualified in their entirety by the cautionary statements above. Sports Properties Acquisition Corp. cautions readers not to place undue reliance upon any forward-looking statements, which speak only as of the date made. Sports Properties Acquisition Corp. does not undertake or accept any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement to reflect any change in its expectations or any change in events, conditions or circumstances on which any such statement is based.

#### **Additional Information**

Sports Properties Acquisition Corp. has filed a preliminary proxy statement with the SEC in connection with the proposed transactions, certificate of incorporation amendments and the warrant amendments and to mail a definitive proxy statement and other relevant documents to Sports Properties Acquisition Corp. s stockholders and warrantholders. Sports Properties Acquisition Corp. s stockholders and warrantholders and other interested persons are advised to read the preliminary proxy statement, and, when available, amendments thereto, if any, and the definitive proxy statement in connection with solicitation of proxies for the special meetings of Sports Properties Acquisition Corp. s stockholders and warrantholders to be held to approve the proposed transactions, certificate of incorporation amendments and the warrant amendments because this proxy statement will contain important information about Sports Properties Acquisition Corp. and the proposed transactions. Such persons can also read Sports Properties Acquisition Corp. s final prospectus from its initial public offering dated January 17, 2008, its annual report on form 10-K for the fiscal year ended December 31, 2008, which was filed with the SEC on March 27, 2009, as amended ( Annual Report ) and other reports as filed with the SEC, for a description of the security holdings of Sports Properties Acquisition Corp. s officers and directors and their affiliates and their other respective interests in the successful consummation of the proposed transactions. The definitive proxy statement will be mailed to stockholders and warrantholders as of a record date to be established for voting on the proposed transactions, certificate of incorporation amendments, the warrant amendments and related transactions. Stockholders and warrantholders will also be able to obtain a copy of the preliminary and definitive proxy statements, without charge, once available, at the SEC s Internet site at http://www.sec.gov or by directing a request to: Sports Properties Acquisition Corp., 437 Madison Avenue New York, New York 10022, Attention: Andrew Murstein, telephone (212) 328-2100.

#### **Participation in Solicitation**

Sports Properties Acquisition Corp. and its directors, executive officers, affiliates and other persons may be deemed to be participants in the solicitation of proxies for the special meetings of Sports Properties Acquisition Corp. s stockholders and Sports Properties Acquisition Corp. s warrantholders to approve the proposed transactions. A list of the names of those directors and officers and descriptions of their interests in Sports Properties Acquisition Corp. is contained in Sports Properties Acquisition Corp. s Annual Report. Sports Properties Acquisition Corp. s stockholders and warrantholders may also obtain additional information about the interests of its directors, officers and stockholders in the transactions by reading the preliminary proxy statement and other relevant materials to be filed by Sports Properties Acquisition Corp. with the SEC when they become available.

Investor Presentation Sports Properties Acquisition Corp. (HMR) December 2009

Disclaimer

Disclaimer

SAFE HARBOR

Forward-looking statements

This

investor

presentation

includes

references

to

Medallion

Financial

Corp.

( Medallion Financial or TAXI), **Sports Properties** Acquisition Corp. ( Sports Properties or HMR ) and Medallion Management ( Medallion Management ). This investor presentation includes forward-looking statements within the meaning of the safe harbor provisions of the United States Private Securities Litigation Reform Act of 1995. **Sports** Properties' actual results may differ from

its

expectations, estimates and projections and, consequently, you should not rely on these forward looking statements as predictions of future events. Words such as expect, estimate, project, budget, forecast, anticipate, intend, plan, may, will, could, should, believes, predicts, potential, continue, and similar expressions are intended to identify suchforward-looking statements.

These

forward-looking statements include, without limitation, **Sports** Properties' expectations with respect to future performance, anticipated financial impacts of the proposed transactions, certificate of incorporation, the trust agreement amendments and warrant amendments and related transactions; approval of the proposed certificate of incorporation, trust agreement amendments, warrant amendments and related transactions by

shareholders

and warrant holders, as applicable; the satisfaction of the closing conditions to the proposed transactions, certificate of incorporation, the trust agreement amendment and warrant amendments and related transactions; and the timing of the completion of the proposed transactions, certificate of incorporation, trust agreement amendments, warrant amendments and related transactions.

