

ALLERGAN INC
Form 10-Q
May 07, 2013

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended March 31, 2013

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 1-10269
Allergan, Inc.
(Exact Name of Registrant as Specified in its Charter)

Delaware 95-1622442
(State or Other Jurisdiction of Incorporation or Organization) (I.R.S. Employer Identification No.)

2525 Dupont Drive 92612
Irvine, California (Zip Code)
(Address of Principal Executive Offices)
(714) 246-4500
(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

As of May 2, 2013, there were 307,554,060 shares of common stock outstanding (including 11,153,644 shares held in treasury).

ALLERGAN, INC.
 FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2013
 INDEX

	Page
<u>PART I — FINANCIAL INFORMATION</u>	
<u>Item 1 — Financial Statements</u>	
(A) <u>Unaudited Condensed Consolidated Statements of Earnings — Three Months Ended March 31, 2013 and March 31, 2012</u>	3
(B) <u>Unaudited Condensed Consolidated Statements of Comprehensive Income (Loss) — Three Months Ended March 31, 2013 and March 31, 2012</u>	4
(C) <u>Unaudited Condensed Consolidated Balance Sheets — March 31, 2013 and December 31, 2012</u>	5
(D) <u>Unaudited Condensed Consolidated Statements of Cash Flows — Three Months Ended March 31, 2013 and March 31, 2012</u>	6
(E) <u>Notes to Unaudited Condensed Consolidated Financial Statements</u>	7
<u>Item 2 — Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	27
<u>Item 3 — Quantitative and Qualitative Disclosures About Market Risk</u>	45
<u>Item 4 — Controls and Procedures</u>	49
<u>PART II — OTHER INFORMATION</u>	
<u>Item 1 — Legal Proceedings</u>	50
<u>Item 1A — Risk Factors</u>	50
<u>Item 2 — Unregistered Sales of Equity Securities and Use of Proceeds</u>	50
<u>Item 3 — Defaults Upon Senior Securities</u>	50
<u>Item 4 — Mine Safety Disclosures</u>	50
<u>Item 5 — Other Information</u>	50
<u>Item 6 — Exhibits</u>	50
<u>SIGNATURE</u>	51
<u>EXHIBIT INDEX</u>	52

Table of Contents

PART I — FINANCIAL INFORMATION

Item 1. Financial Statements

ALLERGAN, INC.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

(in millions, except per share amounts)

	Three Months Ended	
	March 31, 2013	March 31, 2012
Revenues:		
Product net sales	\$1,432.5	\$1,321.7
Other revenues	27.1	26.2
Total revenues	1,459.6	1,347.9
Operating costs and expenses:		
Cost of sales (excludes amortization of intangible assets)	199.9	190.0
Selling, general and administrative	604.8	564.8
Research and development	248.8	220.0
Amortization of intangible assets	30.7	21.3
Restructuring charges	4.3	—
Operating income	371.1	351.8
Non-operating income (expense):		
Interest income	1.6	1.2
Interest expense	(17.4) (15.8
Other, net	(8.7) (15.0
	(24.5) (29.6
Earnings from continuing operations before income taxes	346.6	322.2
Provision for income taxes	73.6	93.8
Earnings from continuing operations	273.0	228.4
Discontinued operations:		
Earnings from discontinued operations, net of applicable income tax expense of \$0.0 million and \$0.7 million, respectively	0.4	1.9
Expected loss on sale of discontinued operations, net of applicable income tax benefit of \$87.2 million	(259.0) —
Discontinued operations	(258.6) 1.9
Net earnings	14.4	230.3
Net earnings attributable to noncontrolling interest	1.9	0.5
Net earnings attributable to Allergan, Inc.	\$12.5	\$229.8
Basic earnings per share attributable to Allergan, Inc. stockholders:		
Continuing operations	\$0.91	\$0.75
Discontinued operations	(0.87) 0.01

Edgar Filing: ALLERGAN INC - Form 10-Q

Net basic earnings per share attributable to Allergan, Inc. stockholders	\$0.04	\$0.76
Diluted earnings per share attributable to Allergan, Inc. stockholders:		
Continuing operations	\$0.89	\$0.74
Discontinued operations	(0.85) —
Net diluted earnings per share attributable to Allergan, Inc. stockholders	\$0.04	\$0.74

See accompanying notes to unaudited condensed consolidated financial statements.

3

Table of Contents

ALLERGAN, INC.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(in millions)

	Three Months Ended	
	March 31, 2013	March 31, 2012
Net earnings	\$14.4	\$230.3
Other comprehensive income (loss), net of tax:		
Foreign currency translation adjustments	(21.9) 23.6
Amortization of deferred holding gains on derivatives designated as cash flow hedges included in net earnings, net of income tax benefit of \$0.2 million and \$0.1 million for the three months ended March 31, 2013 and 2012, respectively	(0.2) (0.2
Other comprehensive (loss) income	(22.1) 23.4
Total comprehensive (loss) income	(7.7) 253.7
Comprehensive income attributable to noncontrolling interest	1.2	1.0
Comprehensive (loss) income attributable to Allergan, Inc.	\$(8.9) \$252.7
See accompanying notes to unaudited condensed consolidated financial statements.		

Table of Contents

ALLERGAN, INC.

UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

(in millions, except share data)

	March 31, 2013	December 31, 2012
ASSETS		
Current assets:		
Cash and equivalents	\$2,198.8	\$ 2,701.8
Short-term investments	50.0	260.6
Trade receivables, net	887.9	739.0
Inventories	269.2	272.3
Other current assets	508.9	448.6
Assets held for sale	154.7	512.6
Total current assets	4,069.5	4,934.9
Investments and other assets	193.2	192.1
Deferred tax assets	74.9	206.9
Property, plant and equipment, net	853.9	851.5
Goodwill	2,313.2	2,133.8
Intangibles, net	1,745.8	860.1
Total assets	\$9,250.5	\$ 9,179.3
LIABILITIES AND EQUITY		
Current liabilities:		
Notes payable	\$57.2	\$ 48.8
Accounts payable	218.5	232.2
Accrued compensation	156.5	222.4
Other accrued expenses	624.6	586.8
Liabilities held for sale	4.7	5.3
Total current liabilities	1,061.5	1,095.5
Long-term debt	2,107.7	1,512.4
Other liabilities	718.9	708.8
Commitments and contingencies		
Equity:		
Allergan, Inc. stockholders' equity:		
Preferred stock, \$.01 par value; authorized 5,000,000 shares; none issued	—	—
Common stock, \$.01 par value; authorized 500,000,000 shares; issued 307,553,560 shares as of March 31, 2013 and 307,537,860 shares as of December 31, 2012	3.1	3.1
Additional paid-in capital	2,951.2	2,900.6
Accumulated other comprehensive loss	(265.9)	(244.6)
Retained earnings	3,761.9	3,832.1
	6,450.3	6,491.2
Less treasury stock, at cost (11,280,680 shares as of March 31, 2013 and 7,213,757 shares as of December 31, 2012)	(1,113.2)	(654.1)
Total stockholders' equity	5,337.1	5,837.1
Noncontrolling interest	25.3	25.5
Total equity	5,362.4	5,862.6
Total liabilities and equity	\$9,250.5	\$ 9,179.3

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

ALLERGAN, INC.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in millions)

	Three Months Ended	
	March 31,	March 31,
	2013	2012
Cash flows from operating activities:		
Net earnings	\$14.4	\$230.3
Non-cash items included in net earnings:		
Depreciation and amortization	73.1	62.7
Amortization of original issue discount and debt issuance costs	0.5	0.5
Amortization of net realized gain on interest rate swaps	(3.6)	(0.3)
Deferred income tax benefit	(88.7)	(2.6)
Loss on disposal and impairment of assets	0.5	0.1
Unrealized (gain) loss on derivative instruments	(1.3)	12.5
Expense of share-based compensation plans	29.0	26.0
Expected loss on sale of discontinued operations	346.2	—
Expense from changes in fair value of contingent consideration	5.8	0.6
Restructuring charges	4.3	—
Loss on investment	3.7	—
Changes in operating assets and liabilities:		
Trade receivables	(152.8)	(124.1)
Inventories	0.1	(4.5)
Other current assets	7.8	8.3
Other non-current assets	(3.3)	(5.9)
Accounts payable	(28.5)	4.5
Accrued expenses	(66.3)	(18.6)
Income taxes	(36.6)	11.2
Other liabilities	15.3	8.2
Net cash provided by operating activities	119.6	208.9
Cash flows from investing activities:		
Purchases of short-term investments	(50.0)	(219.9)
Acquisitions, net of cash acquired	(871.4)	(3.1)
Additions to property, plant and equipment	(23.7)	(23.1)
Additions to capitalized software	(2.7)	(1.7)
Additions to intangible assets	(0.3)	—
Proceeds from maturities of short-term investments	260.6	50.0
Proceeds from sale of property, plant and equipment	0.1	0.3
Net cash used in investing activities	(687.4)	(197.5)
Cash flows from financing activities:		
Dividends to stockholders	(14.9)	(15.2)
Payments to acquire treasury stock	(648.4)	(216.9)
Payments of contingent consideration	(10.1)	(5.1)
Debt issuance costs	(3.7)	—
Proceeds from issuance of senior notes, net of discount	598.5	—
Net borrowings of notes payable	8.4	3.8

Edgar Filing: ALLERGAN INC - Form 10-Q

Sale of stock to employees	112.2	87.1
Excess tax benefits from share-based compensation	30.8	14.9
Net cash provided by (used in) financing activities	72.8	(131.4)
Effect of exchange rate changes on cash and equivalents	(8.0)	5.6
Net decrease in cash and equivalents	(503.0)	(114.4)
Cash and equivalents at beginning of period	2,701.8	2,406.1
Cash and equivalents at end of period	\$2,198.8	\$2,291.7
Supplemental disclosure of cash flow information		
Cash paid for:		
Interest, net of amount capitalized	\$11.9	\$12.9
Income taxes, net of refunds	\$77.3	\$67.0
See accompanying notes to unaudited condensed consolidated financial statements.		

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1: Basis of Presentation

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments necessary (consisting only of normal recurring accruals) to present fairly the financial information contained therein. These statements do not include all disclosures required by accounting principles generally accepted in the United States of America (GAAP) for annual periods and should be read in conjunction with the Company's audited consolidated financial statements and related notes for the year ended December 31, 2012. The Company prepared the unaudited condensed consolidated financial statements following the requirements of the U.S. Securities and Exchange Commission for interim reporting. As permitted under those rules, certain footnotes or other financial information that are normally required by GAAP can be condensed or omitted. The results of operations for the three month period ended March 31, 2013 are not necessarily indicative of the results to be expected for the year ending December 31, 2013 or any other period(s).

Reclassifications

Certain reclassifications of prior year amounts have been made to conform with the current year presentation. The Company has completed its previously announced review of strategic options for maximizing the value of its obesity intervention business, and has formally committed to pursue a sale of that business unit. Accordingly, beginning in the first quarter of 2013, the Company has reported the financial results from that business unit as discontinued operations in the consolidated statement of earnings and has classified the related assets and liabilities as held for sale in the consolidated balance sheet. The prior period consolidated statement of earnings and consolidated balance sheet as of December 31, 2012 have been retrospectively revised to reflect the obesity intervention business unit as discontinued operations and the related assets and liabilities as held for sale.

Recently Adopted Accounting Standards

In February 2013, the Financial Accounting Standards Board (FASB) issued an accounting standards update that requires an entity to report the effect of significant reclassifications out of accumulated other comprehensive income on the respective line items in net income if the amounts are required to be reclassified in their entirety to net income. For other amounts that are not required to be reclassified in their entirety to net income in the same reporting period, an entity is required to cross-reference to other disclosures that provide additional detail about those amounts. This guidance became effective for reporting periods beginning after December 15, 2012, with early adoption permitted. The Company adopted the provisions of the guidance in the first quarter of 2013 and had no significant reclassifications out of accumulated other comprehensive income to net income during the first quarter of 2013. In July 2012, the FASB issued an accounting standards update that gives an entity the option to first assess qualitative factors to determine whether it is more likely than not that an indefinite-lived intangible asset is impaired. If, after assessing the totality of events and circumstances, an entity concludes that it is not more likely than not that the indefinite-lived intangible asset is impaired, then the entity is not required to take further action. This guidance became effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012, with early adoption permitted. The Company adopted the provisions of the guidance in the first quarter of 2013. The adoption did not have a material impact on the Company's consolidated financial statements.

New Accounting Standards Not Yet Adopted

In March 2013, the FASB issued an accounting standards update that provides guidance on the accounting for the cumulative translation adjustment (CTA) upon derecognition of certain subsidiaries or groups of assets within a foreign entity or of an investment in a foreign entity. Under this guidance, an entity should recognize the CTA in earnings based on meeting certain criteria, including when it ceases to have a controlling financial interest in a subsidiary or group of assets within a consolidated foreign entity or upon a sale or transfer that results in the complete or substantially complete liquidation of the foreign entity in which the subsidiary or group of assets resides. This guidance will be effective for fiscal years beginning on or after December 15, 2013, which will be the Company's fiscal year 2014, with early adoption permitted. The Company currently does not expect the adoption of the guidance will have a material impact on the Company's consolidated financial statements.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Note 2: Acquisitions and Collaborations

MAP Acquisition

On March 1, 2013, the Company completed the acquisition of MAP Pharmaceuticals, Inc. (MAP), a biopharmaceutical company based in the United States focused on developing and commercializing new therapies in neurology, including Levadex[®], an orally inhaled drug for the potential acute treatment of migraine in adults, for an aggregate purchase price of approximately \$871.7 million, net of cash acquired. The acquisition was funded from a combination of current cash and equivalents and short-term investments.

The Company recognized tangible and intangible assets acquired and liabilities assumed in connection with the MAP acquisition based on their estimated fair values at the acquisition date. The excess of the purchase price over the fair value of net assets acquired was recognized as goodwill. The goodwill acquired in the MAP acquisition is not deductible for federal income tax purposes. In connection with the acquisition, the Company acquired assets with a fair value of \$1,234.9 million, consisting of current assets of \$2.3 million, property, plant and equipment of \$7.7 million, other non-current assets of \$0.3 million, deferred tax assets of \$136.5 million, intangible assets of \$915.6 million and goodwill of \$172.5 million, and assumed liabilities of \$363.2 million, consisting of current liabilities of \$27.4 million and deferred tax liabilities of \$335.8 million.

The intangible assets consist of an in-process research and development asset of \$683.5 million associated with Levadex[®], which is currently under review with the U.S. Food and Drug Administration (FDA), and a core technology asset of \$232.1 million associated with MAP's proprietary Tempo[®] delivery system that has an estimated useful life of 15 years.

Goodwill represents the excess of the MAP purchase price over the sum of the amounts assigned to assets acquired less liabilities assumed. The MAP acquisition broadens the Company's product offering for the treatment of migraine headaches and MAP's proprietary drug particle and inhalation technology provides the potential for new product development opportunities, which the Company believes support the amount of goodwill recognized as a result of the purchase price paid for MAP, in relation to other acquired tangible and intangible assets.

SkinMedica Acquisition

On December 19, 2012, the Company completed the acquisition of SkinMedica, Inc. (SkinMedica), a privately-held aesthetics skin care company based in the United States focused on developing and commercializing products that improve the appearance of skin, for an upfront payment of \$346.1 million, net of cash acquired. The Company may also be required to pay up to an additional \$25.0 million, contingent upon acquired products achieving certain sales milestones. The estimated fair value of the contingent consideration as of the acquisition date was \$2.2 million. The acquisition was funded from the Company's cash and equivalents balances.

The Company recognized tangible and intangible assets acquired, liabilities assumed and the contingent consideration liability in connection with the SkinMedica acquisition based on their estimated fair values at the acquisition date. The excess of the purchase price over the fair value of net assets acquired was recognized as goodwill. The goodwill acquired in the SkinMedica acquisition is not deductible for federal income tax purposes. In connection with the acquisition, the Company acquired assets with a fair value of \$435.3 million, consisting of current assets of \$30.2 million, property, plant and equipment of \$6.6 million, deferred tax assets of \$43.2 million, intangible assets of \$200.9 million and goodwill of \$154.4 million, and assumed liabilities of \$87.0 million, consisting of current liabilities of \$11.2 million and deferred tax liabilities of \$75.8 million. As of March 31, 2013, the total estimated fair value of the contingent consideration of \$2.2 million was included in "Other liabilities."

The intangible assets consist of developed technology, customer relationships, trademarks and an in-process research and development asset. Acquired developed technology assets consist of the currently marketed SkinMedica[®] family of products, including the TNS (Tissue Nutrient Solution) products, Vaniqa[®], Lytera[™] and scar recovery gel. The amounts assigned to each class of intangible assets and the related weighted average amortization periods are summarized in the following table:

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

	Value of Intangible Assets Acquired (in millions)	Weighted Average Amortization Period (in years)
Developed technology	\$87.5	10.6
Customer relationships	50.6	2.7
Trademarks	62.5	15.0
In-process research and development	0.3	—
	\$200.9	

Goodwill represents the excess of the SkinMedica purchase price over the sum of the amounts assigned to assets acquired less liabilities assumed. The SkinMedica acquisition complements the Company's existing facial aesthetics business and enables the Company to take a leadership position in the growing physician-dispensed topical aesthetics skin care market and to create certain sales and marketing operating synergies, which the Company believes support the amount of goodwill recognized as a result of the purchase price paid for SkinMedica, in relation to other acquired tangible and intangible assets.

Purchase of Distributor's Business in Russia

On February 1, 2012, the Company terminated its existing distributor agreement in Russia and completed the purchase from its distributor of all assets related to the selling and distribution of the Company's products in Russia. The termination of the existing distributor agreement and purchase of the commercial assets enabled the Company to initiate direct operations for its medical aesthetics and neurosciences businesses in Russia.

The purchase of the commercial assets was accounted for as a business combination. In connection with the purchase of the assets, the Company paid \$3.1 million, net of a \$6.6 million pre-existing net receivable from the distributor, and is also required to pay additional contingent consideration based on certain contractual obligations of the former distributor over a two year period from the acquisition date. The estimated fair value of the contingent consideration as of the acquisition date was \$4.7 million. The Company acquired assets with a fair value of \$14.4 million, consisting of inventories of \$2.0 million, intangible assets of \$8.6 million and goodwill of \$3.8 million. No liabilities were assumed in connection with the purchase. The intangible assets relate to customer relationships that have an estimated useful life of three years and other contractual rights that have an estimated useful life of two years. As of March 31, 2013, the total estimated fair value of the contingent consideration of \$1.9 million was included in "Other accrued expenses."

The Company believes that the fair values assigned to the assets acquired, liabilities assumed and the contingent consideration liabilities were based on reasonable assumptions. The Company's fair value estimates may change during the allowable measurement period, which is up to one year from the acquisition date, if additional information becomes available.

Molecular Partners AG Collaboration

On August 21, 2012, the Company announced that it entered into two separate agreements with Molecular Partners AG to discover, develop, and commercialize proprietary therapeutic DARPin[®] products for the treatment of serious ophthalmic diseases. The first agreement is an exclusive license agreement for the design, development and commercialization of a potent dual anti-VEGF-A/PDGF-B DARPin[®] (MP0260) and its corresponding backups for the treatment of exudative (wet) age-related macular degeneration and related conditions. The second agreement is an exclusive discovery alliance agreement under which the parties are collaborating to design and develop DARPin[®] products against selected targets that are implicated in causing serious diseases of the eye. Under the terms of the agreements, the Company made combined upfront payments of \$62.5 million to Molecular Partners AG in August 2012, which were recorded as research and development (R&D) expense in the third quarter of 2012 because the technology has not yet achieved regulatory approval. The terms of the agreements also include potential future

development, regulatory and sales milestone payments to Molecular Partners AG of up to \$1.4 billion, as well as potential future royalty payments.

