PRAXAIR INC Form 425 January 26, 2017

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Subject Companies:

Praxair, Inc.

(Commission File No.: 001-11037)

Linde AG

January 26, 2017

PRAXAIR REPORTS FULL-YEAR AND FOURTH-QUARTER 2016 RESULTS

Full-year sales of \$10.5 billion; EPS of \$5.21; adjusted EPS of \$5.48

Strong full-year operating cash flow of \$2.8 billion, 26% of sales

Record free cash flow of \$1.3 billion, returned to shareholders approximately \$1 billion

Announced 5% dividend increase for 2017; 24th consecutive annual increase

Successfully executing strategy:

Won seven new onsite projects for customers under long-term contracts, including four in the U.S. Gulf Coast; Backlog \$1.5 billion

Grew resilient end-markets to 27% of sales

Expanded carbon dioxide network through synergistic acquisitions and strengthened position in aerospace coatings with GE aviation JV

Fourth-quarter sales of \$2.6 billion; EPS of \$1.41

Full-year 2017 EPS guidance of \$5.45 to \$5.80, +2% to +9%, ex-FX

DANBURY, Conn., January 26, 2017 Praxair, Inc. (NYSE: PX) reported fourth-quarter net income and diluted earnings per share of \$406 million and \$1.41, respectively.

Sales in the fourth quarter were \$2,644 million, 2% above the prior-year quarter. Excluding negative currency translation effects and higher cost pass through, sales were 2% higher than the prior-year quarter due to growth from acquisitions,

largely a carbon dioxide business in Europe, and higher pricing. Overall volumes were comparable to the prior-year quarter. Volume growth from new on-site projects in Europe, South America and Asia was offset by lower base business volumes in North America, due primarily to weaker manufacturing and energy activity.

Operating profit in the fourth quarter was \$599 million, 4% below the prior-year quarter. Excluding 1% headwind from foreign currency translation and a gain on asset sale in the prior year, operating profit was comparable with the prior-year quarter. Operating profit as a percentage of sales was 22.7% and EBITDA margin was 33.8%.

Fourth-quarter cash flow from operations was \$726 million, 27% of sales. Capital expenditures were \$409 million and the company paid \$214 million of dividends.

For the full year of 2016, reported net income was \$1,500 million and diluted earnings per share was \$5.21. On an adjusted basis, full-year net income was \$1,576 million and diluted earnings per share was \$5.48.

Full-year sales were \$10,534 million, 2% below 2015 due to the impacts of negative currency translation and lower cost pass-through, primarily natural gas. Underlying sales were 2% above prior year as growth from positive price, new project start-ups globally and acquisitions were partially offset by lower base volumes primarily in North America due to weaker upstream energy and manufacturing end-markets. Reported operating profit was \$2,238 million, 4% below prior year. Adjusted operating profit of \$2,338 million was 3% below 2015, excluding negative currency translation.

For full-year 2016, Praxair generated strong operating cash flow of \$2,773 million, 26% of sales, and free cash flow of \$1,308 million. The company invested \$363 million in acquisitions, primarily a carbon dioxide business in Europe, paid dividends of \$856 million, repurchased \$89 million of stock, net of issuances and reduced net debt.

Commenting on the financial results and business outlook, Chairman and Chief Executive Officer Steve Angel said, During 2016, Praxair employees demonstrated operational excellence by again delivering high-quality results despite facing another challenging global economic year. We gained traction on our core strategy and generated record operating cash flow of 26% of sales and free cash flow of \$1.3 billion. As a result, we have announced an increase in our dividend for the 24th consecutive year.

Expanding our presence in more resilient end-markets including food, beverage, healthcare and aerospace is a key component of our strategy. We completed our carbon dioxide acquisition in Europe which will strengthen our food and beverage growth platform and began the PST joint venture with GE on aircraft coatings which we expect will triple the size of that business in a few years. Another important element of our strategy is to execute our backlog and capitalize on the additional project opportunities driven by the low-cost feedstock advantage in the U.S. Gulf Coast. We won seven new large on-site projects during the year that brought our backlog to just over \$1.5 billion, with 70% of that value supporting our extensive network in the U.S. Gulf Coast.

The year culminated in a non-binding agreement in principal to merge with Linde. We view this as a compelling opportunity to create substantial value for stakeholders. This announcement is the first step in a process that will take some time to complete. While we pursue this opportunity, rest assured our employees will remain laser focused on operational excellence and executing our core strategy.

For full-year 2017, Praxair expects diluted earnings per share to be in the range of \$5.45 to \$5.80, 2% to 9% growth excluding currency versus 2016. This

guidance assumes a negative currency impact of approximately 3%. Full-year capital expenditures are expected to be approximately \$1.4 billion and the effective tax rate is forecast to remain at approximately 28%.

