

TAUBMAN CENTERS INC
Form 10-Q
October 30, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended: September 30, 2018
Commission File No. 1-11530

Taubman Centers, Inc.
(Exact name of registrant as specified in its charter)

| | |
|--|---|
| Michigan | 38-2033632 |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |
| 200 East Long Lake Road, Suite 300, Bloomfield Hills, Michigan (Address of principal executive offices) | 48304-2324 |
| (248) 258-6800 (Registrant's telephone number, including area code) | (Zip code) |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer Accelerated Filer Non-Accelerated Filer Smaller Reporting Company Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the

Exchange Act.

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

As of October 29, 2018, there were outstanding 61,065,292 shares of common stock, par value \$0.01 per share.

TAUBMAN CENTERS, INC.
CONTENTS

PART I – FINANCIAL INFORMATION

| | |
|--|-----------|
| Item 1. <u>Financial Statements (Unaudited):</u> | |
| <u>Consolidated Balance Sheet – September 30, 2018 and December 31, 2017</u> | <u>2</u> |
| <u>Consolidated Statement of Operations and Comprehensive Income – Three and Nine Months Ended September 30, 2018 and 2017</u> | <u>3</u> |
| <u>Consolidated Statement of Changes in Equity (Deficit) – Nine Months Ended September 30, 2018 and 2017</u> | <u>4</u> |
| <u>Consolidated Statement of Cash Flows – Nine Months Ended September 30, 2018 and 2017</u> | <u>5</u> |
| <u>Notes to Consolidated Financial Statements</u> | <u>6</u> |
| Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>36</u> |
| Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u> | <u>60</u> |
| Item 4. <u>Controls and Procedures</u> | <u>60</u> |

PART II – OTHER INFORMATION

| | |
|----------------------------------|-----------|
| Item 1. <u>Legal Proceedings</u> | <u>61</u> |
| Item 1A. <u>Risk Factors</u> | <u>61</u> |
| Item 6. <u>Exhibits</u> | <u>62</u> |

SIGNATURES

Table of Contents

TAUBMAN CENTERS, INC.
CONSOLIDATED BALANCE SHEET
(in thousands, except share data)

| | September 30, 2018 | December 31, 2017 |
|--|-----------------------|----------------------|
| Assets: | | |
| Properties | \$ 4,661,616 | \$ 4,461,045 |
| Accumulated depreciation and amortization | (1,382,881) | (1,276,916) |
| | \$ 3,278,735 | \$ 3,184,129 |
| Investment in Unconsolidated Joint Ventures (Notes 2 and 4) | 673,219 | 605,629 |
| Cash and cash equivalents (Note 13) | 38,037 | 42,499 |
| Restricted cash (Note 13) | 95,254 | 121,905 |
| Accounts and notes receivable, less allowance for doubtful accounts of \$12,022 and \$10,237 in 2018 and 2017 | 81,483 | 78,566 |
| Accounts receivable from related parties | 1,783 | 1,365 |
| Deferred charges and other assets | 167,208 | 180,499 |
| Total Assets | \$ 4,335,719 | \$ 4,214,592 |
| Liabilities: | | |
| Notes payable, net (Note 5) | \$ 3,793,278 | \$ 3,555,228 |
| Accounts payable and accrued liabilities | 300,398 | 307,041 |
| Distributions in excess of investments in and net income of Unconsolidated Joint Ventures (Note 4) | 480,622 | 494,851 |
| | \$ 4,574,298 | \$ 4,357,120 |
| Commitments and contingencies (Notes 5, 6, 7, 8, and 9) | | |
| Redeemable noncontrolling interest (Note 6) | \$ 7,500 | \$ 7,500 |
| Equity (Deficit): | | |
| Taubman Centers, Inc. Shareowners' Equity: | | |
| Series B Non-Participating Convertible Preferred Stock, \$0.001 par and liquidation value, 40,000,000 shares authorized, 24,918,773 and 24,938,114 shares issued and outstanding at September 30, 2018 and December 31, 2017 | \$ 25 | \$ 25 |
| Series J Cumulative Redeemable Preferred Stock, 7,700,000 shares authorized, no par, \$192.5 million liquidation preference, 7,700,000 shares issued and outstanding at both September 30, 2018 and December 31, 2017 | | |
| Series K Cumulative Redeemable Preferred Stock, 6,800,000 shares authorized, no par, \$170.0 million liquidation preference, 6,800,000 shares issued and outstanding at both September 30, 2018 and December 31, 2017 | | |
| Common Stock, \$0.01 par value, 250,000,000 shares authorized, 61,012,282 and 60,832,918 shares issued and outstanding at September 30, 2018 and December 31, 2017 | 610 | 608 |
| Additional paid-in capital | 678,905 | 675,333 |
| Accumulated other comprehensive income (loss) (Notes 1, 7, and 12) | (15,763) | (6,919) |
| Dividends in excess of net income (Notes 1 and 7) | (711,855) | (646,807) |
| | \$ (48,078) | \$ 22,240 |
| Noncontrolling interests (Note 6) | (198,001) | (172,268) |
| | \$ (246,079) | \$ (150,028) |

