## BLAIR CORP

Form 10-Q
August 04, 2005

United States<br>Securities and Exchange Commission Washington, D.C. 20549

FORM 10-Q
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QUARTERLY REPORT PURSUANT TO SECTION 13 or 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30,2005 Commission File Number 1-878

Blair Corporation
Blair Corporation
(Exact name of registrant as specified in its charter)
(814) 723-3600
(Registrant's telephone number, including area code)

Not applicable
(Former name,former address and former fiscal year,if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.
YES X NO

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule $12 \mathrm{~b}-2$ of the Act.) YES X NO

As of August 1, 2005 the registrant had outstanding 8,314,386 shares of its common stock without nominal or par value.

PART I. FINANCIAL INFORMATION

ITEM I. FINANCIAL STATEMENTS (UNAUDITED)

BLAIR CORPORATION AND SUBSIDIARIES

June 30, 2005
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Blair Corporation and Subsidiaries
Consolidated Balance Sheets

Assets
Current Assets:

| Cash and cash equivalents | \$ 82,161,487 | \$ 50,559,995 |
| :---: | :---: | :---: |
| Customer accounts receivable, less allowances for doubtful accounts and returns of |  |  |
| \$30,941,620 in 2005 and \$38,924,914 in 2004 | 134,630,909 | 148,171,292 |
| Inventories: (Note I) |  |  |
| Merchandise | 61,043,025 | 67,597,084 |
| Advertising and shipping supplies | 6,728,322 | 16,697,349 |
|  | 67,771,347 | 84,294,433 |
| Deferred income taxes (Note W) | 11,732,000 | 10,657,000 |
| Prepaid expenses | $2,627,889$ | $2,210,181$ |
| tal current assets | 298,923,632 | 295,892,901 |


| Property, plant and equipment: |  |  |
| :---: | :---: | :---: |
| Land (Note Z) | 1,142,144 | 1,142,144 |
| Buildings and leasehold improvements (Note Z) | 66,899,869 | 66,803,458 |
| Equipment | 73,244,783 | 74,793,330 |
| Construction in progress | 3,631,394 | 1,686,408 |
|  | 144,918,190 | $144,425,340$ |
| Less allowances for depreciation | 96,594,189 | 95,066,355 |
|  | 48,324,001 | 49,358,985 |
| Trademark | 379,799 | 415,921 |
| Other long-term assets | 640,293 | 473,037 |
| Total assets | \$348, 267,725 | \$346,140,844 |

See accompanying notes.
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Blair Corporation and Subsidiaries

Consolidated Balance Sheets - Continued

|  | ```(Unaudited) June 30 2005``` | $\begin{gathered} \text { December } 31 \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: |
| Liabilities and Stockholders' Equity |  |  |
| Current liabilities: |  |  |
| Notes payable (Note S) | \$ 15,000,000 | \$ 15,000,000 |
| Trade accounts payable | 20,589,973 | 24,831,335 |
| Advance payments from customers | 2,181,118 | 1,854,086 |
| Accrued expenses (Note T) | 15,212,499 | 15,406,631 |
| Accrued federal and state taxes | 4,265,498 | 3,689,994 |
| Current portion of capital lease obligations (Note U) | 18,325 | 111,254 |
| Total current liabilities | 57,267,413 | 60,893,300 |
| Capital lease obligations, less current portion (Note U) | 26,111 | 12,270 |
| Deferred income taxes (Note W) | $2,104,000$ | $2,668,000$ |
| Other long term liability | 646,900 | -0- |


| Stockholders' equity: |  |  |
| :---: | :---: | :---: |
| Common stock without par value: |  |  |
| Authorized 12,000,000 shares |  |  |
| issued $10,075,440$ shares (including shares held in treasury) -- stated value | 419,810 | 419,810 |
| Additional paid-in capital | 13,194,889 | 13,238,311 |
| Retained earnings | 310,866,152 | 306,544,284 |
| Accumulated other comprehensive loss | $(122,951)$ | $(118,634)$ |
|  | 324,357,900 | 320,083,771 |
| Less 1,818,127 shares in 2005 and 1,846,542 |  |  |
| in treasury -- at cost | 35,126,743 | 35,955,582 |
| Less receivable and deferred compensation from stock plans | 1,007,856 | 1,560,915 |
| Total stockholders' equity | 288,223,301 | 282,567,274 |
| Total liabilities and stockholders' equity | \$348,267,725 | \$346,140,844 |

See accompanying notes.
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Blair Corporation and Subsidiaries

Consolidated Statements of Income
Net sales
Other revenue (Note X)

| \$120,834,539 | \$126,992,907 | \$228,39 |
| :---: | :---: | :---: |
| 10,860,582 | 11,306,732 | 21,57 |
| $131,695,121$ | 138,299,639 | 249,96 |

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Cost and expenses:
    Advertising
    General and administrative (Note C )
    Provision for doubtful accounts
    Provision for doubtful accounts
    Other expense (income), net
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    Cost of goods sold (Note C ) 54,704,494 57,903,841 107,47
    \(29,798,990 \quad 33,506,937 \quad 59,25\)
    \(34,444,325 \quad 32,693,912 \quad 66,30\)
    \(\begin{array}{ll}3,414,333 & 6,051,437 \\ (308,761) & 6,9\end{array}\)
    $(308,761) \quad(5,080)$
61,266

|  | 122,056,047 | 130,212,313 | 239,30 |
| :---: | :---: | :---: | :---: |
| Income before income taxes | 9,639,074 | 8,087,326 | 10,66 |
| Income taxes (Note W) | 3,575,000 | 3,076,000 | 3,94 |
| Net income | \$ 6,064,074 | \$ 5,011,326 | \$ 6,71 |
| Basic earnings per share based on weighted average shares outstanding (Note V) | \$0.74 | \$0.62 |  |
| Diluted earnings per share based on weighted average shares outstanding and assumed conversions (Note V) | \$0.73 | \$0.61 |  |

See accompanying notes.

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Blair Corporation and Subsidiaries
Consolidated Statements of Stockholders' Equity

Common Stock

Additional Paid-in Capital:
Balance at beginning of period
Issuance of 5,250 and 3,750 shares for the three months ended June 30, 2005 and 2004 and 5,550 and 4,050 shares for the six months ended June 30, 2005 and 2004 of common stock to non-employee directors
Issuance of 6,985 and 0 shares for the three months ended June 30,2005 and 2004 and 14,913 and 0 shares for the six months ended June 30, 2005 and 2004 of common stock under Omnibus Stock Plan-Executive $\begin{array}{ll}\text { Officer Stock Awards (Note V) 15,941 } & \text {-0- }\end{array}$
Forfeitures of 800 and 3,850 shares for the three months ended June 30, 2005 and 2004 and 1,950 and 6,000 shares for the six months ended June 30, 2005 and 2004 of common stock under Omnibus Stock and Employee Stock Purchase Plans (Note V) 44 2,379
Exercise of 3,702 and 65,503 shares for the three
(Unaudited)
Three Months Ended June 30
2005 2004
months ended June 30, 2005 and 2004 and 9,902 and 84,070 shares for the six months ended June 30, 2005 and 2004 of common stock under Omnibus Stock Plan-Non-Qualified Stock Options
$(28,785)$
$(623,796)$

Tax benefit on exercise of Non-Qualified Stock Options

Balance at end of period

Retained Earnings:
Balance at beginning of period
Net income
Cash dividends (Note V)
Balance at end of period

| 305,999,614 | 295,797,115 | 306,54 |
| :---: | :---: | :---: |
| 6,064,074 | 5,011,326 | 6,71 |
| $(1,197,536)$ | $(1,177,944)$ | $(2,39$ |
| 310,866,152 | 299,630,497 | 310,86 |

Accumulated Other Comprehensive Loss:
Balance at beginning of period
Foreign currency translation

Balance at end of period

Treasury Stock:
Balance at beginning of period
Issuance of 5,250 and 3,750 shares for the three months ended June 30, 2005 and 2004 and 5,550 and 4,050 shares for the six months ended June 30, 2005 and 2004 of common stock to non-employee directors (Note V)
Issuance of 6,985 and 0 shares for the three months ended June 30,2005 and 2004 and 14,913 and 0 shares for the six months ended June 30, 2005 and 2004 of common stock under Omnibus Stock Plan-Executive Officer Stock Awards (Note V)
Forfeitures of 800 and 3,850 shares for the three months ended June 30, 2005 and 2004 and 1,950 and 6,000 shares for the six months ended June 30, 2005 and 2004 of common stock under Omnibus Stock and Employee Stock Purchase Plans (Note V)
Exercise of 3,702 and 65,503 shares for the three months ended June 30, 2005 and 2004 and 9,902 and 84,070 shares for the six months ended June 30, 2005 and 2004 of common stock under Omnibus Stock Plan-Non-Qualified Stock Options

Balance at end of period

| $(121,864)$ | $(70,741)$ |
| :---: | :---: | :---: |
| $(1,087)$ | 50,713 |

$(35,577,088) \quad(38,987,570) \quad(35,95$

150,280
107,344

$(35,126,743) \quad(37,097,422)$
$(35,12$

See accompanying notes.

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Blair Corporation and Subsidiaries
Consolidated Statements of Stockholders' Equity - Continued
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(Unaudited)
Three Months Ended
June 30
2005
2004

Receivable and Deferred Compensation from Stock Plans:
Balance at beginning of year
$(1,336,166)$
$(2,327,827)$
$(1,56$
Issuance (net of forfeitures) of common stock under
Omnibus Stock Plan - Restricted Stock Awards and Executive Officer Awards: (Note V)
Receivable $\quad$ 5,155 24,386
Amortization of deferred compensation, net of forfeitures
Amortization of Executive Officer Stock awards, net of vesting and forfeitures

| (Unaudited) |  |  |
| :---: | :---: | :---: |
| Three Months Ended June 30 |  |  |
| 2005 | 2004 | 200 |
| $(1,336,166)$ | $(2,327,827)$ | $(1,56$ |
| 5,155 | 24,386 | 1 |
| 43,349 | 75,849 | 9 |
| 181,568 | 184,897 | 27 |
| 98,238 | 46,880 | 17 |
| $(1,007,856)$ | $(1,995,815)$ | (1,00 |
| \$288, 223,301 | \$274, 425,913 | \$288, 22 |

Comprehensive Income:
Net income
Adjustment from foreign currency translation
Comprehensive income

| $\$ 6,064,074$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $(1,087)$ |$\quad \$$| $5,011,326$ |
| ---: |
| 50,713 |$\quad \$ 6,71$

See accompanying notes.

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Blair Corporation and Subsidiaries
Consolidated Statements of Cash Flows
(Unaudited)
Six Months Ended June 30

| Operating activities |  |  |
| :---: | :---: | :---: |
| Net income | \$ 6,714,397 | \$ 5,582,379 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |  |  |
|  |  |  |
| Depreciation | 4,115,243 | 4,379,150 |
| Amortization | 163,671 | 168,335 |
| Gain on disposal of assets | $(206,775)$ | -0- |
| Provision for doubtful accounts | 6,906,965 | 13,591,295 |
| Provision for deferred income taxes | $(1,639,000)$ | $(3,422,000)$ |
| Tax benefit on exercise of non-qualified stock options | 50,000 | 202,000 |
| Compensation expense (net of forfeitures) <br> for stock awards | 979,651 | 539,742 |
| Changes in operating assets and liabilities providing (using) cash: |  |  |
| Customer accounts receivable | 6,632,930 | $(5,220,099)$ |
| Inventories | 16,523,086 | 9,464,560 |
| Prepaid expenses and other assets | $(712,488)$ | $(422,204)$ |
| Trade accounts payable | $(4,240,977)$ | $(8,375,476)$ |
| Advance payments from customers | 327,032 | $(150,867)$ |
| Accrued expenses and other long term liability | 452,537 | $(4,310,728)$ |
| Accrued federal and state taxes | 575,504 | 849,833 |
| Net cash provided by operating activities | 36,641,776 | 12,875,920 |
| Investing activities |  |  |
| Purchases of property, plant and equipment | $(3,379,713)$ | $(2,254,530)$ |
| Proceeds from sale of assets | 506,349 | -0- |
| Net cash used in investing activities | $(2,873,364)$ | $(2,254,530)$ |
| Financing activities |  |  |
| Principal repayments on capital lease obligations | $(79,088)$ | $(158,642)$ |
| Dividends paid | $(2,392,529)$ | $(2,349,881)$ |
| Exercise of non-qualified stock options | 215,335 | 1,606,265 |
| Repayments of notes receivable from stock plans | 93,490 | 44,310 |
| Net cash used in financing activities | $(2,162,792)$ | $(857,948)$ |
| Effect of exchange rate changes on cash | $(4,128)$ | $(1,396)$ |
| Net increase in cash | 31,601,492 | 9,762,046 |
| Cash and cash equivalents at beginning of period | 50,559,995 | 36,380,049 |
| Cash and cash equivalents at end of period | \$82,161,487 | \$46,142,095 |

See accompanying notes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

BLAIR CORPORATION AND SUBSIDIARIES<br>(Unaudited)<br>June 30, 2005

## NOTE A - BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements of Blair Corporation and its wholly-owned subsidiaries ("the Company") have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation $S-X$. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. All adjustments that were considered necessary for a fair presentation have been included. These adjustments were of a normal recurring nature. Operating results for the six months ended June 30, 2005 are not necessarily indicative of the results that may be expected for the year ending December 31, 2005. For further information refer to the financial statements and footnotes included in the Company's annual report on Form $10-\mathrm{K}$ for the year ended December 31, 2004.