For the first quarter of 2017, Praxair expects diluted earnings per share in the range of \$1.28 to \$1.35. This EPS guidance assumes a negative currency impact of approximately 1%.

Following is additional detail on fourth-quarter 2016 results by segment.

In North America, fourth-quarter sales were \$1,397 million, down 2% from the prior-year quarter. Sales growth from higher pricing and stronger volumes to metals, food and beverage and healthcare customers were more than offset by weaker volumes in energy and manufacturing end-markets. Operating profit was \$359 million.

In Europe, fourth-quarter sales were \$351 million, 9% above the prior-year quarter excluding negative currency translation. Acquisitions contributed 8% growth, primarily related to a carbon dioxide business largely serving the food and beverage end-market. Volume was up 1% primarily due to new project start-ups. Operating profit of \$71 million grew 15% from the prior year, primarily due to lower cost, higher volumes and acquisitions.

In South America, fourth-quarter sales were \$352 million, 18% above the prior-year quarter. Sales, excluding positive currency translation, grew 9% as a result of higher price, new on-site project volumes and higher sales to healthcare and food and beverage end-markets. Operating profit was \$64 million.

Sales in Asia were \$395 million in the quarter, 1% below the prior-year quarter. Excluding negative currency translation and a prior quarter divestiture, sales grew 5%. Operating profit of \$78 million grew 8%, excluding currency translation.

Praxair Surface Technologies had fourth-quarter sales of \$149 million as compared to \$152 million in the prior-year quarter. Excluding negative currency translation and cost pass-through, sales were comparable to the prior-year period. Favorable price and higher aerospace volumes were offset by weaker sales primarily to the energy end-markets. Operating profit was \$27 million.

About Praxair

Praxair, Inc., a Fortune 300 company with 2016 sales of \$11 billion, is a leading industrial gas company in North and South America and one of the largest <u>worldwide</u>. The company produces, sells and distributes atmospheric, process and specialty <u>gases</u>, and high-performance surface coatings. Praxair products, <u>services</u> and technologies are making our planet more productive by bringing efficiency and environmental benefits to a wide variety of industries, including <u>aerospace</u>, <u>chemicals</u>, <u>food and beverage</u>, <u>electronics</u>, <u>energy</u>, <u>healthcare</u>, manufacturing, primary metals and many others. More information about Praxair, Inc. is available at <u>www.praxair.com</u>.

Adjusted amounts are non-GAAP measures. Additionally, measures such as EBITDA, free cash flow, after-tax return on capital, return on equity and debt-to-capital are also non-GAAP measures. See the attachments for a summary of non-GAAP reconciliations and calculations of non-GAAP measures.

Attachments: Statements of Income, Balance Sheets, Statements of Cash Flows, Segment Information, Quarterly Financial Summary, Summary Non-GAAP Reconciliations and Appendix: Non-GAAP Measures.

A teleconference about Praxair s fourth-quarter results is being held this morning, January 26, 2017 at 11:00 am Eastern Time. The number is (631) 485-4849 Conference ID: 48171391. The call is also available as a webcast live and on-demand at www.praxair.com/investors. Materials to be used in the teleconference are also available on the website.

Additional Information and Where to Find It

Should Praxair, Inc. (Praxair) and Linde AG (Linde) proceed with the proposed business combination transaction, Praxair and Linde expect that a newly formed holding company (New Holdco) will file a Registration Statement on Form S-4 or Form F-4 with the U.S. Securities and Exchange Commission (SEC) that will include (1) a proxy statement of Praxair that will also constitute a prospectus for New Holdco and (2) an offering prospectus of New Holdco to be used in connection with New Holdco s offer to acquire Linde shares held by U.S. holders. When available, Praxair will mail the proxy statement/prospectus to its stockholders in connection with the vote to approve the merger of Praxair and a wholly-owned subsidiary of New Holdco, and New Holdco will distribute the offering prospectus to Linde shareholders in the United States in connection with New Holdco s offer to acquire all of the outstanding shares of Linde. Should Praxair and Linde proceed with the proposed business combination transaction, Praxair and Linde also expect that New Holdco will file an offer document with the German Federal Financial Supervisory Authority (*Bundesanstalt fuer Finanzdienstleistungsaufsicht*) (BaFin). There can be no assurance that a binding definitive agreement will be reached between Praxair and Linde, and the consummation of any binding transaction will be subject to regulatory approvals and other customary closing conditions.