| | | |
|------------------------------|--------------|--------------|
| Total Liabilities and Equity | \$ 4,335,719 | \$ 4,214,592 |
|------------------------------|--------------|--------------|

See notes to consolidated financial statements.

2

Table of Contents

TAUBMAN CENTERS, INC.

CONSOLIDATED STATEMENT OF OPERATIONS AND COMPREHENSIVE INCOME

(in thousands, except share data)

| | Three Months Ended September 30 | | Nine Months Ended September 30 | |
|---|------------------------------------|-----------|-----------------------------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| Revenues: | | | | |
| Minimum rents | \$87,306 | \$84,487 | \$261,711 | \$255,577 |
| Overage rents | 3,263 | 3,600 | 7,453 | 7,354 |
| Expense recoveries | 52,096 | 51,960 | 154,177 | 154,385 |
| Management, leasing, and development services | 860 | 1,147 | 2,480 | 3,439 |
| Other | 15,595 | 12,028 | 47,560 | 36,226 |
| | \$159,120 | \$153,222 | \$473,381 | \$456,981 |
| Expenses: | | | | |
| Maintenance, taxes, utilities, and promotion | \$38,149 | \$42,351 | \$113,871 | \$121,581 |
| Other operating | 19,253 | 23,939 | 64,153 | 65,356 |
| Management, leasing, and development services | 476 | 524 | 1,186 | 1,698 |
| General and administrative | 8,530 | 9,482 | 25,545 | 29,649 |
| Restructuring charge (Note 1) | | 1,751 | (423) | 4,063 |
| Costs associated with shareowner activism (Note 1) | 1,500 | 3,500 | 10,000 | 12,000 |
| Interest expense | 33,396 | 27,782 | 97,242 | 80,074 |
| Depreciation and amortization | 46,307 | 45,805 | 124,325 | 122,958 |
| | \$147,611 | \$155,134 | \$435,899 | \$437,379 |
| Nonoperating income, net (Notes 9 and 11) | 8,700 | 2,494 | 13,858 | 8,347 |
| Income before income tax expense and equity in income of Unconsolidated Joint Ventures | \$20,209 | \$582 | \$51,340 | \$27,949 |
| Income tax benefit (expense) (Note 3) | 996 | (54) | 784 | (375) |
| Equity in income of Unconsolidated Joint Ventures (Note 4) | 16,910 | 13,723 | 50,680 | 47,099 |
| Net income | \$38,115 | \$14,251 | \$102,804 | \$74,673 |
| Net income attributable to noncontrolling interests (Note 6) | (10,756) | (3,528) | (28,781) | (20,581) |
| Net income attributable to Taubman Centers, Inc. | \$27,359 | \$10,723 | \$74,023 | \$54,092 |
| Distributions to participating securities of TRG (Note 8) | (599) | (576) | (1,797) | (1,723) |
| Preferred stock dividends | (5,784) | (5,784) | (17,353) | (17,353) |
| Net income attributable to Taubman Centers, Inc. common shareowners | \$20,976 | \$4,363 | \$54,873 | \$35,016 |
| Net income | \$38,115 | \$14,251 | \$102,804 | \$74,673 |
| Other comprehensive income (Note 12): | | | | |
| Unrealized gain (loss) on interest rate instruments and other | 1,552 | (307) | 11,384 | (8,072) |
| Cumulative translation adjustment | (15,377) | 9,076 | (22,224) | 19,528 |
| Reclassification adjustment for amounts recognized in net income | (469) | 1,034 | (699) | 5,311 |
| | \$(14,294) | \$9,803 | \$(11,539) | \$16,767 |
| Comprehensive income | \$23,821 | \$24,054 | \$91,265 | \$91,440 |
| Comprehensive income attributable to noncontrolling interests | (6,610) | (6,385) | (25,435) | (25,467) |
| Comprehensive income attributable to Taubman Centers, Inc. | \$17,211 | \$17,669 | \$65,830 | \$65,973 |
| Basic earnings per common share (Note 10) | \$0.34 | \$0.07 | \$0.90 | \$0.58 |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

| | | | | |
|--|------------|------------|------------|------------|
| Diluted earnings per common share (Note 10) | \$0.34 | \$0.07 | \$0.90 | \$0.58 |
| Cash dividends declared per common share | \$0.6550 | \$0.6250 | \$1.9650 | \$1.8750 |
| Weighted average number of common shares outstanding – basic | 61,001,357 | 60,710,184 | 60,970,572 | 60,654,026 |

See notes to consolidated financial statements.