On January 25, 2005, the Company decided to phase out its Allegheny Trail wholesale business. This process was substantially completed by April 30, 2005. The Company's intention is to more fully focus new business development efforts on the core Blair brand and its proven appeal to significant market segments. The decision to focus on core operations is based in part on the historical success of the Blair brand and an extensive consumer and brand strategy study undertaken by the company as part of its efforts to enhance profitability and shareholder value. The Company has evaluated the impact of phasing out the Allegheny Trail business on all assets associated with this operation. All appropriate reserves have been recorded. This decision did not have a significant negative effect on 2004 profitability, and is not expected to negatively impact 2005 performance.

On August 20, 2003 the Company commenced operations of a new wholly-owned subsidiary, JLB Service Bank. The establishment of JLB Service Bank enables the Company to manage its credit portfolio in a more cost-effective and efficient manner. The bank's products involve the extension of credit on an unsecured basis to individuals who are customers of Blair Corporation to facilitate their purchases of Blair's merchandise. As of June 30, 2005, JLB Service Bank's total assets represented $1.38 \%$ of the total consolidated assets of the Company, compared to $1.59 \%$ at June 30 , 2004. Gross revenue of JLB Service Bank was . 83\% and . $85 \%$ of the Company's consolidated gross revenue for the three months and six months ended June 30, 2005, compared to . $96 \%$ and $.97 \%$ of the Company's consolidated gross revenue for the three months and six months ended June 30, 2004 .

On April 27, 2005, the Company announced that the Company, Blair Factoring Company, Blair Credit Services Corporation and JLB Service Bank, each a wholly-owned subsidiary of the Company, entered into a Purchase, Sale and Servicing Transfer Agreement (the "Purchase Agreement") with World Financial Capital Bank ("World Financial"), a wholly-owned subsidiary of Alliance Data Systems Corporation. Pursuant to the Purchase Agreement, the Company's credit portfolio will be sold at par plus a premium. Additionally, on April 27, 2005, the Company and World Financial entered into an agreement to form a long-term marketing and servicing alliance under a Private Label Credit Card Program Agreement (the "Program Agreement") having an initial term of ten (10) years. The transaction has been approved by both parties and is expected to close by the end of the fourth quarter of fiscal 2005, subject to regulatory review and

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approval and customary closing conditions. The accounting treatment for this transaction will result in a significant gain on the sale.

## NOTE B - REVENUE RECOGNITION

Sales (cash, Blair Credit, or third-party credit card) are recorded when the merchandise is shipped to the customer, in accordance with the provisions of Staff Accounting Bulletin No. 101, Revenue Recognition in Financial Statements and Staff Accounting Bulletin No. 104, Revenue Recognition, as issued by the Securities \& Exchange Commission. Blair Credit sales are made under Easy Payment Plan sales arrangements. Monthly, a provision for doubtful accounts is charged against income based on management's estimate of realization. Any recoveries of bad debts previously written-off are credited back against the allowance for doubtful accounts in the period received. As reported in the balance sheet, the carrying amount, net of allowances for doubtful accounts and returns, for customer accounts receivable on Blair Credit sales approximates fair value.

Shipping and processing revenue is included in net sales.

Finance charges on time payment accounts are recognized on an accrual basis of accounting. The decrease in finance charges compared to the second quarter of 2004 and the six months ended June 30,2004 (see NOTE X - OTHER REVENUE) primarily resulted from reduced finance charge revenues associated with the previously announced discontinuance of the Crossing Pointe catalog title and lower credit sales.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

NOTE C - COSTS AND EXPENSES

The Company includes the following costs in the line items listed below in its Consolidated Statements of Income:

Cost of Goods Sold

Cost of goods sold consists of merchandise costs, including sourcing, importing and inbound freight costs. In addition, cost of goods sold includes writedowns, shipping cartons, shipping supplies, and merchandise samples.

The Company records internally incurred shipping and handling costs in cost of sales.

General and Administrative Expenses

Occupancy and warehousing costs consist of compensation, employee benefit expenses and related building costs. Examples of building costs include depreciation, repairs and maintenance, utilities, rent, real estate taxes and maintenance contracts. Occupancy and warehousing costs incurred in support of the Company's order fulfillment process were $\$ 9,656,534$ and $\$ 18,674,005$ for the

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three months and six months ended June 30,2005 compared to $\$ 9,118,544$ and $\$ 18,484,350$ for the three months and six months ended June 30, 2004. The Company does not separately track purchasing and related costs which are also included in general and administrative expenses. In addition, the general and administrative costs incurred to support the Company's product development, circulation planning and customer file maintenance efforts are included in general and administrative expenses.

NOTE D - INTEREST (INCOME) EXPENSE, NET

Interest (income) expense, net, consists of the following:

| Three Months Ended June 30 |  |  |  |
| :---: | :---: | :---: | :---: |
| 2005 | 2004 |  | 200 |
| \$ 146,952 | \$ | 80,818 | \$ 27 |
| $(455,713)$ |  | $(85,898)$ | ( 71 |
| \$ (308, 761 ) | \$ | $(5,080)$ | \$ ( 43 |

Interest income results from the Company's investment of surplus cash into money market securities and other investments with a maturity of three months or less when purchased. Interest expense primarily reflects the impact of $\$ 15$ million of borrowings that are required under the receivables securitization.

NOTE E - USE OF ESTIMATES

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

NOTE F - CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of available cash, money market securities and other investments with a maturity of three months or less when purchased. Amounts reported in the Unaudited Consolidated Balance Sheets approximate fair values.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

NOTE G - RETURNS

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A provision for anticipated returns is recorded monthly as a percentage of gross sales based upon historical experience. This provision is charged directly against gross sales to arrive at net sales as reported in the Unaudited Consolidated Statements of Income. Actual returns are charged against the allowance for returns, which is netted against accounts receivable on the balance sheet. The provision for returns charged against income for the three months and six months ended June 30, 2005 amounted to $\$ 17,318,185$ and $\$ 33,229,297$, respectively. The provision for returns charged against income for the three months and six months ended June 30, 2004 amounted to $\$ 17,851,044$ and $\$ 38,756,997$, respectively. Management believes these provisions are adequate based upon the relevant information presently available. However, changes in facts or circumstances could result in an additional adjustment to the Company's provisions.

## NOTE H - ACCOUNTS RECEIVABLE AND DOUBTFUL ACCOUNTS

A provision for doubtful accounts is recorded monthly as a percentage of gross credit sales based upon experience of delinquencies (accounts over 30 days past due) and charge-offs (accounts removed from accounts receivable for non-payment) and current credit market conditions. Management believes these provisions are adequate based upon the relevant information presently available. However, changes in facts or circumstances could result in additional adjustment to the Company's provisions. In connection with the discontinuance of the Crossing Pointe catalog title, on March 30, 2005, the Company sold all open Crossing Pointe credit accounts receivable to a third party at a discount. After comparing the proceeds of the sale to the net carrying value of this asset, the Company realized a gain of approximately $\$ 500,000$.

## NOTE I - INVENTORIES

Inventories are valued at the lower of cost or market. Cost of merchandise inventories is determined principally on the last-in, first-out (LIFO) method. An actual valuation of inventory under the LIFO method can be made only at the end of each year. However, an interim analysis is performed based on management's estimates of expected year-end inventory levels and costs. Because these are subject to many forces beyond management's control, the results of interim estimates are subject to the final year-end LIFO inventory valuation. An adjustment of $\$ 300,000$ was recorded in the second quarter pursuant to the interim calculation that was performed. If the FIFO method had been used, merchandise inventories would have increased by approximately $\$ 3,477,000$ at June 30, 2005 and $\$ 3,776,000$ at December 31, 2004.

The Company has a reserve for slow moving and obsolete inventory amounting to $\$ 2,500,000$ at June $30,2005, \$ 3,600,000$ at December 31, 2004, and $\$ 2,181,000$ at June 30, 2004. A monthly provision for obsolete inventory is added to the reserve and expensed to cost of goods sold, based on the levels of merchandise inventory and merchandise purchases. The reduction in the reserve for slow moving inventory as compared to December 31, 2004 is related to actual writedowns associated with the Company's decisions to discontinue its Crossing Pointe catalog title and the Allegheny Trail wholesale business in 2005, which resulted in writedowns of $\$ 1.8$ million. These writedowns were primarily provided for in the December 31, 2004 obsolescence reserve. The closing of the Starbrick Outlet Store in January 2004 resulted in $\$ 2.4$ million of writedowns in the first quarter of 2004. These writedowns primarily were provided for in the December 31, 2003 obsolescence reserve.

Cost of advertising and shipping supplies is determined on the first-in, first-out (FIFO) method. Advertising and shipping supplies include printed advertising material and related mailing supplies for promotional mailings, which are generally scheduled to occur within two months. These direct response advertising costs are then expensed over the period of expected future benefit, based on buying patterns, generally nine weeks or less.

NOTE J - PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are stated on the basis of cost. Depreciation has been provided principally by the straight-line method using rates which are estimated to be sufficient to depreciate the cost of the assets over their period of usefulness. Amortization of assets recorded under capital lease obligations is included with depreciation expense. Estimated useful lives of property, plant and equipment range from 3 to 39.5 years. Maintenance and repairs are charged to expense as incurred.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

## NOTE K - TRADEMARK

Trademark, net of accumulated amortization of $\$ 703,850$ at June 30, 2005 and $\$ 631,607$ at June 30,2004 , is stated on the basis of cost. The Company has one trademark which is being amortized by the straight-line method for a period of 15 years. Amortization expense amounted to $\$ 18,061$ and $\$ 36,122$ for the three months and six months ended June 30, 2005 and 2004.

NOTE L - ASSET IMPAIRMENT

The Company analyzes its long-lived and intangible assets for events and circumstances that might indicate that the assets may be impaired and the undiscounted net cash flows estimated to be generated by those assets are less than their carrying amounts. There are no indications of impairment present at June 30, 2005.

## NOTE M - EMPLOYEE BENEFITS

The Company's employee benefits include a profit sharing and retirement feature available to all eligible employees. Contributions are dependent on net income of the Company and recognized on an accrual basis of accounting. The contributions to the plan charged against income for the three months and six months ended June 30, 2005 amounted to $\$ 631,313$ and $\$ 711,953$, and for the three months and six months ended June 30,2004 amounted to $\$ 511,340$ and $\$ 570,237$, respectively. As part of the same benefit plan, the Company has a contributory savings feature whereby all eligible employees may contribute up to $25 \%$ of their annual base salaries. The Company's matching contribution to the plan is based upon a percentage formula as set forth in the plan agreement. The Company's matching contributions to the plan charged against income for the three months and six months ended June 30,2005 amounted to $\$ 513,014$ and $\$ 1,008,986$, and for the three months and six months ended June 30, 2004 amounted to $\$ 512,461$ and \$858, 379, respectively.

NOTE N - FINANCIAL INSTRUMENTS

The carrying amounts of cash, customer accounts receivable, accounts payable and

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accrued liabilities approximate fair value due to the short-term maturities of these assets and liabilities. The interest rates on the Company's securitized and revolving credit facilities are adjusted regularly to reflect current market rates. Accordingly, the carrying amounts of the Company's borrowings also approximate fair value.

NOTE O - NEW ACCOUNTING PRONOUNCEMENTS

On December 16, 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 123 (revised 2004), Share-Based Payment, which is a revision of SFAS No. 123, Accounting for Stock-Based Compensation. SFAS No. $123(R)$ supersedes Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, and amends SFAS No. 95, Statement of Cash Flows. Generally, the approach in SFAS No. $123(R)$ is similar to the approach described in SFAS No. 123. However, SFAS No. $123(R)$ requires all share-based payments to employees, including grants of employee stock options, to be recognized on the income statement based on fair values. Pro forma disclosure is no longer an alternative. SFAS No. 123(R) must be adopted no later than January 1, 2006.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued

> BLAIR CORPORATION AND SUBSIDIARIES
> (Unaudited)
> June 30,2005

NOTE O - NEW ACCOUNTING PRONOUNCEMENTS - Continued

As permitted by SFAS No. 123, the Company currently accounts for share-based payments to employees using Opinion 25's intrinsic value method and, as such, generally recognizes no compensation cost for employee stock options. Accordingly, the adoption of SFAS No. $123(R)$ 's fair value method will have a significant impact on our results of operations, although it will have no impact on our overall financial position. The impact of the adoption of SFAS No. 123(R) cannot be predicted at this time because it will depend on levels of share-based payments granted in the future. However, had we adopted SFAS No. 123(R) in prior periods, the impact of that standard would have approximated the impact of SFAS No. 123 as described in the disclosure of pro forma net income and earnings per share in Note $P$ to our consolidated financial statements. SFAS No. 123(R) also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under current literature. This requirement will reduce net operating cash flows and increase net financing cash flows in periods after adoption. While the Company cannot estimate what those amounts will be in the future (because they depend on, among other things, when employees exercise stock options), the amount of operating cash flows recognized in prior periods for such excess tax deductions for the three months and six months ended June 30,2005 amounted to $\$ 20,000$ and $\$ 50,000$, and for the three months and six months ended June 30,2004 amounted to $\$ 165,000$ and $\$ 202,000$, respectively.

NOTE P - STOCK COMPENSATION

In accordance with the provisions of SFAS No. 123, the Company has elected to

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continue applying the provisions of Accounting Principles Board Opinion No. 25 and related interpretations in accounting for its stock-based compensation plans. Accordingly, the Company does not recognize compensation expense for stock options when the stock option price at the grant date is equal to or greater than the fair market value of the stock at that date.