INVESTORS AND SECURITY HOLDERS ARE URGED TO READ THE PROXY STATEMENT/PROSPECTUS AND THE OFFER DOCUMENT REGARDING THE PROPOSED BUSINESS COMBINATION TRANSACTION AND PROPOSED OFFER IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. You may obtain a free copy of the proxy statement/prospectus (if and when it becomes available) and other related documents filed by Praxair, Linde and New Holdco with the SEC on the SEC s Web site at www.sec.gov. The proxy statement/prospectus (if and when it becomes available) and other documents relating thereto may also be obtained for free by accessing Praxair s Web site at www.praxair.com. Following approval by the BaFin, the offer document will be made available at BaFin s Web site at www.bafin.de. The offer document (if and when it becomes available) and other documents relating thereto may also be obtained for free by accessing Linde s Web site at www.linde.com.

This document is neither an offer to purchase nor a solicitation of an offer to sell shares of New Holdco, Praxair or Linde. The final terms and further provisions regarding the public offer will be disclosed in the offer document after the publication has been approved by the BaFin and in documents that will be filed with the SEC. No money, securities or other consideration is being solicited, and, if sent in response to the information contained herein, will not be accepted. The information contained herein should not be considered as a recommendation that any person should subscribe for or purchase any securities.

No offering of securities shall be made except by means of a prospectus meeting the requirements of the U.S. Securities Act of 1933, as amended, and applicable European and German regulations. The distribution of this document may be restricted by law in certain jurisdictions and persons into whose possession any document or other information referred to herein come should inform themselves about and observe any such restrictions. Any failure to comply with these restrictions may constitute a violation of the securities laws of any such jurisdiction. No offering of securities will be made directly or indirectly, in or into any jurisdiction where to do so would be inconsistent with the laws of such jurisdiction.

Participants in Solicitation

Praxair, Linde, New Holdco and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from Praxair s stockholders in respect of the proposed business combination. Information regarding the persons who are, under the rules of the SEC, participants in the solicitation of the stockholders of Praxair in connection with the proposed transaction, including a description of their direct or indirect interests, by security holdings or otherwise, will be set forth in the proxy statement/prospectus if and when it is filed with the SEC. Information regarding the directors and executive officers of Praxair is contained in Praxair s Annual Report on Form 10-K for the year ended December 31, 2015 and its Proxy Statement on Schedule 14A, dated March 18, 2016, which are filed with the SEC and can be obtained free of charge from the sources indicated above.

Forward-looking Statements

This document contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based on management s reasonable expectations and assumptions as of the date the statements are made but involve risks and uncertainties. These risks and uncertainties include, without limitation: the expected timing and likelihood of the entry into or the completion of the contemplated business combination with Linde AG, including the timing, receipt and terms and conditions of any required governmental and regulatory approvals that could reduce anticipated benefits or cause the parties not to enter into, or to abandon the transaction; the occurrence of any event, change or other circumstances that could give rise to the termination of the proposed business combination agreement; the ability to successfully complete the proposed business combination and the exchange offer, including satisfying closing conditions; the success of the business following the proposed business combination; the ability to successfully integrate the Praxair and Linde businesses; the possibility that Praxair stockholders may not approve the proposed business combination agreement or that the requisite number of Linde shares may not be tendered in the public offer; the risk that the combined company may be unable to achieve expected synergies or that it may take longer or be more costly than expected to achieve those synergies; the performance of stock markets generally; developments in worldwide and national economies and other international events and circumstances; changes in foreign currencies and in interest rates; the cost and availability of electric power, natural gas and other raw materials; the ability to achieve price increases to offset cost increases; catastrophic events including natural disasters, epidemics and acts of war and terrorism; the ability to attract, hire, and retain qualified personnel; the impact of changes in financial accounting standards; the impact of changes in pension plan liabilities; the impact of tax, environmental, healthcare and other legislation and government regulation in jurisdictions in which the company operates; the cost and outcomes of investigations, litigation and regulatory proceedings; the impact of potential unusual or non-recurring items; continued timely development and market acceptance of new products and applications; the impact of competitive products and pricing; future financial and operating performance of major customers and industries served; the impact of information technology system failures, network disruptions and breaches in data security; and the effectiveness and speed of integrating new acquisitions into the business. These risks and uncertainties may cause actual future results or circumstances to differ materially from the GAAP or adjusted projections or estimates

contained in the forward-looking statements. The company assumes no obligation to update or provide revisions to any forward-looking statement in response to changing circumstances. The above listed risks and uncertainties are further described in Item 1A (Risk Factors) in the company s latest Annual Report on Form 10-K filed with the SEC which should be reviewed carefully. Please consider the company s forward-looking statements in light of those risks.