3

Table of Contents

TAUBMAN CENTERS, INC.
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (DEFICIT)
NINE MONTHS ENDED SEPTEMBER 30, 2018 AND 2017
(in thousands, except share data)

| | Taubman Centers, Inc. Shareowners' Equity | | Paid-In Capital | Accumulated Other Comprehensive Income (Loss) | Dividends in Excess of Net Income | Non-Redeemable Noncontrolling Interests | Total Equity (Deficit) | | |
|---|---|--------------|--------------------|---|--|---|------------------------------|--------------|-------------|
| | Preferred Stock | Common Stock | | | | | | | |
| | Shares | Amount | Shares | Amount | | | | | |
| Balance, January 1, 2017 | 39,529,059 | \$ 25 | 60,430,613 | \$ 604 | \$ 657,281 | \$(35,916) | \$(549,914) | \$(142,783) | \$(70,703) |
| Issuance of common stock pursuant to Continuing Offer (Notes 8 and 9) | (90,845) | | 90,850 | 1 | (1) | | | | — |
| Share-based compensation under employee and director benefit plans (Note 8) | | | 190,574 | 2 | 10,490 | | | | 10,492 |
| Former Taubman Asia President redeemable equity adjustment (Note 6) | | | | | (446) | | | | (446) |
| Adjustments of noncontrolling interests (Note 6) | | | | | (490) | (16) | | (215) | (721) |
| Dividends and distributions | | | | | | | (132,884) | (55,568) | (188,452) |
| Other | | | | | 2 | | (259) | | (257) |
| Net income (excludes \$721 of net loss attributable to redeemable noncontrolling interest) (Note 6) | | | | | | | 54,092 | 21,302 | 75,394 |
| Other comprehensive income (Note 12): | | | | | | | | | |
| Unrealized loss on interest rate | | | | | | | (5,721) | (2,351) | (8,072) |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

| | | | | | | | | | | | | | |
|---|------------|-------|------------|--------|------------|------------|---|-------------|-------------|---|-------------|---|---------|
| instruments and other | | | | | | | | | | | | | |
| Cumulative translation adjustment | | | | | | 13,839 | | 5,689 | 19,528 | | | | |
| Reclassification adjustment for amounts recognized in net income | | | | | | 3,763 | | 1,548 | 5,311 | | | | |
| Balance, September 30, 2017 | 39,438,214 | \$ 25 | 60,712,037 | \$ 607 | \$ 666,836 | \$(24,051) |) | \$(628,965) | \$(172,378) |) | \$(157,926) | | |
| Balance, January 1, 2018 | 39,438,114 | \$ 25 | 60,832,918 | \$ 608 | \$ 675,333 | \$(6,919) |) | \$(646,807) | \$(172,268) |) | \$(150,028) | | |
| Issuance of common stock pursuant to Continuing Offer (Notes 8 and 9) | (19,341) |) | 21,802 | | | | | | | | — | | |
| Share-based compensation under employee and director benefit plans (Note 8) | | | 157,562 | 2 | 3,783 | | | | | | 3,785 | | |
| Adjustments of noncontrolling interests (Note 6) | | | | | | (211) |) | 26 | 50 | | (135) |) | |
| Dividends and distributions Other (Note 1) | | | | | | | | (139,011) | (51,075) |) | (190,086) |) | |
| Net income (excludes \$135 of net loss attributable to redeemable noncontrolling interest) (Note 6) | | | | | | | | (678) | (60) |) | (277) |) | (1,015) |
| Other comprehensive income (Note 12): | | | | | | | | | | | | | |
| Unrealized gain on interest rate instruments | | | | | | 8,081 | | 3,303 | | | 11,384 | | |
| Cumulative translation adjustment | | | | | | (15,777) |) | (6,447) | |) | (22,224) |) | |
| | | | | | | (496) |) | (203) | |) | (699) |) | |

Reclassification
adjustment for
amounts
recognized in net
income

Balance,

September 30, 2018 39,418,773 \$ 25 61,012,282 \$ 610 \$ 678,905 \$ (15,763) \$ (711,855) \$ (198,001) \$ (246,079)

See notes to consolidated financial statements.