Stock activity in the second quarter of 2005 and 2004 generally includes transactions pertaining to stock awarded to non-employee directors as well as stock awarded and forfeited via the Company's Omnibus Stock and Employee Stock Purchase Plans. Activity is accounted for by comparing the market value of the awards, as required by the Plans, to the cost of the treasury shares used for these transactions. The difference is recorded as additional paid-in capital.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued <br> BLAIR CORPORATION AND SUBSIDIARIES <br> (Unaudited) <br> June 30, 2005

NOTE P - STOCK COMPENSATION - Continued

The following illustrates the pro forma effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS No. 123:

Net income as reported

Add: Total stock-based employee compensation expense recorded for all awards, net of related tax effect
Deduct: Total stock-based employee
compensation expense determined under fair
value method for all awards, net of related tax effects

Pro forma net income

Earnings per share:

```
Basic - as reported
Basic - pro forma
```

Diluted - as reported
Diluted - pro forma

```
\begin{tabular}{|c|c|}
\hline \$0.73 & \$0.61 \\
\hline \$0.72 & \$0.60 \\
\hline
\end{tabular}

Pro forma information regarding net income and earnings per share is required by SFAS No. 123, and has been determined as if the Company had accounted for its stock options under the fair value method of SFAS No. 123. The fair value for these options was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions:
\begin{tabular}{rrr} 
Options & Options & Optio \\
Issued & Issued & Iss \\
\(4 / 15 / 03\) & \(4 / 15 / 02\) & \(4 / 16\)
\end{tabular}
\begin{tabular}{lrrr} 
Risk-free interest rate & \(3.49 \%\) & \(5.95 \%\) \\
Dividend yields & \(2.54 \%\) & \(3.11 \%\) & .564 \\
Volatility & .540 & 7.5 \\
Weighted-average expected life & 7 years & years \\
Per share fair value & \(\$ 10.63\) & \(\$ 8.83\) & \(\$ 7.4\)
\end{tabular}

NOTE Q - RECLASSIFICATIONS

Certain amounts in the prior year Consolidated Statement of Income have been reclassified to conform with the current year presentation.
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\]
```

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

```

NOTE R - CONTINGENCIES

The Company is involved in certain items of litigation, arising in the normal course of business. While it cannot be predicted with certainty, management believes that the outcome will not have a material effect on the Company's financial condition or results of operations.

NOTE S - FINANCING ARRANGEMENTS

The Company maintains two facilities that as of June 30, 2005 collectively provide \(\$ 110\) million of credit. As of June 30,2005 the Company was in
compliance with all debt covenants.
The syndicated revolving facility (the "Credit Agreement") was originally signed on December 20, 2001 and has been amended five times, most recently on March 30 , 2005. The amended Credit Agreement provides a commitment of \(\$ 40\) million and is secured by inventory and certain other assets of the Company and its subsidiaries. The Company is required to meet certain covenants that relate to tangible net worth, maintaining a defined leverage ratio and fixed charge coverage ratio and complying with certain indebtedness restrictions. At June 30, 2005, the Company had no borrowings (loans) outstanding on this credit facility and had letters of credit totaling \(\$ 18.1\) million outstanding, which reduces the amount of borrowings available under the Credit Agreement. Outstanding letters of credit totaled \(\$ 16.1\) million at December 31, 2004 , and \(\$ 24.7\) million at June 30, 2004. Letters of credit are comprised mainly of two categories. One such category is comprised of commercial letters of credit used for the purpose of purchasing goods from non-U.S. suppliers. The other category is comprised of performance guarantees for a consolidated subsidiary and insurance bonding purposes. All letters of credit have a term of one year or less. The amended facility is scheduled to expire on September 1, 2007.

The Company also maintains a securitization of up to \(\$ 100\) million in accounts receivable. As of June \(30,2005, \$ 70\) million has been committed by lenders and is available to the Company. The Company sells all right, title and interest in and to certain of its accounts receivable to Blair Factoring Company, a wholly-owned subsidiary. Blair Factoring Company is a separate, bankruptcy remote, special purpose entity that entered into a Receivables Purchase Agreement (the "RPA") with PNC Bank, National Association, as administrator, and certain conduit purchasers. The Company's consolidated financial statements reflect all of the accounts of Blair Factoring Company, including the receivables and secured borrowings. Transactions entered into under the RPA are considered secured borrowings and collateral transactions under the provisions of Statement of Financial Accounting Standards No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities. The securitization requires certain performance standards for the Company's accounts receivable portfolio in addition to complying with the covenants in the Credit Agreement. At June 30, 2005, December 31, 2004 and June 30, 2004, \(\$ 15\) million had been borrowed under the securitization and is reflected on the balance sheet as short-term notes payable. \(\$ 15\) million is the minimum amount required to be outstanding under the Receivables Purchase Agreement. Accordingly, at June 30, 2005, December 31, 2004 and June 30, 2004 , \(\$ 15\) million of the \(\$ 70\) million commitment had been utilized under the terms of the facility, resulting in a remaining unused commitment of \(\$ 55\) million. For the six months ended June 30 , 2005 and June 30,2004 , the weighted average interest rate was \(4.01 \%\) and \(1.91 \%\), respectively. The interest rate increases are due to the facilities' varying interest rates that fluctuate based on certain LIBOR indices, which tend to follow the recent increase in Federal Reserve rates. Interest paid for the three months and six months ending June 30,2005 was approximately \(\$ 146,000\) and \(\$ 275,000\), and for the three months and six months ending June 30, 2004 were approximately \(\$ 71,000\) and \(\$ 146,000\), respectively.

The securitization has a scheduled termination date of April 7, 2006. On July 18, 2005, the Company announced the execution of an amendment to the RPA and execution of an Amended Credit Agreement (the "Amended Credit Agreement"), which together provide the Company up to \(\$ 200\) million in financing. The funds made available to the Company pursuant to these agreements will be used to fund, in part, the Company's self-tender offer, which was commenced on July 20, 2005, and for general corporate purposes.

The amendment to the RPA is dated as of July 15, 2005. The amended RPA increases the purchase limit from \(\$ 70\) million to \(\$ 100\) million. The facility has a commitment fee rate of \(0.50 \%\) and a program fee rate of \(1.0 \%\) which converts to a \(2.0 \%\) fee on the earlier of March 31, 2006 or the date upon which the Purchase

Agreement is terminated, should the parties fail to close the Purchase Agreement.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

NOTE S - FINANCING ARRANGEMENTS - Continued
The Amended Credit Agreement dated as of July 15, 2005 is by, between and amongst Blair, and PNC Capital Markets, Inc. as lead arranger and PNC Bank, N.A. and three other lending institutions. The Amended Credit Agreement provides for \(\$ 100\) million in first and second lien credit facilities consisting of a senior secured first lien revolving credit facility not to exceed \(\$ 75\) million, which matures in five years, and a \(\$ 25\) million senior secured second lien term loan that matures on the earlier of (x) the date of the close of the sale of Blair's receivables and credit receivables pursuant to the Purchase Agreement; or (y) in quarterly payments commencing on July 1, 2006 and terminating on July 1, 2010.

Upon the occurrence of an Event of Default (as such term is defined in the Amended Credit Agreement), PNC and/or the other lending institutions may declare a default of the Amended Credit Agreement and accelerate the loan pursuant to the terms of the Amended Credit Agreement. The collateral for the revolving credit facility consists of all of Blair's and its subsidiaries assets, including, but not limited to, inventory, equipment, furniture, general intangibles, intellectual property, fixtures, certain real property and improvements, the common stock of Blair's domestic subsidiaries (excluding JLB Service Bank), as well as a negative and double negative pledge on the assets of Blair's direct and indirect foreign subsidiaries. The collateral for the term loan consists of a lien subordinate to the revolving credit facility on all the aforementioned assets. At Blair's option, any loan under the revolving credit facility or term loan shall bear interest at the Euro-Rate (calculated with reference to a LIBOR-based formula in accordance with the Amended Credit Agreement) or a Base Rate (as that term is defined in the Amended Credit Agreement), plus a margin, such margin to be calculated in accordance with a performance based pricing grid in the case of the revolving credit facility and a locked fixed spread in the case of the term loan. Blair is also required to pay a commitment fee, a letter of credit fee and reasonable out-of-pocket expenses pursuant to the Amended Credit Agreement.

As of April 26, 2005, Blair entered into the Purchase Agreement to sell its credit portfolio to World Financial. The sale of the credit portfolio is expected to close prior to the end of the fourth quarter of fiscal 2005, subject to regulatory review and approval and customary closing conditions. Proceeds from the sale are to be used first to repay and terminate Blair's outstanding RPA, second to pay any amounts outstanding and extinguish the commitment under the term loan, and any remaining proceeds will be used to reduce the amount, if any, outstanding under the revolving credit facility.

NOTE T - ACCRUED EXPENSES

Accrued expenses consist of:
\begin{tabular}{ccc} 
June 30 & December 31 \\
2005 & 2004
\end{tabular}

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\section*{NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued \\ BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005}

NOTE U - LEASES

Capital Leases

The Company leases certain data processing and telephone equipment under agreements that expire in various years through 2008. The following is a schedule by year of future minimum capital lease payments required under capital leases that have initial or remaining noncancelable lease terms in excess of one year as of June 30, 2005:
\begin{tabular}{|c|c|}
\hline 2005 & \$ 10,779 \\
\hline 2006 & 21,568 \\
\hline 2007 & 12,280 \\
\hline 2008 & 5,211 \\
\hline Less amount representing interest & \[
\begin{aligned}
& 49,838 \\
& (5,402)
\end{aligned}
\] \\
\hline Present value of minimum lease payments Less current portion & \[
\begin{gathered}
44,436 \\
(18,325)
\end{gathered}
\] \\
\hline Long-term portion of capital lease obligation & \$ 26,111 \\
\hline
\end{tabular}

The Company entered into capital lease obligations amounting to \(\$ 27,843\) and

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}
\(\$ 29,224\) in the second quarter of 2005 and 2004 , respectively.

Operating Leases

The Company leases certain data processing, office and telephone equipment under agreements that expire in various years through 2009 . The Company has also entered into several lease agreements for buildings, expiring in various years through 2012. The following is a schedule by years of future minimum rental payments required under operating leases that have initial or remaining noncancelable lease terms in excess of one year as of June 30, 2005:
\begin{tabular}{|c|c|}
\hline 2005 & \$ 1,588,619 \\
\hline 2006 & 2,707,206 \\
\hline 2007 & 1,875,077 \\
\hline 2008 & 1,232,368 \\
\hline 2009 & 1,069,595 \\
\hline Thereafter & 1,549,180 \\
\hline & \$10,022,045 \\
\hline
\end{tabular}

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

NOTE V - STOCKHOLDERS' EQUITY

Earnings Per Share and Weighted Average Shares Outstanding

The following table sets forth the computations of basic and diluted earnings per share as required by Statement of Financial Accounting Standards No. 128:
\begin{tabular}{lr} 
Three Months Ended \\
June \\
\hline
\end{tabular}
Denominator for diluted earnings per share
Basic earnings per share
Diluted earnings per share

Dividends Declared
\begin{tabular}{rrrrrr}
\(2-13-04\) & \(\$ 0.15\) \\
\(4-29-04\) & 0.15 & per share & \begin{tabular}{l}
\(1-18-05\) \\
\(7-20-04\)
\end{tabular} & 0.15 & \\
\(10-19-04\) & 0.15 & \(7-19-05\) & 0.15 & per share \\
& & & 0.15
\end{tabular}

Blair Corporation has declared a dividend for 287 consecutive quarters.

For the three months and six months ended June 30,2005 , the Company declared dividends of \(\$ 1,237,624\) and \(\$ 2,474,048\) of which \(\$ 1,197,536\) and \(\$ 2,392,529\) were paid directly to shareholders and charged to retained earnings. For the three months and six months ended June 30, 2004, the Company declared dividends of \(\$ 1,224,789\) and \(\$ 2,444,284\) of which \(\$ 1,177,944\) and \(\$ 2,349,881\) were paid directly to shareholders and charged to retained earnings. The remaining dividends declared for the three months and six months ended June 30, 2005 of \(\$ 40,088\) and \(\$ 81,519\), and the three months and six months ended June 30, 2004 of \(\$ 46,845\) and \(\$ 94,403\), were associated with the shares of stock held by the Company according to the provisions of the restricted stock awards. These remaining dividends were applied against the receivable from stock plans and were charged to compensation in the financial statements.

NOTE W - INCOME TAXES

The liability method is used in accounting for income taxes. Under this method, deferred tax assets and liabilities are determined based on the difference between the financial statement and tax basis of assets and liabilities using the enacted tax rate(s) expected to apply to taxable income in the periods in which the deferred tax liability or asset is expected to be settled or realized.

The Company accounts for the tax benefit from the exercise of non-qualified stock options by reducing its accrued income tax liability and increasing additional paid-in capital.
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\]

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

NOTE W - INCOME TAXES - Continued

The components of income tax expense (benefits) are as follows:

Currently payable:
Federal
Foreign
State

Deferred

Three Months Ended
June 30
2005
2004


The differences between total tax expense and the amount computed by applying the statutory federal income tax rate of \(35 \%\) to income before income taxes are as follows:

Statutory rate applied to pretax income
State income taxes, net of Federal tax benefit
Other items
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{Three Months Ended June 30} \\
\hline 2005 & 2004 & 200 \\
\hline \$3, 373,657 & \$2,830,564 & \$3,73 \\
\hline 215,800 & 235,300 & 20 \\
\hline \((14,457)\) & 10,136 & \\
\hline \$3,575,000 & \$3,076,000 & \$3,94 \\
\hline
\end{tabular}

The Company has approximately \(\$ 1.3\) million of a Pennsylvania net operating loss carry forward that can be used to offset future Pennsylvania Taxable Income. A deferred tax asset has been established based on the \(\$ 1.3\) million net operating loss available to be carried forward. The deferred tax asset is offset by a valuation allowance because it is uncertain as to whether the Company will generate sufficient income in the State of Pennsylvania in the future to absorb the net operating losses before they expire in 2011.
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BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005
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NOTE W - INCOME TAXES - Continued

Components of the deferred tax assets and liabilities under the liability method as of June 30, 2005 and December 31, 2004 are as follows:
```