CONSOLIDATED STATEMENTS OF INCOME

(Millions of dollars, except per share data)

		Quarter Decem				to Date aber 31,				
	2	2016		2015		2016		2015		
SALES	\$	2,644	\$	2,595	\$	10,534	\$	10,776		
Cost of sales		1,478		1,426		5,860		5,960		
Selling, general and administrative		272		275		1,145		1,152		
Depreciation and amortization		285		275		1,122		1,106		
Research and development		23		23		92		93		
Cost reduction program and other charges						100				
Other income (expense) - net		13		28		28				
OPERATING PROFIT		599		624		2,238		2,321		
Interest expense - net		38		42		190		161		
INCOME BEFORE INCOME TAXES AND EQUITY										
INVESTMENTS		561		582		2,048		2,160		
Income taxes		152		163		551		612		
INCOME BEFORE EQUITY INVESTMENTS		409		419		1,497		1,548		
Income from equity investments		10		12		41		43		
NET INCOME (INCLUDING NONCONTROLLING										
INTERESTS)		419		431		1,538		1,591		
Less: noncontrolling interests		(13)		(9)		(38)		(44)		
NET INCOME - PRAXAIR, INC.	\$	406	\$	422	\$	1,500	\$	1,547		
PER SHARE DATA - PRAXAIR, INC. SHAREHOLDERS										
Basic earnings per share	\$	1.42	\$	1.48	\$	5.25	\$	5.39		
Diluted earnings per share	\$	1.41	\$	1.47	\$	5.21	\$	5.35		
Cash dividends	\$	0.75	\$	0.715	\$	3.00	\$	2.86		
WEIGHTED AVERAGE SHARES OUTSTANDING										
Basic shares outstanding (000 s)	2	85,720	2	285,288	2	285,677	2	87,005		
Diluted shares outstanding (000 s)		87,956		286,856	287,757 289,0					
Note: See page 10 for a reconciliation to 2016 adjusted amount	nts wh	ich are no	n-G	AAP.						

CONDENSED CONSOLIDATED BALANCE SHEETS

(Millions of dollars)

	Dec	ember 31, 2016	Dec	ember 31, 2015
ASSETS				
Cash and cash equivalents	\$	524	\$	147
Accounts receivable - net		1,641		1,601
Inventories		550		531
Prepaid and other current assets		165		347
TOTAL CURRENT ASSETS		2,880		2,626
Property, plant and equipment - net		11,477		10,998
Goodwill		3,117		2,986
Other intangibles - net		583		568
Other long-term assets		1,275		1,141
TOTAL ASSETS	\$	19,332	\$	18,319
LIABILITIES AND EQUITY				
Accounts payable	\$	906	\$	791
Short-term debt	4	434	Ψ.	250
Current portion of long-term debt		164		6
Other current liabilities		974		846
TOTAL CURRENT LIABILITIES		2,478		1,893
Long-term debt		8,917		8,975
Other long-term liabilities		2,485		2,545
TOTAL LIABILITIES		13,880		13,413
REDEEMABLE NONCONTROLLING INTERESTS		11		113
PRAXAIR, INC. SHAREHOLDERS EQUITY:				
Common stock		4		4
Additional paid-in capital		4,074		4,005
Retained earnings		12,879		12,229
Accumulated other comprehensive income (loss)		(4,600)		(4,596)
Less: Treasury stock, at cost		(7,336)		(7,253)
Total Praxair, Inc. Shareholders Equity		5,021		4,389
Noncontrolling interests		420		404
TOTAL EQUITY		5,441		4,793

TOTAL LIABILITIES AND EQUIT								
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\$ 19,332

\$

18,319

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Millions of dollars)

	Quar End Decemb 2016	led	Year to December 2016		
OPERATIONS					
Net income - Praxair, Inc.	\$ 406	\$ 422	\$ 1,500	\$ 1,547	
Noncontrolling interests	13	9	38	44	
Net income (including noncontrolling interests)	419	431	1,538	1,591	
Adjustments to reconcile net income to net cash provided by operating activities:					
Cost reduction program and other charges, net of payments	(10)	(18)	83	121	
Depreciation and amortization	285	275	1,122	1,106	
Accounts receivable	11	58	(33)	1	
Inventory	(24)	(9)	(13)	(23)	
Payables and accruals	86	(20)	92	(40)	
Pension contributions	(3)	(2)	(11)	(15)	
Deferred income taxes and other	(38)	76	(5)	(46)	
Net cash provided by operating activities	726	791	2,773	2,695	
INVESTING					
Capital expenditures	(409)	(387)	(1,465)	(1,541)	
Acquisitions, net of cash acquired	(18)	(39)	(363)	(82)	
Divestitures and asset sales	17	75	58	320	
Net cash used for investing activities	(410)	(351)	(1,770)	(1,303)	
FINANCING					
Debt increase (decrease) - net	(199)	(203)	357	168	
Issuances of common stock	30	14	139	88	
Purchases of common stock	(95)	(21)	(228)	(725)	
Cash dividends - Praxair, Inc. shareholders	(214)	(204)	(856)	(819)	
Excess tax benefit on stock option exercises		1		19	
Noncontrolling interest transactions and other	67	3	(55)	(41)	
Net cash provided by (used for) financing activities	(411)	(410)	(643)	(1,310)	
Effect of exchange rate changes on cash and cash equivalents	(8)	(19)	17	(61)	