4

Table of Contents

TAUBMAN CENTERS, INC.
CONSOLIDATED STATEMENT OF CASH FLOWS
(in thousands)

| | Nine Months Ended September 30 | |
|---|-----------------------------------|--------------|
| | 2018 | 2017 |
| Cash Flows From Operating Activities: | | |
| Net income | \$ 102,804 | \$ 74,673 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 124,325 | 122,958 |
| Provision for bad debts | 4,359 | 7,612 |
| Gains on sales of peripheral land | (1,034) | (945) |
| Fair value adjustment for marketable equity securities (Notes 1 and 11) | (4,073) |) |
| Income from Unconsolidated Joint Ventures (less than) in excess of distributions (Note 1) | (1,411) | 5,931 |
| Other | 11,418 | 13,349 |
| Decrease in cash attributable to changes in assets and liabilities: | | |
| Receivables, deferred charges, and other assets | (15,426) | (14,844) |
| Accounts payable and accrued liabilities | (11,243) | (2,169) |
| Net Cash Provided By Operating Activities | \$ 209,719 | \$ 206,565 |
| Cash Flows From Investing Activities: | | |
| Additions to properties | \$(220,744) | \$(249,845) |
| Proceeds from sales of peripheral land | 1,260 | 1,300 |
| Proceeds from sale of marketable securities (Note 11) | 27,626 | |
| Insurance proceeds for capital items at The Mall of San Juan (Note 9) | 5,768 | |
| Funding development deposit (Note 2) | | (10,998) |
| Contributions to Unconsolidated Joint Ventures (Note 2) | (94,245) | (3,524) |
| Distributions from Unconsolidated Joint Ventures in excess of income (Notes 1 and 2) | 1,474 | 74,696 |
| Other | 67 | 64 |
| Net Cash Used In Investing Activities | \$(278,794) | \$(188,307) |
| Cash Flows From Financing Activities: | | |
| Proceeds from revolving lines of credit, net | \$ 215,741 | \$ 152,190 |
| Debt proceeds | 800,000 | 336,749 |
| Debt payments | (775,776) | (307,064) |
| Debt issuance costs | (4,727) | (6,665) |
| Issuance of common stock and/or TRG Units in connection with incentive plans | (2,306) | 1,642 |
| Distributions to noncontrolling interests | (51,075) | (55,568) |
| Distributions to participating securities of TRG | (1,797) | (1,723) |
| Cash dividends to preferred shareowners | (17,353) | (17,353) |
| Cash dividends to common shareowners | (119,861) | (113,808) |
| Net Cash Provided By (Used In) Financing Activities | \$ 42,846 | \$ (11,600) |
| Effect of exchange rate fluctuations on cash, cash equivalents, and restricted cash (Note 13) | \$ (4,884) | \$ (380) |
| Net Increase (Decrease) In Cash, Cash Equivalents, and Restricted Cash | (31,113) | 6,278 |
| Cash, Cash Equivalents, and Restricted Cash at Beginning of Period (Note 13) | 164,404 | 152,965 |

| | | |
|--|------------|------------|
| Cash, Cash Equivalents, and Restricted Cash at End of Period (Note 13) | \$ 133,291 | \$ 159,243 |
|--|------------|------------|

See notes to consolidated financial statements.

5

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1 - Interim Financial Statements

General

Taubman Centers, Inc. (the Company or TCO) is a Michigan corporation that operates as a self-administered and self-managed real estate investment trust (REIT). The Taubman Realty Group Limited Partnership (the Operating Partnership or TRG) is a majority-owned partnership subsidiary of TCO that owns direct or indirect interests in all of the Company's real estate properties. In this report, the term "Company" refers to TCO, the Operating Partnership, and/or the Operating Partnership's subsidiaries as the context may require. The Company engages in the ownership, management, leasing, acquisition, disposition, development, and expansion of retail shopping centers and interests therein. The Company's owned portfolio as of September 30, 2018 included 23 urban and suburban shopping centers operating in 11 U.S. states, Puerto Rico, South Korea, and China. Taubman Properties Asia LLC and its subsidiaries (Taubman Asia), which is the platform for the Company's operations in China and South Korea, as well as any developments in Asia, is headquartered in Hong Kong.