These

forward-looking statements involve significant risks and uncertainties that could cause the actual results to differ materially from the expected results. Most of these factors are outside **Sports Properties** control and difficult to predict. Factors that may cause such differences include, but are not limited to, the following: regulatory changes

affecting

the

taxicab

industry;

the

level

of

rental

revenue

**Sports** 

**Properties** 

achieves

from

its

assets;

the

market

value

and

the

supply

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demand

for,

taxicab

medallions;

the

challenges

that

**Sports** 

Properties

may

face

as

a

result

of

the current

.

economic slow-down;

the

conditions

in

the

local

markets

in

which

**Sports** 

**Properties** operate, as well as changes in national economic and market conditions; **Sports** Properties ability to lease and acquire taxicab medallions; the level of revenue **Sports Properties** achieves from its fleet operations; **Sports** Properties ability to enter into new leases or to renew leases with existing lessees of its taxicab

medallions at favorable rates; the competitive landscape impacting the taxicab industry; **Sports Properties** relationships with its lessees and their financial condition; **Sports Properties** use of leverage as part of its financing strategy and its ability to make payments or to comply with any covenants under any borrowings or other debt

facilities **Sports Properties** obtains; the growth or continuing importance of taxicabs located in the major metropolitan areas in which **Sports Properties** invests; the level of **Sports Properties** operating expenses, including amounts it is required to pay to its management team; **Sports** Properties net realized gain or loss on the sale

or

other

disposition

of

taxicab

medallions;

and

changes

in

interest

rates

that

could

impact

the

market

price

of

**Sports** 

**Properties** 

common

stock

and

the

cost

of

its

borrowings.

Other

factors

include

the

possibility

that

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transactions

contemplated

by

the

framework

agreement

do

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close,

including

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receive required stockholder and warrantholder approvals, or the failure to meet other closing conditions. **Sports Properties** cautions that the foregoing list of factors is not exclusive. Additional information concerning these and other risk factors is contained in **Sports Properties** most recent filings with the Securities and Exchange Commission.

All

subsequent

written and oral forward-looking statements concerning **Sports** Properties, the framework agreement, the related transactions or other matters and attributable to **Sports** Properties or any person acting on its behalf are expressly qualified in their entirety by the cautionary statements above. **Sports** Properties cautions readers not to place undue reliance upon

any forward-looking statements, which speak only as of the date made. **Sports Properties** does not undertake or accept any obligation or undertaking to release publicly any updates or revisions to any forwardlooking statement to reflect any change in its expectations or any change

in events, conditions

or

on

circumstances

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which any such statement is based. Note to Investors In connection with the proposed transactions we have filed preliminary proxy statement regarding the proposed transactions with the **SEC** and intend to mail definitive proxy statement to our stockholders and warrantholders. Before making any voting decision investors are urged

to

read

the

preliminary

proxy

statement

and

the

definitive

proxy

statement

when

it

becomes

available

because

they

contain

important

information

about

the

proposed

transactions.

Stockholders

 $\quad \text{and} \quad$ 

warrantholders

will

also

be

able

to

obtain

a

copy

of

the

preliminary

and

definitive

proxy

statements,

without

charge,

once

available,

at

the

SEC s

Internet

site at http://www.sec.gov or by directing request to: **Sports Properties** Acquisition Corp., 437 Madison Avenue, 38thFloor, New York, New York 10022, Attention: Andrew Murstein, Telephone (212)328-2100. We and our directors, executive officers, affiliates and other persons may be deemed to be participants in the solicitation of

proxies

for

the

special

meetings

of

our

stockholders

and

warrantholders

to

approve

the

proposed

transactions.

A

list

of

the

names

of

those

directors

and

officers

and

descriptions

of

their

interests

in

us

is

contained

in

our

annual

report.

You

may

also

obtain

additional

information

about

the

interests

of

our

directors

and

officers

in

the

proposed

transactions

by

reading

the

preliminary

proxy

statement

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filed

and

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definitive

proxy

statement

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other

relevant

materials

that

we

will

file

with

the

SEC

when

they

become available.