Current deferred tax assets:
Doubtful accounts
Returns allowance
Inventory obsolescence
State net operating loss
Vacation pay
Group insurance
Other items
Gross current deferred tax assets
State valuation allowance

```
\begin{tabular}{|c|c|}
\hline \[
\begin{gathered}
\text { June } 30, \\
2005
\end{gathered}
\] & \[
\begin{gathered}
\text { December } 31, \\
2004
\end{gathered}
\] \\
\hline \$ 9,241,000 & \$11,737,000 \\
\hline 1,746,000 & 1,922,000 \\
\hline 954,000 & 1,374,000 \\
\hline 41,000 & 72,000 \\
\hline 1,491,000 & 1,466,000 \\
\hline 509,000 & 431,000 \\
\hline 1,110,000 & 946,000 \\
\hline \[
\begin{aligned}
& 15,092,000 \\
& (43,000)
\end{aligned}
\] & \[
\begin{array}{r}
17,948,000 \\
(121,000)
\end{array}
\] \\
\hline 15,049,000 & 17,827,000 \\
\hline
\end{tabular}

Current deferred tax liabilities:
Advertising costs
Inventory costs
Other items

Gross current deferred tax liabilities

Net current deferred tax asset


Long term deferred tax liability:

Property, plant and equipment
\(\$ 2,104,000 \quad \$ 2,668,000\)
\(=================================\)

NOTE X - OTHER REVENUE

Other revenue consists of:

Finance charges on time payment accounts
Commissions earned
Other items
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{Three Months Ended June 30} \\
\hline & 2005 & 2004 & 200 \\
\hline \$ & 9,484,493 & \$10,420,614 & \$19,49 \\
\hline & 237,004 & 332,568 & 40 \\
\hline & 1,139,085 & 553,550 & 1,67 \\
\hline & 0,860,582 & \$11,306,732 & \$21,57 \\
\hline
\end{tabular}

The decrease in finance charges compared to the second quarter of 2004 primarily resulted from reduced finance charge revenues associated with the previously announced discontinuance of the Crossing Pointe catalog title and lower credit sales.

Commissions earned pertain to the Company's continuity program. An arrangement exists under which a third party sells jewelry to the Company's customers and all related significant activities are conducted by, and are the responsibility of, the third party. The Company receives payments from the customer and makes remittances, net of commissions to the third party. The Company bears the credit risk and recognizes a credit loss when the customer does not honor its payment obligation. The decrease in commissions earned is related to a decline in customer response to the continuity program in the first six months of 2005 compared to the first six months of 2004.

Other items are comprised of items such as customer list rentals, dishonored check service charges and package insert income.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005
NOTE Y - BUSINESS SEGMENT AND CONCENTRATION OF BUSINESS RISK
The Company operates as one segment in the business of selling women's and men's fashion apparel and accessories and home furnishing items. Specifically, the segment includes the Womenswear, Menswear, Home, Crossing Pointe, Stores and Allegheny Trail product lines. The Stores product line was added in the first quarter of 2004 reflecting a reclassification within the segment from the other product lines to this product line. As previously announced on May 3, 2004, the Company formally discontinued circulation of its Crossing Pointe catalog title as of March 31, 2005. The Company's intention is to more fully focus new business development efforts on the core Blair brand and its proven appeal to significant market segments. The decision to focus on core operations is based in part on the historical success of the Blair brand and an extensive consumer and brand strategy study undertaken by the Company as part of its efforts to enhance profitability and shareholder value. The Company has evaluated the impact of discontinuing circulation of the Crossing Pointe title on all assets associated with this operation. All appropriate reserves have been recorded. This decision did not have a negative effect on 2004 profitability, and is expected to moderately benefit 2005 performance.

On January 25, 2005, the Company decided to phase out its Allegheny Trail wholesale business. This process was substantially completed by April 30, 2005. This decision is consistent with the Company's intention to more fully focus new business development efforts on the core Blair brand and its proven appeal to significant market segments. The Company has evaluated the impact of phasing out

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the Allegheny Trail business on all assets associated with this operation. All appropriate reserves have been recorded. This decision did not have a significant negative effect on 2004 profitability, and is not expected to negatively impact 2005 performance.

The Company's segment reporting is consistent with the presentation made to the Company's chief operating decision-maker. The Company's customer base is comprised of individuals throughout the United States and is diverse in both geographic and demographic terms. Advertising is done mainly by means of catalogs, direct mail letters and the internet, which offer the Company's merchandise.

The following table illustrates the percent of net sales that each product line represents:
\begin{tabular}{|c|c|c|c|c|}
\hline Product Line & Six Months Ended 6/30/05 Net Sales (in millions) & Percent of Total Net Sales & Six Months
Ended
\(6 / 30 / 04\)
Net Sales
(in millions) & Percent of Total Net Sales \\
\hline Womenswear & \$146.5 & 64.1\% & \$162.3 & 63.5\% \\
\hline Menswear & 43.9 & 19.2\% & 44.6 & 17.4\% \\
\hline Home & 34.8 & 15.2\% & 33.6 & 13.2\% \\
\hline Crossing Pointe & . 3 & 0.2\% & 13.1 & 5.1\% \\
\hline Stores & 1.3 & 0.6\% & 1.4 & 0.6\% \\
\hline Allegheny Trail & 1.6 & 0.7\% & . 6 & 0.2\% \\
\hline Total & \$228.4 & 100.0\% & \$255.6 & 100.0\% \\
\hline
\end{tabular}

NOTE Z - LONG-LIVED ASSETS PREVIOUSLY CLASSIFIED AS HELD FOR SALE

In January 2003, the Company made the decision to close its liquidation outlet store located in Erie, Pennsylvania. This closure was effective at the close of business on March 28, 2003. While the Company continues to hold the assets for sale, the sales process has taken longer than anticipated and the assets are no longer being classified as Held for Sale in accordance with SFAS No. 144. The building was not depreciated while classified as Held for Sale. A catch up journal entry was recorded for depreciation expense when the building was moved back to property, plant and equipment in the third quarter of 2004 . The \(\$ 1.3\) million carrying value of the asset, after considering a \(\$ 300,773\) impairment charge taken in 2003 to reduce the value of the asset to its fair value less costs to sell, is deemed to be stated fairly at June 30, 2005.

NOTE AA- VOLUNTARY SEPARATION PROGRAM

In the first quarter of 2004 , the Company accrued and charged to expense \(\$ 67,000\) in separation costs. The costs were charged to General and Administrative Expense in the income statement. The \(\$ 67,000\) charge represents severance pay, related payroll taxes and medical benefits due the 33 eligible employees who accepted the voluntary separation program offered in connection with closing the Company's Outlet Store located in Warren, Pennsylvania on January 16, 2004. As of the end of the first quarter of \(2004, \$ 67,000\) had been paid. This liability is considered satisfied.

In the first quarter of 2001 , the Company accrued and charged to expense \(\$ 2.5\) million in separation costs. The costs were charged to General and Administrative Expense in the income statement. The \(\$ 2.5\) million charge represents severance pay, related payroll taxes and medical benefits due the 56 eligible employees who accepted the voluntary separation program rather than relocate or accept other positions in the Company. The program was offered to eligible employees of the Blair Mailing Center from which the merchandise returns operations have been relocated and the mailing operations have been outsourced. As of the end of the second quarter of \(2005, \$ 2.2\) million of the \(\$ 2.5\) million has been paid.

The following table summarizes the charges to income and related accruals as of June 30, 2005, December 31, 2004 and December 31, 2003 pertaining to the voluntary separation programs described above.
\begin{tabular}{|c|c|c|c|}
\hline & Blair Mailing Center & \multicolumn{2}{|l|}{Starbrick Outlet Store} \\
\hline Accrual at December 31, 2003 & \$767,000 & \$ & - \\
\hline Expense & - & & \\
\hline Payments & 267,000 & & \\
\hline Accrual at December 31, 2004 & 500,000 & & - \\
\hline Expense & 100, - & & - \\
\hline Payments & 100,000 & & - \\
\hline Accrual at March 31, 2005 & \$ 400,000 & \$ & - \\
\hline Expense & - - & & - \\
\hline Payments & 100,000 & & - \\
\hline Accrual at June 30, 2005 & \$300,000 & \$ & - \\
\hline
\end{tabular}

NOTE AB- SUBSEQUENT EVENT

On July 20, 2005, the Company commenced a self-tender offer at \(\$ 42.00\) per share, for the purchase of approximately 4.4 million shares of its outstanding common stock, or approximately 53\% at an aggregate price of approximately \(\$ 185\) million. The tender offer will remain open until August 16, 2005, unless it is extended. In part, the Company is financing the self-tender offer with cash on hand supplemented by borrowings on the RPA and Amended Credit Agreement. See Footnote \(S\) - FINANCING ARRANGEMENTS.

As a result of the Company's decision to repurchase stock acquired by an employee under its stock option award program, it will incur compensation expense. The amount of expense is not presently determinable. It will be based on the number of shares tendered in the self-tender offer multiplied by the difference between the option exercise price and the \(\$ 42.00\) tender offer price. The option exercise price of shares eligible to be tendered ranges from \(\$ 17.10\) to \(\$ 23.60\). At December 31, 2004, the weighted average exercise price was \(\$ 20.58\). For additional information regarding stock options outstanding and related
option prices, refer to Footnote 5, Stockholders' Equity in the 2004 Blair Corporation Form 10-K.
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\]

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

\author{
BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005
}

Results of Operations
Comparison of Second Quarter 2005 and Second Quarter 2004

Net income for the three months ended June 30, 2005 was \(\$ 6.1\) million or \(\$ .74\) per basic share and \(\$ .73\) per diluted share, compared to net income of \(\$ 5.0\) million or \(\$ .62\) per basic share and \(\$ .61\) per diluted share, for the three months ended June 30,2004 . Results for the second quarter of 2005 reflect the discontinuance of the Crossing Pointe catalog title and a continuing refocus on the Company's core business opportunities and profitability.

Net sales for the second quarter of 2005 totaled \(\$ 120.8\) million and were \(4.9 \%\) lower ( \(\$ 6.2\) million) than net sales for the second quarter of 2004 . This net sales reduction and the advertising efficiency metrics that follow primarily reflect the Company's strategic decision to discontinue the Crossing Pointe catalog title, which was completed in March 2005. The number of advertising mailings and incoming orders decreased in the second quarter of 2005 as compared to the second quarter of 2004 . Gross sales revenue generated per advertising dollar increased almost \(8 \%\) in the second quarter of 2005 compared to the second quarter of 2004 . The total number of orders shipped decreased \(5.6 \%\) and the average order size increased \(1.3 \%\) in the second quarter of 2005 as compared to the second quarter of 2004 .

Other revenue decreased \(4.0 \%\) from \(\$ 11.3\) million to \(\$ 10.9\) million in the second quarter of 2005 versus the second quarter of 2004 primarily due to decreases in finance charge revenues and commissions earned. Decreased finance charges resulted from the previously announced discontinuance of the Crossing Pointe catalog title and lower credit sales. The decrease in commissions earned is related to a decline in customer response to the Continuity Program in the second quarter of 2005 compared to the second quarter of 2004 .

Cost of goods sold decreased \(\$ 3.2\) million (5.5\%) to \(\$ 54.7 \mathrm{million}\) in the second quarter of 2005 as compared to the second quarter of 2004 . Cost of goods sold as a percentage of net sales for the second quarter of 2005 was \(45.3 \%\) compared to \(45.6 \%\) for the second quarter of 2004 . The improved percentage reflects continued success in lowering overall liquidation costs and negotiation of lower merchandise cost from vendors.

Advertising expenses in the second quarter of 2005 decreased \(\$ 3.7\) million (11.1\%) to \(\$ 29.8\) million from the second quarter of 2004 . The Company's more targeted mailings led to strategic decreases in catalog and letter mailings. The catalog reduction includes the reduction in Crossing Pointe mailings as a result of the Company's decision to discontinue circulation of its five-year-old

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}

Crossing Pointe catalog title, which was completed as of March 31, 2005.

The total number of catalog mailings released in the second quarter of 2005 was 537,339 or \(1.07 \%\) less than in the second quarter of 2004 . The total number of prospect catalog mailings decreased 2.4 million or \(17.2 \%\) in the second quarter of 2005 as compared to the second quarter of 2004 . The reduction in prospect circulation is primarily attributable to the discontinuance of the Crossing Pointe catalog title in the first quarter of 2005.

The total number of letter mailings released in the second quarter of 2005 decreased by \(14.2 \%\) ( 1.3 million) as compared to the second quarter of 2004 . The decrease in letter mailings primarily pertains to the mailing release schedule for the first six months of the year. In 2005, letter mailings were accelerated in support of the Company's customer contact strategy.

Total circulation of the co-op and media advertising programs increased 180\% (113.9 million pieces) in the second quarter of 2005 as compared to the second quarter of 2004. The pace of media advertising was increased in the second quarter of 2005 in support of a more aggressive prospecting strategy.

The Company maintains two e-commerce sites, www.blair.com and www.irvinepark.com. In the second quarter of 2005 , the Company generated \(\$ 24.1\) million in e-commerce gross sales demand as compared to \(\$ 23.7\) million in the second quarter of 2004 , a \(1.7 \%\) increase. The year-over-year increase was mitigated by the discontinuance of the Crossing Pointe catalog title and related e-commerce site, which resulted in significantly lower Crossing Pointe e-commerce gross sales demand in the second quarter of 2005. Crossing Pointe e-commerce gross sales were \(\$ 0\) in the second quarter of 2005 compared to \(\$ 2\) million in the second quarter of 2004.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

Results of Operations - Continued
Comparison of Second Quarter 2005 and Second Quarter 2004 - Continued

General and administrative expense increased 5.4\% (\$1.8 million) in the second quarter of 2005 as compared to the second quarter of 2004 . As a percent of net sales, general and administrative expenses were \(28.5 \%\) for the quarter ended June 30,2005 compared to \(25.8 \%\) for the quarter ended June 30 , 2004 . Reduced variable employee costs associated with lower sales volume were more than offset by increased employee costs and professional fees. Increased employee costs resulted from annual merit increases, benefits related to improved earnings and unfavorable health and workers compensation claims experience. Increased professional fees pertained to costs associated with organizational restructuring and communication initiatives.

The provision for doubtful accounts decreased \(\$ 2.6\) million from \(\$ 6.0\) million to