In May 2018, the Company closed on a redevelopment agreement for Taubman Prestige Outlets Chesterfield. As of May 1, 2018, all operations at the center, as well as the building and improvements, were transferred to The Staenberg Group ("TSG"), and TSG leases the land from the Company through a long-term, participating ground lease. Both the Company and TSG have the ability to terminate the ground lease in the event that a redevelopment has not begun within five years, with the buildings and improvements reverting to the Company upon such a termination. The Company will defer recognition of a sale of the building and improvements and maintain the property on its Consolidated Balance Sheet until the foregoing termination right is no longer available to the parties, with this right ceasing upon TSG commencing a redevelopment. The shopping center has been excluded from the Company's owned shopping center portfolio disclosure above.

The unaudited interim financial statements should be read in conjunction with the audited financial statements and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the financial statements for the interim periods have been made. The results of interim periods are not necessarily indicative of the results for a full year.

Dollar amounts presented in tables within the notes to the financial statements are stated in thousands, except share data or as otherwise noted.

Consolidation

The consolidated financial statements of the Company include all accounts of the Company, the Operating Partnership, and its consolidated subsidiaries, including The Taubman Company LLC (the Manager) and Taubman Asia. All intercompany transactions have been eliminated. The entities included in these consolidated financial statements are separate legal entities and maintain records and books of account separate from any other entity. However, inclusion of these separate entities in the consolidated financial statements does not mean that the assets and credit of each of these legal entities are available to satisfy the debts or other obligations of any other such legal entity included in the consolidated financial statements.

In determining the method of accounting for partially owned joint ventures, the Company evaluates the characteristics of associated entities and determines whether an entity is a variable interest entity (VIE), and, if so, determines whether the Company is the primary beneficiary by analyzing whether the Company has both the power to direct the entity's significant economic activities and the obligation to absorb potentially significant losses or receive potentially significant benefits. Significant judgments and assumptions inherent in this analysis include the nature of the entity's operations, the entity's financing and capital structure, and contractual relationship and terms, including consideration of governance and decision making rights. The Company consolidates a VIE when it has determined that it is the primary beneficiary. All of the Company's consolidated joint ventures, including the Operating Partnership, meet the definition and criteria as VIEs, as either the Company or an affiliate of the Company is the primary beneficiary of each VIE.

The Company's sole significant asset is its investment in the Operating Partnership and, consequently, substantially all of the Company's consolidated assets and liabilities are assets and liabilities of the Operating Partnership. All of the Company's debt (Note 5) is an obligation of the Operating Partnership or its consolidated subsidiaries. Note 5 also provides disclosure of guarantees provided by the Operating Partnership to certain consolidated joint ventures. Note 6 provides additional disclosures of the carrying balance of the noncontrolling interests in its consolidated joint ventures and other information, including a description of certain rights of the noncontrolling owners.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Investments in entities not controlled but over which the Company may exercise significant influence (Unconsolidated Joint Ventures or UJVs) are accounted for under the equity method. The Company has evaluated its investments in the Unconsolidated Joint Ventures under guidance for determining whether an entity is a VIE and has concluded that the ventures are not VIEs. Accordingly, the Company accounts for its interests in these entities under general accounting standards for investments in real estate ventures (including guidance for determining effective control of a limited partnership or similar entity). The Company's partners or other owners in these Unconsolidated Joint Ventures have substantive participating rights including approval rights over annual operating budgets, capital spending, financing, admission of new partners/members, or sale of the properties and the Company has concluded that the equity method of accounting is appropriate for these interests. Specifically, the Company's 79% and 50.1% investments in Westfarms and International Plaza, respectively, are through general partnerships in which the other general partners have participating rights over annual operating budgets, capital spending, refinancing, or sale of the property. The Company provides its beneficial interest in certain financial information of its Unconsolidated Joint Ventures (Notes 4 and 5). This beneficial information is derived as the Company's ownership interest in the investee multiplied by the specific financial statement item being presented. Investors are cautioned that deriving the Company's beneficial interest in this manner may not accurately depict the legal and economic implications of holding a noncontrolling interest in the investee.

Ownership

In addition to common stock, there were three classes of preferred stock outstanding (Series B, J, and K) as of September 30, 2018. Dividends on the 6.5% Series J Cumulative Redeemable Preferred Stock (Series J Preferred Stock) and the 6.25% Series K Cumulative Redeemable Preferred Stock (Series K Preferred Stock) are cumulative and are paid on the last business day of each calendar quarter. The Company owns corresponding Series J and Series K Preferred Equity interests in the Operating Partnership that entitle the Company to income and distributions (in the form of guaranteed payments) in amounts equal to the dividends payable on the Company's Series J and Series K Preferred Stock.