1

Transaction Overview Transaction Overview

1.03x

(1)

(Less than traditional IPO)

Price / Book Value:

Transaction:

Convert HMR to an operating company: Medallion Management

Sponsor:

Medallion Financial to provide management and other services

Structural Improvements:

All Sponsor shares cancelled: 5.375 million shares eliminated

Warrants: increase exercise price and duration; eliminate

cashless exercise feature of IPO warrants

Deferred underwriting fee: reduced by over 75%

Business Purpose:

Acquire and manage taxicab medallions and operators

Initial Book Value:

Up to \$209 million; minimum of \$100 million

Ticker / Exchange:

**HMR** 

/ NYSE Amex

**HMR Stock Price:** 

\$9.90 (November 30, 2009)

Expected Timetable:

Record Date:

Shareholder / Warrant holder meeting:

Closing:

Early January

Mid-January

Mid-January

(1)

Note: Assumes initial book value of \$209 million (see Appendix)

2

Superior and relatively uncorrelated asset returns available to owners with historical ROEs

of over 30%

Only public company to primarily own and operate medallions

Attractive ancillary business opportunities exist across the taxicab industry

Advantageous tax treatment of medallions enables favorable distributable income

Substantial founder investment with strong alignment of interests

Proprietary access to the medallion market; local presence in key markets

Respected management team with nearly 100 years of combined experience in the taxicab industry

Key Investment Highlights

Key Investment Highlights

3

Acquire
assets
in
diverse
groups
of
markets
Will
initially
focus
activities
in
New

York City, Chicago and Boston and intend to expand to other municipalities that may provide attractive return profiles Markets will be evaluated on the basis of the medallion price, market lease rates and the outlook on other value drivers such as potential fare increases Maximize lease revenues through the

ownership

of

a

large

number

of

medallions

as

well

as

buying

fleet

operations

Leverage

existing

relationships

with

local

medallion

brokers

and

fleet

owners

Achieve

optimal

pricing

on

medallions

by

pursuing

bulk

purchases

of medallions

Opportunistically

pursue

related

services:

fleet

management,

taxicab

advertising,

corporate

or

town

car

services,

credit

card

processing

Systematic

exits

through dispositions once an asset has met target return parameters Business Strategy Business Strategy

Overview of Taxicab Medallions

Overview of Taxicab Medallions

A taxicab medallion is a regulated license, issued to operate a taxicab and designates the exclusive right to pick up street hails in many major metropolitan markets

In 1937, NYC issued 11,787 medallions for \$10 each; today there are 13,237 medallions, of which the corporate or mini-fleet

medallions sell for approximately \$750,000 each

Given its importance to the welfare of the general public, the industry is highly

regulated by local city councils and municipal regulatory bodies

that:

Regulate and control the number of medallions in existence

License drivers

Establish fares

Monitor complaints and enforce regulations

Approve all transfers of medallions

As a measure to control congestion, new medallions are rarely issued

The regulation of the number of medallions has had the following

effects:

Consistent medallion price appreciation

Active secondary market for medallions

Variety of lenders to prospective medallion owners

Competes on the basis of price and convenience

5

**Compelling Opportunity** 

**Compelling Opportunity** 

Taxi medallions have historically provided owners with an opportunity to earn attractive returns versus other asset classes

Medallions are liquid assets and can provide current lease income and offer the potential for price appreciation

Municipal regulation of the local medallion market creates a significant barrier to entry

The medallion market is fragmented, creating opportunities for knowledgeable operators with capital

Medallions are a depreciable asset for tax purposes

Medallions can be levered at attractive rates to enhance equity returns

Taxicab fleet operators currently can be purchased at less than 2x EBITDA

Drivers of Taxi Medallion Values
Driver
Commentary
Stable regulatory
environment
Medallion supply is regulated by local municipalities
Supply and demand
for taxi service
Competes against mass transportation, black cars and liveries
Fares
Regulated by local authorities, have risen steadily over time
Driver availability

Competes against other employment opportunities for drivers

Access to capital

Ability to finance the acquisition of a medallion

Secondary market

Ability for owners to sell in a liquid market

Ready universe of

sellers

Turnover rate of medallions creates supply for prospective

owners

Traffic and

environmental

Traffic control and congestion pricing are potential factors

Technology

Mandatory credit card readers may boost ridership

7

Experienced Management Team
Experienced Management Team
Cohesive team working together for more than 20 years
Medallion
Financial s
executive
management
team
has
relationships
with

every facet

of

the industry

industry

including

taxi

drivers,

fleet

owners,

lease

operators,

banks,

finance

companies,

taxi

brokers

and

regulators

Three

generations

of

proven

experience

operating

the

only

public

company

dedicated

to

providing

loan

financing

to

this

industry

Name

Title

Experience

**Industry Experience** 

Alvin Murstein

Chairman /

CEO

40+ years

Chairman and CEO of Medallion Financial since inception and predecessor companies since 1979.