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\(\$ 3.4\) million or \(43.6 \%\) in the second quarter of 2005 as compared to the second quarter of 2004 . The decrease is primarily related to a \(15.4 \%\) reduction in credit sales in the second quarter of 2005 compared to the second quarter of 2004, implementation of stricter credit requirements, and the discontinuance of the Crossing Pointe catalog title in the first quarter of 2005 . These factors contributed to the estimated bad debt rate used in the second quarter of 2005 being 184 basis points lower than the bad debt rate used in the second quarter of 2004.

The provision for doubtful accounts is based on current expectations (consumer credit and economic trends, etc.), sales mix (prospect/customer) and current and prior years' experience, especially delinquencies (accounts over 30 days past due) and actual charge-offs (accounts removed from accounts receivable for non-payment). At June 30, 2005, the delinquency rate of open accounts receivable was 210 basis points lower than at June 30, 2004. The charge-off rate for the second quarter of 2005 was 26 basis points lower than the charge-off rate for the second quarter of 2004 .

At this time, the Company feels that the allowance for doubtful accounts is sufficient to cover the charge-offs from the current customer accounts receivable portfolio. Also, credit granting, collection and behavior models continue to be updated and improved and, along with expanding database capabilities, provide valuable credit-marketing opportunities and improve the ability to forecast doubtful accounts.

The net of interest (income) and expense improved by \(\$ 303,681\) in the second quarter of 2005 compared to the second quarter of 2004 and resulted in net interest income of \(\$ 308,761\). Interest income increased due to higher average cash balances and increased rates. Interest expense results primarily from the Company's required borrowings under the Receivables Purchase Agreement. Interest rates have been higher in the second quarter of 2005.

Other expense (income), net, is comparable for the second quarter 2005 and 2004.
Income taxes as a percentage of income before income taxes were \(37.1 \%\) in the second quarter of 2005 and \(38.0 \%\) in the second quarter of 2004 . The federal income tax rate was \(35 \%\) in both years. The Company's interim effective state income tax rate used for 2005 is based on the overall 2004 annual rate while the 2004 interim rate was based on estimates.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS of operations - Continued

\author{
BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005
}

Results of Operations - Continued
Comparison of Six Month Periods ended June 30, 2005 and June 30, 2004
Net income for the six months ended June 30,2005 was \(\$ 6.7\) million or \(\$ .82\) per basic share and \(\$ .81\) per diluted share, compared to net income of \(\$ 5.6\) million

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or \(\$ .69\) per basic and diluted share, for the six months ended June 30, 2004. Results for the first six months of 2005 reflect the discontinuance of the Crossing Pointe catalog title and a continuing refocus on the Company's core business opportunities and profitability.

Net sales for the first six months of 2005 totaled \(\$ 228.4\) million and were \(10.7 \%\) lower ( \(\$ 27.2\) million) than net sales for the first six months of 2004 . This net sales reduction and the advertising efficiency metrics that follow reflect the Company's strategic decision to discontinue the Crossing Pointe catalog title, which was completed in March 2005 and to focus on more targeted mailings for greater efficiency and optimized yield. The number of advertising mailings and incoming orders decreased in the first six months of 2005 as compared to the second quarter of 2004 . Gross sales revenue generated per advertising dollar increased approximately \(3 \%\) in the first six months of 2005 compared to the first six months of 2004. The total number of orders shipped decreased \(9.6 \%\) and the average order size decreased 1.3\% in the first six months of 2005 as compared to the first six months of 2004. The provision for returned merchandise as a percentage of gross sales decreased 383 basis points in the first six months of 2005 as compared to the first six months of 2004. Management attributes this favorable change to improved product quality and fit.

Other revenue decreased \(7.7 \%\) from \(\$ 23.4\) million to \(\$ 21.6\) million in the first six months of 2005 versus the first six months of 2004 primarily due to decreases in finance charge revenues and commissions earned. Decreased finance charges resulted from the previously announced discontinuance of the Crossing Pointe catalog title and lower credit sales. The decrease in commissions earned is related to a decline in customer response to the Continuity Program in the first six months of 2005 compared to the first six months of 2004.

Cost of goods sold decreased \(\$ 13.6\) million (11.2\%) to \(\$ 107.5\) million in the first six months of 2005 as compared to the first six months of 2004 . Cost of goods sold as a percentage of net sales for the first six months of 2005 was 47.1\%, a slight improvement from 47.4\% for the first six months of 2004 . The percentage improved as increased outbound postage costs were offset by a continued reduction in the cost of merchandise and lower overall liquidation costs.

Advertising expenses in the first six months of 2005 decreased \(\$ 9.6\) million (13.9\%) to \(\$ 59.3\) million from the first six months of 2004 . The Company's more targeted mailings led to strategic decreases in catalog and letter mailings. The catalog reduction includes the reduction in Crossing Pointe mailings as a result of the Company's decision to discontinue circulation of its five year old Crossing Pointe catalog title, which was completed as of March 31, 2005.

The total number of catalog mailings released in the first six months of 2005 was 11.9 million or \(11.2 \%\) less than in the first six months of 2004 . The total number of prospect catalog mailings decreased 12.5 million or \(40.1 \%\) in the first six months of 2005 as compared to the first six months of 2004 . The reduction in prospect circulation is primarily attributable to the discontinuance of the Crossing Pointe catalog title in the first quarter of 2005.

The total number of letter mailings released in the first six months of 2005 increased by \(.49 \%(86,808)\) as compared to the first six months of 2004 . The slight increase in letter mailings was in support of the Company's customer contact strategy.

Total circulation of the co-op and media advertising programs increased 32.7\% ( 116.2 million pieces) in the first six months of 2005 as compared to the first six months of 2004. The pace of media advertising was increased in the second quarter of 2005 in order to take advantage of new scheduling opportunities.

The Company maintains two e-commerce sites, www.blair.com and

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www.irvinepark.com. In the first six months of 2005 , the Company generated \(\$ 48.7\) million in e-commerce gross sales demand as compared to \(\$ 45.6\) million in the first six months of 2004 , a \(6.7 \%\) increase. The year-over-year increase was mitigated by the discontinuance of the Crossing Pointe catalog title and related e-commerce site, which resulted in significantly lower Crossing Pointe e-commerce gross sales demand in the first six months of 2005. Crossing Pointe e-commerce gross sales were \(\$ 556,000\) in the first six months of 2005 compared to \(\$ 4.3\) million in the first six months of 2004.
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\title{
ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued
}

\author{
BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005
}

Results of Operations - Continued

Comparison of Six Month Periods ended June 30, 2005 and June 30, 2004 Continued

General and administrative expense decreased. 3\% (\$190,611) in the first six months of 2005 as compared to the first six months of 2004 . As a percent of net sales, general and administrative expenses were \(29.0 \%\) for the six months ended June 30,2005 compared to \(26.01 \%\) for the six months ended June 30 , 2004 . The increase in percentage of net sales is primarily attributable to increased employee benefit costs. Reduced variable employee costs associated with lower sales volume were more than offset by increased employee benefit costs. Increased employee benefit costs resulted from annual merit increases, benefits related to improved earnings and unfavorable health and workers compensation claims experience.

The provision for doubtful accounts decreased \(\$ 6.7\) million from \(\$ 13.6\) million to \(\$ 6.9\) million or \(49.2 \%\) in the first six months of 2005 as compared to the first six months of 2004. The decrease is primarily related to a \(19.3 \%\) reduction in credit sales in the first six months of 2005 compared to the first six months of 2004, implementation of stricter credit requirements, reduced prospecting for non-core customers and the discontinuance of the Crossing Pointe catalog title in the first quarter of 2005. Prospect credit offers traditionally result in higher bad debts. These factors contributed to the estimated bad debt rate used in the first six months of 2005 being 227 basis points lower than the bad debt rate used in the first six months of 2004 .

The provision for doubtful accounts is based on current expectations (consumer credit and economic trends, etc.), sales mix (prospect/customer) and current and prior years' experience, especially delinquencies (accounts over 30 days past due) and actual charge-offs (accounts removed from accounts receivable for non-payment). At June 30,2005 , the delinquency rate of open accounts receivable was 210 basis points lower than at June 30,2004 . The charge-off rate for the first six months of 2005 was 8 basis points higher than the charge-off rate for the first six months of 2004.

At this time, the Company feels that the allowance for doubtful accounts is
sufficient to cover the charge-offs from the current customer accounts receivable portfolio. Also, credit granting, collection and behavior models continue to be updated and improved and, along with expanding database capabilities, provide valuable credit-marketing opportunities and improve the ability to forecast doubtful accounts.

The net of interest (income) and expense improved by \(\$ 437,910\) in the first six months of 2005 compared to the first six months of 2004 and resulted in net interest income of \(\$ 433,990\). Interest income increased due to higher average cash balances and increased rates. Interest expense results primarily from the Company's required borrowings under the Receivables Purchase Agreement. Interest rates have been higher in the first six months of 2005 .

The net of other expense and (income) improved by \(\$ 270,472\) in the first six months of 2005 compared to the first six months of 2004 and resulted in net other income of \(\$ 206,853\). In connection with the discontinuance of the Crossing Pointe catalog title, on March 30, 2005, the Company sold all open Crossing Pointe credit accounts receivable to a third party at a discount. After comparing the proceeds of the sale to the net carrying value of this asset, the Company realized a gain of approximately \(\$ 500,000\), which was recorded on this financial statement line item.

Income taxes as a percentage of income before income taxes were \(37.0 \%\) in the first six months of 2005 and \(38.0 \%\) in the first six months of 2004 . The federal income tax rate was \(35 \%\) in both years. The Company's interim effective state income tax rate used for 2005 is based on the overall 2004 annual rate while the 2004 interim rate was based on estimates.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

\author{
BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005
}

Liquidity and Sources of Capital

The Company maintains two facilities that as of June 30,2005 collectively provide \(\$ 110\) million of credit. The Company was in compliance with all debt covenants as of the report date. On July 15, 2005, the Company amended and restated its credit facilities.

The syndicated revolving facility (the "Credit Agreement") was originally signed on December 20, 2001 and has been amended five times, most recently on March 30 , 2005. The amended Credit Agreement provides a commitment of \(\$ 40\) million and is secured by inventory and certain other assets of the Company and its subsidiaries. The Company is required to meet certain covenants that relate to tangible net worth, maintaining a defined leverage ratio and fixed charge coverage ratio and complying with certain indebtedness restrictions. At June 30 , 2005, the Company had no borrowings (loans) outstanding on this credit facility and had letters of credit totaling \(\$ 18.1\) million outstanding, which reduces the amount of borrowings available under the Credit Agreement. Outstanding letters of credit totaled \(\$ 16.1\) million at December 31, 2004, and \(\$ 24.7\) million at June

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30, 2004. Letters of credit are comprised mainly of two categories. One such category is comprised of commercial letters of credit used for the purpose of purchasing goods from non-U.S. suppliers. The other category is comprised of performance guarantees for a consolidated subsidiary and insurance bonding purposes. All letters of credit have a term of one year or less. The amended facility is scheduled to expire on September 1, 2007.

The Company also maintains a securitization of up to \(\$ 100\) million in accounts receivable. As of June 30, 2005, \(\$ 70\) million has been committed by lenders and is available to the Company. The Company sells all right, title and interest in and to certain of its accounts receivable to Blair Factoring Company, a wholly-owned subsidiary. Blair Factoring Company is a separate, bankruptcy remote, special purpose entity that entered into a Receivables Purchase Agreement (the "RPA") with PNC Bank, National Association, as administrator, and certain conduit purchasers. The Company's consolidated financial statements reflect all of the accounts of Blair Factoring Company, including the receivables and secured borrowings. Transactions entered into under the RPA are considered secured borrowings and collateral transactions under the provisions of Statement of Financial Accounting Standards No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities. The securitization requires certain performance standards for the Company's accounts receivable portfolio in addition to complying with the covenants in the Credit Agreement. At June 30, 2005, December 31, 2004 and June 30, 2004, \(\$ 15\) million had been borrowed under the securitization and is reflected on the balance sheet as short-term notes payable. \(\$ 15\) million is the minimum amount required to be outstanding under the Receivables Purchase Agreement. Accordingly, at June 30, 2005, December 31, 2004 and June 30, 2004, \(\$ 15\) million of the \(\$ 70\) million commitment has been utilized under the terms of the facility, resulting in a remaining unused commitment of \(\$ 55\) million. At June 30, 2005 and June 30, 2004, the weighted average interest rate was \(4.01 \%\) and \(1.91 \%\), respectively. Interest paid for the three months and six months ending June 30, 2005 was approximately \(\$ 146,000\) and \(\$ 275,000\), and for the three months and six months ending June 30, 2004 were approximately \(\$ 71,000\) and \(\$ 146,000\), respectively.

The securitization has a scheduled termination date of April 7, 2006. On July 18, 2005 the Company announced the execution of an amendment to the RPA and execution of an Amended and Restated Credit Agreement (the "Amended Credit Agreement"), which together provide the Company up to \(\$ 200\) million in financing. The funds made available to the Company pursuant to these agreements will be used to fund, in part, the Company's self-tender offer, which was commenced on July 20, 2005, and for general corporate purposes.