On May 4, 2011, the Company announced a license agreement with Molecular Partners AG pursuant to which the Company obtained exclusive global rights in the field of ophthalmology for MP0112, a Phase II proprietary therapeutic anti-VEGF DARPIn[®] protein under investigation for the treatment of retinal diseases. Under the terms of the agreement, the Company made a \$45.0 million upfront payment to Molecular Partners AG. The terms of the agreement also include potential future development, regulatory and sales milestone payments to Molecular Partners AG of up to \$375.0 million, as well as potential future royalty payments.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Other Collaborations

In March 2010, the Company and Serenity Pharmaceuticals, LLC (Serenity) entered into an agreement for the license, development and commercialization of a Phase III investigational drug currently in clinical development for the treatment of nocturia, a common urological disorder in adults characterized by frequent urination at night time. In conjunction with the agreement, the Company made an upfront payment to Serenity of \$43.0 million. In December 2010, the Company and Serenity executed a letter agreement which specified terms and conditions governing additional development activities for a new Phase III trial which were not set forth in the original agreement. Under the letter agreement, the Company agreed to share 50% of the cost of additional development activities for the new Phase III trial. Since the Company is providing a significant amount of the funding for the new Phase III trial, it determined that Serenity is a variable interest entity (VIE). However, the Company determined that it is not the primary beneficiary of the VIE because it does not possess the power to direct Serenity's research and development activities, which are the activities that most significantly impact Serenity's economic performance. The Company's maximum future exposure to loss is the Company's share of additional development activities.

As of March 31, 2013, the Company has aggregate potential future milestone receipts of approximately \$86.0 million for the achievement of development, regulatory and sales milestones in connection with certain collaboration agreements. Due to the challenges associated with developing and obtaining approval for pharmaceutical products, there is substantial uncertainty whether any of the future milestones will be achieved. The Company evaluates whether milestone payments are substantive based on the facts and circumstances associated with each milestone payment.

Note 3: Discontinued Operations

On February 1, 2013, the Company completed its previously announced review of strategic options for maximizing the value of its obesity intervention business, and formally committed to pursue a sale of that business unit.

Accordingly, the Company has begun to consider offers for the sale of that business unit and currently expects to execute a signed agreement by the middle of 2013. As a result of the Company's approved plan to pursue a sale of its obesity intervention business unit, beginning in the first quarter of 2013, the Company has reported the financial results from that business unit in discontinued operations in its consolidated statement of earnings and has classified the related assets and liabilities as held for sale in its consolidated balance sheet. The prior period consolidated statement of earnings and consolidated balance sheet as of December 31, 2012 have been retrospectively revised to reflect the obesity intervention business unit as discontinued operations and the related assets and liabilities as held for sale.

The results of operations from discontinued operations presented below include certain allocations that management believes fairly reflect the utilization of services provided to the obesity intervention business. The allocations do not include amounts related to general corporate administrative expenses or interest expense. Therefore, the results of operations from the obesity intervention business unit do not necessarily reflect what the results of operations would have been had the business operated as a stand-alone entity.

The following table summarizes the results of operations from discontinued operations:

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Product net sales	\$33.3	\$44.0
Operating costs and expenses:		
Cost of sales (excludes amortization of intangible assets)	5.3	5.8
Selling, general and administrative	15.8	20.3
Research and development	1.5	5.0

Edgar Filing: ALLERGAN INC - Form 10-Q

Amortization of intangible assets	10.3	10.3
Earnings from discontinued operations before income taxes	\$0.4	\$2.6
Earnings from discontinued operations, net of income taxes	\$0.4	\$1.9

10

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

In the first quarter of 2013, the Company also reported a separate estimated pre-tax disposal loss of \$346.2 million (\$259.0 million after tax) related to the obesity intervention business unit from the write-down of the net assets held for sale to their estimated fair value less costs to sell. The net assets held for sale include a portion of the Company's medical devices reporting unit's goodwill allocated to the obesity intervention business based on the relative fair value of that business to the portion of the medical devices reporting unit that the Company will retain. The Company determined the estimated fair value of the net assets held for sale based on a range of indicative purchase prices received from prospective buyers participating in an orderly sales process. The estimated fair value is subject to change based on continuing negotiations between the prospective buyers and the Company. This estimated fair value measurement is categorized within Level 3 of the fair value hierarchy. During the first quarter of 2013, the Company tested the remaining goodwill of the medical devices reporting unit for impairment and concluded that no impairment was indicated.

The following table summarizes the assets and liabilities held for sale related to the Company's obesity intervention business unit as of March 31, 2013 and December 31, 2012:

	March 31, 2013	December 31, 2012
	(in millions)	
Assets:		
Trade receivables, net	\$23.2	\$ 25.2
Inventories	11.2	10.6
Property, plant and equipment, net	1.4	1.4
Goodwill	105.7	105.7
Intangibles, net	358.7	369.0
Other assets	0.7	0.7
Valuation allowance	(346.2) —
Total assets held for sale	\$154.7	\$ 512.6
Liabilities:		
Accounts payable	\$0.9	\$ 0.9
Accrued expenses	3.5	4.1
Other liabilities	0.3	0.3
Total liabilities held for sale	\$4.7	\$ 5.3

Note 4: Restructuring Charges and Integration Costs

In connection with the March 2013 acquisition of MAP and the December 2012 acquisition of SkinMedica, the Company initiated restructuring activities to integrate the operations of the two acquired businesses with the Company's operations and to capture synergies through the centralization of certain research and development, general and administrative and commercial functions. In the first quarter of 2013, the Company recorded \$4.3 million of restructuring charges, primarily related to employee severance and other one-time termination benefits for approximately 60 people.

Included in the three month periods ended March 31, 2013 and 2012 are \$11.4 million and \$0.5 million, respectively, of SG&A expenses related to transaction and integration costs associated with the purchase of various businesses. For the three month period ended March 31, 2013, these costs primarily consist of investment banking and legal fees.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Note 5: Intangibles and Goodwill

Intangibles

At March 31, 2013 and December 31, 2012, the components of intangibles and certain other related information were as follows:

	March 31, 2013			December 31, 2012		
	Gross Amount (in millions)	Accumulated Amortization	Weighted Average Amortization Period (in years)	Gross Amount (in millions)	Accumulated Amortization	Weighted Average Amortization Period (in years)
Amortizable Intangible Assets:						
Developed technology	\$642.5	\$(297.2)	11.1	\$644.2	\$(284.5)	11.1
Customer relationships	54.4	(6.3)	2.7	54.5	(1.2)	2.7
Licensing	186.3	(163.0)	9.3	185.9	(157.8)	9.3
Trademarks	89.7	(26.4)	12.4	87.9	(25.3)	12.3
Core technology	324.8	(48.9)	14.8	93.8	(46.5)	14.4
Other	43.1	(16.0)	6.4	43.9	(14.1)	6.4
	1,340.8	(557.8)	11.3	1,110.2	(529.4)	10.6
Unamortizable Intangible Assets:						
In-process research and development	962.8	—		279.3	—	
	\$2,303.6	\$(557.8)		\$1,389.5	\$(529.4)	

Developed technology consists primarily of current product offerings, primarily breast aesthetics products, dermal fillers, skin care products and eye care products acquired in connection with business combinations, asset acquisitions and initial licensing transactions for products previously approved for marketing. Customer relationship assets consist of the estimated value of relationships with customers acquired in connection with business combinations. Licensing assets consist primarily of capitalized payments to third party licensors related to the achievement of regulatory approvals to commercialize products in specified markets and up-front payments associated with royalty obligations for products that have achieved regulatory approval for marketing. Core technology consists of a drug delivery technology acquired in connection with the Company's 2013 acquisition of MAP, proprietary technology associated with silicone gel breast implants acquired in connection with the Company's 2006 acquisition of Inamed Corporation, dermal filler technology acquired in connection with the Company's 2007 acquisition of Groupe Corneal Laboratoires and a drug delivery technology acquired in connection with the Company's 2003 acquisition of Oculex Pharmaceuticals, Inc. Other intangible assets consist primarily of acquired product registration rights, distributor relationships, distribution rights, government permits and non-compete agreements. The in-process research and development assets consist primarily of an orally inhaled drug for the potential acute treatment of migraine in adults acquired in connection with the Company's 2013 acquisition of MAP, a novel compound to treat erythema associated with rosacea acquired in connection with the Company's 2011 acquisition of Vicept Therapeutics, Inc. that is currently under development and an intangible asset associated with technology acquired in connection with the Company's 2011 acquisition of Alacer Biomedical, Inc. that is not yet commercialized.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The following table provides amortization expense by major categories of intangible assets for the three month periods ended March 31, 2013 and 2012, respectively:

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Developed technology	\$14.3	\$12.3
Customer relationships	5.1	0.2
Licensing	5.2	5.1
Trademarks	1.1	0.1
Core technology	2.9	1.6
Other	2.1	2.0
	\$30.7	\$21.3

Amortization expense related to acquired intangible assets generally benefits multiple business functions within the Company, such as the Company's ability to sell, manufacture, research, market and distribute products, compounds and intellectual property. The amount of amortization expense excluded from cost of sales consists primarily of amounts amortized with respect to developed technology and licensing intangible assets.

Estimated amortization expense is \$117.1 million for 2013, \$112.7 million for 2014, \$99.2 million for 2015, \$77.3 million for 2016 and \$56.7 million for 2017.

Goodwill

Changes in the carrying amount of goodwill by operating segment through March 31, 2013 were as follows:

	Specialty Pharmaceuticals	Medical Devices	Total
	(in millions)		
Balance at December 31, 2012	\$299.8	\$1,834.0	\$2,133.8
MAP acquisition	172.5	—	172.5
Foreign exchange translation effects and other	9.7	(2.8) 6.9
Balance at March 31, 2013	\$482.0	\$1,831.2	\$2,313.2

Note 6: Inventories

Components of inventories were:

	March 31, 2013	December 31, 2012
	(in millions)	
Finished products	\$173.2	\$179.9
Work in process	34.2	41.3
Raw materials	61.8	51.1
Total	\$269.2	\$272.3

At March 31, 2013 and December 31, 2012, approximately \$10.7 million and \$9.9 million, respectively, of the Company's finished goods inventories, primarily breast implants, were held on consignment at a large number of doctors' offices, clinics and hospitals worldwide. The value and quantity at any one location are not significant.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Note 7: Long-Term Debt

On March 12, 2013, the Company issued concurrently in a registered offering \$250.0 million in aggregate principal amount of 1.35% Senior Notes due 2018 (2018 Notes) and \$350.0 million in aggregate principal amount of 2.80% Senior Notes due 2023 (2023 Notes).

The 2018 Notes, which were sold at 99.793% of par value with an effective interest rate of 1.39%, are unsecured and pay interest semi-annually on the principal amount of the notes at a rate of 1.35% per annum, and are redeemable at any time at the Company's option, subject to a make-whole provision based on the present value of remaining interest payments at the time of the redemption. The aggregate outstanding principal amount of the 2018 Notes will be due and payable on March 15, 2018, unless earlier redeemed by the Company. The original discount of approximately \$0.5 million and the deferred debt issuance costs associated with the 2018 Notes are being amortized using the effective interest method over the stated term of five years.

The 2023 Notes, which were sold at 99.714% of par value with an effective interest rate of 2.83%, are unsecured and pay interest semi-annually on the principal amount of the notes at a rate of 2.80% per annum, and are redeemable at any time at the Company's option, subject to a make-whole provision based on the present value of remaining interest payments at the time of the redemption, if the redemption occurs prior to December 15, 2022 (three months prior to the maturity of the 2023 Notes). If the redemption occurs after December 15, 2022, then such redemption is not subject to the make-whole provision. The aggregate outstanding principal amount of the 2023 Notes will be due and payable on March 15, 2023, unless earlier redeemed by the Company. The original discount of approximately \$1.0 million and the deferred debt issuance costs associated with the 2023 Notes are being amortized using the effective interest method over the stated term of 10 years.

Note 8: Income Taxes

The provision for income taxes is determined using an estimated annual effective tax rate, which is generally less than the U.S. federal statutory rate, primarily because of lower tax rates in certain non-U.S. jurisdictions, R&D tax credits available in the United States, California, and other foreign jurisdictions and deductions available in the United States for domestic production activities. The effective tax rate may be subject to fluctuations during the year as new information is obtained, which may affect the assumptions used to estimate the annual effective tax rate, including factors such as the mix of pre-tax earnings in the various tax jurisdictions in which the Company operates, valuation allowances against deferred tax assets, the recognition or derecognition of tax benefits related to uncertain tax positions, expected utilization of R&D tax credits and acquired net operating losses and changes in or the interpretation of tax laws in jurisdictions where the Company conducts business. The American Taxpayer Relief Act of 2012 was enacted on January 2, 2013 and retroactively reinstated the U.S. R&D tax credit to January 1, 2012. The retroactive benefit of the U.S. R&D tax credit for fiscal year 2012 is estimated to be approximately \$17.3 million, which the Company recognized in the first quarter of 2013. The Company recognizes deferred tax assets and liabilities for temporary differences between the financial reporting basis and the tax basis of its assets and liabilities along with net operating loss and tax credit carryovers.

The Company records a valuation allowance against its deferred tax assets to reduce the net carrying value to an amount that it believes is more likely than not to be realized. When the Company establishes or reduces the valuation allowance against its deferred tax assets, the provision for income taxes will increase or decrease, respectively, in the period such determination is made. The valuation allowance against deferred tax assets was \$22.6 million as of March 31, 2013 and December 31, 2012.

The total amount of unrecognized tax benefits was \$60.0 million and \$61.9 million as of March 31, 2013 and December 31, 2012, respectively. The total amount of unrecognized tax benefits that, if recognized, would affect the effective tax rate was \$53.5 million and \$55.2 million as of March 31, 2013 and December 31, 2012, respectively. The Company expects that during the next 12 months it is reasonably possible that unrecognized tax benefit liabilities will decrease by approximately \$11.0 million to \$12.0 million due to the settlement of income tax audits, Appeals

proceedings and Competent Authority negotiations in the United States and certain foreign jurisdictions. Total interest accrued related to uncertain tax positions included in the Company's unaudited condensed consolidated balance sheets was \$11.9 million and \$10.0 million as of March 31, 2013 and December 31, 2012, respectively. The Company has not provided for withholding and U.S. taxes for the unremitted earnings of certain non-U.S. subsidiaries because it has currently reinvested these earnings indefinitely in these foreign operations. At December 31, 2012, the Company had approximately \$3,083.5 million in unremitted earnings outside the United States for which withholding and U.S. taxes were not provided. Income tax expense would be incurred if these earnings were remitted to the United States. It is not practicable to estimate the amount of the deferred tax liability on such unremitted earnings. Upon remittance, certain foreign countries impose

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

withholding taxes that are then available, subject to certain limitations, for use as credits against the Company's U.S. tax liability, if any. The Company annually updates its estimate of unremitted earnings outside the United States after the completion of each fiscal year.

Note 9: Share-Based Compensation

The Company recognizes compensation expense for all share-based awards made to employees and directors. The fair value of share-based awards is estimated at the grant date and the portion that is ultimately expected to vest is recognized as compensation cost over the requisite service period.

The fair value of stock option awards that vest based solely on a service condition is estimated using the Black-Scholes option-pricing model. The fair value of share-based awards that contain a market condition is generally estimated using a Monte Carlo simulation model, and the fair value of modifications to share-based awards is generally estimated using a lattice model.

The determination of fair value using the Black-Scholes, Monte Carlo simulation and lattice models is affected by the Company's stock price as well as assumptions regarding a number of complex and subjective variables, including expected stock price volatility, risk-free interest rate, expected dividends and projected employee stock option exercise behaviors. The Company currently estimates stock price volatility based upon an equal weighting of the historical average over the expected life of the award and the average implied volatility of at-the-money options traded in the open market. The Company estimates employee stock option exercise behavior based on actual historical exercise activity and assumptions regarding future exercise activity of unexercised, outstanding options.

Share-based compensation expense is recognized only for those awards that are ultimately expected to vest, and the Company has applied an estimated forfeiture rate to unvested awards for the purpose of calculating compensation cost. These estimates will be revised in future periods if actual forfeitures differ from the estimates. Changes in forfeiture estimates impact compensation cost in the period in which the change in estimate occurs. Compensation expense for share-based awards based on a service condition is recognized using the straight-line single option method.

For the three month periods ended March 31, 2013 and 2012, share-based compensation expense was as follows:

	Three Months Ended	
	March 31,	March 31,
	2013	2012
	(in millions)	
Cost of sales	\$1.8	\$1.7
Selling, general and administrative	19.4	16.8
Research and development	7.3	7.0
Pre-tax share-based compensation expense	28.5	25.5
Income tax benefit	9.4	8.5
Net share-based compensation expense	\$19.1	\$17.0

As of March 31, 2013, total compensation cost related to non-vested stock options and restricted stock not yet recognized was approximately \$262.8 million, which is expected to be recognized over the next 47 months (36 months on a weighted-average basis). The Company has not capitalized as part of inventory any share-based compensation costs because such costs were negligible as of March 31, 2013.

Note 10: Employee Retirement and Other Benefit Plans

The Company sponsors various qualified defined benefit pension plans covering a substantial portion of its employees. In addition, the Company sponsors two supplemental nonqualified plans covering certain management employees and officers and one retiree health plan covering U.S. retirees and dependents.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Components of net periodic benefit cost for the three month periods ended March 31, 2013 and 2012, respectively, were as follows:

	Three Months Ended		Other Postretirement Benefits	
	Pension Benefits March 31, 2013 (in millions)	Pension Benefits March 31, 2012 (in millions)	March 31, 2013 (in millions)	March 31, 2012
Service cost	\$7.1	\$6.5	\$0.4	\$0.4
Interest cost	11.6	11.1	0.5	0.5
Expected return on plan assets	(11.3)	(11.0)	—	—
Amortization of prior service costs	—	—	(0.7)	(0.6)
Recognized net actuarial losses	7.8	6.8	0.4	0.3
Net periodic benefit cost	\$15.2	\$13.4	\$0.6	\$0.6

In 2013, the Company expects to pay contributions of between \$40.0 million and \$50.0 million for its U.S. and non-U.S. pension plans and between \$1.0 million and \$2.0 million for its other postretirement plan.

Note 11: Contingencies

Legal Proceedings

The following supplements and amends the discussion set forth in Note 12 “Commitments and Contingencies — Legal Proceedings” in the Company's Annual Report on Form 10-K for the year ended December 31, 2012 and is limited to certain recent developments concerning the Company's legal proceedings.

Stockholder Derivative Litigation

Botox® Settlement-Related Actions — Delaware Action. In April 2013, the Supreme Court of the State of Delaware reversed the Court of Chancery's denial of the Company and individual defendants' motion to dismiss the second amended complaint. This matter has been dismissed.

Government Investigations

In February 2013, the Company received a Civil Investigative Demand from the U.S. Department of Justice requesting information relating to the Lap-Band®.

Patent Litigation

Zymar® and Zymaxid®. In April 2013, after Strides, Inc. (Strides) filed an ANDA with the FDA seeking approval to market a generic version of Zymar®, the Company received a paragraph 4 invalidity and noninfringement certification from Strides, contending that U.S. Patent Numbers 6,333,045 and 5,880,283 are invalid and not infringed by the proposed generic product.