Change in cash and cash equivalents	(103)	11	377	21
Cash and cash equivalents, beginning-of-period	627	136	147	126
Cash and cash equivalents, end-of-period	\$ 524	\$ 147	\$ 524	\$ 147

SEGMENT INFORMATION

(Millions of dollars)

	Quarter Ended December 31,					Year to Dat December 3				
	20	16	2	015		2016		2015		
SALES										
North America	\$ 1.	,397	\$ 1	,421	\$	5,592	\$	5,865		
Europe		351		325		1,392		1,320		
South America		352		299		1,399		1,431		
Asia		395		398		1,555		1,551		
Surface Technologies		149		152		596		609		
Consolidated sales	\$ 2	,644	\$ 2	2,595	\$	10,534	\$	10,776		
OPERATING PROFIT										
North America	\$	359	\$	406	\$	1,430	\$	1,558		
Europe		71		62		273		250		
South America		64		55		257		291		
Asia		78		74		276		289		
Surface Technologies		27		27		102		105		
<u> </u>										
Segment operating profit	\$	599	\$	624	\$	2,338	\$	2,493		
Cost reduction program and other charges						(100)		(172)		
1 0								, ,		
Total operating profit	\$	599	\$	624	\$	2,238	\$	2,321		

QUARTERLY FINANCIAL SUMMARY

(Millions of dollars, except per share data)

		0.4		2016	(c)		01 04			0.4	2015			` '		
		Q4		Q3		Q2		Q1		Q4		Q3		Q2		
NCOME STATEMENT	φ	2.644	φ	2.716	φ	2 665	φ	2.500	Φ	2.505	Φ	2 696	φ	2 720		
	\$	2,644	\$	2,716	\$	2,665	\$	2,509	\$	2,595	\$	2,686	\$	2,738		
Landaduriniatuation		1,478		1,533		1,468		1,381		1,426		1,488		1,516		
l and administrative		272		291		308		274		275		281		297		
nd amortization		285		284		281		272		275		276		278		
evelopment		23		22		24		23		23		23		23		
program and other charges		10		100		4		(5)		20		26		146		
expense) - net		13		11		4		(5)		28		2		2		
t		599		497		588		554		624		594		480		
e - net		38		43		44		65		42		35		40		
p)		152		120		146		133		163		156		131		
quity investments		10		10		11		10		12		10		10		
cluding noncontrolling interests)		419		344		409		366		431		413		319		
olling interests		(13)		(5)		(10)		(10)		(9)		(12)		(11)		
raxair, Inc.	\$	406	\$	339	\$	399	\$	356	\$	422	\$	401	\$	308		
ATA - PRAXAIR, INC. SHAREHOLDE	ERS	3														
s per share	\$	1.41	\$	1.18	\$	1.39	\$	1.24	\$	1.47	\$	1.40	\$	1.06		
per share	\$	0.75	\$	0.75	\$	0.75	\$	0.75	\$	0.715	\$	0.715	\$	0.715		
ed average shares outstanding (000 s)	2	287,956		288,195		287,727		286,665	·	286,856	·	287,311	2	290,102		
MOUNTS (a)		,		,		,		,		,		,		,		
t	\$	599	\$	597	\$	588	\$	554	\$	624	\$	620	\$	626		
gin		22.7%		22.0%		22.1%		22.1%		24.0%		23.1%		22.9%		
	\$	406	\$	405	\$	399	\$	366	\$	422	\$	419	\$	420		
s per share	\$	1.41	\$	1.41	\$	1.39	\$	1.28	\$	1.47	\$	1.46	\$	1.45		
ALANCE SHEET																
	\$	8,991	\$	9,215	\$	9,389	\$	9,183	\$	9,084	\$	9,344	\$	9,177		
	\$	14,443	\$	14,864	\$	14,948	\$	14,607	\$	13,990	\$	14,157	\$	14,696		
ratio (a)		62.3%		62.0%		62.8%		62.9%		64.9%		66.0%		62.4%		
TATEMENT OF CASH FLOWS																
operations (b)	\$	726	\$	788	\$	706	\$	553	\$	791	\$	676	\$	710		
ided by (used for) investing activities		(410)		(363)		(613)		(384)		(351)		(400)		(152)		
ided by (used for) financing activities (b)		(411)		(362)		249		(119)		(410)		(260)		(530)		