Executive in the taxi cab industry for over 40

years

Andrew Murstein

President

20 years

President of Medallion Financial since inception

in 1995

Larry Hall

CFO

10 years

CFO of Medallion Financial since 2004. Previous

experience at Citibank, Wells Fargo and Arthur

Andersen

Michael Kowalsky

**EVP** 

20 years

EVP of Medallion Financial and President of

Medallion Funding Corp. (lending subsidiary of

Medallion Financial) since 1996

Medallion Financial s

Board includes: Former Governor of New York Mario Cuomo, Baseball Hall of

Famer Hank Aaron and former United States Senator and Governor of Connecticut Lowell Weicker

8

Overview of Medallion Financial Overview of Medallion Financial

Medallion

Financial

is

a

leading

lender

to

the

taxi

industry

No

competing businesses: Medallion Financial does not purchase medallions or taxicab fleets Transitional Services to be provided by Medallion Financial Medallion Financial will charge transitional services fee of 1.0% of book equity (not assets) for management, accounting, office space and various back office services; there are no extra

incentive fees

This arrangement will give Medallion Management access to a team of experienced professionals that will allow growth of its business with the immediate benefit of a larger and more sophisticated infrastructure without the full costs normally associated with such an infrastructure Medallion Financial s motto is In

niches there are riches

Medallion

Financial

has

lent

over

\$3

billion

to

the

New

York

taxicab

medallion

market

and

its

principal

losses

have

been

9

Medallion Financial Loan Losses Medallion Financial Loan Losses (This page intentionally left blank) 10

Alignment of Interests Alignment of Interests

None

of

the

officers

of

the

Company

(Chairman,

CEO,

CFO

and

EVP) are receiving compensation fromthe Company Medallion Financial owns warrants that will be amended to have a \$12 per share exercise price, over 20% above current prices Medallion Financial has invested nearly \$7 million and the stock must appreciate over 32% over trust value (\$9.96)before it breaks even

on its

investment

11

Industry Industry

ripe

ripe

for

for

consolidation;

consolidation;

no

no

single

single

operator

operator owns owns more more than than 1% 1% of of taxis taxis nationwide nationwide Large Market Opportunity Large Market Opportunity New York New York 13,237 licenses 13,237 licenses Chicago Chicago 6,999 licenses 6,999 licenses Atlanta Atlanta 1,600 licenses 1,600 licenses South FL South FL 2,061 licenses 2,061 licenses Denver Denver 1,042 licenses 1,042 licenses Los Angeles Los Angeles 2,300 licenses 2,300 licenses San Francisco San Francisco 1,381 licenses 1,381 licenses **Boston Boston** 1,825 licenses

1,825 licenses Philadelphia

Philadelphia

1,600 licenses

1,600 licenses

Cambridge

Cambridge

257 licenses

257 licenses

Medallions in the US > \$12 billion in Value

Medallions in the US > \$12 billion in Value

Source: Regional regulatory entities

Newark

Newark

600 licenses

600 licenses

12

Historical Medallion Price Appreciation: NYC Historical Medallion Price Appreciation: NYC

(1)

(1)

13

(1)

Source:

New

York

City

Taxi

and

Limousine

Commission.
Market
data
from
Bloomberg
as
of
12/04/2009
(2)
Past price appreciation may not be indicative of future price appreciation
NYC Corporate Medallion Price Appreciation vs. Various Asset Classes
Corporate Medallions
9.8%
S&P 500
7.3%
Dow Jones Industrial Average
6.9%
Gold
5.9%
Compounded
Annual
Growth
Rates
(1947-2009)
(2)

Price (1 Corp.
Medallion):
\$750,000
(Bulk purchase expected to be below market)
Equity Funding:
\$250,000
Debt Funding:
\$500,000
Lease Revenue:
\$30,000
Interest Expense:

\$ 23,000

Historical Avg. Appreciation: \$ 73,500 (1947 2009 CAGR of 9.8%) Returns: 7,000 + 73,500 = 80,500\$250,000 ROE: 32% Hypothetical Example of Medallion Economics: NYC Hypothetical Example of Medallion Economics: NYC Note: This hypothetical is an example of the type of analysis Medallion Management s management team might perform in assessing whether to purchase medallions and is for illustrative purposes only, does not represent actual or expected returns from

the

medallions Medallion Management may purchase. Actual returns will depend on Medallion Management's ability to secure leases for the medallions, achieve anticipated lease revenues and the cost of debt financing. Actual returns will also depend on any future appreciation in the asset price of the medallions acquired by Medallion Management. The

historical appreciation shownin this example is based on the compounded annual growth rates in the value of medallions over the 62-year period beginning January 1, 1947. There can be no assurance that medallions valuations will continue to increase at historical rates or at all. Medallion values have

declined in

certain years and could decline again. For a discussion of risks that may affect our medallion ownership leasing economics, please see slide 1 and the section entitled Risk Factors in our