Combigan®. In March 2013, after Sandoz, Inc. (Sandoz) filed an ANDA with the FDA seeking approval to market a generic version of Combigan®, a brimonidine tartrate 0.2%, timolol 0.5% ophthalmic solution, the Company received a paragraph 4 invalidity and noninfringement certification from Sandoz, contending that U.S. Patent Number 8,133,890 is invalid and not infringed by the proposed generic product.

In May 2013, the U.S. Court of Appeals for the Federal Circuit affirmed the ruling of the U.S. District Court finding that U.S. Patent Number 7,030,149 is not invalid, affirmed the District Court's claim construction ruling and reversed the District Court's ruling finding that the asserted claims of U.S. Patent Number 7,323,463 are not invalid. The Court of Appeals declined to address the claims regarding U.S. Patent Numbers 7,320,976 and 7,642,258.

Latisse®. In April 2013, the U.S. District Court granted the Company and Duke University's motions for permanent injunction as to Apotex, Inc., Sandoz, Hi-Tech Pharmacal Co. and Watson Pharmaceuticals, Inc.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Lumigan® 0.01%. In March 2013, after Lupin Limited (Lupin) filed an ANDA with the FDA seeking approval to market a generic version of Lumigan® 0.01%, the Company received a paragraph 4 invalidity and noninfringement certification from Lupin, contending that U.S. Patent Numbers 8,278,353, 8,299,118, 8,309,605, and 8,338,479 are invalid and not infringed by the proposed generic product.

Other Litigation

Allergan, Inc. v. Cayman Chemical Company, et al. In February and March 2013, the U.S. District Court for the Central District of California denied Athena Cosmetics, Inc. (Athena) motion for summary judgment of invalidity of U.S. Patent Number 7,351,404, granted the Company's motion for permanent injunction against Athena, Cosmetic Alchemy, LLC (Cosmetic Alchemy), LifeTech Resources, LLC, and Rocasuba, Inc., and granted the Company and Johnstone's motion for partial summary judgment against Cosmetic Alchemy on its patent infringement and contributory infringement claims regarding U.S. Patent Number 6,262,105. In March 2013, Cosmetic Alchemy was dismissed from the case. In March 2013, Athena filed a Notice of Appeal to the U.S. Court of Appeals for the Federal Circuit. In March 2013, the U.S. District Court dismissed all claims and counterclaims except the Company's unfair competition claim against Athena.

Contingencies

In 2009, the Company established a reserve for a contingent liability associated with regulation changes resulting from a final rule issued by the U.S. Department of Defense (DoD) that placed retroactive and prospective pricing limits on certain branded pharmaceuticals under the TRICARE Retail Pharmacy Program, even though such branded pharmaceuticals have not historically been subject to a contract with the Company. As of December 31, 2012, the reserve for the contingent liability was \$21.7 million and was included in "Other accrued expenses." In January 2013, the United States Court of Appeals for the District of Columbia Circuit affirmed an earlier decision by the United States District Court for the District of Columbia in favor of the DoD, and the Company subsequently paid all outstanding contingent TRICARE Retail Pharmacy Program claims.

As of June 1, 2012 the Company is largely self-insured for future product liability losses related to all of its products. Future product liability losses are, by their nature, uncertain and are based upon complex judgments and probabilities. The Company accrues for certain potential product liability losses estimated to be incurred, but not reported, to the extent they can be reasonably estimated. The Company estimates these accruals for potential losses based primarily on historical claims experience and data regarding product usage. The total value of self-insured product liability claims settled in the first quarter of 2013 and 2012, respectively, and the value of known and reasonably estimable incurred but unreported self-insured product liability claims pending as of March 31, 2013 are not material.

The Company has provided reserves for contingencies related to various lawsuits, claims and contractual disputes that management believes are probable and reasonably estimable. The amounts reserved for these contingencies as of March 31, 2013 are not material.

Note 12: Guarantees

The Company's Amended and Restated Certificate of Incorporation provides that the Company will indemnify, to the fullest extent permitted by the Delaware General Corporation Law, each person that is involved in or is, or is threatened to be, made a party to any action, suit or proceeding by reason of the fact that he or she, or a person of whom he or she is the legal representative, is or was a director or officer of the Company or was serving at the request of the Company as a director, officer, employee or agent of another corporation or of a partnership, joint venture, trust or other enterprise. The Company has also entered into contractual indemnity agreements with each of its directors and executive officers pursuant to which, among other things, the Company has agreed to indemnify such directors and executive officers against any payments they are required to make as a result of a claim brought against such executive officer or director in such capacity, excluding claims (i) relating to the action or inaction of a director or executive officer that resulted in such director or executive officer gaining illegal personal profit or advantage, (ii) for an accounting of profits made from the purchase or sale of securities of the Company within the meaning of

Section 16(b) of the Securities Exchange Act of 1934, as amended, or similar provisions of any state law or (iii) that are based upon or arise out of such director's or executive officer's knowingly fraudulent, deliberately dishonest or willful misconduct. The maximum potential amount of future payments that the Company could be required to make under these indemnification provisions is unlimited. However, the Company has purchased directors' and officers' liability insurance policies intended to reduce the Company's monetary exposure and to enable the Company to recover a portion of any future amounts paid. The Company has not previously paid any material amounts to defend lawsuits or settle claims as a result of these indemnification provisions, but makes no assurance that such amounts will not be paid in the future. The Company currently believes the estimated fair value of these indemnification arrangements is minimal.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The Company customarily agrees in the ordinary course of its business to indemnification provisions in agreements with clinical trials investigators in its drug, biologics and medical device development programs, in sponsored research agreements with academic and not-for-profit institutions, in various comparable agreements involving parties performing services for the Company in the ordinary course of business, and in its real estate leases. The Company also customarily agrees to certain indemnification provisions in its acquisition agreements and discovery and development collaboration agreements. With respect to the Company's clinical trials and sponsored research agreements, these indemnification provisions typically apply to any claim asserted against the investigator or the investigator's institution relating to personal injury or property damage, violations of law or certain breaches of the Company's contractual obligations arising out of the research or clinical testing of the Company's products, compounds or drug candidates. With respect to real estate lease agreements, the indemnification provisions typically apply to claims asserted against the landlord relating to personal injury or property damage caused by the Company, to violations of law by the Company or to certain breaches of the Company's contractual obligations. The indemnification provisions appearing in the Company's acquisition agreements and collaboration agreements are similar, but in addition often provide indemnification for the collaborator in the event of third party claims alleging infringement of intellectual property rights. In each of the above cases, the terms of these indemnification provisions generally survive the termination of the agreement. The maximum potential amount of future payments that the Company could be required to make under these provisions is generally unlimited. The Company has purchased insurance policies covering personal injury, property damage and general liability intended to reduce the Company's exposure for indemnification and to enable the Company to recover a portion of any future amounts paid. The Company has not previously paid any material amounts to defend lawsuits or settle claims as a result of these indemnification provisions. As a result, the Company believes the estimated fair value of these indemnification arrangements is minimal.

Note 13: Product Warranties

The Company provides warranty programs for breast implant sales primarily in the United States, Europe and certain other countries. Management estimates the amount of potential future claims from these warranty programs based on actuarial analyses. Expected future obligations are determined based on the history of product shipments and claims and are discounted to a current value. The liability is included in both current and long-term liabilities in the Company's consolidated balance sheets. The U.S. programs include the ConfidencePlus® and ConfidencePlus® Premier warranty programs. The ConfidencePlus® program, which is limited to saline breast implants, currently provides lifetime product replacement, \$1,200 of financial assistance for surgical procedures within ten years of implantation and contralateral implant replacement. The ConfidencePlus® Premier program, which is standard for silicone gel implants and requires a low enrollment fee for saline breast implants, generally provides lifetime product replacement, \$2,400 of financial assistance for saline breast implants and \$3,500 of financial assistance for silicone gel breast implants for surgical procedures within ten years of implantation and contralateral implant replacement. The warranty programs in non-U.S. markets have similar terms and conditions to the U.S. programs. The Company does not warrant any level of aesthetic result and, as required by government regulation, makes extensive disclosures concerning the risks of the use of its products and breast implant surgery. Changes to actual warranty claims incurred and interest rates could have a material impact on the actuarial analysis and the Company's estimated liabilities. A large majority of the product warranty liability arises from the U.S. warranty programs. The Company does not currently offer any similar warranty program on any other product.

The following table provides a reconciliation of the change in estimated product warranty liabilities through March 31, 2013:

	(in millions)
Balance at December 31, 2012	\$ 34.4
Provision for warranties issued during the period	2.0

Edgar Filing: ALLERGAN INC - Form 10-Q

Settlements made during the period	(1.7)
Balance at March 31, 2013	\$ 34.7
Current portion	\$ 6.6
Non-current portion	28.1
Total	\$ 34.7

18

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Note 14: Earnings Per Share

The table below presents the computation of basic and diluted earnings per share:

	Three Months Ended	
	March 31,	March 31,
	2013	2012
	(in millions, except per share amounts)	
Net earnings attributable to Allergan, Inc.:		
Earnings from continuing operations attributable to Allergan, Inc.:		
Earnings from continuing operations	\$273.0	\$228.4
Less net earnings attributable to noncontrolling interest	1.9	0.5
Earnings from continuing operations attributable to Allergan, Inc.	271.1	227.9
(Loss) earnings from discontinued operations	(258.6) 1.9
Net earnings attributable to Allergan, Inc.	\$12.5	\$229.8
Weighted average number of shares outstanding	297.7	303.9
Net shares assumed issued using the treasury stock method for options and non-vested equity shares and share units outstanding during each period based on average market price	5.9	5.8
Diluted shares	303.6	309.7
Basic earnings per share attributable to Allergan, Inc. stockholders:		
Continuing operations	\$0.91	\$0.75
Discontinued operations	(0.87) 0.01
Net basic earnings per share attributable to Allergan, Inc. stockholders	\$0.04	\$0.76
Diluted earnings per share attributable to Allergan, Inc. stockholders:		
Continuing operations	\$0.89	\$0.74
Discontinued operations	(0.85) —
Net diluted earnings per share attributable to Allergan, Inc. stockholders	\$0.04	\$0.74

For the three month periods ended March 31, 2013 and 2012, options to purchase 4.3 million and 8.7 million shares of common stock at exercise prices ranging from \$90.78 to \$105.87 and \$75.58 to \$87.91 per share, respectively, were outstanding but were not included in the computation of diluted earnings per share because the effect from the assumed exercise of these options calculated under the treasury stock method would be anti-dilutive.

Note 15: Financial Instruments

In the normal course of business, operations of the Company are exposed to risks associated with fluctuations in interest rates and foreign currency exchange rates. The Company addresses these risks through controlled risk management that includes the use of derivative financial instruments to economically hedge or reduce these exposures. The Company does not enter into derivative financial instruments for trading or speculative purposes. The Company has not experienced any losses to date on its derivative financial instruments due to counterparty credit risk.

To ensure the adequacy and effectiveness of its interest rate and foreign exchange hedge positions, the Company continually monitors its interest rate swap positions and foreign exchange forward and option positions both on a stand-alone basis and in conjunction with its underlying interest rate and foreign currency exposures, from an

accounting and economic perspective.

However, given the inherent limitations of forecasting and the anticipatory nature of the exposures intended to be hedged, the Company cannot assure that such programs will offset more than a portion of the adverse financial impact resulting from unfavorable movements in either interest or foreign exchange rates. In addition, the timing of the accounting for recognition of gains and losses related to mark-to-market instruments for any given period may not coincide with the timing of gains and losses

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

related to the underlying economic exposures and, therefore, may adversely affect the Company's consolidated operating results and financial position.

Interest Rate Risk Management

The Company's interest income and expense are more sensitive to fluctuations in the general level of U.S. interest rates than to changes in rates in other markets. Changes in U.S. interest rates affect the interest earned on cash and equivalents and short-term investments and interest expense on debt, as well as costs associated with foreign currency contracts.

On January 31, 2007, the Company entered into a nine-year, two month interest rate swap with a \$300.0 million notional amount. The swap received interest at a fixed rate of 5.75% and paid interest at a variable interest rate equal to 3-month LIBOR plus 0.368%, and effectively converted \$300.0 million of the Company's \$800.0 million in aggregate principal amount of 5.75% Senior Notes due 2016 (2016 Notes) to a variable interest rate. Based on the structure of the hedging relationship, the hedge met the criteria for using the short-cut method for a fair value hedge. In September 2012, the Company terminated the interest rate swap and received \$54.7 million, which included accrued interest of \$3.7 million. Upon termination of the interest rate swap, the Company added the net fair value received of \$51.0 million to the carrying value of the 2016 Notes. The amount received for the termination of the interest rate swap is being amortized as a reduction to interest expense over the remaining life of the debt, which effectively fixes the interest rate for the remaining term of the 2016 Notes at 3.94%. During the three month periods ended March 31, 2013 and 2012, the Company recognized \$3.2 million and \$3.7 million, respectively, as a reduction of interest expense due to the effect of the interest rate swap.

In February 2006, the Company entered into interest rate swap contracts based on 3-month LIBOR with an aggregate notional amount of \$800.0 million, a swap period of 10 years and a starting swap rate of 5.198%. The Company entered into these swap contracts as a cash flow hedge to effectively fix the future interest rate for the 2016 Notes. In April 2006, the Company terminated the interest rate swap contracts and received approximately \$13.0 million. The total gain was recorded to accumulated other comprehensive loss and is being amortized as a reduction to interest expense over a 10 year period to match the term of the 2016 Notes. During the three month periods ended March 31, 2013 and 2012, the Company recognized \$0.4 million and \$0.3 million, respectively, as a reduction of interest expense due to the amortization of deferred holding gains on derivatives designated as cash flow hedges. These amounts were reclassified from accumulated other comprehensive loss. As of March 31, 2013, the remaining unrecognized gain of \$3.9 million (\$2.4 million, net of tax) is recorded as a component of accumulated other comprehensive loss. The Company expects to reclassify an estimated pre-tax amount of \$1.3 million from accumulated other comprehensive loss as a reduction in interest expense during fiscal year 2013 due to the amortization of deferred holding gains on derivatives designated as cash flow hedges.

Foreign Exchange Risk Management

Overall, the Company is a net recipient of currencies other than the U.S. dollar and, as such, benefits from a weaker dollar and is adversely affected by a stronger dollar relative to major currencies worldwide. Accordingly, changes in exchange rates, and in particular a strengthening of the U.S. dollar, may negatively affect the Company's consolidated revenues or operating costs and expenses as expressed in U.S. dollars.

From time to time, the Company enters into foreign currency option and forward contracts to reduce earnings and cash flow volatility associated with foreign exchange rate changes to allow management to focus its attention on its core business issues. Accordingly, the Company enters into various contracts which change in value as foreign exchange rates change to economically offset the effect of changes in the value of foreign currency assets and liabilities, commitments and anticipated foreign currency denominated sales and operating expenses. The Company enters into foreign currency option and forward contracts in amounts between minimum and maximum anticipated foreign exchange exposures, generally for periods not to exceed 18 months. The Company does not designate these derivative instruments as accounting hedges.

The Company uses foreign currency option contracts, which provide for the sale or purchase of foreign currencies to economically hedge the currency exchange risks associated with probable but not firmly committed transactions that arise in the normal course of the Company's business. Probable but not firmly committed transactions are comprised primarily of sales of products and purchases of raw material in currencies other than the U.S. dollar. The foreign currency option contracts are entered into to reduce the volatility of earnings generated in currencies other than the U.S. dollar. While these instruments are subject to fluctuations in value, such fluctuations are anticipated to offset changes in the value of the underlying exposures.

Changes in the fair value of open foreign currency option contracts and any realized gains (losses) on settled contracts are recorded through earnings as "Other, net" in the accompanying unaudited condensed consolidated statements of earnings. During

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

the three month periods ended March 31, 2013 and 2012, the Company recognized realized gains on settled foreign currency option contracts of \$1.0 million and \$2.3 million, respectively, and net unrealized gains (losses) on open foreign currency option contracts of \$1.3 million and \$(12.5) million, respectively. The premium costs of purchased foreign exchange option contracts are recorded in "Other current assets" and amortized to "Other, net" over the life of the options.

All of the Company's outstanding foreign exchange forward contracts are entered into to offset the change in value of certain intercompany receivables or payables that are subject to fluctuations in foreign currency exchange rates. The realized and unrealized gains and losses from foreign currency forward contracts and the revaluation of the foreign denominated intercompany receivables or payables are recorded through "Other, net" in the accompanying unaudited condensed consolidated statements of earnings. During the three month period ended March 31, 2013, the Company recognized total realized and unrealized losses from foreign exchange forward contracts of \$0.6 million. During the three month period ended March 31, 2012, net realized and unrealized gains or losses from foreign exchange forward contracts were zero.

The fair value of outstanding foreign exchange option and forward contracts, collectively referred to as foreign currency derivative financial instruments, are recorded in "Other current assets" and "Accounts payable." At March 31, 2013 and December 31, 2012, foreign currency derivative assets associated with the foreign exchange option contracts of \$9.7 million and \$9.9 million, respectively, were included in "Other current assets." At March 31, 2013, net foreign currency derivative liabilities associated with the foreign exchange forward contracts of \$0.9 million were included in "Accounts payable." At December 31, 2012, net foreign currency derivative assets associated with the foreign exchange forward contracts of \$0.3 million were included in "Other current assets."

At March 31, 2013 and December 31, 2012, the notional principal and fair value of the Company's outstanding foreign currency derivative financial instruments were as follows:

	March 31, 2013		December 31, 2012	
	Notional Principal	Fair Value	Notional Principal	Fair Value
	(in millions)			
Foreign currency forward exchange contracts (Receive U.S. dollar/pay foreign currency)	\$43.8	\$(0.2)	\$44.6	\$0.3
Foreign currency forward exchange contracts (Pay U.S. dollar/receive foreign currency)	39.2	(0.7)	39.6	—
Foreign currency sold — put options	440.5	9.7	501.6	9.9

The notional principal amounts provide one measure of the transaction volume outstanding as of March 31, 2013 and December 31, 2012, and do not represent the amount of the Company's exposure to market loss. The estimates of fair value are based on applicable and commonly used pricing models using prevailing financial market information as of March 31, 2013 and December 31, 2012. The amounts ultimately realized upon settlement of these financial instruments, together with the gains and losses on the underlying exposures, will depend on actual market conditions during the remaining life of the instruments.

Other Financial Instruments

At March 31, 2013 and December 31, 2012, the Company's other financial instruments included cash and equivalents, short-term investments, trade receivables, non-marketable equity investments, accounts payable and borrowings. The carrying amount of cash and equivalents, short-term investments, trade receivables and accounts payable approximates fair value due to the short-term maturities of these instruments. The fair value of non-marketable equity investments, which represent investments in start-up technology companies, are estimated based on information provided by these companies. The fair value of notes payable and long-term debt are estimated based on quoted market prices and interest rates.

The carrying amount and estimated fair value of the Company's other financial instruments at March 31, 2013 and December 31, 2012 were as follows:

21

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

	March 31, 2013		December 31, 2012	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	(in millions)			
Cash and equivalents	\$2,198.8	\$2,198.8	\$2,701.8	\$2,701.8
Short-term investments	50.0	50.0	260.6	260.6
Non-current non-marketable equity investments	6.1	6.1	9.0	9.0
Notes payable	57.2	57.2	48.8	48.8
Long-term debt	2,107.7	2,257.2	1,512.4	1,673.0

In the first quarter of 2013, the Company recorded an impairment charge of \$3.7 million due to the other than temporary decline in value of a non-marketable equity investment.