The amendment to the RPA is dated as of July 15, 2005. The amended receivables purchase facility increases the purchase limit from \(\$ 70\) million to \(\$ 100\) million. The facility has a commitment fee rate of \(0.50 \%\) and a program fee rate of \(1.0 \%\), which converts to a \(2.0 \%\) fee on the earlier of March 31, 2006 or the date upon which the Purchase, Sale and Transfer Agreement (the "Purchase Agreement") with a wholly-owned subsidiary of Alliance Data Systems ("Alliance"), World Financial Capital Bank ("World Financial") is terminated, should the parties fail to close the Purchase Agreement.

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\section*{BLAIR CORPORATION AND SUBSIDIARIES}
(Unaudited)
June 30, 2005

Liquidity and Sources of Capital - Continued

The Amended Credit Agreement dated as of July 15, 2005 is by, between and amongst Blair, and PNC Capital Markets, Inc. as lead arranger and PNC Bank, N.A. and three other lending institutions. The Amended Credit Agreement provides for \(\$ 100\) million in first and second lien credit facilities consisting of a senior secured first lien revolving credit facility not to exceed \(\$ 75\) million, which matures in five years, and a \(\$ 25\) million senior secured second lien term loan that matures on the earlier of (x) the date of the close of the sale of Blair's receivables and credit receivables pursuant to the Purchase Agreement; or (y) in quarterly payments commencing on July 1, 2006 and terminating on July 1, 2010 . Upon the occurrence of an Event of Default (as such term is defined in the Amended Credit Agreement), PNC and/or the other lending institutions may declare a default of the Amended Credit Agreement and accelerate the loan pursuant to the terms of the Amended Credit Agreement.

The collateral for the revolving credit facility consists of all of Blair's and its subsidiaries assets, including, but not limited to, inventory, equipment, furniture, general intangibles, intellectual property, fixtures, certain real property and improvements, the common stock of Blair's domestic subsidiaries (excluding JLB Service Bank), as well as a negative and double negative pledge on the assets of Blair's direct and indirect foreign subsidiaries. The collateral for the term loan consists of a lien subordinate to the revolving credit facility on all the aforementioned assets. At Blair's option, any loan under the revolving credit facility or term loan shall bear interest at the Euro-Rate (calculated with reference to a LIBOR-based formula in accordance with the Amended Credit Agreement) or a Base Rate (as that term is defined in the Amended Credit Agreement), plus a margin, such margin to be calculated in accordance with a performance based pricing grid in the case of the revolving credit facility and a locked fixed spread in the case of the term loan. Blair is also required to pay a commitment fee, a letter of credit fee and reasonable out-of-pocket expenses pursuant to the Amended Credit Agreement.

As of April 26, 2005 Blair entered into the Purchase Agreement to sell its credit portfolio to World Financial. The sale of the credit portfolio is expected to close prior to the end of the fourth quarter of fiscal 2005, subject to regulatory review and approval and customary closing conditions. Proceeds from the sale are to be used first to repay and terminate Blair's outstanding receivables purchase facility, second to pay any amounts outstanding and extinguish the commitment under the term loan, and any remaining proceeds will be used to reduce the amount, if any, outstanding under the revolving credit facility.

The Company was in compliance with all debt covenants as of June 30, 2005. The Company believes it has adequate financial resources to support anticipated short-term and long-term capital needs and commitments.

The following table and narrative highlight significant changes in cash and cash equivalents for the six months ended June 30, 2005 and 2004.

Net cash provided by operating activities
Net cash used in investing activities
Net cash used in financing activities Effect of exchange rate changes on cash

Net increase in cash and cash equivalents
\begin{tabular}{|c|c|c|}
\hline \[
\begin{array}{r}
\$ 36,641,776 \\
(2,873,364) \\
(2,162,792) \\
(4,128)
\end{array}
\] & \[
\begin{array}{r}
\$ 12,875,920 \\
(2,254,530) \\
(857,948) \\
(1,396)
\end{array}
\] & \[
\begin{array}{r}
\$ 23,765 \\
(618 \\
(1,304
\end{array}
\] \\
\hline \$31,601,492 & \$ 9,762,046 & \$21,839 \\
\hline
\end{tabular}

The \(\$ 31.6\) million increase in cash and cash equivalents is primarily due to favorable cash flow from operations. Net cash provided by operating activities was \(\$ 36.6\) million for the six months ended June 30,2005 , a \(\$ 23.8\) million increase compared to the same period in fiscal 2004 . This increase is primarily attributable to favorable changes in several components of working capital. The primary factors of improved working capital are favorable changes to accounts receivable (\$11.9 million), inventories (\$7.1 million), trade accounts payable and accrued expenses ( \(\$ 9.4\) million) and deferred income taxes (\$1.8 million), offset somewhat by lower provisions for doubtful accounts ( \(\$ 6.7 \mathrm{million}\) ).
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\title{
ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued
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BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

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Liquidity and Sources of Capital - Continued
Anticipated cash requirements during 2005 are primarily to fund the tender offer, capital expenditures and pay dividends. The Company expects to fund 2005 cash requirements with cash generated from operations, cash on hand and borrowings on the recently amended RPA and Amended Credit Agreement.

On July 20, 2005, the Company commenced a self-tender offer at \(\$ 42.00\) per share, for the purchase of approximately 4.4 million shares of its outstanding common stock, or approximately 53\%, at an aggregate price of approximately \(\$ 185\) million. The tender offer will remain open until August 16, 2005, unless it is extended.

Merchandise inventory turnover was 2.46 times at June 30, 2005, 2.61 times at December 31, 2004 and 3.1 times at June 30, 2004. Merchandise inventory as of June 30, 2005 was 9.7\% lower than at December 31, 2004 and \(9.4 \%\) lower than at June 30, 2004. The decrease in merchandise inventories from June 30, 2004 is primarily the result of inventory liquidation efforts associated with the Company's decision to close the Crossing Pointe and Allegheny Trail product lines.

The merchandise inventory levels are net of the Company's reserve for inventory obsolescence. The reserve totaled \(\$ 2.5\) million at June \(30,2005, \$ 3.6\) million at December 31, 2004 and \(\$ 2.2\) million at June 30, 2004. The reduction in the reserve for slow moving inventory is related to actual writedowns associated

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with the Company's decisions to discontinue its Crossing Pointe and the Allegheny Trail product lines, which resulted in one time writedowns of \(\$ 1.8\) million. These writedowns primarily were provided for in the December 31, 2004 obsolescence reserve. Inventory write-offs and write-downs (reductions to below cost) charged against the reserve for obsolescence were \(\$ 2.2\) million in the first six months of 2005 and \(\$ 4.7\) million in the first six months of 2004 . The closing of the Starbrick Outlet Store in January 2004 , accounts for \(\$ 2.4\) million of the write-downs in the first six months of 2004 . These write-downs were primarily provided for in the December 31, 2003 obsolescence reserve. Due to the nonrecurring nature of the write-downs related to the closing of the starbrick Outlet Store, the obsolescence reserve at June 30,2005 was significantly less than the reserve at December 31, 2004. Management believes that the amount of the reserve for obsolescence is appropriate. A monthly provision for obsolete inventory is added to the reserve and expensed to cost of goods sold based on the levels of merchandise inventory and merchandise purchases.

An operating segment is identified as a component of an enterprise for which separate financial information is available for evaluation by the chief decision-maker or decision-making group, in deciding on how to allocate resources and assess performance. The Company operates as one business segment consisting of the Womenswear, Menswear, Home, Crossing Pointe, Allegheny Trail and Store product lines. The Store product line was added in the first quarter of 2004. It was previously included in the Womenswear, Menswear, Home and Crossing Pointe product lines.

The reduction in Crossing Pointe net sales is the result of the discontinuance of the Crossing Pointe catalog title which was completed in March, 2005.

The increase in Allegheny Trail net sales is the result of inventory liquidation efforts associated with the decision to close this product line.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued
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BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

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Liquidity and Sources of Capital - Continued

The following tables illustrate net sales and the percent of net sales and merchandise inventory that each product line represents.
\begin{tabular}{|c|c|c|c|c|}
\hline Product Line & ```
    6/30/05
    Net Sales
(in millions)
``` & Percent of Total Net Sales & ```
    6/30/04
    Net Sales
(in millions)
``` & Percent of Total Net Sales \\
\hline Womenswear & \$146.5 & 64.1 \% & \$ 162.3 & 63.5\% \\
\hline Menswear & 43.9 & 19.2\% & 44.6 & 17.4\% \\
\hline Home & 34.8 & 15.2\% & 33.6 & 13.2\% \\
\hline Crossing Pointe & . 3 & \(0.2 \%\) & 13.1 & 5.1\% \\
\hline
\end{tabular}
\begin{tabular}{lcccc} 
Stores & 1.3 & \(0.6 \%\) & 1.4 & \(0.6 \%\) \\
Allegheny Trail & 1.6 & \(0.7 \%\) & .6 & \(0.2 \%\) \\
& Total & \(\$ 228.4\) & \(100.0 \%\) & \(\$ 255.6\)
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline Product Line & ```
            6/30/05
Merchandise Inventory
    (in millions)
``` & ```
            6/30/04
Merchandise Inventory
    (in millions)
``` \\
\hline Womenswear & \$ 37.5 & \$ 41.8 \\
\hline Menswear & 13.2 & 9.2 \\
\hline Home & 10.3 & 9.2 \\
\hline Crossing Pointe & 0.0 & 4.0 \\
\hline Stores & 0.0 & 0.5 \\
\hline Allegheny Trail & 0.0 & 2.7 \\
\hline Total & \$ 61.0 & \$ 67.4 \\
\hline
\end{tabular}

On April 27, 2005, the Company announced entrance into the Purchase Agreement with World Financial. Pursuant to the Purchase Agreement, the Company's credit portfolio will be sold at par plus a premium. Additionally, on April 27, 2005, the Company and World Financial entered into the Program Agreement having an initial term of ten (10) years. The transaction has been approved by both parties and is expected to close by the end of the fourth quarter of fiscal 2005, subject to regulatory review and approval and customary closing conditions. The accounting treatment for this transaction will result in a significant gain on the sale.

Total consideration received by the Company will be based upon a price equal to the balance of the consumer credit portfolio plus a premium. As of June 30, 2005, the Company's consumer receivables balance was \(\$ 162.2\) million.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS of OPERATIONS - Continued
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BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

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Liquidity and Sources of Capital - Continued

In addition, under terms of the Program Agreement, Alliance will provide services including account acquisition and activation, receivables funding, account authorization, statement generation, marketing services, remittance processing and customer service functions.

After closing, the Company anticipates that the annual impact of the transaction to its income before income taxes will be a net reduction in pre-tax income of \$2 to \(\$ 4\) million, as financial benefits from the Alliance partnership will
partially offset the income historically generated by the credit portfolio prior to divestiture.

The Company currently intends to use the net proceeds from the transaction to pay down the debt incurred to finance the issuer self-tender offer, which commenced on July 20, 2005 and is scheduled to terminate on August 16, 2005, unless it is extended.

The Company has added new facilities, modernized its existing facilities and acquired new cost-saving equipment during the last several years. Capital expenditures for property, plant and equipment totaled \(\$ 3.4\) million during the first six months of 2005 , compared to \(\$ 2.3\) million during the first six months of 2004. Most of the \(\$ 3.4\) million capital expenditures in the first six months of 2005 were attributable to improving the Company's information services capabilities as they support the order fulfillment functions.

Upon review of the Company's inventory liquidation strategy, the Company made the following decisions. In January 2004, the Company closed its outlet store located in Warren, Pennsylvania. This closure was effective at the close of business on January 16, 2004. The Company is considering alternative uses for the building. Evolvement of the Company's inventory liquidation strategy into more rapid and profitable methods of disposing obsolete and excess inventory led to this decision. Over the past three years, package insertions, telephone upsell promotions, sale catalogs and the e-commerce channel have proven to be more successful and profitable in moving inventory than the traditional outlet sales process. The building is a sheet metal warehouse design and the Company has considered the possible impairment of the facility. It is continuing to be used in other areas and maintained in an operating condition. Several options for additional and/or alternative uses are being explored for its future use. For these reasons, management believes the carrying value of the facility is recoverable.

The Blair Warehouse Outlet building in Erie, Pennsylvania is not currently being used by the Company. The Company is seeking prospective buyers for the Erie facility. However, the sales process has taken longer than anticipated and the assets are no longer being classified as Held for Sale in accordance with SFAS No. 144. The building was not depreciated while classified as held for sale. A catch up journal entry was recorded for depreciation expense when the building was moved back to property, plant and equipment in the third quarter of 2004. Management believes the carrying value of the asset, after considering a \(\$ 300,773\) impairment charge taken in 2003 to reduce the value of the asset to its fair value less costs to sell, is deemed to be stated fairly at June 30, 2005. The facility will continue to be depreciated.

Off-Balance Sheet Arrangements

The Company has no off-balance sheet arrangements.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

\title{
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}

June 30, 2005

\section*{Contractual Obligations}

The Company has contractual obligations consisting of capital leases for data processing and telephone equipment, operating leases for buildings, data processing, office and telephone equipment and a line of credit securitization for general liquidity which requires a minimum borrowing level.

\section*{Payments Due By Period}
\begin{tabular}{|c|c|c|c|c|}
\hline Contractual Obligations & Total & Less than 1 year & \begin{tabular}{l}
\(1-3\) \\
years
\end{tabular} & \[
\begin{aligned}
& 4-5 \\
& \text { years }
\end{aligned}
\] \\
\hline \multicolumn{5}{|l|}{Capital Lease} \\
\hline Obligations & \$ 49,838 & \$ 10,779 & \$ 39,059 & \$ -0- \\
\hline Operating Leases & 10,022,045 & 1,588,619 & 5,814,651 & 2,052,500 \\