In considering a medallion purchase in individual markets, our management team will, as illustrated by the table below, assess the return profile from the assets taking into account lease income that may be earned from the medallion, availability and cost of debt financing and the potential for appreciation in medallion prices based on the historical record in the market:

14

Proxy Statement filed with the SEC.

This
hypothetical
is
an
example
of
the

type of

(1)

analysis

Medallion

Management s

management team might perform in assessing whether to purchase fleet operations and is for illustrative purposes only and does not represent actual expected returns from the purchase of fleet operations by Medallion Management and should not be relied upon for any investment decision. Actual returns will depend

on

Medallion

Management's ability to purchase fleet operations, lease the medallions and achieve anticipated lease revenues and operating expenses. This hypothetical is based on certain assumptions, including assumptions relating to acquisition price of taxi leases. For discussion of risks that may affect our medallion ownership leasing economics, please see slide

1

and the section entitled Risk Factors in our Proxy Statement filed with the SEC. (2) Data provided to Medallion Management by fleet operators in New York City and is based on 2009 averages. Hypothetical Example of Taxi Fleet Economics: NYC Hypothetical Example of Taxi Fleet Economics: NYC (1) (1) EBITDA per Car per Year Other Operating Costs Insurance Vehicle Costs Medallion Owner Lease **Payments Operating Expenses** Revenues (\$120 per shift) Fleet Taxi Economics Fleet Taxi Economics (2) (2)

18,000

(7,000)(10,000)(13,000)(30,000)\$ 78,000 Acquisition Price/ **EBITDA** Acquisition Price per Taxi Lease Fleet Management Valuation Fleet Management Valuation Less than 2.0x \$ 30,000 Our management team's assessment will also analyze the ability of medallion lessees to support lease payments based on an analysis of fleet owners business economics, as illustrated by the following table: Our management team will also assess possible purchases of fleet operations which we believe in New York City may be available for purchase at less than 2X EBITDA as illustrated by the following: 15 Assumes Assumes Medallions Medallions are are leased leased by by operator. operator. Numbers Numbers on on per per car car

basis

basis

Hypothetical Combined Example Hypothetical Combined Example

16

\$100

mm

of

Invested

Equity:

75%

Allocated

to

Medallions

and

```
25%
to
Fleet
Management
$ in millions, except per share data
Taxicab Fleet
Medallions
Management
Total
Invested Equity (1)
$
           75
$
           25
$
         100
Debt (1)
$
         150
$
           25
$
         175
Acquired Value
$
         225
$
           50
$
         275
Pro Forma Revenue
$
           11
(1)
$
          130
(1)
$
         141
Net Income Margin Range
12% -
17%
Pro Forma Net Income
           20
(1)
Pro Forma Earnings Per Share
$
        2.04
(1)
Return on Equity
20.5%
(1)
Medallion Appreciation Range
4.9% -
9.8%
(1)
ROE With Increase in Value Through Medallion Appreciation
31.5% -
42.5%
```

In considering a medallion purchase in individual markets, our management team will, as illustrated by the table below, assess the return profile from the assets taking into account lease income that may be earned from the medallion, availability and cost of debt financing and the potential for appreciation in medallion prices based on the historical record in the market:

Note (1): All financial numbers assume equity is fully deployed with 75% allocated to medallion acquisitions (40% in New Yo 25% to purchases of taxi fleet managers. Leverage on medallions is assumed to be 2:1debt to equity and 1:1 for debt to equity average lease income yield across markets with \$78,000 of revenues per acquired taxi lease, (ii) applies the mid-point of estim divides pro forma net income by \$100 mm of deployed capital, (v) assumes 9.8% represents long-term average and that 4.9% to Note: This hypothetical is an example of the type of analysis Medallion Management is management team might perform in all be pursued by Medallion management, is for illustrative purposes only, does not represent actual or expected returns from these Management's actual allocation of capital, ability to secure leases for the medallions, achieve anticipated lease revenues, the comedallions. There can be no assurance that medallions valuations will continue to increase at historical rates or at all in as mudecline again. Actual returns will depend on Medallion Management's ability to purchase fleet operations, lease the medallions. For a discussion of risks that may affect our businesses, please see slide 1 and the section entitled. Risk Factors in our Proxy