The Company also is obligated to issue to partners in the Operating Partnership other than the Company, upon subscription, one share of nonparticipating Series B Preferred Stock per each unit of limited partnership in TRG (TRG Unit). The Series B Preferred Stock entitles its holders to one vote per share on all matters submitted to the Company's shareowners and votes together with the common stock on such matters as a single class. The holders of Series B Preferred Stock are not entitled to dividends or earnings. The Series B Preferred Stock is convertible into common stock at a ratio of 14,000 shares of Series B Preferred Stock for one share of common stock.

Outstanding voting securities of the Company at September 30, 2018 consisted of 24,918,773 shares of Series B Preferred Stock and 61,012,282 shares of common stock.

The Operating Partnership

At September 30, 2018, the Operating Partnership's equity included two classes of preferred equity (Series J and K) and the net equity of the TRG unitholders. Net income and distributions of the Operating Partnership are allocable first to the preferred equity interests, and the remaining amounts to the general and limited partners in the Operating Partnership in accordance with their percentage ownership. The Series J and Series K Preferred Equity are owned by the Company and are eliminated in consolidation.

The Company's ownership in the Operating Partnership at September 30, 2018 consisted of a 71% managing general partnership interest, as well as the Series J and Series K Preferred Equity interests. The Company's average ownership percentage in the Operating Partnership for both the nine months ended September 30, 2018 and 2017 was 71%. At September 30, 2018, the Operating Partnership had 85,945,815 TRG Units outstanding, of which the Company owned 61,012,282 TRG Units. Disclosures about TRG Units outstanding exclude TRG Profits Units granted or other share-based grants for which TRG Units may eventually be issued (Note 8).

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Restructuring Charge

The Company has been undergoing a restructuring to reduce its workforce and reorganize various areas of the organization in response to the completion of another major development cycle and the current near-term challenges facing the U.S. mall industry. During the nine months ended September 30, 2018, the Company recorded a change in estimate to previously recognized charges resulting in a reversal of expense of \$0.4 million. There was no adjustment recorded to the restructuring charge during the three months ended September 30, 2018. During the three and nine months ended September 30, 2017, the Company incurred \$1.8 million and \$4.1 million, respectively, of expenses related to the restructuring. These expenses and adjustments thereto have been separately classified as Restructuring Charge on the Consolidated Statement of Operations and Comprehensive Income. As of September 30, 2018, \$0.2 million of the restructuring costs recognized during 2017 and 2018 were unpaid and remained accrued.

Costs Associated with Shareowner Activism

During the three and nine months ended September 30, 2018, the Company incurred \$1.5 million and \$10.0 million, respectively, of expense associated with activities related to shareowner activism, largely legal and advisory services. During the three and nine months ended September 30, 2017, the Company incurred \$3.5 million and \$12.0 million, respectively, of expense associated with shareowner activism. Also included in the activism costs is a retention program for certain employees. Given the uncertainties associated with shareowner activism and to ensure the retention of top talent in key positions within the Company, certain key employees were provided certain incentive benefits in the form of cash and/or equity retention awards. The Company and the Board of Directors believe these benefits are instrumental in ensuring the continued success of the Company during the retention period. Due to the unusual and infrequent nature of these expenses in the Company's history, they have been separately classified as Costs Associated with Shareowner Activism on the Company's Consolidated Statement of Operations and Comprehensive Income. Unvested incentive benefits under the retention awards as of September 30, 2018 were \$1.9 million, which will be recognized as service is rendered through December 31, 2019.

Management's Responsibility to Evaluate the Company's Ability to Continue as a Going Concern

When preparing financial statements for each annual and interim reporting period, management has the responsibility to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are issued. No such conditions or events were identified as of the issuance date of the financial statements contained in this Quarterly Report on Form 10-Q.

Change in Accounting Policies

Recognition and Measurement of Financial Assets and Financial Liabilities

On January 1, 2018, the Company adopted Accounting Standards Update (ASU) No. 2016-01, "Recognition and Measurement of Financial Assets and Financial Liabilities", which changed certain aspects of recognition, measurement, presentation, and disclosure of financial instruments. As such, the Company now measures equity investments at fair value through net income, except for those that result in consolidation or are accounted for under the equity method. Upon adoption, the Company applied the modified-retrospective approach and recorded a one-time cumulative-effect adjustment to reclassify \$1.0 million of historical unrealized gains on the fair value adjustments as of December 31, 2017 of its investment in Simon Property Group (SPG) common shares from Accumulated Other

Comprehensive Income (Loss) (AOCI) to Dividends in Excess of Net Income on the Company's Consolidated Balance Sheet. Beginning in January 2018, changes in the fair value of any outstanding SPG common shares are being recorded in Nonoperating Income, Net on the Company's Consolidated Statement of Operations and Comprehensive Income (Note 11).