Concentration of Credit Risk

Financial instruments that potentially subject the Company to credit risk principally consist of trade receivables. Wholesale distributors, major retail chains and managed care organizations account for a substantial portion of trade receivables. This risk is limited due to the number of customers comprising the Company's customer base, and their geographic dispersion. At March 31, 2013, no single customer represented more than 10% of trade receivables, net. Ongoing credit evaluations of customers' financial condition are performed and, generally, no collateral is required. The Company has purchased an insurance policy intended to reduce the Company's exposure to potential credit risks associated with certain U.S. customers. To date, no claims have been made against the insurance policy. The Company maintains reserves for potential credit losses and such losses, in the aggregate, have not historically exceeded management's estimates.

Note 16: Fair Value Measurements

The Company measures fair value based on the prices that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements are based on a three-tier hierarchy that prioritizes the inputs used to measure fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs for which little or no market data exists, therefore requiring an entity to develop its own assumptions.

Assets and Liabilities Measured at Fair Value on a Recurring Basis

As of March 31, 2013 and December 31, 2012, the Company has certain assets and liabilities that are required to be measured at fair value on a recurring basis. These include cash equivalents, short-term investments, foreign exchange derivatives, deferred executive compensation investments and liabilities and contingent consideration liabilities. These assets and liabilities are classified in the table below in one of the three categories of the fair value hierarchy described above.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

	March 31, 2013			
	Total	Level 1	Level 2	Level 3
	(in millions)			
Assets				
Commercial paper	\$383.6	\$—	\$383.6	\$—
Foreign time deposits	298.0	—	298.0	—
Other cash equivalents	1,338.9	—	1,338.9	—
Foreign exchange derivative assets	9.7	—	9.7	—
Deferred executive compensation investments	87.7	72.6	15.1	—
	\$2,117.9	\$72.6	\$2,045.3	\$—
Liabilities				
Foreign exchange derivative liabilities	\$0.9	\$—	\$0.9	\$—
Deferred executive compensation liabilities	79.6	64.5	15.1	—
Contingent consideration liabilities	219.2	—	—	219.2
	\$299.7	\$64.5	\$16.0	\$219.2
	December 31, 2012			
	Total	Level 1	Level 2	Level 3
	(in millions)			
Assets				
Commercial paper	\$1,709.0	\$—	\$1,709.0	\$—
Foreign time deposits	341.7	—	341.7	—
Other cash equivalents	685.0	—	685.0	—
Foreign exchange derivative assets	10.2	—	10.2	—
Deferred executive compensation investments	81.7	66.8	14.9	—
	\$2,827.6	\$66.8	\$2,760.8	\$—
Liabilities				
Deferred executive compensation liabilities	\$73.5	\$58.6	\$14.9	\$—
Contingent consideration liabilities	224.3	—	—	224.3
	\$297.8	\$58.6	\$14.9	\$224.3

Cash equivalents consist of commercial paper, foreign time deposits and other cash equivalents. Other cash equivalents consist primarily of money-market fund investments. Short-term investments consist of commercial paper. Cash equivalents and short-term investments are valued at cost, which approximates fair value due to the short-term maturities of these instruments. Foreign currency derivative assets and liabilities are valued using quoted forward foreign exchange prices and option volatility at the reporting date. The Company believes the fair values assigned to its derivative instruments as of March 31, 2013 and December 31, 2012 are based upon reasonable estimates and assumptions. Assets and liabilities related to deferred executive compensation consist of actively traded mutual funds classified as Level 1 and money-market funds classified as Level 2.

Contingent consideration liabilities represent future amounts the Company may be required to pay in conjunction with various business combinations. The ultimate amount of future payments is based on specified future criteria, such as sales performance and the achievement of certain future development, regulatory and sales milestones and other contractual performance conditions. The Company evaluates its estimates of the fair value of contingent consideration liabilities on a periodic basis. Any changes in the fair value of contingent consideration liabilities are recorded as SG&A expense.

The Company estimates the fair value of the contingent consideration liabilities related to sales performance using the income approach, which involves forecasting estimated future net cash flows and discounting the net cash flows to

their present value using a risk-adjusted rate of return. The Company estimates the fair value of the contingent consideration liabilities related to the achievement of future development and regulatory milestones by assigning an achievement probability to each potential

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

milestone and discounting the associated cash payment to its present value using a risk-adjusted rate of return. The Company estimates the fair value of the contingent consideration liabilities associated with sales milestones by employing Monte Carlo simulations to estimate the volatility and systematic relative risk of revenues subject to sales milestone payments and discounting the associated cash payment amounts to their present values using a credit-risk-adjusted interest rate. The fair value of other contractual performance conditions is measured by assigning an achievement probability to each payment and discounting the payment to its present value using the Company's estimated cost of borrowing. The unobservable inputs to the valuation models that have the most significant effect on the fair value of the Company's contingent consideration liabilities are the probabilities that certain in-process development projects will meet specified development milestones, including ultimate approval by the FDA. The Company currently estimates that the probabilities of success in meeting the specified development milestones are between 40% and 75%.

The following table provides a reconciliation of the change in the contingent consideration liabilities through March 31, 2013:

	(in millions)
Balance at December 31, 2012	\$224.3
Change in the estimated fair value of the contingent consideration liabilities	5.8
Payments made during the period	(10.1)
Foreign exchange translation effects	(0.8)
Balance at March 31, 2013	\$219.2

Note 17: Business Segment Information

The Company operates its business on the basis of two reportable segments — specialty pharmaceuticals and medical devices. The specialty pharmaceuticals segment produces a broad range of pharmaceutical products, including: ophthalmic products for dry eye, glaucoma, inflammation, infection, allergy and retinal disease; Botox® for certain therapeutic and aesthetic indications; skin care products for acne, psoriasis, eyelash growth and other prescription and physician-dispensed skin care products; and urologics products. The medical devices segment produces a broad range of medical devices, including: breast implants for augmentation, revision and reconstructive surgery and tissue expanders; and facial aesthetics products. The Company provides global marketing strategy teams to ensure development and execution of a consistent marketing strategy for its products in all geographic regions that share similar distribution channels and customers.

The Company evaluates segment performance on a product net sales and operating income basis exclusive of general and administrative expenses and other indirect costs, legal settlement expenses, impairment of intangible assets and related costs, restructuring charges, amortization of certain identifiable intangible assets related to business combinations and asset acquisitions and related capitalized licensing costs and certain other adjustments, which are not allocated to the Company's segments for performance assessment by the Company's chief operating decision maker. Other adjustments excluded from the Company's segments for performance assessment represent income or expenses that do not reflect, according to established Company-defined criteria, operating income or expenses associated with the Company's core business activities. Because operating segments are generally defined by the products they design and sell, they do not make sales to each other. The Company does not discretely allocate assets to its operating segments, nor does the Company's chief operating decision maker evaluate operating segments using discrete asset information.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Operating Segments

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Product net sales:		
Specialty pharmaceuticals	\$1,231.8	\$1,139.5
Medical devices	200.7	182.2
Total product net sales	1,432.5	1,321.7
Other revenues	27.1	26.2
Total revenues	\$1,459.6	\$1,347.9
Operating income:		
Specialty pharmaceuticals	\$490.0	\$440.1
Medical devices	54.6	51.7
Total segments	544.6	491.8
General and administrative expenses, other indirect costs and other adjustments	144.1	124.6
Amortization of intangible assets (a)	25.1	15.4
Restructuring charges	4.3	—
Total operating income	\$371.1	\$351.8

(a) Represents amortization of certain identifiable intangible assets related to business combinations and asset acquisitions and related capitalized licensing costs, as applicable.

Product net sales for the Company's various global product portfolios are presented below. The Company's principal geographic markets are the United States, Europe, Latin America and Asia Pacific. The U.S. information is presented separately as it is the Company's headquarters country. U.S. sales represented 60.9% and 60.4% of the Company's total consolidated product net sales for the three month periods ended March 31, 2013 and 2012, respectively.

Sales to two customers in the Company's specialty pharmaceuticals segment each generated over 10% of the Company's total consolidated product net sales. Sales to McKesson Drug Company for the three month periods ended March 31, 2013 and 2012 were 14.4% and 16.3%, respectively, of the Company's total consolidated product net sales. Sales to Cardinal Health, Inc. for the three month periods ended March 31, 2013 and 2012 were 14.3% and 13.6%, respectively, of the Company's total consolidated product net sales. No other country or single customer generates over 10% of the Company's total consolidated product net sales. Net sales for the Europe region also include sales to customers in Africa and the Middle East, and net sales in the Asia Pacific region include sales to customers in Australia and New Zealand.

Table of Contents

ALLERGAN, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Product Net Sales by Product Line

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Specialty Pharmaceuticals:		
Eye Care Pharmaceuticals	\$668.6	\$652.5
Botox [®] /Neuromodulators	457.9	398.9
Skin Care and Other	105.3	88.1
Total Specialty Pharmaceuticals	1,231.8	1,139.5
Medical Devices:		
Breast Aesthetics	89.6	98.4
Facial Aesthetics	111.1	83.8
Total Medical Devices	200.7	182.2
Total product net sales	\$1,432.5	\$1,321.7

Geographic Information

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Product net sales:		
United States	\$873.0	\$798.6
Europe	303.2	277.0
Latin America	81.2	90.7
Asia Pacific	112.4	98.7
Other	62.7	56.7
Total product net sales	\$1,432.5	\$1,321.7
	March 31, 2013	December 31, 2012
	(in millions)	
Long-lived assets:		
United States	\$4,321.7	\$3,242.9
Europe	527.0	538.6
Latin America	54.6	55.2
Asia Pacific	51.4	53.8
Other	1.9	2.2
Total long-lived assets	\$4,956.6	\$3,892.7

The increase in long-lived assets located in the United States at March 31, 2013 compared to December 31, 2012 is primarily due to an increase in intangible assets and goodwill related to the acquisition of MAP completed in the first quarter of 2013.

Table of Contents

ALLERGAN, INC.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This financial review presents our operating results for the three month periods ended March 31, 2013 and 2012, and our financial condition at March 31, 2013. The following discussion contains forward-looking statements which are subject to known and unknown risks, uncertainties and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. We discuss such risks, uncertainties and other factors throughout this report and specifically under the caption "Risk Factors" in Part II, Item 1A below. The following review should be read in connection with the information presented in our unaudited condensed consolidated financial statements and related notes for the three month period ended March 31, 2013 included in this report and our audited consolidated financial statements and related notes for the year ended December 31, 2012 included in our 2012 Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission.

Critical Accounting Policies, Estimates and Assumptions

The preparation and presentation of financial statements in conformity with accounting principles generally accepted in the United States, or GAAP, requires us to establish policies and to make estimates and assumptions that affect the amounts reported in our consolidated financial statements. In our judgment, the accounting policies, estimates and assumptions described below have the greatest potential impact on our consolidated financial statements. Accounting assumptions and estimates are inherently uncertain and actual results may differ materially from our estimates.

Revenue Recognition

We recognize revenue from product sales when goods are shipped and title and risk of loss transfer to our customers. A substantial portion of our revenue is generated by the sale of specialty pharmaceutical products (primarily eye care pharmaceuticals and skin care products) to wholesalers within the United States, and we have a policy to attempt to maintain average U.S. wholesaler inventory levels at an amount less than eight weeks of our net sales. A portion of our revenue is generated from consigned inventory of breast implants maintained at physician, hospital and clinic locations. These customers are contractually obligated to maintain a specific level of inventory and to notify us upon the use of consigned inventory. Revenue for consigned inventory is recognized at the time we are notified by the customer that the product has been used. Notification is usually through the replenishing of the inventory, and we periodically review consignment inventories to confirm the accuracy of customer reporting.

We generally offer cash discounts to customers for the early payment of receivables. Those discounts are recorded as a reduction of revenue and accounts receivable in the same period that the related sale is recorded. The amounts reserved for cash discounts were \$6.0 million and \$4.2 million at March 31, 2013 and December 31, 2012, respectively. Provisions for cash discounts deducted from consolidated sales in the first quarter of 2013 and 2012 were \$17.6 million and \$16.8 million, respectively.

We permit returns of product from most product lines by any class of customer if such product is returned in a timely manner, in good condition and from normal distribution channels. Return policies in certain international markets and for certain medical device products, primarily breast implants, provide for more stringent guidelines in accordance with the terms of contractual agreements with customers. Our estimates for sales returns are based upon the historical patterns of product returns matched against sales, and management's evaluation of specific factors that may increase the risk of product returns. The amount of allowances for sales returns recognized in our consolidated balance sheets at March 31, 2013 and December 31, 2012 were \$81.7 million and \$77.9 million, respectively, and are recorded in "Other accrued expenses" and "Trade receivables, net" in our consolidated balance sheets. Provisions for sales returns deducted from consolidated sales were \$102.2 million and \$98.6 million in the first quarter of 2013 and 2012, respectively. The increases in the amount of allowances for sales returns at March 31, 2013 compared to December 31, 2012 and the provisions for sales returns in the first quarter of 2013 compared to the first quarter of 2012 are primarily due to increased overall product sales volume and an increase in estimated product sales return rates for our breast aesthetics products, partially offset by a slight decrease in estimated product sales return rates for our skin care and other products. Actual historical allowances for cash discounts and product returns have been consistent with the amounts reserved or accrued.

We participate in various managed care sales rebate and other incentive programs, the largest of which relates to Medicaid, Medicare and the U.S. Department of Veterans Affairs. Sales rebate and other incentive programs also include contractual volume rebate programs and chargebacks, which are contractual discounts given primarily to federal government agencies, health maintenance organizations, pharmacy benefits managers and group purchasing organizations. We also offer rebate and other incentive programs for our aesthetic products and certain therapeutic products, including Botox[®] Cosmetic, Juvéderm[®], Latisse[®], Natrelle[®], Acuvail[®], Aczone[®], Sanctura XR[®] and Restasis[®], and for certain other skin care products. Sales rebates and incentive accruals reduce revenue in the same period that the related sale is recorded and are included in “Other accrued expenses” in our consolidated balance sheets. The amounts accrued for sales rebates and other incentive programs were \$262.8 million and

27

Table of Contents

\$269.6 million at March 31, 2013 and December 31, 2012, respectively. Provisions for sales rebates and other incentive programs deducted from consolidated sales were \$271.3 million and \$236.9 million in the first quarter of 2013 and 2012, respectively. The decrease in the amounts accrued at March 31, 2013 compared to December 31, 2012 is primarily due to the timing of payments. The increase in the provisions for sales rebates and other incentive programs in the first quarter of 2013 compared to the first quarter of 2012 is primarily due to an increase in activity under previously established rebate and incentive programs, principally related to our eye care pharmaceuticals and facial aesthetics products, an increase in the number of incentive programs offered and increased overall product sales volume. In addition, an increase in our published list prices in the United States for pharmaceutical products, which occurred for several of our products in each of 2013 and 2012, generally results in higher provisions for sales rebates and other incentive programs deducted from consolidated sales.

Our procedures for estimating amounts accrued for sales rebates and other incentive programs at the end of any period are based on available quantitative data and are supplemented by management's judgment with respect to many factors, including but not limited to, current market dynamics, changes in contract terms, changes in sales trends, an evaluation of current laws and regulations and product pricing. Quantitatively, we use historical sales, product utilization and rebate data and apply forecasting techniques in order to estimate our liability amounts. Qualitatively, management's judgment is applied to these items to modify, if appropriate, the estimated liability amounts. There are inherent risks in this process. For example, customers may not achieve assumed utilization levels; customers may misreport their utilization to us; actual utilization and reimbursement rates under government rebate programs may differ from those estimated; and actual movements of the U.S. Consumer Price Index for All Urban Consumers, or CPI-U, which affect our rebate programs with U.S. federal and state government agencies, may differ from those estimated. On a quarterly basis, adjustments to our estimated liabilities for sales rebates and other incentive programs related to sales made in prior periods have not been material and have generally been less than 0.5% of consolidated product net sales. An adjustment to our estimated liabilities of 0.5% of consolidated product net sales on a quarterly basis would result in an increase or decrease to net sales and earnings before income taxes of approximately \$7.0 million to \$8.0 million. The sensitivity of our estimates can vary by program and type of customer. Additionally, there is a significant time lag between the date we determine the estimated liability and when we actually pay the liability. Due to this time lag, we record adjustments to our estimated liabilities over several periods, which can result in a net increase to earnings or a net decrease to earnings in those periods. Material differences may result in the amount of revenue we recognize from product sales if the actual amount of rebates and incentives differ materially from the amounts estimated by management.

We recognize license fees, royalties and reimbursement income for services provided as other revenues based on the facts and circumstances of each contractual agreement. In general, we recognize income upon the signing of a contractual agreement that grants rights to products or technology to a third party if we have no further obligation to provide products or services to the third party after entering into the contract. We recognize contingent consideration earned from the achievement of a substantive milestone in its entirety in the period in which the milestone is achieved. We defer income under contractual agreements when we have further obligations that indicate that a separate earnings process has not been completed.

Contingent Consideration

Contingent consideration liabilities represent future amounts we may be required to pay in conjunction with various business combinations. The ultimate amount of future payments is based on specified future criteria, such as sales performance and the achievement of certain future development, regulatory and sales milestones and other contractual performance conditions. We estimate the fair value of the contingent consideration liabilities related to sales performance using the income approach, which involves forecasting estimated future net cash flows and discounting the net cash flows to their present value using a risk-adjusted rate of return. We estimate the fair value of the contingent consideration liabilities related to the achievement of future development and regulatory milestones by assigning an achievement probability to each potential milestone and discounting the associated cash payment to its present value using a risk-adjusted rate of return. We estimate the fair value of the contingent consideration liabilities associated with sales milestones by employing Monte Carlo simulations to estimate the volatility and systematic relative risk of revenues subject to sales milestone payments and discounting the associated cash payment amounts to

their present values using a credit-risk-adjusted interest rate. The fair value of other contractual performance conditions is measured by assigning an achievement probability to each payment and discounting the payment to its present value using our estimated cost of borrowing. We evaluate our estimates of the fair value of contingent consideration liabilities on a periodic basis. Any changes in the fair value of contingent consideration liabilities are recorded through earnings as "Selling, general and administrative" in the accompanying unaudited condensed consolidated statements of earnings. The total estimated fair value of contingent consideration liabilities was \$219.2 million and \$224.3 million at March 31, 2013 and December 31, 2012, respectively, and was included in "Other accrued expenses" and "Other liabilities" in our consolidated balance sheets.

Pensions

We sponsor various pension plans in the United States and abroad in accordance with local laws and regulations. Our U.S. pension plans account for a large majority of our aggregate pension plans' net periodic benefit costs and projected benefit

Table of Contents

obligations. In connection with these plans, we use certain actuarial assumptions to determine the plans' net periodic benefit costs and projected benefit obligations, the most significant of which are the expected long-term rate of return on assets and the discount rate.