\hline \multicolumn{5}{|l|}{Unconditional Purchase} \\
\hline \multicolumn{5}{|l|}{Obligations -} \\
\hline \multicolumn{5}{|l|}{Outstanding Letters} \\
\hline of Credit & 18,100,000 & 18,100,000 & -0- & -0- \\
\hline \multicolumn{5}{|l|}{Line of Credit -} \\
\hline Securitization & 15,000,000 & 15,000,000 & -0- & -0- \\
\hline Total & \$43,171,883 & \$34, 699,398 & \$5,853,710 & \$2,052,500 \\
\hline
\end{tabular}

The Company has commercial commitments consisting of a revolving credit facility of \(\$ 40\) million and a receivables securitization of \(\$ 70\) million. At June 30 , 2005, \(\$ 15\) million of undivided interests in the receivables pool has been utilized as required under the terms of the receivables facility.

Amount of Commitment
Expiration Per Period
\begin{tabular}{|c|c|c|c|c|c|}
\hline Other Commercial Commitments & Total Amounts Committed & Less than 1 year & \begin{tabular}{l}
\(1-3\) \\
years
\end{tabular} & \multicolumn{2}{|l|}{\begin{tabular}{l}
\[
4-5
\] \\
years
\end{tabular}} \\
\hline Line of Credit-Revolving effective 9/01/04 & \$40,000,000 & \$ -0- & \$40,000,000 & \$ & -0- \\
\hline Line of Credit-Securitization effective 4/9/03 & 70,000,000 & 70,000,000 & -0- & & -0- \\
\hline Total & \$110,000, 000 & \$70,000,000 & \$40,000, 000 & \$ & -0- \\
\hline
\end{tabular}

On July 18, 2005 the Company announced the execution of an amendment to the RPA and execution of the Amended Credit Agreement, which together provide the Company up to \(\$ 200\) million in financing. The funds made available to the Company pursuant to these agreements being used to fund, in part, the Company's self-tender offer as well as for general corporate purposes. (See "Liquidity and

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Sources of Capital" for details of the Company's credit facilities).
If an event of default should occur, payments and/or maturity of the lines of credit could be accelerated. The Company is not in default and does not expect to be in default of any of the provisions of the credit facilities. (See "Liquidity and Sources of Capital" for details of the Company's credit facilities).

The Company recently declared a quarterly dividend of \(\$ .15\) per share payable on September 15, 2005. The Company has declared dividends for 287 consecutive quarters. It is the Company's present intention to increase its regular quarterly cash dividend to 30 cents per share. This increase will occur subsequent to the successful completion of the previously announced tender offer for 4.4 million shares of its outstanding common stock and the close of the sale of its credit portfolio to Alliance Data Systems that is currently scheduled for the fourth quarter of 2005. The Company will evaluate its dividend practice on an ongoing basis. (See "Future Considerations").

Future cash needs beyond 2005 will be financed by cash flow from operations, available cash on hand, existing borrowing arrangements and, if needed, other financing arrangements that may be available to the Company. However, The Company's current projection of future cash requirements may be affected by numerous factors, including changes in sales volume, operating cost fluctuations and revised capital spending activities.
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\title{
ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued
}

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

\section*{Critical Accounting Policies}

Preparation of the Company's financial statements requires the application of a number of accounting policies, which are described in "Note 1, Significant Accounting Policies" in the "Notes to Consolidated Financial Statements" in the Company's 2004 10-K. The critical accounting policies, which if interpreted differently under different conditions or circumstances could result in material changes to the reported results; deal with properly valuing accounts receivable and inventory. Properly valuing accounts receivable and inventory requires establishing proper reserve and allowance levels, specifically the allowances for doubtful accounts and returns and the reserve for inventory obsolescence. The Company's senior financial management and the Company's auditors review the critical accounting policies and estimates with the Audit Committee of the Board of Directors.

The Company's revenue recognition policy is as follows: Sales (cash, Blair Credit, or third party credit card) are recorded when the merchandise is shipped to the customer in accordance with the provisions of Staff Accounting Bulletin No. 104, Revenue Recognition.

Finance charges on time payment accounts are recognized on an accrual basis of
accounting.
The allowance for doubtful accounts and related items, provision for doubtful accounts and Blair Credit, are discussed in "Results of Operations, " "Liquidity and Sources of Capital" and "Future Considerations". A change in the bad debt rate would cause changes in the provision for doubtful accounts and the allowance for doubtful accounts. Based on the Company's 2004 level of credit sales and finance charges, net income would change by approximately \(\$ 2.3\) million, or \(\$ .27\) per share, from a one percentage point change in the bad debt rate.

The allowance for returns is a deduction from customer accounts receivable. A monthly provision for anticipated returns is recorded as a percentage of gross sales, based upon historical experience. The provision is charged against gross sales to arrive at net sales, and actual returns are charged against the allowance for returns. Returns are generally more predictable as they settle within two-to-three months, but are impacted by season, new products and/or product lines, type of sale (cash, credit card, Blair Credit) and sales mix (prospect/customer). Management believes that the allowance for returns is sufficient to cover the returns that will occur after June 30, 2005 from sales prior to July 1, 2005. A change in the returns rate would cause changes in the provision for returns and the allowance for returns. Based on the Company's 2004 level of sales, net income would change by approximately \(\$ 1.7\) million, or \(\$ .21\) per share, from a one percentage point change in the returns rate.

The reserve for inventory obsolescence and related items, inventory levels and write-downs, are discussed in "Liquidity and Sources of Capital" and "Future Considerations". Management believes that the reserve for inventory obsolescence is sufficient to cover the write-offs that will occur in future years on merchandise in inventory as of June 30, 2005. A change in the obsolescence rate would cause changes in cost of goods sold and the reserve for inventory obsolescence. Based on the Company's 2004 level of merchandise subject to obsolescence, net income would change by approximately \(\$ 1.7\) million, or \(\$ .21\) per share, from a one percentage point change in the obsolescence rate.

The Company's advertising expense policy is as follows: Advertising and shipping supply inventories include printed advertising material and related mailing supplies for promotional mailings, which are generally scheduled to occur within two months. These direct-response advertising costs are then expensed over the period of expected future benefit, generally nine weeks.

At June 30, 2005, the Company had total gross deferred tax assets of \(\$ 15.1\) million. These assets relate principally to asset valuation reserves including bad debts, returns and inventory obsolescence. Based on recent historical earnings performance and current projections, management believes that a valuation allowance is not required against these deferred tax assets, except for the valuation allowance against state net operating losses and the Allegheny Trail inventory obsolescence reserve. The state net operating loss valuation allowance was provided due to its uncertainty of realization based upon the state's net operating loss carryforward rules. The Allegheny Trail inventory obsolescence reserve valuation allowance was provided due to the Company's decision to phase out this business by April 30, 2005.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

\section*{Impact of Inflation and Changing Prices}

Although inflation has moderated in the United States economy, the Company is continually seeking ways to cope with its impact. To the extent permitted by competition, increased costs are passed on to customers by selectively increasing selling prices over a period of time. Historically, profit margins have been pressured by postal and paper rate increases. Paper rates increased \(7 \%\) in the first six months of 2005 and increased 5\% in 2004. Postal rates increased on January 10, 1999, on January 7, 2001, on July 1, 2001 and again on September 30, 2002. Based on recent public communications by the United States Postal Service, it is anticipated that postal rates will not increase again until 2006. The Company spent approximately \(\$ 38.5\) million for postage and delivery services in the first six months of 2005 compared to \(\$ 44.3\) million in the first six months of 2004 . The reduction in postage and delivery costs is related to the lower sales volume and reduced catalog circulation.

The Company principally uses the LIFO method of accounting for its merchandise inventories. Under this method, the cost of products sold reported in the financial statements approximates current costs and thus reduces distortion in reported income due to increasing costs. However, the Company has been experiencing declining merchandise costs and the LIFO reserve has fallen to \(\$ 3.5\) million at June 30, 2005 compared to \(\$ 3.8\) million at December 31, 2004 and \(\$ 4.5\) million at June 30, 2004.

The World Trade Organization members agreed several years ago that starting in January of 2005, quota on imported textile products would be removed. The elimination of this quota has resulted in lower priced textile products from most of the World Trade member countries. Because some member countries did not charge for quota, not all products will experience lower costs. However, in most World Trade member countries, lower prices are anticipated to range between 5\% and \(20 \%\), depending on the item and the country of origin. These lower prices will result in lower landed duty paid prices for American importers.

Property, plant and equipment are continuously being expanded and updated. Major projects are discussed under "Liquidity and Sources of Capital". Assets acquired in prior years may be replaced at higher costs but this will take place over many years. New assets, when acquired, will result in higher depreciation charges, but in many cases, due to technological improvements, savings in operating costs should result. The charges to operations for depreciation represent the allocation of historical costs incurred over past years and are significantly less than if they were based on the current cost of productive capacity being used.

Accounting Pronouncements
On December 16, 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 123 (revised 2004), Share-Based Payment, which is a revision of SFAS No. 123, Accounting for Stock-Based Compensation. SFAS No. \(123(R)\) supersedes Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, and amends SFAS No. 95, Statement of Cash Flows. Generally, the approach in SFAS No. \(123(R)\) is similar to the approach described in SFAS No. 123. However, SFAS No. \(123(R)\) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on fair values. Pro forma disclosure is no longer an alternative. SFAS No. 123(R) must
be adopted no later than January 1, 2006. We expect to adopt SFAS No. 123(R) on January 1, 2006.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

Accounting Pronouncements - continued

As permitted by SFAS No. 123, the Company currently accounts for share-based payments to employees using Opinion 25's intrinsic value method and, as such, generally recognizes no compensation cost for employee stock options. Accordingly, the adoption of SFAS No. \(123(\mathrm{R})\) 's fair value method will have a significant impact on our results of operations, although it will have no impact on our overall financial position. The impact of the adoption of SFAS No. 123(R) cannot be predicted at this time because it will depend on levels of share-based payments granted in the future. However, had we adopted SFAS No. 123 (R) in prior periods, the impact of that standard would have approximated the impact of SFAS No. 123 as described in the disclosure of pro forma net income and earnings per share in Note \(P\) to our consolidated financial statements. SFAS No. 123(R) also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under current literature. This requirement will reduce net operating cash flows and increase net financing cash flows in periods after adoption. While the Company cannot estimate what those amounts will be in the future (because they depend on, among other things, when employees exercise stock options), the amount of operating cash flows recognized in prior periods for such excess tax deductions for the three months and six months ended June 30, 2005 amounted to \(\$ 20,000\) and \(\$ 50,000\), and for the three months and six months ended June 30,2004 amounted to \(\$ 165,000\) and \(\$ 202,000\), respectively.

Future Considerations

The Company is faced with the ever-present challenge of maintaining and expanding its customer file. This involves the acquisition of new customers (prospects), the conversion of new customers to established customers (active repeat buyers) and the retention and/or reactivation of established customers.

These actions are vital in growing the business but are being negatively impacted by increased operating costs, a declining labor pool, increased competition in the retail sector, high levels of consumer debt, varying consumer response rates and an uncertain economy. The preceding factors can also negatively impact the Company's ability to properly value accounts receivable and inventories by making it more difficult to establish proper reserve and allowance levels, specifically, the allowances for doubtful accounts and returns and the reserve for inventory obsolescence.

The Company's marketing strategy includes targeting customers in the "40 to 75, low-to-moderate income" market. Success of the Company's marketing strategy requires investment in database management, digital asset management, campaign
management, financial and operating systems, prospecting programs, catalog marketing, new product lines, telephone call centers, e-commerce, fulfillment operations and the management of credit extension. Management believes that these investments should improve Blair Corporation's position in new and existing markets and provide opportunities for future earnings growth.

The Company announced on May 3, 2004, that it would discontinue circulation of its four year-old Crossing Pointe catalog title in 2005. The Company's intention is to more fully focus new business development efforts on the core Blair brand and its proven appeal to significant market segments. The decision to focus on core operations is based in part on the historical success of the Blair brand and an extensive consumer and brand strategy study undertaken by the company as part of its efforts to enhance profitability and shareholder value. This decision did not have a negative effect on 2004 profitability, and is expected to benefit 2005 performance.

On January 25, 2005, the Company decided to phase out its Allegheny Trail wholesale business. This process was substantially completed by April 30, 2005. The remaining products will be transferred to other existing product lines. This decision is consistent with the Company's intention to more fully focus new business development efforts on the core Blair brand and its proven appeal to significant market segments. The Company has evaluated the impact of phasing out the Allegheny Trail business on all assets associated with this operation. All appropriate reserves have been recorded. This decision did not have a negative effect on 2004 profitability and is not expected to negatively impact 2005 performance.