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357

376

409

323

387

405

352

	18		20		262		63		39				38
	214		214		214		214		204		203		205
	12.0%		12.1%		12.2%		12.4%		12.6%		12.5%		12.6%
	31.9%		33.3%		34.0%		34.6%		34.6%		32.5%		30.5%
\$	894	\$	891	\$	880	\$	836	\$	911	\$	906	\$	914
	33.8%		32.8%		33.0%		33.3%		35.1%		33.7%		33.4%
	2.6		2.6		2.6		2.6		2.5		2.5		2.4
	26,498		26,680		26,896		26,558		26,657		26,989		27,302
Φ	1 207	Φ	1 421	Φ	1 411	Φ	1 252	Φ	1 421	Φ	1 462	¢	1 492
Ф	•	Ф		Ф	•	Ф		Ф		Ф	•	Ф	1,482 331
													388
													388
													150
	147		150		140		147		132		14/		150
\$	2,644	\$	2,716	\$	2,665	\$	2,509	\$	2,595	\$	2,686	\$	2,738
\$	359	\$	363	\$	359	\$	349	\$	406	\$	385	\$	388
	71		72		68		62		62		63		63
	64		68		70		55		55		70		81
	78		68		67		63		74		77		69
	27		26		24		25		27		25		25
	599		597		588		554		624		620		626
			(100)								(26)		(146)
\$	599	\$	497	\$	588	\$	554	\$	624	\$	594	\$	480
	\$	12.0% 31.9% \$ 894 33.8% 2.6 26,498 \$ 1,397 351 352 395 149 \$ 2,644 \$ 359 71 64 78 27 599	12.0% 31.9% \$ 894 \$ 33.8% 2.6 26,498 \$ 1,397 \$ 351 352 395 149 \$ 2,644 \$ \$ 359 \$ 71 64 78 27 599	214 214 12.0% 12.1% 31.9% 33.3% \$ 894 \$ 891 33.8% 32.8% 2.6 2.6 26,498 26,680 \$ 1,397 \$ 1,431 351 366 352 378 395 391 149 150 \$ 2,644 \$ 2,716 \$ 359 \$ 363 71 72 64 68 78 68 27 26 599 597 (100)	214 214 12.0% 12.1% 31.9% 33.3% \$ 894 \$ 891 33.8% 32.8% 2.6 2.6 26,498 26,680 \$ 1,397 \$ 1,431 351 366 352 378 395 391 149 150 \$ 2,644 \$ 2,716 \$ 359 \$ 363 71 72 64 68 78 68 27 26 599 597 (100)	214 214 214 12.0% 12.1% 12.2% 31.9% 33.3% 34.0% \$ 894 \$ 891 \$ 880 33.8% 32.8% 33.0% 2.6 2.6 2.6 26,498 26,680 26,896 \$ 1,397 \$ 1,431 \$ 1,411 351 366 355 352 378 358 395 391 393 149 150 148 \$ 2,644 \$ 2,716 \$ 2,665 \$ 359 \$ 363 \$ 359 71 72 68 64 68 70 78 68 67 27 26 24 599 597 588 (100) 588	214 214 214 12.0% 12.1% 12.2% 31.9% 33.3% 34.0% \$ 894 \$ 891 \$ 880 \$ 33.8% 32.8% 33.0% 2.6 2.6 2.6 2.6 26,498 26,680 26,896 \$ 1,397 \$ 1,431 \$ 1,411 \$ 351 366 355 352 378 358 395 391 393 149 150 148 \$ 2,644 \$ 2,716 \$ 2,665 \$ \$ 359 \$ 363 \$ 359 \$ 64 68 70 68 64 68 70 68 64 68 67 27 26 24 24 2599 597 588 (100) 100 100 100	214 214 214 214 12.0% 12.1% 12.2% 12.4% 31.9% 33.3% 34.0% 34.6% \$ 894 \$ 891 \$ 880 \$ 836 33.8% 32.8% 33.0% 33.3% 2.6 2.6 2.6 2.6 26,498 26,680 26,896 26,558 \$ 1,397 \$ 1,431 \$ 1,411 \$ 1,353 351 366 355 320 352 378 358 311 395 391 393 376 149 150 148 149 \$ 2,644 \$ 2,716 \$ 2,665 \$ 2,509 \$ 359 \$ 363 \$ 359 \$ 349 71 72 68 62 64 68 70 55 78 68 67 63 27 26 24 25 599 597 588 554 (100) 100 100	214 214 214 214 12.0% 12.1% 12.2% 12.4% 31.9% 33.3% 34.0% 34.6% \$ 894 \$ 891 \$ 880 \$ 836 \$ 33.3% 2.6 2.6 2.6 2.6 2.6 26,498 26,680 26,896 26,558 \$ 1,397 \$ 1,431 \$ 1,411 \$ 1,353 \$ 351 351 366 355 320 352 378 358 311 395 391 393 376 149 150 148 149 \$ 2,644 \$ 2,716 \$ 2,665 \$ 2,509 \$ \$ 359 \$ 363 \$ 359 \$ 349 \$ \$ 64 68 70 55 78 68 67 63 27 26 24 25 599 597 588 554 (100) 597 588 554	214 214 214 204 12.0% 12.1% 12.2% 12.4% 12.6% 31.9% 33.3% 34.0% 34.6% 34.6% \$ 894 \$ 891 \$ 880 \$ 836 \$ 911 33.8% 32.8% 33.0% 33.3% 