Our assumption for the weighted average expected long-term rate of return on assets in our U.S. funded pension plan for determining the net periodic benefit cost is 6.25% and 6.75% for 2013 and 2012, respectively. Our assumptions for the weighted average expected long-term rate of return on assets in our non-U.S. funded pension plans are 4.36% and 4.80% for 2013 and 2012, respectively. For our U.S. funded pension plan, we determine, based upon recommendations from our pension plan's investment advisors, the expected rate of return using a building block approach that considers diversification and rebalancing for a long-term portfolio of invested assets. Our investment advisors study historical market returns and preserve long-term historical relationships between equities and fixed income in a manner consistent with the widely-accepted capital market principle that assets with higher volatility generate a greater return over the long run. They also evaluate market factors such as inflation and interest rates before long-term capital market assumptions are determined. For our non-U.S. funded pension plans, the expected rate of return was determined based on asset distribution and assumed long-term rates of return on fixed income instruments and equities. Market conditions and other factors can vary over time and could significantly affect our estimates of the weighted average expected long-term rate of return on plan assets. The expected rate of return is applied to the market-related value of plan assets. As a sensitivity measure, the effect of a 0.25% decline in our rate of return on assets assumptions for our U.S. and non-U.S. funded pension plans would increase our expected 2013 pre-tax pension benefit cost by approximately \$2.0 million.

The weighted average discount rates used to calculate our U.S. and non-U.S. pension benefit obligations at December 31, 2012 were 4.23% and 4.55%, respectively. The weighted average discount rates used to calculate our U.S. and non-U.S. net periodic benefit costs for 2013 were 4.23% and 4.55%, respectively, and for 2012, 4.63% and 5.14%, respectively. We determine the discount rate based upon a hypothetical portfolio of high quality fixed income investments with maturities that mirror the pension benefit obligations at the plans' measurement date. Market conditions and other factors can vary over time and could significantly affect our estimates for the discount rates used to calculate our pension benefit obligations and net periodic benefit costs for future years. As a sensitivity measure, the effect of a 0.25% decline in the discount rate assumption for our U.S. and non-U.S. pension plans would increase our expected 2013 pre-tax pension benefit costs by approximately \$5.2 million and increase our pension plans' projected benefit obligations at December 31, 2012 by approximately \$50.6 million.

Share-Based Compensation

We recognize compensation expense for all share-based awards made to employees and directors. The fair value of share-based awards is estimated at the grant date and the portion that is ultimately expected to vest is recognized as compensation cost over the requisite service period.

The fair value of stock option awards that vest based on a service condition is estimated using the Black-Scholes option-pricing model. The fair value of share-based awards that contain a market condition is generally estimated using a Monte Carlo simulation model, and the fair value of modifications to share-based awards is generally estimated using a lattice model.

The determination of fair value using the Black-Scholes, Monte Carlo simulation and lattice models is affected by our stock price as well as assumptions regarding a number of complex and subjective variables, including expected stock price volatility, risk-free interest rate, expected dividends and projected employee stock option exercise behaviors. We currently estimate stock price volatility based upon an equal weighting of the historical average over the expected life of the award and the average implied volatility of at-the-money options traded in the open market. We estimate employee stock option exercise behavior based on actual historical exercise activity and assumptions regarding future exercise activity of unexercised, outstanding options.

Share-based compensation expense is recognized only for those awards that are ultimately expected to vest, and we have applied an estimated forfeiture rate to unvested awards for the purpose of calculating compensation cost. These estimates will be revised in future periods if actual forfeitures differ from the estimates. Changes in forfeiture estimates impact compensation cost in the period in which the change in estimate occurs. Compensation expense for share-based awards based on a service condition is recognized using the straight-line single option method.

Product Liability Self-Insurance

As of June 1, 2012, we are largely self-insured for future product liability losses related to all of our products. We have historically been and continue to be self-insured for any product liability losses related to our breast implant products. We maintain third party insurance coverage that we believe is adequate to cover potential product liability losses for injuries alleged to have occurred prior to June 1, 2011 related to Botox® and Botox® Cosmetic and prior to June 1, 2012 related to all of our other products. In addition, as a part of our current self-insurance product liability practice, we maintain a layer of insurance coverage for potential product liability losses, excluding breast implant products, above a minimum self-insured amount. Future product liability losses are, by their nature, uncertain and are based upon complex judgments and probabilities. The factors to consider in developing

Table of Contents

product liability reserves include the merits and jurisdiction of each claim, the nature and the number of other similar current and past claims, the nature of the product use and the likelihood of settlement. In addition, we accrue for certain potential product liability losses estimated to be incurred, but not reported, to the extent they can be reasonably estimated. We estimate these accruals for potential losses based primarily on historical claims experience and data regarding product usage. The total value of self-insured product liability claims settled in the first quarter of 2013 and 2012, respectively, and the value of known and reasonably estimable incurred but unreported self-insured product liability claims pending as of March 31, 2013 are not expected to have a material effect on our results of operations or liquidity.

Income Taxes

The provision for income taxes is determined using an estimated annual effective tax rate, which is generally less than the U.S. federal statutory rate, primarily because of lower tax rates in certain non-U.S. jurisdictions, research and development, or R&D, tax credits available in the United States, California, and other foreign jurisdictions and deductions available in the United States for domestic production activities. Our effective tax rate may be subject to fluctuations during the year as new information is obtained, which may affect the assumptions used to estimate the annual effective tax rate, including factors such as the mix of pre-tax earnings in the various tax jurisdictions in which we operate, valuation allowances against deferred tax assets, the recognition or derecognition of tax benefits related to uncertain tax positions, expected utilization of R&D tax credits and acquired net operating losses and changes in or the interpretation of tax laws in jurisdictions where we conduct business. The American Taxpayer Relief Act of 2012 was enacted on January 2, 2013 and retroactively reinstated the U.S. R&D tax credit to January 1, 2012. The retroactive benefit of the U.S. R&D tax credit for fiscal year 2012 is estimated to be approximately \$17.3 million, which we recognized in the first quarter of 2013. We recognize deferred tax assets and liabilities for temporary differences between the financial reporting basis and the tax basis of our assets and liabilities along with net operating loss and tax credit carryovers.

We record a valuation allowance against our deferred tax assets to reduce the net carrying value to an amount that we believe is more likely than not to be realized. When we establish or reduce the valuation allowance against our deferred tax assets, our provision for income taxes will increase or decrease, respectively, in the period such determination is made. The valuation allowance against deferred tax assets was \$22.6 million at March 31, 2013 and December 31, 2012.

We have not provided for withholding and U.S. taxes for the unremitted earnings of certain non-U.S. subsidiaries because we have currently reinvested these earnings indefinitely in these foreign operations. At December 31, 2012, we had approximately \$3,083.5 million in unremitted earnings outside the United States for which withholding and U.S. taxes were not provided. Income tax expense would be incurred if these earnings were remitted to the United States. It is not practicable to estimate the amount of the deferred tax liability on such unremitted earnings. Upon remittance, certain foreign countries impose withholding taxes that are then available, subject to certain limitations, for use as credits against our U.S. tax liability, if any. We annually update our estimate of unremitted earnings outside the United States after the completion of each fiscal year.

Acquisitions

The accounting for acquisitions requires extensive use of estimates and judgments to measure the fair value of the identifiable tangible and intangible assets acquired, including in-process research and development, and liabilities assumed. Additionally, we must determine whether an acquired entity is considered to be a business or a set of net assets, because the excess of the purchase price over the fair value of net assets acquired can only be recognized as goodwill in a business combination.

On February 1, 2012, we purchased the commercial assets related to the selling and distribution of our products from our distributor in Russia for \$3.1 million in cash, net of a \$6.6 million pre-existing net receivable from the distributor, and estimated contingent consideration of \$4.7 million as of the acquisition date. On December 19, 2012, we acquired SkinMedica, Inc., or SkinMedica, for \$346.1 million in cash and contingent consideration with an estimated fair value of \$2.2 million as of the acquisition date. On March 1, 2013, we acquired MAP Pharmaceuticals, Inc., or MAP, for an aggregate purchase price of approximately \$871.7 million, net of cash acquired. We accounted for these acquisitions as business combinations. The tangible and intangible assets acquired and liabilities assumed in connection with these

acquisitions were recognized based on their estimated fair values at the acquisition dates. The determination of estimated fair values requires significant estimates and assumptions including, but not limited to, determining the timing and estimated costs to complete the in-process projects, projecting regulatory approvals, estimating future cash flows and developing appropriate discount rates. We believe the estimated fair values assigned to the assets acquired and liabilities assumed are based on reasonable assumptions.

Impairment Evaluations for Goodwill and Intangible Assets

We evaluate goodwill for impairment on an annual basis, or more frequently if we believe indicators of impairment exist. We have identified two reporting units, specialty pharmaceuticals and medical devices, and perform our annual evaluation as of October 1 each year.

Table of Contents

For our specialty pharmaceuticals reporting unit, we performed the qualitative assessment to determine whether it is more likely than not that its fair value is less than its carrying amount. For our medical devices reporting unit, we evaluated goodwill for impairment by comparing its carrying value to its estimated fair value. We primarily use the income approach and the market approach to valuation that include the discounted cash flow method, the guideline company method, as well as other generally accepted valuation methodologies to determine the fair value. Upon completion of the October 2012 annual impairment assessment, we determined that no impairment was indicated. On February 1, 2013, we completed our previously announced review of strategic options for maximizing the value of our obesity intervention business, and formally committed to pursue a sale of that business unit. The obesity intervention business was included in our medical devices reporting unit for the annual goodwill impairment evaluation. In the first quarter of 2013, we reported our obesity intervention business as a discontinued operation, and accordingly reduced the value of the net assets held for sale to fair value less costs to sell. The net assets held for sale include a portion of the medical devices reporting unit's goodwill allocated to the obesity intervention business based on the relative fair value of that business to the portion of the medical devices reporting unit that we will retain. During the first quarter of 2013, we tested the remaining goodwill of the medical devices reporting unit for impairment and concluded that no impairment was indicated.

As of March 31, 2013, we are not aware of any significant indicators of impairment that exist for our goodwill that would require additional analysis.

We also review intangible assets for impairment when events or changes in circumstances indicate that the carrying value of our intangible assets may not be recoverable. An impairment in the carrying value of an intangible asset is recognized whenever anticipated future undiscounted cash flows from an intangible asset are estimated to be less than its carrying value.

Significant management judgment is required in the forecasts of future operating results that are used in our impairment evaluations. The estimates we have used are consistent with the plans and estimates that we use to manage our business. It is possible, however, that the plans may change and estimates used may prove to be inaccurate. If our actual results, or the plans and estimates used in future impairment analyses, are lower than the original estimates used to assess the recoverability of these assets, we could incur future impairment charges.

Continuing Operations

Headquartered in Irvine, California, we are a multi-specialty health care company focused on developing and commercializing innovative pharmaceuticals, biologics, medical devices and over-the-counter products that enable people to live life to its full potential — to see more clearly, move more freely and express themselves more fully. We discover, develop and commercialize a diverse range of products for the ophthalmic, neurological, medical aesthetics, medical dermatology, breast aesthetics, urological and other specialty markets in more than 100 countries around the world.

We are also a pioneer in specialty pharmaceutical, biologic and medical device research and development. Our research and development efforts are focused on products and technologies related to the many specialty areas in which we currently operate as well as new specialty areas where unmet medical needs are significant. We supplement our own research and development activities with our commitment to identify and obtain new technologies through in-licensing, research collaborations, joint ventures and acquisitions. At March 31, 2013, we employed approximately 11,100 persons around the world. Our principal geographic markets are the United States, Europe, Latin America and Asia Pacific.

Results of Continuing Operations

We operate our business on the basis of two reportable segments — specialty pharmaceuticals and medical devices. The specialty pharmaceuticals segment produces a broad range of pharmaceutical products, including: ophthalmic products for dry eye, glaucoma, inflammation, infection, allergy and retinal disease; Botox® for certain therapeutic and aesthetic indications; skin care products for acne, psoriasis, eyelash growth and other prescription and physician-dispensed skin care products; and urologics products. The medical devices segment produces a broad range of medical devices, including: breast implants for augmentation, revision and reconstructive surgery and tissue expanders; and facial aesthetics products. We provide global marketing strategy teams to coordinate the development

and execution of a consistent marketing strategy for our products in all geographic regions that share similar distribution channels and customers.

Management evaluates our business segments and various global product portfolios on a net sales basis, which is presented below in accordance with GAAP. We also report sales performance using the non-GAAP financial measure of constant currency sales. Constant currency sales represent current period reported sales, adjusted for the translation effect of changes in average foreign exchange rates between the current period and the corresponding period in the prior year. We calculate the currency effect by comparing adjusted current period reported sales, calculated using the monthly average foreign exchange rates for the corresponding period in the prior year, to the actual current period reported sales. We routinely evaluate our net sales performance

Table of Contents

at constant currency so that sales results can be viewed without the impact of changing foreign currency exchange rates, thereby facilitating period-to-period comparisons of our sales. Generally, when the U.S. dollar either strengthens or weakens against other currencies, the growth at constant currency rates will be higher or lower, respectively, than growth reported at actual exchange rates.

The following table compares net sales by product line within each reportable segment and certain selected pharmaceutical products for the three month periods ended March 31, 2013 and 2012:

	Three Months Ended					Percent Change			
	March 31,	March 31,	Change in Product Net		in Product Net Sales				
	2013	2012	Total	Performance	Total	Performance	Total	Performance	
	(in millions)								
Net Sales by Product Line:									
Specialty Pharmaceuticals:									
Eye Care Pharmaceuticals	\$668.6	\$652.5	\$16.1	\$20.6	\$(4.5)	2.5 %	3.2 %	(0.7)%	
Botox [®] /Neuromodulator	457.9	398.9	59.0	61.3	(2.3)	14.8 %	15.4 %	(0.6)%	
Skin Care and Other	105.3	88.1	17.2	17.3	(0.1)	19.5 %	19.6 %	(0.1)%	
Total Specialty Pharmaceuticals	1,231.8	1,139.5	92.3	99.2	(6.9)	8.1 %	8.7 %	(0.6)%	
Medical Devices:									
Breast Aesthetics	89.6	98.4	(8.8)	(8.4)	(0.4)	(8.9)%	(8.5)%	(0.4)%	
Facial Aesthetics	111.1	83.8	27.3	27.6	(0.3)	32.6 %	32.9 %	(0.3)%	
Total Medical Devices	200.7	182.2	18.5	19.2	(0.7)	10.2 %	10.5 %	(0.3)%	
Total product net sales	\$1,432.5	\$1,321.7	\$110.8	\$118.4	\$(7.6)	8.4 %	9.0 %	(0.6)%	
Domestic product net sales	60.9	% 60.4	%						
International product net sales	39.1	% 39.6	%						
Selected Product Net Sales (a):									
Alphagan [®] P, Alphagan [®] and Combigan [®]	\$116.7	\$112.2	\$4.5	\$5.1	\$(0.6)	4.1 %	4.6 %	(0.5)%	
Lumigan [®] Franchise	141.2	150.2	(9.0)	(8.5)	(0.5)	(6.0)%	(5.7)%	(0.3)%	
Total Glaucoma Products	260.4	264.9	(4.5)	(3.4)	(1.1)	(1.7)%	(1.3)%	(0.4)%	
Restasis [®]	206.7	185.7	21.0	20.9	0.1	11.3 %	11.2 %	0.1 %	
Latisse [®]	24.6	23.0	1.6	1.7	(0.1)	6.9 %	7.2 %	(0.3)%	

(a) Percentage change in selected product net sales is calculated on amounts reported to the nearest whole dollar.

Product Net Sales

Product net sales increased by \$110.8 million in the first quarter of 2013 compared to the first quarter of 2012 due to an increase of \$92.3 million in our specialty pharmaceuticals product net sales and an increase of \$18.5 million in our medical devices product net sales. The increase in specialty pharmaceuticals product net sales is due to increases in product net sales of our eye care pharmaceuticals, Botox[®] and skin care and other product lines. The increase in medical devices product net sales reflects an increase in product net sales of our facial aesthetics product line, partially offset by a decrease in product net sales of our breast aesthetics product line.

Several of our products, including Botox[®] Cosmetic, Latisse[®], over-the-counter artificial tears, non-prescription aesthetics skin care products, facial aesthetics and breast implant products, as well as, in emerging markets, Botox[®] for therapeutic use and eye care products, are purchased based on consumer choice and have limited reimbursement or are not reimbursable by government or other health care plans and are, therefore, partially or wholly paid for directly by the consumer. As such, the general economic environment and level of consumer spending have a significant effect on our sales of these products.

Table of Contents

In the United States, sales of our products that are reimbursable by government health care plans continue to be significantly impacted by the provisions of the Patient Protection and Affordable Care Act, as amended by the Health Care and Education Affordability Reconciliation Act, collectively, the PPACA, which extended Medicaid and Medicare benefits to new patient populations and increased Medicaid and Medicare rebates. Additionally, sales of our products in the United States that are reimbursed by managed care programs continue to be impacted by competitive pricing pressures. In Europe and some other international markets, sales of our products that are reimbursable by government health care plans continue to be impacted by mandatory price reductions, tenders and rebate increases. During the first quarter of 2013, our sales in Latin America were negatively impacted by a delay in orders from our distributor in Venezuela due to the February 2013 currency devaluation and the political transition in that country, and by a change in customer buying patterns affected by the Easter vacation falling in the first quarter in 2013 versus the second quarter in 2012.

Certain of our products face generic competition. In May 2011, a generic version of our older-generation topical allergy medication Elestat[®] was launched in the United States. In June 2011, the U.S. patent for Tazorac[®] cream, indicated for psoriasis and acne, expired. The U.S. patents for Tazorac[®] gel expire in June 2014. The U.S. Food and Drug Administration, or FDA, has posted guidance regarding requirements for clinical bioequivalence for a generic of tazarotene cream, separately for both psoriasis and acne. We believe that this will require generic manufacturers to conduct a trial, at risk, for both indications. In October 2012, a competitive generic version of Sanctura XR[®] was launched in the United States. Additionally, a generic version of Zymar[®], our older-generation fluoroquinolone indicated for the treatment of bacterial conjunctivitis, may be launched in the United States in the near future. Our products also compete with generic versions of some branded pharmaceutical products sold by our competitors. Although generic competition in the United States negatively affected our aggregate product net sales in the first quarter of 2013, the impact was not material. We do not currently believe that our aggregate product net sales will be materially impacted in 2013 by generic competition, but we could experience a rapid and significant decline in net sales of certain products if we are unable to successfully maintain or defend our patents and patent applications relating to such products.

Eye care pharmaceuticals product net sales increased in the first quarter of 2013 compared to the first quarter of 2012 in Europe, Asia Pacific, Canada and, to a lesser degree, the United States. Net sales of eye care pharmaceutical products in Latin America were negatively impacted in the first quarter of 2013 by the translation effect of average foreign currency exchange rates, primarily from a weakening of the Brazilian real, in effect during the first quarter of 2013 compared to the first quarter of 2012. When measured at constant currency, net sales of eye care pharmaceutical products in Latin America increased in the first quarter of 2013 compared to the first quarter of 2012.

The overall increase in total sales in dollars of our eye care pharmaceutical products is primarily due to an increase in sales of Restasis[®], our therapeutic treatment for chronic dry eye disease, an increase in sales of our glaucoma drug Lumigan[®] 0.01%, an increase in sales of Ozurdex[®], our biodegradable, sustained-release steroid implant for the treatment of certain retinal diseases, an increase in sales of Combigan[®], our Alphagan[®] and timolol combination for the treatment of glaucoma, Ganfort[™], our Lumigan[®] and timolol combination for the treatment of glaucoma, an increase in sales of Lastacaft[®], our topical allergy medication for the treatment and prevention of itching associated with allergic conjunctivitis, and an increase in sales of our Refresh[®] artificial tears products, partially offset by a decrease in sales of our older-generation products, including our glaucoma drug Lumigan[®] 0.03%, our topical allergy medication Elestat[®], and our fluoroquinolone products Zymar[®] and Zymaxid[®]. Due to the strong acceptance of Lumigan[®] 0.1% in the United States market, we ceased manufacturing Lumigan[®] 0.3% for the U.S. market in the fourth quarter of 2012. In addition, we believe total Lumigan[®] sales in the United States were impacted by a reduction in overall retail inventories due to this discontinuation.