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Cash Flow Statement Presentation

On January 1, 2018, the Company adopted ASU No. 2016-18, "Statement of Cash Flows - Restricted Cash", which changed the presentation of restricted cash and changes in restricted cash on the Consolidated Statement of Cash Flows. As a result, the Company changed the presentation of its Consolidated Statement of Cash Flows for both the nine months ended September 30, 2018 and 2017 to include restricted cash. Refer to Note 13 for a reconciliation of cash, cash equivalents, and restricted cash reported within the Consolidated Balance Sheet that sum to the total of the same such amounts on the Consolidated Statement of Cash Flows. In connection with the adoption of this ASU, the Company revisited its accounting policies and presentation in regards to cash, deposits, and other investments subject to restrictions. In doing so, the Company reclassified \$119.2 million from Deferred Charges and Other Assets to Restricted Cash on the Consolidated Balance Sheet as of December 31, 2017, to conform to current year classifications.

On January 1, 2018, the Company adopted ASU No. 2016-15, "Statement of Cash Flows - Classification of Certain Cash Receipts and Cash Payments", which clarified the presentation of certain cash receipts and payments, including the classification of distributions received from equity method investees, on the Consolidated Statement of Cash Flows. In connection with the adoption of this ASU on January 1, 2018, the Company re-evaluated its current methodology and retrospectively changed the presentation of the Consolidated Statement of Cash Flows for the nine months ended September 30, 2017 to re-classify prior year balances to correspond with current year classifications, specifically related to distributions received from equity method investees.

Adoption of Accounting Standards Codification (ASC) Topic 606 ("Revenue from Contracts with Customers")

General

On January 1, 2018, the Company adopted ASC Topic 606, Revenue from Contracts with Customers. ASC Topic 606 provides a single comprehensive model to use in accounting for revenue arising from contracts with customers, and gains and losses arising from transfers of non-financial assets including sales of property and equipment, real estate, and intangible assets. The Company adopted ASC Topic 606 for all applicable contracts using the modified retrospective method, which would have required a cumulative-effect adjustment, if any, as of the date of adoption. The adoption of ASC Topic 606 did not have a material impact on the Company's consolidated financial statements as of the date of adoption, and therefore a cumulative-effect adjustment was not required.

The Company applied ASC Topic 606 using certain practical expedients. As a result of this election, the Company will not disclose the aggregate amount of the transaction price for unsatisfied, or partially unsatisfied, performance obligations for all contracts with an original expected length of one year or less and management contracts for which the Company recognizes revenue based on its right to invoice for management, leasing, and development services performed. Refer to the "Nature of Services and Performance Obligations" section for further discussion of these services.

Disaggregation of Revenue

The nature, amount, timing, and uncertainty of individual types of revenues may be affected differently by economic factors. Under ASC Topic 606, the Company is required to disclose a disaggregation of its revenues derived from contracts from customers that considers economic differences between revenue types. The following table summarizes the Company's disaggregation of consolidated revenues for this purpose.

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

| | Three Months | | Nine Months Ended | |
|---|--------------------|----------|-------------------|-----------|
| | Ended September 30 | | September 30 | |
| | 2018 | 2017 | 2018 | 2017 |
| Expense recoveries | \$52,096 | \$51,960 | \$154,177 | \$154,385 |
| Shopping center and other operational revenues ⁽¹⁾ | 12,303 | 10,948 | 33,940 | 29,452 |
| Management, leasing, and development services | 860 | 1,147 | 2,480 | 3,439 |
| Total revenue from contracts with customers | \$65,259 | \$64,055 | \$190,597 | \$187,276 |

(1) Represents consolidated Other revenue reported on the Consolidated Statement of Operations and Comprehensive Income excluding lease cancellation income.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Nature of Services and Performance Obligations

Expense recoveries revenue represents reimbursements from mall tenants for (1) services performed by the Company to the benefit of all mall tenants and the property as a whole for common area maintenance, (2) insurance, property taxes, and utilities, and (3) promotion and other miscellaneous charges. As these expense recoveries are provided for under tenant lease agreements, these revenues will not be evaluated under ASC Topic 606 until the Company's adoption of ASU No. 2016-02, Leases, which will be adopted as of January 1, 2019.