## Selective use of leverage

Medallions can be financed at between 2x and 5x leverage at attractive rates Many banks, conduits and Medallion Financial are active lenders Anticipate paying quarterly cash dividends upon commencement of the first fleet medallion acquisition

Most

if

not

all

of

the

initial

dividends

attributed to medallion ownership

will

not be taxed on a current basis

Dividends are a return of capital to the extent the taxable income is less than zero due to the depreciation of the taxi medallions for tax purposes

Substantial portion of our quarterly distributions is not expected to be made out of our taxable net income and will not result in immediate taxable income to U.S.

taxpayers

Financing and Dividend Policy Financing and Dividend Policy 17

Dividend Yield Analysis
Dividend Yield Analysis
Once
capital
is
fully
deployed,
Medallion
Management
anticipates
paying

This payout ratio implies a dividend yield of 5.1% to 10.2%, as compared to trust value of \$9.96 per share

5.1%

6.1%

7.2%

8.2%

9.2%

10.2%

0%

2%

4%

6%

8%

10%

12%

25%

30%

35%

40%

45%

50%

S&P 500 Avg.

dividend of 2.2%

Net Income Payout

Net Income Payout

Dividend Yield

Dividend Yield

Superior and relatively uncorrelated asset returns available to owners with historical ROEs

of over 30%

Only public company to primarily own and operate medallions

Attractive ancillary business opportunities exist across the taxicab industry

Advantageous tax treatment of medallions enables favorable distributable income

Substantial founder investment with strong alignment of interests

Proprietary access to the medallion market; local presence in key markets

Respected management team with nearly 100 years of combined experience in the taxicab industry

**Investment Conclusions** 

**Investment Conclusions** 

Appendix Appendix 20

Summary Financial Overview Summary Financial Overview (numbers in millions, except per share values) No Share Conversion \$100 mm Cash Amount in Trust -Pre Fees and Conversions 214.8 214.8 214.8 Less: Amount Paid Out for Share Conversion

114.8 Amount in Trust -Pre Fees 214.8 214.8 100.0 Less: Estimated Transaction Expenses (1) 6.1 5.1 Amount in Trust -Pro Forma 214.8 208.6 94.9 **Shares Outstanding** (2) 21.6 21.6 10.0 Trust Value per Share 9.96 \$ 9.67 \$ 9.45 Market Value per Share (3) 9.90 Trust Value Per Share vs. Pro Forma Trust Value Per Share Equivalent IPO Gross Spread (4) 3.0% 5.1% Multiple of Pro Forma Cash Per Share (5) 1.03x1.05xNotes (1) Represents fees payable at close (2) Shares outstanding following the transaction includes 25,000 previously issued shares (3) Share price as of November 30, 2009 (4) Represents the percentage discount of the pro forma trust value per share relative to current trust value (5) Represents ratio of current trust value per share to pro forma trust value per share

Trust Value at Conversion

Trust Value at November 30, 2009

Warrant Amendment Warrant Amendment

Restructuring

terms

of

the

warrants

for

the

benefit

of

shareholders

Increase exercise price from \$7.00 to \$12.00

Extend maturity by three years to 2015 Increase redemption call price from \$14.25 to \$18.75 for IPO warrants Prohibition of cashless exercise for IPO warrants Following the transaction there will be 27.6 million warrants outstanding Warrants provide new equity capital at a 20%+ premium to current trust value per share Transaction requires approval of majority of warrant holders

Taxicab Facts in NYC Taxicab Facts in NYC

There

are

more

than

470,000

taxi

trips

per

day

More

than

85%

of

all

taxi

trips

begin

or

end

in

Manhattan;

at

some

times

of

the

day,

more

than

half

of

all

vehicles

in

Midtown

are

yellow

cabs

Passengers

spend

more

than

\$2

billion

on

taxi

fares

each

year

Taxis

generate

tens

of

thousands

of

jobs

Current

taxi

ridership

stands

at

approximately

240

million

passengers

making

more

than

170

million

medallion-cab

trips

per

year

Source: Taxi 07: Roads Forward

Symbol: HMR Symbol: HMR 24