We increased prices on certain eye care pharmaceutical products in the United States in the last nine months of 2012 and the first quarter of 2013. Effective January 5, 2013, we increased the published U.S. list price for Restasis[®], Lastacaft[®] and Zymaxid[®] by five percent, Combigan[®] and Alphagan[®] P 0.1% by seven percent, Lumigan[®] 0.1% and Alphagan[®] P 0.15% by eight percent, and Acular[®], Acular LS[®] and Acuvail[®] by eighteen percent. These price increases had a positive net effect on our U.S. sales in the first quarter of 2013 compared to the first quarter of 2012, but the actual net effect is difficult to determine due to the various managed care sales rebate and other incentive

programs in which we participate. Wholesaler buying patterns and the change in dollar value of the prescription product mix also affected our reported net sales dollars, although we are unable to determine the impact of these effects.

Total sales of Botox[®] increased in the first quarter of 2013 compared to the first quarter of 2012 due to strong growth in sales for both therapeutic and cosmetic uses. Sales of Botox[®] for therapeutic use increased in the United States due to strong growth in sales for the prophylactic treatment of headaches in adults with chronic migraine, and the treatment of urinary incontinence and upper limb spasticity in adults. Sales of Botox[®] for therapeutic use also increased in Europe, Asia Pacific and Canada. Sales of Botox[®] for cosmetic use increased the United States, Europe, Asia Pacific and Canada. We believe our worldwide market share for neuromodulators, including Botox[®], was approximately 78% in the fourth quarter of 2012, the last quarter for which market data is available.

Table of Contents

In March 2012, a U.S. District Court, after conducting a full trial, ruled that Merz Pharmaceuticals and Merz Aesthetics, or, jointly, Merz, violated California's Uniform Trade Secrets Act and issued an injunction prohibiting Merz from providing, selling or soliciting purchases of Xeomin[®] or its Radiesse[®] dermal filler products, provided that Merz may sell Xeomin[®] in the therapeutic market to customers not identified on court mandated exclusion lists and may sell dermal filler products to certain pre-existing customers. On October 1, 2012, the Company announced that the U.S. District Court had entered an order providing that the injunction related to Xeomin[®] for the facial aesthetics market would remain in place until January 9, 2013. The injunction related to Xeomin[®] for therapeutic use and Radiesse[®] was in effect until November 1, 2012.

Skin care and other product net sales increased in the first quarter of 2013 compared to the first quarter of 2012 primarily due to an increase in sales of Aczone[®], our topical dapsone treatment for acne vulgaris, new product sales from a variety of physician dispensed aesthetic skin care products acquired in our recent acquisition of SkinMedica, an increase in sales of our topical tazarotene products Tazorac[®], Zorac[®] and Avage[®], and an increase in sales of Latisse[®], our treatment for inadequate or insufficient eyelashes, partially offset by a decrease in sales of our Sanctura[®] franchise products for the treatment of overactive bladder, or OAB, due to the launch of a competitive generic version of Sanctura XR[®] in the United States in October 2012.

We have a policy to attempt to maintain average U.S. wholesaler inventory levels of our specialty pharmaceuticals products at an amount less than eight weeks of our net sales. At March 31, 2013, based on available external and internal information, we believe the amount of average U.S. wholesaler inventories of our specialty pharmaceutical products was near the lower end of our stated policy levels.

Breast aesthetics product net sales, which consist primarily of sales of silicone gel and saline breast implants and tissue expanders, decreased in the first quarter of 2013 compared to the first quarter of 2012 due to decreases in sales in the United States, Europe and Latin America, partially offset by an increase in sales in Asia Pacific. The decrease in sales of breast aesthetics products in the United States was primarily due to lower implant and tissue expander unit volume related to a decline in the overall breast implant market and a small decline in market share due to the entrance of a new competitor in the U.S. market. The overall decrease in sales of breast aesthetics products in Europe and Latin America was primarily due to the extraordinarily high sales and sales growth in the first quarter of 2012, following regulatory action by the French Government to shut down a manufacturer using industrial grade silicone in their breast implants. Many of the resultant revision surgeries occurred with our implants. Furthermore, first quarter 2013 sales were negatively affected by the timing of shipments to distributors in certain markets.

Facial aesthetics product net sales, which consist primarily of sales of hyaluronic acid-based dermal fillers used to correct facial wrinkles, increased in the first quarter of 2013 compared to the first quarter of 2012 due to strong growth in sales in all of our principal geographic markets. The increase in sales of facial aesthetics products in the United States was due primarily to an overall increase in the dermal filler market, orders placed ahead of an announced price increase and the timing of customer and consumer promotions in the first quarter of 2013 relative to promotions in 2012. The increase in international sales of facial aesthetics products was due primarily to recent launches of Juvéderm[®] Voluma[™] With lidocaine and Juvéderm[®] Volbella[™] With lidocaine in a number of countries in Europe, Latin America and Asia Pacific.

Foreign currency changes decreased product net sales by \$7.6 million in the first quarter of 2013 compared to the first quarter of 2012, primarily due to the weakening of the Brazilian real, U.K. pound, Indian rupee and Australian dollar compared to the U.S. dollar.

U.S. product net sales as a percentage of total product net sales increased by 0.5 percentage points to 60.9% in the first quarter of 2013 compared to U.S. sales of 60.4% in the first quarter of 2012, due primarily to higher sales growth in the U.S. market compared to our international markets for our Botox[®] and dermal filler product lines, partially offset by higher sales growth in international markets compared to the U.S. market for our eye care pharmaceuticals product line.

Other Revenues

Other revenues increased \$0.9 million to \$27.1 million in the first quarter of 2013 compared to \$26.2 million in the first quarter of 2012. The increase in other revenues is primarily due to increased royalty income from sales of Lumigan[®] and Aiphagan[®] in Japan under a license agreement with Senju Pharmaceutical Co., Ltd. and an increase in

sales of Botox® for therapeutic use in Japan and China under a licensing agreement with GlaxoSmithKline, partially offset by a decline in substantive milestone events revenue. No substantive milestone event revenue was recorded in the first quarter of 2013. In the first quarter of 2012, other revenues included the achievement of substantive milestones related to the approval of Aiphagan® in Japan and the achievement of a sales milestone related to sales of Lumigan® in Japan.

Cost of Sales

Cost of sales increased \$9.9 million, or 5.2%, in the first quarter of 2013 to \$199.9 million, or 14.0% of product net sales, compared to \$190.0 million, or 14.4% of product net sales in the first quarter of 2012. Cost of sales in the first quarter of 2013

Table of Contents

includes \$8.9 million for the purchase accounting fair market value inventory adjustment rollout related to our acquisition of SkinMedica. Cost of sales in the first quarter of 2012 includes \$0.3 million for the purchase accounting fair market value inventory adjustment rollout related to the purchase of our distributor's business in Russia.

Excluding the effect of the charges described above, cost of sales increased \$1.3 million, or 0.7%, to \$191.0 million, or 13.3% of product net sales in the first quarter of 2013 compared to \$189.7 million, or 14.4% of product net sales, in the first quarter of 2012. This increase in cost of sales primarily resulted from the 8.4% increase in total product net sales, partially offset by a decrease in cost of sales as a percentage of product net sales primarily due to lower royalty expenses and lower provisions for inventory reserves.

Selling, General and Administrative

Selling, general and administrative, or SG&A, expenses increased \$40.0 million, or 7.1%, to \$604.8 million, or 42.2% of product net sales, in the first quarter of 2013 compared to \$564.8 million, or 42.7% of product net sales, in the first quarter of 2012. SG&A expenses in the first quarter of 2013 include \$11.4 million of transaction and integration costs related to business combinations, a \$5.8 million charge related to the change in fair value of contingent consideration liabilities associated with certain business combinations and expenses of \$0.6 million for external costs of stockholder derivative litigation associated with the 2010 global settlement with the U.S. Department of Justice, or DOJ, regarding our past U.S. sales and marketing practices relating to certain therapeutic uses of Botox®. SG&A expenses in the first quarter of 2012 include \$9.4 million of stockholder derivative litigation costs associated with the 2010 global settlement with the DOJ discussed above and other legal contingency expenses and a \$0.6 million charge related to the change in fair value of contingent consideration liabilities associated with certain business combinations. Excluding the effect of the items described above, SG&A expenses increased \$32.2 million, or 5.8%, to \$587.0 million, or 41.0% of product net sales, in the first quarter of 2013 compared to \$554.8 million, or 42.0% of product net sales in the first quarter of 2012. The increase in SG&A expenses in dollars, excluding the charges described above, primarily relates to increases in selling expenses and general and administrative expenses, partially offset by a small reduction in promotion expenses. The increase in selling expenses in the first quarter of 2013 compared to the first quarter of 2012 principally relates to increased personnel and related incentive compensation costs that support the 8.4% increase in product net sales, including the acquisition of the SkinMedica sales force and other sales force expansions in the United States, Europe and Asia. The increase in general and administrative expenses is primarily due to the new medical device excise tax in the United States and an increase in personnel compensation costs, partially offset by a decrease in legal fees and bad debt expense. The small decrease in promotion expenses is primarily due to an overall net reduction in promotion programs, including a decrease in direct-to-consumer advertising for Latisse®, partially offset by an increase in direct-to-consumer advertising for Restasis®.

Under the provisions of the PPACA, companies that sell branded prescription drugs or biologics to specified government programs in the United States are subject to an annual non-deductible fee based on the company's relative market share of branded prescription drugs or biologics sold to the specified government programs. The non-deductible fee is recorded in SG&A expenses, and the related full year 2013 expense is expected to be approximately \$29 million to \$32 million. Also under the provisions of the PPACA, the Company is required to pay a tax deductible excise tax of 2.3% on the sale of certain medical devices beginning January 1, 2013. The excise tax is recorded in SG&A expenses, and the related full year 2013 expense is expected to be approximately \$9 million to \$12 million.

Research and Development

We believe that our future medium- and long-term revenue and cash flows are most likely to be affected by the successful development and approval of our significant late-stage research and development candidates. As of March 31, 2013, we have the following significant R&D projects in late-stage development:

- Botox® (U.S. - Filed) for crow's feet lines
- Juvéderm Voluma™ (U.S. - Filed) for volumizing the mid-face
- Latisse® (U.S. - Phase III) for brow
- Levadex® (U.S. - Filed/Allergan addressing FDA Complete Response Letter) for migraine
- Ozurdex® (U.S. and Europe - Phase III) for diabetic macular edema
- Restasis® (Europe - Phase III) for ocular surface disease

Ser-120 (U.S. - Phase III) for nocturia (in collaboration with Serenity)

In December 2012, we announced that Botox[®] received a positive opinion from the Irish Medicines Board for the treatment of idiopathic overactive bladder with symptoms of urinary incontinence, urgency and frequency in adult patients who have an inadequate response to, or are intolerant of, anticholinergic medications. This is an important step towards securing national licenses in the 14 European countries involved in the Mutual Recognition Procedure. In January 2013, we announced that the FDA approved Botox[®] for the treatment of overactive bladder with symptoms of urge urinary incontinence, urgency and frequency in adults who have had an inadequate response to or are intolerant of an anticholinergic medication.

Table of Contents

In January 2013, we restructured our collaboration agreement with Spectrum Pharmaceuticals, Inc., or Spectrum, for the development of apaziquone, pursuant to which Spectrum reacquired all rights from us under the collaboration agreement in exchange for agreeing to pay us a royalty on future net sales of licensed products. We have no further obligation under the agreement to share development costs or perform any development, regulatory or other activities. In February 2013, we announced that the FDA approved our Natrelle®410 Highly Cohesive Anatomically Shaped Silicone-Filled Breast Implants for use in breast reconstruction, augmentation and revision surgery.

In March 2013, we completed the acquisition of MAP (previously, our collaboration partner for Levadex®). In April 2013, we announced that we received a Complete Response Letter from the FDA related to the Levadex® filing that noted concerns with the third-party canister filling unit manufacturer, Exemplar Pharma, LLC, or Exemplar. In April 2013, we also announced that in order to secure our supply chain, we acquired Exemplar for total consideration of less than \$20 million. We are committed to vigorously address concerns raised by the FDA in the Complete Response Letter and expect that the next FDA action related to Levadex® will occur by the end of the fourth quarter of 2013. In May 2013, we announced that the FDA General and Plastic Surgery Devices Panel of the Medical Devices Advisory Committee voted unanimously that the benefits of Juvéderm® Voluma™XC, an injectable hyaluronic acid dermal filler for cheek augmentation to correct age-related volume deficit in the mid-face, outweigh the risks. This recommendation is an important step in the FDA review process for Juvéderm® Voluma™XC.

In addition to the significant R&D projects in late stage development described above, in May 2013, we provided an update on certain important Phase II projects-namely, the development of therapeutic DARPin® products and bimatoprost for scalp hair growth. Regarding development efforts of therapeutic DARPin® products, we have completed the initial analysis of data from the randomized controlled Phase II trial comparing two doses of the anti-VEGF DARPin® and Lucentis® (ranibizumab), which suggest some product differentiation between DARPin® and Lucentis® but do not support directly moving to Phase III. We intend to perform additional Phase II work to more completely assess safety and efficacy and to guide the Phase III study design. Regarding bimatoprost for scalp hair growth, the results of the Phase II trial in male and female hair loss indicated that the formulation was well tolerated but did not provide sufficient efficacy to proceed directly to Phase III. We intend to extend the Phase II program to include trials with a substantially higher concentration of bimatoprost in the current formulation and also in a novel formulation.

For management purposes, we accumulate direct costs for R&D projects, but do not allocate all indirect project costs, such as R&D administration, infrastructure and regulatory affairs costs, to specific R&D projects. Additionally, R&D expense includes upfront payments to license or purchase in-process R&D assets that have not achieved regulatory approval. Our overall R&D expenses are not materially concentrated in any specific project or stage of development. The following table sets forth direct costs for our late-stage projects (which include candidates in Phase III clinical trials) and other R&D projects, upfront payments to license or purchase in-process R&D assets and all other R&D expenses for the three month periods ended March 31, 2013 and 2012:

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Direct costs for:		
Late-stage projects	\$55.1	\$48.3
Other R&D projects	167.8	146.2
Upfront payments to license or purchase in-process R&D assets	—	—
Other R&D expenses	25.9	25.5
Total	\$248.8	\$220.0

R&D expenses increased \$28.8 million, or 13.1%, to \$248.8 million in the first quarter of 2013, or 17.4% of product net sales, compared to \$220.0 million, or 16.6% of product net sales in the first quarter of 2012. The increase in R&D expenses in dollars and as a percentage of product net sales was primarily due to increased spending on next generation eye care pharmaceuticals products for the treatment of glaucoma and retinal diseases, including the DARPin® development programs, the development of technology for the treatment of rosacea acquired in the Vicept

acquisition, increased spending on Botox[®] for the treatment of movement disorders, including juvenile cerebral palsy, increased spending on potential new treatment applications for Latisse[®], and new expenses for the development of Levadex[®] for the acute treatment of migraine acquired in the MAP acquisition, partially offset by a decrease in expenses associated with our restructured collaboration with Spectrum related to the development of apaziquone and a small decrease in expenses for new technology discovery programs.

Table of Contents

Amortization of Intangible Assets

Amortization of intangible assets increased \$9.4 million to \$30.7 million in the first quarter of 2013, or 2.1% of product net sales, compared to \$21.3 million, or 1.6% of product net sales, in the first quarter of 2012. The increase in amortization expense is primarily due to an increase in the balance of intangible assets subject to amortization, including intangible assets that we acquired in connection with our March 2013 acquisition of MAP and our December 2012 acquisition of SkinMedica.

Restructuring Charges and Integration Costs

In connection with our March 2013 acquisition of MAP and our December 2012 acquisition of SkinMedica, we initiated restructuring activities to integrate the operations of the two acquired businesses with our operations and to capture synergies through the centralization of certain research and development, general and administrative and commercial functions. In the first quarter of 2013, we recorded \$4.3 million of restructuring charges, primarily related to employee severance and other one-time termination benefits for approximately 60 people.

Included in the three month periods ended March 31, 2013 and 2012 are \$11.4 million and \$0.5 million, respectively, of SG&A expenses related to transaction and integration costs associated with the purchase of various businesses. For the three month period ended March 31, 2013, these costs primarily consist of investment banking and legal fees.

Operating Income

Management evaluates business segment performance on an operating income basis exclusive of general and administrative expenses and other indirect costs, legal settlement expenses, impairment of intangible assets and related costs, restructuring charges, in-process research and development expenses, amortization of certain identifiable intangible assets related to business combinations and asset acquisitions and related capitalized licensing costs and certain other adjustments, which are not allocated to our business segments for performance assessment by our chief operating decision maker. Other adjustments excluded from our business segments for purposes of performance assessment represent income or expenses that do not reflect, according to established Company-defined criteria, operating income or expenses associated with our core business activities.

For the first quarter of 2013, general and administrative expenses, other indirect costs and other adjustments not allocated to our business segments for purposes of performance assessment consisted of general and administrative expenses of \$109.4 million, stockholder derivative litigation costs of \$0.6 million in connection with the 2010 global settlement with the DOJ regarding our past U.S. sales and marketing practices relating to Botox[®], charges of \$5.8 million for changes in the fair value of contingent consideration liabilities, a purchase accounting fair market value inventory adjustment of \$8.9 million associated with the acquisition of SkinMedica, integration and transaction costs of \$11.4 million associated with the purchase of various businesses and other net indirect costs of \$8.0 million.

For the first quarter of 2012, general and administrative expenses, other indirect costs and other adjustments not allocated to our business segments for purposes of performance assessment consisted of general and administrative expenses of \$108.5 million, aggregate charges of \$9.4 million for stockholder derivative litigation costs in connection with the 2010 global settlement with the DOJ regarding our past U.S. sales and marketing practices relating to Botox[®] and other legal contingency expenses, charges of \$0.6 million for changes in the fair value of contingent consideration liabilities, a purchase accounting fair market value inventory adjustment of \$0.3 million and integration and transaction costs of \$0.5 million associated with the purchase of our distributor's business related to our products in Russia and other net indirect costs of \$5.3 million.

Table of Contents

The following table presents operating income for each reportable segment for the three month periods ended March 31, 2013 and 2012 and a reconciliation of our segments' operating income to consolidated operating income:

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Operating income:		
Specialty pharmaceuticals	\$490.0	\$440.1
Medical devices	54.6	51.7
Total segments	544.6	491.8
General and administrative expenses, other indirect costs and other adjustments	144.1	124.6
Amortization of intangible assets (a)	25.1	15.4
Restructuring charges	4.3	—
Total operating income	\$371.1	\$351.8

(a) Represents amortization of certain identifiable intangible assets related to business combinations and asset acquisitions and related capitalized licensing costs, as applicable.