As of April 26, 2005 Blair entered into the Purchase Agreement to sell its credit portfolio to World Financial. The sale of the credit portfolio is expected to close prior to the end of the fourth quarter of fiscal 2005, subject to regulatory review and approval and customary closing conditions.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - Continued

\author{
BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005
}

Future Considerations - Continued

On July 18, 2005 the Company announced the execution of an amendment to the RPA and execution of the Amended Credit Agreement, which together provide the Company up to \(\$ 200\) million in financing. The funds made available to the Company pursuant to these agreements is being used to fund, in part, the Company's self-tender offer as well as for general corporate purposes.

On July 20, 2005, the Company commenced a self-tender offer at \(\$ 42.00\) per share, for the purchase of approximately 4.4 million shares of its outstanding common, or approximately 53\%, stock at an aggregate price of approximately \(\$ 185\) million. The tender offer will remain open until August 16, 2005, unless it is extended. In part, the Company is financing the self-tender offer with cash on hand supplemented by borrowings on the recently amended RPA and Amended Credit

Agreement.
Requirements adopted by the Securities and Exchange Commission in response to the passage of the Sarbanes-Oxley Act of 2002 require an ongoing review and evaluation of our internal control systems and attestation of these systems by our independent auditors. We will review our internal control procedures and consider further documentation of such procedures that may be necessary in the future on an ongoing basis. While we currently believe we have identified and committed the appropriate resources to meet all of the requirements, there is always a risk inherent in any control system that not all errors or misstatements will be detected. Any improvements in our internal control systems or in documentation of such control systems could be costly to prepare or implement, could divert attention of management of our finance staff, and may cause our operating expenses to increase over the ensuing year.

Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995
Forward-looking statements in this report, including without limitation, statements relating to the Company's plans, strategies, objectives, expectations, intentions and adequacy of resources, are made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995. Words such as "believes", "anticipates", "plans", "expects" and similar expressions are intended to identify forward-looking statements. Any statements contained in this report that are not statements of historical fact may be deemed to be forward-looking statements. Such forward-looking statements are included in, but not limited to, this Item 2.

Investors are cautioned that such forward-looking statements involve risks and uncertainties which could cause actual results to differ materially from those in the forward-looking statements, including without limitation the following: (i) the Company's plans, strategies, objectives, expectations and intentions are subject to change at any time at the discretion of the Company; (ii) the Company's plans and results of operations will be affected by the Company's ability to manage its growth, accounts receivable and inventory; (iii) external factors such as, but not limited to, changes in consumer response rates, changes in consumer credit trends, success of new business lines and increases in postal, paper and printing costs; and (iv) other risks and uncertainties indicated from time to time in the Company's filings with the Securities and Exchange Commission.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
The carrying amounts of cash, customer accounts receivable, accounts payable, and accrued liabilities approximate fair value due to the short-term maturities of these assets and liabilities. The interest rates on the Company's securitized and revolving credit facilities are adjusted regularly to reflect current market rates. Accordingly, the carrying amounts of the Company's borrowings also approximate fair value.

The Company is subject to market interest rate risk from exposure to changes in interest rates based upon its financing, investing and cash management activities. The Company utilizes variable-rate debt to manage its exposure to changes in interest rates. The Company does not expect changes in interest rates to have a material adverse effect on its income or cash flow in 2005. A change of one percentage point in the interest rate would cause a change in interest expense, based on the Company's levels of debt for the years 2004 and 2005, of approximately \(\$ 150,000\) in each year.

ITEM 4. CONTROLS AND PROCEDURES

BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005

ITEM 4. CONTROLS AND PROCEDURES

As of the end of the period covered by this report, based on an evaluation of the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)), each of the Chief Executive Officer and the Chief Financial Officer of the Company has concluded that the Company's disclosure controls and procedures are effective to reasonably ensure that information required to be disclosed by the Company in its Exchange Act reports is recorded, processed, summarized and reported within the applicable time periods specified by the SEC's rules and forms.

There have been no significant changes in the Company's internal controls or in any other factors that materially affected, or are reasonably likely to materially affect, the Company's internal controls, including its internal controls over financial reporting. As a result, no corrective actions with regard to any significant deficiencies or material weaknesses were taken.
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PART II. OTHER INFORMATION

\author{
BLAIR CORPORATION AND SUBSIDIARIES \\ (Unaudited) \\ June 30, 2005
}

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

The Company is from time to time a party to ordinary routine litigation incidental to various aspects of its operations. Management is not currently aware of any litigation that will have a material adverse impact on the Company's financial condition or results of operations.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds Not Applicable.

Item 3. Defaults Upon Senior Securities
Not Applicable.

Item 4. Submission of Matters to a Vote of Security Holders
(a) The Company's Annual Meeting of Stockholders was held April 21, 2005.
(b) At the Annual Meeting of Stockholders, all of the Company's directors were elected at said meeting, as follows:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Steven M. Blair & 5,481,658 & Votes & For, & 2,060,609 & Votes & Withheld \\
\hline Robert D. Crowley & 5,481,208 & Votes & For, & 2,061,059 & Votes & Withheld \\
\hline Harriet Edelman & 6,904,155 & Votes & For, & 638,112 & Votes & Withheld \\
\hline Cynthia A. Fields & 6,901,067 & Votes & For, & 641,200 & Votes & Withheld \\
\hline Bryan J. Flanagan & 5,399,369 & Votes & For, & 2,142,898 & Votes & Withheld \\
\hline John O. Hanna & 6,897,050 & Votes & For, & 645,217 & Votes & Withheld \\
\hline Craig N. Johnson & 6,901,222 & Votes & For, & 641,045 & Votes & Withheld \\
\hline Murray K. McComas & 5,105,263 & Votes & For, & 2,437,004 & Votes & Withheld \\
\hline Thomas P. McKeever & 5,572,153 & Votes & For, & 2,070,114 & Votes & Withheld \\
\hline Ronald L. Ramseyer & 6,896,761 & Votes & For, & 645,506 & Votes & Withheld \\
\hline Michael A. Schuler & 6,913,879 & Votes & For, & 628,388 & Votes & Withheld \\
\hline John E. Zawacki & 5,427,254 & Votes & For, & 2,115,013 & Votes & Withheld \\
\hline
\end{tabular}

As all of the directors of the Company were elected at the Annual Meeting of Stockholders, there are no directors whose term of office as a director continued after the meeting.
(c) The following other matters were voted upon at the meeting, and the following number of affirmative votes and negative votes were cast with respect to each such matter: The reappointment by the Company's Board of Directors of the firm of Ernst \& Young LLP as independent certified public accountants to examine the financial statements and perform the annual audit of the Company for the year ending December 31,2005 was ratified. This matter received 7,480,067 affirmative votes, 55,131 negative votes and 7,069 votes withheld.

\author{
(Unaudited) \\ June 30, 2005
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Item 5. Other Information

Not Applicable.

Item 6. Exhibits
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(a) Exhibits
3.1 Restated Certificate of Incorporation (1)
3.2 Amended and Restated Bylaws of Blair Corporation (2)
4 Specimen Common Stock Certificate (3)
10.1 Stock Accumulation and Deferred Compensation Plan for
Directors (4)
10.2 Blair Corporation 2000 Omnibus Stock Plan (5)
10.3 Blair Credit Agreement (6)
10.4 Amendment No. 2 to Credit Agreement (7)
10.5 Amendment No. 3 to Credit Agreement (8)
10.6 Amendment No. 4 to Credit Agreement (9)
10.7 Amendment No. 5 to Credit Agreement (10)
10.8 Change in Control Severance Agreement-Vice Presidents (11)
10.9 Change in Control Severance Agreement-CEO and Senior
Vice Presidents (12)
10.10 Purchase, Sale and Capital Servicing Transfer Agreement (13)
10.11 Private Label Credit Program Agreement (14)
10.12 Amendment Agreement, dated as of July 15, 2005, which amends
the Receivables Purchase Agreement (15)
10.13 Amended and Restated Credit Agreement, dated as of
July 15, 2005 (16)
1 1 Statement regarding computation of per share earnings (17)
31.1 CEO Certification pursuant to Section 302
31.2 CFO Certification pursuant to Section 302
32.1 CEO Certification pursuant to Section 906
32.2 CFO Certification pursuant to Section 906

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PART II. OTHER INFORMATION - Continued
BLAIR CORPORATION AND SUBSIDIARIES
(Unaudited)
June 30, 2005
Item 6. Exhibits - Continued
(1) Incorporated by reference to Exhibit A to the Quarterly Report on Form \(10-Q\) of the Company filed with the SEC on August 10, 1995 (SEC File No. 1-878).
(2) Incorporated herein by reference to Exhibit 3.2 to the Companies Quarterly Report on Form 10-Q filed with the SEC on August 14, 2003 (SEC File No. 1-878).
(3) Incorporated by reference to Exhibit 4.1 to the Form S-8 Registration Statement filed with the SEC on July 19, 2000 (SEC File No. 333-41770).
(4) Incorporated herein by reference to Exhibit A to the Company's Proxy Statement filed with the SEC on March 20, 1998 (SEC File No. 1-878).
(5) Incorporated herein by reference to Exhibit A to the Company's Proxy Statement filed with the SEC on March 17, 2000 (SEC File No. 1-878).
(6) Incorporated herein by reference to Exhibit 99.1 to the Company's Form 8-K filed with the SEC on January 9, 2002 (SEC File No. 1-878).
(7) Incorporated by reference to Exhibit 10.4 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on August 8, 2003 (SEC File No. 1-878). Certain schedules to the Agreement have been omitted.
(8) Incorporated by reference to Exhibit 10.5 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on November 9, 2004 (SEC File No. 1-878). Certain schedules to the Agreement have been omitted.
(9) Incorporated by reference to Exhibit 10.6 to the Annual Report on Form \(10-\mathrm{K}\) of the Company filed with the SEC on March 1, 2005 (SEC File No. 1-878). Certain schedules to the Agreement have been omitted.
(10) Incorporated by reference to Exhibit 10.7 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on May 6, 2005 (SEC File No. 1-878). Certain schedules to the Agreement have been omitted.
(11) Incorporated by reference to Exhibit 10.6 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on November 9, 2004 (SEC File No. 1-878).
(12) Incorporated by reference to Exhibit 10.7 to the Quarterly Report on Form 10-Q of the Company filed with the SEC on November 9, 2004 (SEC File No. 1-878).
(13) Incorporated herein by reference to Exhibit 10.1 to the Company's Form 8-K filed with the SEC on April 27, 2005 (SEC File No. 1-878). Certain schedules to the agreement have been omitted.
(14) Incorporated herein by reference to Exhibit 10.2 to the Company's Form 8-K filed with the SEC on April 27, 2005 (SEC File No. 1-878). Certain schedules to the agreement have been omitted.
(15) Incorporated herein by reference to (b) (i) to the Company's Schedule TO filed with the SEC on July 20, 2005 (SEC File No. 1-878). Certain schedules to the agreement have been omitted.
(16) Incorporated herein by reference to (b) (ii) to the Company's Schedule TO filed with the SEC on July 20, 2005 (SEC File No. 1-878). Certain schedules to the agreement have been omitted.
(17) Incorporated by reference to Note \(V\) of the financial statements included herein.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

\section*{BLAIR CORPORATION}
(Registrant)
Date: August 4, 2005


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I, John E. Zawacki, certify that:
1. I have reviewed this quarterly report on Form 10-Q of Blair Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

\section*{CERTIFICATION}

I, Bryan J. Flanagan, certify that:
1. I have reviewed this quarterly report on Form 10-Q of Blair Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules \(13 a-15(e)\) and \(15 d-15(e))\) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

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a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

\author{
BRYAN J. FLANAGAN \\ ------------------------- \\ BRYAN J. FLANAGAN \\ Senior Vice President and Chief Financial Officer
}
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Exhibit 32.1

\author{
CERTIFICATION PURSUANT TO \\ 18 U.S.C. SECTION 1350, \\ AS ADOPTED PURSUANT TO \\ SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002
}

In connection with the Quarterly Report of Blair Corporation (the "Company") on Form 10-Q for the period ended June 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, John E. Zawacki, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350 , as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) The Report fully complies with the requirements of Section \(13(a)\) or \(15(d)\) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: August 4, 2005
JOHN E. ZAWACKI
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JOHN E. ZAWACKI
JOHN E. ZAWACKI
President and
Chief Executive Officer

A signed original of this written statement required by Section 906 , or other

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document authentication, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Blair Corporation and will be retained by Blair Corporation and furnished to the Securities and Exchange Commission or its staff upon request.
\[
-44-
\]

Exhibit 32.2
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    CERTIFICATION PURSUANT TO
    18 U.S.C. SECTION 1350,
    AS ADOPTED PURSUANT TO
    SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

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In connection with the Quarterly Report of Blair Corporation (the "Company") on Form 10-Q for the period ended June 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Bryan J. Flanagan, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) The Report fully complies with the requirements of Section \(13(a)\) or \(15(d)\) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.
BRYAN J. FLANAGAN
BRYAN J. FLANAGAN
Senior Vice President and
Chief Financial Officer

A signed original of this written statement required by Section 906, or other document authentication, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Blair Corporation and will be retained by Blair Corporation and furnished to the Securities and Exchange Commission or its staff upon request.```