35.1% 2.6 2.6 2.6 2.6 2.5 26,498 26,680 26,896 26,558 26,657 \$ 1,397 \$ 1,431 \$ 1,411 \$ 1,353 \$ 1,421 351 366 355 320 325 352 378 358 311 299 395 391 393 376 398 149 150 148 149 152 \$ 2,644 \$ 2,716 \$ 2,665 \$ 2,509 \$ 2,595 \$ 359 \$ 363 \$ 359 \$ 349 \$ 406 71 72 68 62 62 64 68 70 55 55 78 68 67 63 74 27 <td>214 214 214 204 12.0% 12.1% 12.2% 12.4% 12.6% 31.9% 33.3% 34.0% 34.6% 34.6% \$ 894 \$ 891 \$ 880 \$ 836 \$ 911 \$ 33.8% 32.8% 33.0% 33.3% 35.1% 2.6 2.6 2.6 2.6 2.5 26,498 26,680 26,896 26,558 26,657 \$ 1,397 \$ 1,431 \$ 1,411 \$ 1,353 \$ 1,421 \$ 351 366 355 320 325 352 378 358 311 299 395 391 393 376 398 149 150 148 149 152 \$ 2,644 \$ 2,716 \$ 2,665 \$ 2,509 \$ 2,595 \$ \$ 359 \$ 363 \$ 359 \$ 349 \$ 406 \$ 71 72 68 62 62 64 68 70 55 55 78 68 67</td> <td>214 214 214 214 204 203 12.0% 12.1% 12.2% 12.4% 12.6% 12.5% 31.9% 33.3% 34.0% 34.6% 34.6% 32.5% 894 891 880 836 911 906 33.8% 32.8% 33.0% 33.3% 35.1% 33.7% 2.6 2.6 2.6 2.6 2.5 2.5 26,498 26,680 26,896 26,558 26,657 26,989 \$ 1,397 1,431 1,411 \$ 1,353 \$ 1,421 \$ 1,463 351 366 355 320 325 338 352 378 358 311 299 343 395 391 393 376 398 395 149 150 148 149 152 147 \$ 2,644 \$ 2,716 \$ 2,665 \$ 2,509 \$ 2,595 \$ 2,686 \$ 359 \$ 363 \$ 359 \$ 349 \$ 406 \$ 385 71 72 68</td> <td>214 214 214 204 203 12.0% 12.1% 12.2% 12.4% 12.6% 12.5% 31.9% 33.3% 34.0% 34.6% 34.6% 32.5% 894 891 880 836 911 906 \$ 33.8% 32.8% 33.0% 33.3% 35.1% 33.7% 2.6 2.6 2.6 2.6 2.5 2.5 26,498 26,680 26,896 26,558 26,657 26,989 \$ 1,397 1,431 1,411 \$ 1,353 \$ 1,421 \$ 1,463 \$ 351 366 355 320 325 338 352 378 358 311 299 343 395 391 393 376 398 395 149 150 148 149 152 147 \$ 2,644 2,716 \$ 2,665 \$ 2,509 \$ 2,595 \$ 2,686 \$ \$ 359 \$ 363 \$ 359 \$ 349 \$ 406 \$ 385 \$</td>	214 214 214 204 12.0% 12.1% 12.2% 12.4% 12.6% 31.9% 33.3% 34.0% 34.6% 34.6% \$ 894 \$ 891 \$ 880 \$ 836 \$ 911 \$ 33.8% 32.8% 33.0% 33.3% 35.1% 2.6 2.6 2.6 2.6 2.5 26,498 26,680 26,896 26,558 26,657 \$ 1,397 \$ 1,431 \$ 1,411 \$ 1,353 \$ 1,421 \$ 351 366 355 320 325 352 378 358 311 299 395 391 393 376 398 149 150 148 149 152 \$ 2,644 \$ 2,716 \$ 2,665 \$ 2,509 \$ 2,595 \$ \$ 359 \$ 363 \$ 359 \$ 349 \$ 406 \$ 71 72 68 62 62 64 68 70 55 55 78 68 67	214 214 214 214 204 203 12.0% 12.1% 12.2% 12.4% 12.6% 12.5% 31.9% 33.3% 34.0% 34.6% 34.6% 32.5% 894 891 880 836 911 906 33.8% 32.8% 33.0% 33.3% 35.1% 33.7% 2.6 2.6 2.6 2.6 2.5 2.5 26,498 26,680 26,896 26,558 26,657 26,989 \$ 1,397 1,431 1,411 \$ 1,353 \$ 1,421 \$ 1,463 351 366 355 320 325 338 352 378 358 311 299 343 395 391 393 376 398 395 149 150 148 149 152 147 \$ 2,644 \$ 2,716 \$ 2,665 \$ 2,509 \$ 2,595 \$ 2,686 \$ 359 \$ 363 \$ 359 \$ 349 \$ 406 \$ 385 71 72 68	214 214 214 204 203 12.0% 12.1% 12.2% 12.4% 12.6% 12.5% 31.9% 33.3% 34.0% 34.6% 34.6% 32.5% 894 891 880 836 911 906 \$ 33.8% 32.8% 33.0% 33.3% 35.1% 33.7% 2.6 2.6 2.6 2.6 2.5 2.5 26,498 26,680 26,896 26,558 26,657 26,989 \$ 1,397 1,431 1,411 \$ 1,353 \$ 1,421 \$ 1,463 \$ 351 366 355 320 325 338 352 378 358 311 299 343 395 391 393 376 398 395 149 150 148 149 152 147 \$ 2,644 2,716 \$ 2,665 \$ 2,509 \$ 2,595 \$ 2,686 \$ \$ 359 \$ 363 \$ 359 \$ 349 \$ 406 \$ 385 \$