Our consolidated operating income in the first quarter of 2013 was \$371.1 million, or 25.9% of product net sales, compared to consolidated operating income of \$351.8 million, or 26.6% of product net sales in the first quarter of 2012. The \$19.3 million increase in consolidated operating income was due to a \$110.8 million increase in product net sales and a \$0.9 million increase in other revenues, partially offset by a \$9.9 million increase in cost of sales, a \$40.0 million increase in SG&A expenses, a \$28.8 million increase in R&D expenses, a \$9.4 million increase in amortization of intangible assets and a \$4.3 million increase in restructuring charges.

Our specialty pharmaceuticals segment operating income in the first quarter of 2013 was \$490.0 million, compared to operating income of \$440.1 million in the first quarter of 2012. The \$49.9 million increase in our specialty pharmaceuticals segment operating income was due primarily to an increase in product net sales across all product lines, partially offset by an increase in selling and R&D expenses.

Our medical devices segment operating income in the first quarter of 2013 was \$54.6 million, compared to operating income of \$51.7 million in the first quarter of 2012. The \$2.9 million increase in our medical devices segment operating income was due primarily to an increase in product net sales of our facial aesthetics product line, partially offset by a decrease in product net sales of our breast aesthetics product line, an increase in promotion and selling expenses and an increase in R&D expenses.

Non-Operating Income and Expense

Total net non-operating expense in the first quarter of 2013 was \$24.5 million compared to total net non-operating expense of \$29.6 million in the first quarter of 2012. Interest income increased \$0.4 million to \$1.6 million in the first quarter of 2013 compared to \$1.2 million in the first quarter of 2012. Interest expense increased \$1.6 million to \$17.4 million in the first quarter of 2013 compared to \$15.8 million in the first quarter of 2012. Interest expense increased primarily due to an increase in accrued statutory interest resulting from a change in estimate related to uncertain tax positions and an increase in interest expense due to the issuance in March 2013 of our 1.35% Senior Notes due 2018 and our 2.80% Senior Notes due 2023. Other, net expense was \$8.7 million in the first quarter of 2013, consisting primarily of \$5.0 million in net losses on foreign currency derivative instruments and other foreign currency transactions and a loss of \$3.7 million related to the impairment of a non-marketable third party equity investment. Other, net expense was \$15.0 million in the first quarter of 2012, consisting primarily of net losses on foreign currency derivative instruments and other foreign currency transactions.

Income Taxes

Our effective tax rate for the first quarter of 2013 was 21.2%. Included in our earnings before income taxes for the first quarter of 2013 are charges related to changes in the fair value of contingent consideration associated with certain business combination agreements of \$5.8 million, the fair market value inventory adjustment rollout related to the acquisition of SkinMedica of \$8.9 million, external costs of stockholder derivative litigation associated with the 2010

global settlement with the DOJ regarding our past U.S. sales and marketing practices relating to certain therapeutic uses of Botox[®] of \$0.6 million, transaction and integration costs associated with business combinations of \$11.4 million, a loss of \$3.7 million related to the impairment of a non-marketable third party equity investment and restructuring charges of \$4.3 million. In the first quarter of 2013 we recorded no income tax

Table of Contents

benefit related to the changes in the fair value of contingent consideration liabilities, \$3.4 million of income tax benefits related to the fair market value inventory adjustment rollout related to the acquisition of SkinMedica, \$0.2 million of income tax benefits related to external costs of stockholder derivative litigation associated with the 2010 global settlement with the DOJ regarding our past U.S. sales and marketing practices relating to certain therapeutic uses of Botox®, \$2.3 million of income tax benefits related to transaction and integration costs associated with business combinations, \$1.3 million of income tax benefits related to the impairment of a non-marketable third party equity investment and \$1.5 million of income tax benefits related to the restructuring charges. In the first quarter of 2013, we also recorded an income tax benefit of \$17.3 million for the retroactive benefit of the U.S. federal research and development tax credit for the 2012 fiscal year that was signed into law on January 2, 2013. Excluding the impact of the pre-tax charges of \$34.7 million and the income tax benefits of \$26.0 million for the items discussed above, our adjusted effective tax rate for the first quarter of 2013 was 26.1%. We believe that the use of an adjusted effective tax rate provides a more meaningful measure of the impact of income taxes on our results of operations because it excludes the effect of certain items that are not included as part of our core business activities. This allows investors to better determine the effective tax rate associated with our core business activities.

The calculation of our adjusted effective tax rate for the first quarter of 2013 is summarized below:

	(in millions)	
Earnings from continuing operations before income taxes, as reported	\$346.6	
Changes in the fair value of contingent consideration liabilities related to business combinations	5.8	
Fair market value inventory adjustment rollout related to the acquisition of SkinMedica	8.9	
External costs for stockholder derivative litigation	0.6	
Transaction and integration costs associated with business combinations	11.4	
Impairment of a non-marketable third party equity investment	3.7	
Restructuring charges	4.3	
	\$381.3	
Provision for income taxes, as reported	\$73.6	
Income tax benefit (provision) for:		
Changes in the fair value of contingent consideration liabilities related to business combinations	—	
Fair market value inventory adjustment rollout related to the acquisition of SkinMedica	3.4	
External costs for stockholder derivative litigation	0.2	
Transaction and integration costs associated with business combinations	2.3	
Impairment of a non-marketable third party equity investment	1.3	
Restructuring charges	1.5	
2012 retroactive U.S. federal research and development tax credit	17.3	
	\$99.6	
Adjusted effective tax rate	26.1	%

Our effective tax rate for the first quarter of 2012 was 29.1%. Our effective tax rate for the year ended December 31, 2012 was 28.1%. Included in our earnings before income taxes for the fiscal year 2012 are charges related to changes in the fair value of contingent consideration associated with certain business combination agreements of \$5.4 million, upfront payments of \$62.5 million associated with two agreements for the in-licensing of technologies from Molecular Partners AG, the fair market value inventory adjustment rollout and integration costs related to the purchase of a distributor's business in Russia of \$0.9 million, external costs of stockholder derivative litigation and other legal costs associated with the 2010 global settlement with the DOJ regarding our past U.S. sales and marketing practices relating to certain therapeutic uses of Botox® and other legal contingency expenses of \$9.7 million, \$0.9 million of interest expense associated with changes in estimated taxes related to uncertain tax positions included in prior year filings, restructuring charges of \$1.5 million and impairment of intangible assets and related costs of \$22.3 million. In 2012 we recorded no income tax benefits related to the changes in the fair value of contingent consideration liabilities, \$15.7 million of income tax benefits related to the upfront payments associated with the two agreements for the in-licensing of technologies from Molecular Partners AG, \$0.1 million of income tax benefits related to the fair

market value inventory adjustment rollout and integration costs related to the purchase of a distributor's business in Russia, \$1.3 million of income tax benefits related to external costs of stockholder derivative litigation and other legal costs associated with the 2010 global settlement with the DOJ regarding our past U.S. sales and marketing practices relating to certain therapeutic uses of Botox® and other legal contingency expenses, income tax benefits of \$0.3 million related to interest expense associated with changes in estimated taxes

Table of Contents

related to uncertain tax positions included in prior year filings, \$0.6 million of income tax benefits related to the restructuring charges and \$8.2 million of income tax benefits related to the impairment of intangible assets and related costs. In 2012 we also recorded an income tax provision of \$7.7 million for changes in estimated taxes related to uncertain tax positions included in prior year filings. Excluding the impact of the pre-tax charges of \$103.2 million and the net income tax benefits of \$18.5 million for the items discussed above, our adjusted effective tax rate for 2012 was 27.5%.

The calculation of our adjusted effective tax rate for 2012 is summarized below:

	2012 (in millions)
Earnings from continuing operations before income taxes	\$1,531.0
Changes in the fair value of contingent consideration liabilities related to business combinations	5.4
Upfront payments associated with two agreements for the in-licensing of technologies from Molecular Partners AG	62.5
Fair market value inventory adjustment rollout and integration costs related to the purchase of a distributor's business in Russia	0.9
External costs for stockholder derivative litigation and other legal contingency expenses	9.7
Interest expense associated with changes in estimated taxes related to uncertain tax positions in prior year filings	0.9
Restructuring charges	1.5
Impairment of intangible assets and related costs	22.3
	\$1,634.2
Provision for income taxes	\$430.3
Income tax benefit (provision) for:	
Changes in the fair value of contingent consideration liabilities related to business combinations	—
Upfront payments associated with two agreements for the in-licensing of technologies from Molecular Partners AG	15.7
Fair market value inventory adjustment rollout and integration costs related to the purchase of a distributor's business in Russia	0.1
External costs for stockholder derivative litigation and other legal contingency expenses	1.3
Interest expense associated with changes in estimated taxes related to uncertain tax positions in prior year filings	0.3
Restructuring charges	0.6
Impairment of intangible assets and related costs	8.2
Changes in estimated taxes related to uncertain tax positions in prior year filings	(7.7)
	\$448.8
Adjusted effective tax rate	27.5 %

The decrease in the adjusted effective tax rate to 26.1% in the first quarter of 2013 compared to the adjusted effective tax rate for the year ended December 31, 2012 of 27.5% is primarily attributable to the beneficial impact of the U.S. federal research and development tax credit, which is included in our estimated annual effective tax rate for 2013, but was not available in 2012, and an increase in the mix of earnings in lower tax rate jurisdictions.

Earnings from Continuing Operations

Our earnings from continuing operations in the first quarter of 2013 were \$273.0 million compared to earnings from continuing operations of \$228.4 million in the first quarter of 2012. The \$44.6 million increase in earnings from continuing operations was primarily the result of the increase in operating income of \$19.3 million, the decrease in net non-operating expense of \$5.1 million and the decrease in the provision for income taxes of \$20.2 million.

Net Earnings Attributable to Noncontrolling Interest

Our net earnings attributable to noncontrolling interest for our majority-owned subsidiaries were \$1.9 million and \$0.5 million in the first quarter of 2013 and 2012, respectively.

Table of Contents

Discontinued Operations

On February 1, 2013, we completed our previously announced review of strategic options for maximizing the value of our obesity intervention business, and formally committed to pursue a sale of that business unit. Accordingly, we have begun to consider offers for the sale of that business unit and currently expect to execute a signed agreement by the middle of 2013. As a result of our approved plan to pursue a sale of the obesity intervention business unit, beginning in the first quarter of 2013, we have reported the financial results from that business unit in discontinued operations in the consolidated statement of earnings and have classified the related assets and liabilities as held for sale in the consolidated balance sheet. The prior period consolidated statement of earnings and consolidated balance sheet as of December 31, 2012 have been retrospectively revised to reflect the obesity intervention business unit as discontinued operations and the related assets and liabilities as held for sale. The net assets held for sale include a portion of the medical devices reporting unit's goodwill allocated to the obesity intervention business based on the relative fair value of that business to the portion of the medical devices reporting unit that we will retain.

The results of operations from discontinued operations presented below include certain allocations that management believes fairly reflect the utilization of services provided to the obesity intervention business. The allocations do not include amounts related to general corporate administrative expenses or interest expense. Therefore, the results of operations from the obesity intervention business unit do not necessarily reflect what the results of operations would have been had the business operated as a stand-alone entity.

The following table summarizes the results of operations from discontinued operations:

	Three Months Ended	
	March 31, 2013	March 31, 2012
	(in millions)	
Product net sales	\$33.3	\$44.0
Operating costs and expenses:		
Cost of sales (excludes amortization of intangible assets)	5.3	5.8
Selling, general and administrative	15.8	20.3
Research and development	1.5	5.0
Amortization of intangible assets	10.3	10.3
Earnings from discontinued operations before income taxes	\$0.4	\$2.6
Earnings from discontinued operations, net of income taxes	\$0.4	\$1.9

In the first quarter of 2013, we also reported a separate estimated pre-tax disposal loss of \$346.2 million (\$259.0 million after tax) related to the obesity intervention business unit from the write-down of the net assets held for sale to their estimated fair value less costs to sell.

Table of Contents

The following table summarizes the assets and liabilities held for sale related to the obesity intervention business unit as of March 31, 2013 and December 31, 2012:

	March 31, 2013 (in millions)	December 31, 2012
Assets:		
Trade receivables, net	\$23.2	\$ 25.2
Inventories	11.2	10.6
Property, plant and equipment, net	1.4	1.4
Goodwill	105.7	105.7
Intangibles, net	358.7	369.0
Other assets	0.7	0.7
Valuation allowance	(346.2)	—
Total assets held for sale	\$154.7	\$ 512.6
Liabilities:		
Accounts payable	\$0.9	\$ 0.9
Accrued expenses	3.5	4.1
Other liabilities	0.3	0.3
Total liabilities held for sale	\$4.7	\$ 5.3

Liquidity and Capital Resources

We assess our liquidity by our ability to generate cash to fund our operations. Significant factors in the management of liquidity are: funds generated by operations; levels of accounts receivable, inventories, accounts payable and capital expenditures; the extent of our stock repurchase program; funds required for acquisitions and other transactions; funds available under our credit facilities; and financial flexibility to attract long-term capital on satisfactory terms.

Historically, we have generated cash from operations in excess of working capital requirements. The net cash provided by operating activities for the first quarter of 2013 was \$119.6 million compared to \$208.9 million for the first quarter of 2012. Cash flow from operating activities decreased in the first quarter of 2013 compared to the first quarter of 2012 primarily as a result of an increase in cash required to fund changes in trade receivables, accounts payable, accrued expenses and income taxes, partially offset by an increase in cash from net earnings from operations, including the effect of adjusting for non-cash items, and a decrease in cash used to fund changes in inventories and other liabilities. In the first quarter of 2013 and 2012, we paid pension contributions of \$5.6 million and \$5.5 million, respectively, to our U.S. defined benefit pension plan.

Net cash used in investing activities was \$687.4 million in the first quarter of 2013 compared to net cash used in investing activities of \$197.5 million in the first quarter of 2012. In the first quarter of 2013, we received \$260.6 million from the maturities of short-term investments. In the first quarter of 2013, we purchased \$50.0 million of short-term investments and paid \$871.7 million, net of cash acquired, for the acquisition of MAP and received a \$0.3 million purchase price adjustment related to a prior acquisition. Additionally, we invested \$23.7 million in new facilities and equipment and \$2.7 million in capitalized software. In the first quarter of 2012, we received \$50.0 million from the maturities of short-term investments. In the first quarter of 2012, we purchased \$219.9 million of short-term investments and paid \$3.1 million for the purchase of our distributor's business related to our products in Russia. Additionally, we invested \$23.1 million in new facilities and equipment and \$1.7 million in capitalized software. We currently expect to invest between approximately \$200 million and \$250 million in capital expenditures for manufacturing and administrative facilities, manufacturing equipment and other property, plant and equipment during 2013.

Net cash provided by financing activities was \$72.8 million in the first quarter of 2013 compared to net cash used in financing activities of \$131.4 million in the first quarter of 2012. On March 12, 2013, we issued concurrently in a registered offering \$250.0 million in aggregate principal amount of 1.35% Senior Notes due 2018, or 2018 Notes, and \$350.0 million in aggregate principal amount of 2.80% Senior Notes due 2023, or 2023 Notes, and received total

proceeds of \$598.5 million, net of original discounts. Additionally, in the first quarter of 2013, we received \$8.4 million in net borrowings of notes payable, \$112.2 million from the sale of stock to employees and \$30.8 million in excess tax benefits from share-based compensation. These amounts were partially reduced by the repurchase of approximately 6.1 million shares of our common stock for \$648.4 million, a cash payment of \$3.7 million for offering fees related to the issuance of the 2018 Notes and the 2023 Notes, \$14.9 million in dividends paid to stockholders and payments of contingent consideration of \$10.1 million. In the first quarter of 2012, we repurchased approximately

Table of Contents

2.4 million shares of our common stock for \$216.9 million, paid \$15.2 million in dividends to stockholders and paid contingent consideration of \$5.1 million. This use of cash was partially offset by \$3.8 million in net borrowings of notes payable, \$87.1 million received from the sale of stock to employees and \$14.9 million in excess tax benefits from share-based compensation.

Effective April 30, 2013, our Board of Directors declared a cash dividend of \$0.05 per share, payable June 13, 2013 to stockholders of record on May 23, 2013.

We maintain an evergreen stock repurchase program. Our evergreen stock repurchase program authorizes us to repurchase our common stock for the primary purpose of funding our stock-based benefit plans. Under the stock repurchase program, we may maintain up to 18.4 million repurchased shares in our treasury account at any one time. At March 31, 2013, we held approximately 11.3 million treasury shares under this program. In the first quarter of 2013, we completed the repurchase of 6.0 million shares under our previously disclosed Rule 10b5-1 plan.

Our 5.75% Senior Notes due 2016, or 2016 Notes, were sold at 99.717% of par value with an effective interest rate of 5.79%, pay interest semi-annually on the principal amount of the notes at a rate of 5.75% per annum, and are redeemable at any time at our option, subject to a make-whole provision based on the present value of remaining interest payments at the time of the redemption. The aggregate outstanding principal amount of the 2016 Notes will be due and payable on April 1, 2016, unless earlier redeemed by us. In September 2012, we terminated the \$300.0 million notional amount interest rate swap related to the 2016 Notes and received \$54.7 million, which included accrued interest of \$3.7 million. Upon termination of the interest rate swap, we added the net fair value received of \$51.0 million to the carrying value of the 2016 Notes. The amount received for the termination of the interest rate swap is being amortized as a reduction to interest expense over the remaining life of the debt, which effectively fixes the interest rate for the remaining term of the 2016 Notes at 3.94%.

Our 2018 Notes, which were sold at 99.793% of par value with an effective interest rate of 1.39%, are unsecured and pay interest semi-annually on the principal amount of the notes at a rate of 1.35% per annum, and are redeemable at any time at our option, subject to a make-whole provision based on the present value of remaining interest payments at the time of the redemption. The aggregate outstanding principal amount of the 2018 Notes will be due and payable on March 15, 2018, unless earlier redeemed by us.

Our 3.375% Senior Notes due 2020, or 2020 Notes, which were sold at 99.697% of par value with an effective interest rate of 3.41%, are unsecured and pay interest semi-annually on the principal amount of the notes at a rate of 3.375% per annum, and are redeemable at any time at our option, subject to a make-whole provision based on the present value of remaining interest payments at the time of the redemption. The aggregate outstanding principal amount of the 2020 Notes will be due and payable on September 15, 2020, unless earlier redeemed by us.

Our 2023 Notes, which were sold at 99.714% of par value with an effective interest rate of 2.83%, are unsecured and pay interest semi-annually on the principal amount of the notes at a rate of 2.80% per annum, and are redeemable at any time at our option, subject to a make-whole provision based on the present value of remaining interest payments at the time of the redemption, if the redemption occurs prior to December 15, 2022 (three months prior to the maturity of the 2023 Notes). If the redemption occurs after December 15, 2022, then such redemption is not subject to the make-whole provision. The aggregate outstanding principal amount of the 2023 Notes will be due and payable on March 15, 2023, unless earlier redeemed by us.

At March 31, 2013, we had a committed long-term credit facility, a commercial paper program, a shelf registration statement that allows us to issue additional securities, including debt securities, in one or more offerings from time to time, a real estate mortgage and various foreign bank facilities. Our committed long-term credit facility will expire in October 2016. The termination date can be further extended from time to time upon our request and acceptance by the issuer of the facility for a period of one year from the last scheduled termination date for each request accepted. The committed long-term credit facility allows for borrowings of up to \$800.0 million. The commercial paper program also provides for up to \$800.0 million in borrowings. However, our combined borrowings under our committed long-term credit facility and our commercial paper program may not exceed \$800.0 million in the aggregate.

Borrowings under the committed long-term credit facility are subject to certain financial and operating covenants that include, among other provisions, maximum leverage ratios. Certain covenants also limit subsidiary debt. We believe we were in compliance with these covenants at March 31, 2013. At March 31, 2013, we had no borrowings under our

committed long-term credit facility, \$20.0 million in borrowings outstanding under the real estate mortgage, \$57.2 million in borrowings outstanding under various foreign bank facilities and no borrowings under the commercial paper program. Commercial paper, when outstanding, is issued at current short-term interest rates. Additionally, any future borrowings that are outstanding under the long-term credit facility may be subject to a floating interest rate. We may from time to time seek to retire or purchase our outstanding debt.

On February 1, 2013, we completed our previously announced review of strategic options for maximizing the value of our obesity intervention business, and have formally committed to pursue a sale of that business unit. Accordingly, we have begun to consider offers for the sale of that business unit and currently expect to execute a signed agreement by the middle of 2013.

Table of Contents

At December 31, 2012, we had net pension and postretirement benefit obligations totaling \$263.2 million. Future funding requirements are subject to change depending on the actual return on net assets in our funded pension plans and changes in actuarial assumptions. In 2013, we expect to pay pension contributions of between \$40.0 million and \$50.0 million for our U.S. and non-U.S. pension plans and between \$1.0 million and \$2.0 million for our other postretirement plan.

Generic versions of Elestat[®] and Sanctura XR[®] were launched in the United States in May 2011 and October 2012, respectively, and a generic version of Zymar[®] may be launched in the United States in the near future. In addition, our products compete with generic versions of some branded pharmaceutical products sold by our competitors. We do not believe that our liquidity will be materially impacted in 2013 by generic competition.

As of March 31, 2013, \$1,908.6 million of our existing cash and equivalents and short-term investments are held by non-U.S. subsidiaries. We currently plan to use these funds indefinitely in our operations outside the United States. Withholding and U.S. taxes have not been provided for unremitted earnings of certain non-U.S. subsidiaries because we have reinvested these earnings indefinitely in such operations. At December 31, 2012, we had approximately \$3,083.5 million in unremitted earnings outside the United States for which withholding and U.S. taxes were not provided. Tax costs would be incurred if these earnings were remitted to the United States.

We sell products to public and semi-public hospitals in Italy and Spain, which are wholly or partially funded by their respective sovereign governments. The following table provides information related to trade receivables outstanding as of March 31, 2013 from product net sales in Italy and Spain:

	Italy (in millions)	Spain
Trade receivables from public and semi-public hospitals primarily funded by the sovereign government	\$22.9	\$13.6
Trade receivables from other customers	8.3	14.7
Total trade receivables	\$31.2	\$28.3
Amount of trade receivables that is past due	\$16.6	\$12.9
Allowance for doubtful accounts	\$5.6	\$2.7

We believe the reserves established against these trade receivables are sufficient to cover the amounts that will ultimately be uncollectible. However, the economic stability in these countries is unpredictable and we cannot provide assurance that additional allowances will not be necessary if current economic conditions in these countries continue to decline. Negative changes in the amount of allowances for doubtful accounts could adversely affect our future results of operations.

As of March 31, 2013, we have no significant trade accounts receivable from customers in Greece or Portugal that are primarily funded by their respective sovereign governments.

We believe that the net cash provided by operating activities, supplemented as necessary with borrowings available under our existing credit facilities and existing cash and equivalents and short-term investments, will provide us with sufficient resources to meet our current expected obligations, working capital requirements, debt service and other cash needs over the next year.

Table of Contents

ALLERGAN, INC.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

In the normal course of business, our operations are exposed to risks associated with fluctuations in interest rates and foreign currency exchange rates. We address these risks through controlled risk management that includes the use of derivative financial instruments to economically hedge or reduce these exposures. We do not enter into derivative financial instruments for trading or speculative purposes.

To ensure the adequacy and effectiveness of our interest rate and foreign exchange hedge positions, we continually monitor our interest rate swap positions and foreign exchange forward and option positions both on a stand-alone basis and in conjunction with our underlying interest rate and foreign currency exposures, from an accounting and economic perspective.

However, given the inherent limitations of forecasting and the anticipatory nature of the exposures intended to be hedged, we cannot assure you that such programs will offset more than a portion of the adverse financial impact resulting from unfavorable movements in either interest or foreign exchange rates. In addition, the timing of the accounting for recognition of gains and losses related to mark-to-market instruments for any given period may not coincide with the timing of gains and losses related to the underlying economic exposures and, therefore, may adversely affect our consolidated operating results and financial position.

As of March 31, 2013, we had no interest rate swap contracts outstanding. However, we may from time to time seek to enter into interest rate hedge transactions in the future.

Interest Rate Risk

Our interest income and expense are more sensitive to fluctuations in the general level of U.S. interest rates than to changes in rates in other markets. Changes in U.S. interest rates affect the interest earned on our cash and equivalents and short-term investments and interest expense on our debt, as well as costs associated with foreign currency contracts.

On January 31, 2007, we entered into a nine-year, two-month interest rate swap with a \$300.0 million notional amount. The swap received interest at a fixed rate of 5.75% and paid interest at a variable interest rate equal to 3-month LIBOR plus 0.368%, and effectively converted \$300.0 million of the \$800.0 million aggregate principal amount of our 2016 Notes to a variable interest rate. Based on the structure of the hedging relationship, the hedge met the criteria for using the short-cut method for a fair value hedge. In September 2012, we terminated the interest rate swap and received \$54.7 million, which included accrued interest of \$3.7 million. Upon termination of the interest rate swap, we added the net fair value received of \$51.0 million to the carrying value of the 2016 Notes. The amount received for the termination of the interest rate swap is being amortized as a reduction to interest expense over the remaining life of the debt, which effectively fixes the interest rate for the remaining term of the 2016 Notes at 3.94%. During the three month periods ended March 31, 2013 and 2012, we recognized \$3.2 million and \$3.7 million, respectively, as a reduction of interest expense due to the effect of the interest rate swap.

In February 2006, we entered into interest rate swap contracts based on 3-month LIBOR with an aggregate notional amount of \$800.0 million, a swap period of 10 years and a starting swap rate of 5.198%. We entered into these swap contracts as a cash flow hedge to effectively fix the future interest rate for our 2016 Notes. In April 2006, we terminated the interest rate swap contracts and received approximately \$13.0 million. The total gain is being amortized as a reduction to interest expense over a 10 year period to match the term of the 2016 Notes. As of March 31, 2013, the remaining unrecognized gain, net of tax, of \$2.4 million is recorded as a component of accumulated other comprehensive loss.

At March 31, 2013, we had approximately \$57.2 million of variable rate debt. If interest rates were to increase or decrease by 1% for the year, annual interest expense would increase or decrease by approximately \$0.6 million. Commercial paper, when outstanding, is issued at current short-term interest rates. Additionally, any future borrowings that are outstanding under the long-term credit facility may be subject to a floating interest rate. Therefore, higher interest costs could occur if interest rates increase in the future.

Table of Contents

The following tables present information about certain of our investment portfolio and our debt obligations at March 31, 2013 and December 31, 2012.

	March 31, 2013						Total	Fair Market Value
	Maturing in							
	2013	2014	2015	2016	2017	Thereafter		
(in millions, except interest rates)								
ASSETS								
Cash Equivalents and Short-Term Investments:								
Commercial Paper	\$383.6	\$—	\$—	\$—	\$—	\$—	\$383.6	\$383.6
Weighted Average Interest Rate	0.13	%	—	—	—	—	0.13	%
Foreign Time Deposits	298.0	—	—	—	—	—	298.0	298.0
Weighted Average Interest Rate	0.14	%	—	—	—	—	0.14	%
Other Cash Equivalents	1,338.9	—	—	—	—	—	1,338.9	1,338.9
Weighted Average Interest Rate	0.19	%	—	—	—	—	0.19	%
Total Cash Equivalents and Short-Term Investments	\$2,020.5	\$—	\$—	\$—	\$—	\$—	\$2,020.5	\$2,020.5
Weighted Average Interest Rate	0.17	%	—	—	—	—	0.17	%
LIABILITIES								
Debt Obligations:								
Fixed Rate (US\$) (a)	\$—	\$—	\$—	\$840.7	\$20.0	\$1,247.0	\$2,107.7	\$2,257.2
Weighted Average Interest Rate	—	—	—	3.94	% 5.65	% 2.84	% 3.31	%
Other Variable Rate (non-US\$)	57.2	—	—	—	—	—	57.2	57.2
Weighted Average Interest Rate	6.86	%	—	—	—	—	6.86	%
Total Debt Obligations	\$57.2	\$—	\$—	\$840.7	\$20.0	\$1,247.0	\$2,164.9	\$2,314.4
Weighted Average Interest Rate	6.86	%	—	3.94	% 5.65	% 2.84	% 3.40	%

(a) The carrying value of debt obligations maturing in 2016 includes an unamortized amount of \$41.4 million related to a terminated interest rate swap associated with the 2016 Notes.

Table of Contents

	December 31, 2012						Total	Fair Market Value
	Maturing in							
	2013	2014	2015	2016	2017	Thereafter		
(in millions, except interest rates)								
ASSETS								
Cash Equivalents and Short-Term Investments:								
Commercial Paper	\$1,709.0	\$—	\$—	\$—	\$—	\$—	\$1,709.0	\$1,709.0
Weighted Average Interest Rate	0.14	%	—	—	—	—	0.14	%
Foreign Time Deposits	341.7	—	—	—	—	—	341.7	341.7
Weighted Average Interest Rate	0.17	%	—	—	—	—	0.17	%
Other Cash Equivalents	685.0	—	—	—	—	—	685.0	685.0
Weighted Average Interest Rate	0.17	%	—	—	—	—	0.17	%
Total Cash Equivalents and Short-Term Investments	\$2,735.7	\$—	\$—	\$—	\$—	\$—	\$2,735.7	\$2,735.7
Weighted Average Interest Rate	0.15	%	—	—	—	—	0.15	%
LIABILITIES								
Debt Obligations:								
Fixed Rate (US\$) (a)	\$—	\$—	\$—	\$843.9	\$20.0	\$648.5	\$1,512.4	\$1,673.0
Weighted Average Interest Rate	—	—	—	3.94	% 5.65	% 3.41	% 3.74	%
Other Variable Rate (non-US\$)	48.8	—	—	—	—	—	48.8	48.8
Weighted Average Interest Rate	6.06	%	—	—	—	—	6.06	%
Total Debt Obligations	\$48.8	\$—	\$—	\$843.9	\$20.0	\$648.5	\$1,561.2	\$1,721.8
Weighted Average Interest Rate	6.06	%	—	3.94	% 5.65	% 3.41	% 3.81	%

(a) The carrying value of debt obligations maturing in 2016 includes an unamortized amount of \$44.6 million related to a terminated interest rate swap associated with the 2016 Notes.

Foreign Currency Risk

Overall, we are a net recipient of currencies other than the U.S. dollar and, as such, benefit from a weaker dollar and are adversely affected by a stronger dollar relative to major currencies worldwide. Accordingly, changes in exchange rates, and in particular a strengthening of the U.S. dollar, may negatively affect our consolidated revenues or operating costs and expenses as expressed in U.S. dollars.

From time to time, we enter into foreign currency option and forward contracts to reduce earnings and cash flow volatility associated with foreign exchange rate changes to allow our management to focus its attention on our core business issues. Accordingly, we enter into various contracts which change in value as foreign exchange rates change to economically offset the effect of changes in the value of foreign currency assets and liabilities, commitments and anticipated foreign currency denominated sales and operating expenses. We enter into foreign currency option and forward contracts in amounts between minimum and maximum anticipated foreign exchange exposures, generally for periods not to exceed 18 months.

We use foreign currency option contracts, which provide for the sale or purchase of foreign currencies to economically hedge the currency exchange risks associated with probable but not firmly committed transactions that arise in the normal course of our business. Probable but not firmly committed transactions are comprised primarily of sales of products and purchases of raw material in currencies other than the U.S. dollar. The foreign currency option contracts are entered into to reduce the volatility of earnings generated in currencies other than the U.S. dollar, primarily earnings denominated in the Canadian dollar, Mexican peso, Australian dollar, Brazilian real, euro, Korean won, Turkish lira, Polish zloty, Swiss franc, Russian ruble, Swedish krona and South African rand. While these instruments are subject to fluctuations in value, such fluctuations are anticipated to offset changes in the value of the underlying exposures. Changes in the fair value of open foreign currency option contracts and any realized gains (losses) on settled contracts are recorded through earnings as "Other, net" in the accompanying unaudited condensed consolidated statements of earnings. The premium costs of purchased foreign exchange option contracts are recorded in "Other current assets" and amortized to "Other, net" over the life of the options.

All of our outstanding foreign exchange forward contracts are entered into to offset the change in value of certain intercompany receivables or payables that are subject to fluctuations in foreign currency exchange rates. The realized and unrealized

Table of Contents

gains and losses from foreign currency forward contracts and the revaluation of the foreign denominated intercompany receivables or payables are recorded through "Other, net" in the accompanying unaudited condensed consolidated statements of earnings.

The following table provides information about our foreign currency derivative financial instruments outstanding as of March 31, 2013 and December 31, 2012. The information is provided in U.S. dollars, as presented in our unaudited condensed consolidated financial statements:

	March 31, 2013		December 31, 2012	
	Notional Amount	Average Contract Rate or Strike Amount	Notional Amount	Average Contract Rate or Strike Amount
	(in millions)		(in millions)	
Foreign currency forward contracts: (Receive U.S. dollar/pay foreign currency)				
Japanese yen	\$9.9	96.16	\$8.3	83.88
Australian dollar	15.9	1.03	17.3	1.05
Russian ruble	18.0	31.21	17.9	31.31
Polish zloty	—	—	1.1	3.14
	\$43.8		\$44.6	
Estimated fair value	\$(0.2)		\$0.3	
Foreign currency forward contracts: (Pay U.S. dollar/receive foreign currency)				
Euro	\$39.2	1.31	\$39.6	1.32
Estimated fair value	\$(0.7)		\$—	
Foreign currency sold — put options:				
Canadian dollar	\$98.7	1.02	\$105.6	1.02
Mexican peso	13.7	13.15	17.8	13.10
Australian dollar	61.7	0.99	67.9	1.00
Brazilian real	41.0	2.20	45.5	2.14
Euro	151.1	1.29	168.0	1.29
Korean won	15.7	1,088.01	20.1	1,086.16
Turkish lira	20.3	1.84	27.0	1.83
Polish zloty	6.7	3.20	8.7	3.19
Swiss franc	6.6	0.92	8.6	0.92
Russian ruble	7.8	31.94	10.6	31.74
Swedish krona	7.7	6.71	9.7	6.70
South African rand	9.5	8.99	12.1	8.94
	\$440.5		\$501.6	
Estimated fair value	\$9.7		\$9.9	

Table of Contents

ALLERGAN, INC.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the U.S. Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including our Principal Executive Officer and our Principal Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. Our management, including our Principal Executive Officer and our Principal Financial Officer, does not expect that our disclosure controls or procedures will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls is also based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected. Also, we have investments in certain unconsolidated entities. As we do not control or manage these entities, our disclosure controls and procedures with respect to such entities are necessarily substantially more limited than those we maintain with respect to our consolidated subsidiaries.

We carried out an evaluation, under the supervision and with the participation of our management, including our Principal Executive Officer and our Principal Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of March 31, 2013, the end of the quarterly period covered by this report. Based on the foregoing, our Principal Executive Officer and our Principal Financial Officer concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective and were operating at the reasonable assurance level.

Further, management determined that, as of March 31, 2013, there were no changes in our internal control over financial reporting that occurred during the quarterly period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

ALLERGAN, INC.

PART II — OTHER INFORMATION

Item 1. Legal Proceedings

Certain of the legal proceedings in which we are involved are discussed in Note 11, "Contingencies," to our Consolidated Financial Statements in this Quarterly Report on Form 10-Q, and are hereby incorporated by reference.

Item 1A. Risk Factors

There have been no material changes to the risk factors previously disclosed by us in Part I, Item 1A "Risk Factors" of our Annual Report on Form 10-K for the fiscal year ended December 31, 2012.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table discloses the purchases of our equity securities during the first fiscal quarter of 2013.

Period	Total Number of Shares Purchased (1)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)	Maximum Number (or Approximate Dollar Value) of Shares that May Yet be Purchased Under the Plans or Programs (2)
January 1, 2013 to January 31, 2013	1,932,800	\$ 101.07	1,932,800	9,471,681
February 1, 2013 to February 28, 2013	1,848,783	107.17	1,743,500	8,934,382
March 1, 2013 to March 31, 2013	2,323,700	109.64	2,323,700	7,119,320
Total	6,105,283	\$ 106.18	6,000,000	N/A

(1) We maintain an evergreen stock repurchase program, which we first announced on September 28, 1993. Under the stock repurchase program, we may maintain up to 18.4 million repurchased shares in our treasury account at any one time. At March 31, 2013, we held approximately 11.3 million treasury shares under this program. The difference between total number of shares purchased and total number of shares purchased as part of publicly announced plans or programs is due to shares of common stock withheld by us to satisfy tax withholding obligations related to vested employee restricted stock awards.

(2) The share numbers reflect the maximum number of shares that may be purchased under our stock repurchase program and are as of the end of each of the respective periods.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not Applicable.

Item 5. Other Information

None.

Item 6. Exhibits

Reference is made to the Exhibit Index included herein.

Table of Contents

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 7, 2013

ALLERGAN, INC.

/s/ Jeffrey L. Edwards
Jeffrey L. Edwards
Executive Vice President,
Finance and Business Development,
Chief Financial Officer
(Principal Financial Officer)

Table of Contents

ALLERGAN, INC.

EXHIBIT INDEX

Exhibit No.	Description
3.1	Amended and Restated Certificate of Incorporation of Allergan, Inc.
3.2	Allergan, Inc. Amended and Restated Bylaws
10.1	Second Amendment to License, Development, Supply and Distribution Agreement, dated as of January 29, 2013, among Allergan, Inc. Allergan Sales, LLC, Allergan USA, Inc. and Spectrum Pharmaceuticals, Inc. (incorporated by reference to Exhibit 10.51 to Allergan Inc.'s Annual Report on Form 10-K for the Fiscal Year ended December 31, 2012)*
10.2	Agreement and Plan of Merger, dated as of January 22, 2013, among Allergan, Inc., Groundhog Acquisition, Inc. and MAP Pharmaceuticals, Inc. (incorporated by reference to Exhibit 2.1 of Allergan, Inc.'s Current Report of Form 8-K filed on January 23, 2013)
31.1	Certification of Principal Executive Officer Required Under Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended
31.2	Certification of Principal Financial Officer Required Under Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended
32	Certification of Principal Executive Officer and Principal Financial Officer Required Under Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350
101	The following financial statements from Allergan, Inc.'s Report on Form 10-Q for the Quarter ended March 31, 2013, formatted in XBRL (eXtensible Business Reporting Language): (i) Unaudited Condensed Consolidated Statements of Earnings; (ii) Unaudited Condensed Consolidated Statements of Comprehensive Income (Loss); (iii) Unaudited Condensed Consolidated Balance Sheets; (iv) Unaudited Condensed Consolidated Statements of Cash Flows; and (v) Notes to Unaudited Condensed Consolidated Financial Statements

* Confidential treatment was requested with respect to the omitted portions of this Exhibit, which portions have been filed separately with the U.S. Securities and Exchange Commission and were granted confidential treatment.