(a) Non-GAAP measure, see Appendix.

itures

- (b) During the second quarter 2016, Praxair adopted the FASB s Accounting Standards Update (ASU) 2016-09 relating to the accounting for stock compensation. Accordingly, effective with the 2016 second quarter, income taxes and operating cash flows include excess tax benefits related to stock compensation. Additionally, withholding tax payments related to stock compensation are required to be presented as financing versus operating cash flows on a retrospective basis.
- (c) 2016 includes (i) a \$16 million charge to interest expense (\$10 million after-tax, or \$0.04 per diluted share) in the first quarter related to the redemption of the \$325 million 5.20% notes due 2017, (ii) a pre-tax pension settlement charge of \$4 million (\$3 million after-tax, or \$0.01 per diluted share) in the third quarter related to lump sum benefit payments made from the U.S. supplemental pension plan, and (iii) pre-tax charges of \$96 million (\$63 million after-tax and non-controlling interests, or \$0.22 per diluted share) in the third quarter, primarily related to cost reduction actions. The cost reduction charges by segment are as follows: \$43 million in North America; \$19 million in Asia; \$15 million in Europe; \$12 million in South America; and \$7 million in Surface Technologies.
- (d) 2015 includes (i) a pre-tax pension settlement charge of \$7 million (\$5 million after-tax, or \$0.02 per diluted share) in the third quarter related to lump sum benefit payments made from the U.S. supplemental pension plan,

and (ii) pre-tax charges of \$19 million (\$13 million after-tax, or \$0.04 per diluted share) in the third quarter and \$146 million (\$112 million after-tax and non-controlling interests, or \$0.39 per diluted share) in the second quarter, primarily related to cost reduction actions taken in response to lower volumes resulting from economic slowdown in emerging markets and energy related end-markets. The cost reduction charges by segment are as follows: \$67 million in South America; \$34 million in North America; \$25 million in Asia; \$20 million in Europe; and \$19 million in Surface Technologies.

SUMMARY NON-GAAP RECONCILIATIONS

(UNAUDITED)

The following adjusted amounts are non-GAAP measures and are intended to supplement investors—understanding of the company—s financial statements by providing measures which investors, financial analysts and management use to help evaluate the company—s operating performance. Items which the company does not believe to be indicative of on-going business trends are excluded from these calculations so that investors can better evaluate and analyze historical and future business trends on a consistent basis. Definitions of these non-GAAP measures may not be comparable to