Shopping center and other operational revenues represent a collection of non-core revenue streams that are generated through the course of owning and operating a shopping center, including sponsorship, parking, and storage income, as well as revenues from food and beverage operations. The contracts for these revenue streams are predominately short-term in nature and individually do not contain more than one performance obligation. The Company satisfies its performance obligations related to shopping center and other operational revenues either over time or at a point in time, depending on the specific nature of the revenue generating activity. For performance obligations that are satisfied at a point in time, including food and beverage and parking income, the control of the good or service is immediately transferred to the customer upon completion of the performance obligation. Payment terms related to shopping center and other operational revenues vary depending on the nature of the agreement, however, payment is generally due directly upon the satisfaction of the related performance obligation.

Management, leasing, and development services revenue represents income from various services performed by the Company for its third party customers, as provided for under management agreements. These services typically generate fees that are based on operating results of the shopping centers, the execution and opening of mall tenants, and/or the successful completion of other agreed-upon services. As each management agreement provides for a variety of services, significant judgment is required to identify multiple performance obligations. The standalone selling price of each performance obligation is determined based on the terms of the management agreement and the specific services being rendered. Each performance obligation is considered to be satisfied over time as services are rendered. The related revenue is recognized upon billing, as the amounts invoiced generally correspond directly with the value the customer is receiving from the services. Customers are invoiced on quarterly basis and payment is generally due within 30 days of each calendar quarter.

Information about Contract Balances and Unsatisfied Performance Obligations

Contract assets exist when the Company has a right to payment for services rendered that remains conditional on factors other than the passage of time. Similarly, contract liabilities are incurred when customers prepay for services to be rendered. Certain revenue streams within shopping center and other operational revenues may give rise to contract assets and liabilities. However, these revenue streams are generally short-term in nature and the difference between revenue recognition and cash collection, although variable, does not differ significantly from period to period. As of September 30, 2018, the Company had an inconsequential amount of contract assets and liabilities.

The aggregate amount of the transaction price allocated to the Company's performance obligations that were unsatisfied, or partially unsatisfied, as of September 30, 2018 were inconsequential.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 2 - Disposition, Redevelopments, and Developments

Disposition

Valencia Place Office Tower at Country Club Plaza

In March 2017, the Company's joint venture with The Macerich Company sold the Valencia Place office tower at Country Club Plaza for \$75.2 million (\$37.6 million at TRG's beneficial share), which was a component of the mixed-use property at the center. The joint venture recognized a gain on this sale, of which TRG's beneficial share, net of tax, was \$2.1 million. The gain was included within Equity in income of Unconsolidated Joint Ventures on the Consolidated Statement of Operations and Comprehensive Income as the Company's 50% ownership interest in the office tower was accounted for as an Unconsolidated Joint Venture under the equity method.

Redevelopments

The Company has ongoing redevelopment projects at Beverly Center and The Mall at Green Hills, which are expected to be completed in 2018 and 2019, respectively. In total, these two redevelopment projects are expected to cost approximately \$700 million. As of September 30, 2018, the Company's total capitalized costs related to these redevelopment projects were \$536.5 million.

Asia Developments

Operating Center

CityOn.Zhengzhou, a shopping center located in Zhengzhou, China, opened in March 2017. This investment is classified within Investment in Unconsolidated Joint Ventures on the Consolidated Balance Sheet.

South Korea Projects

The Company has partnered with Shinsegae Group, the Company's partner in Starfield Hanam, to build, lease, and manage Starfield Anseong, an approximately 1.1 million square foot shopping center in Anseong, Gyeonggi Province, South Korea. The Company expects to beneficially own a 24.5% interest in the project; however the Company currently owns and is funding 49% of the project until an additional capital partner is admitted. The center is scheduled to open in late 2020. As of September 30, 2018, the Company has invested \$96.2 million in the project, after cumulative currency translation adjustments. This investment is classified within Investment in Unconsolidated Joint Ventures on the Consolidated Balance Sheet.

The Company was previously exploring an additional development opportunity in South Korea with Shinsegae Group. In March 2017, the Company made a refundable deposit of \$11.0 million relating to a potential development site. After performing due diligence, the Company decided not to proceed with the project. The deposit, including a 5% return, was returned to the Company in November 2017.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 3 - Income Taxes

Income Tax Expense (Benefit)

The Company's income tax expense (benefit) for the three and nine months ended September 30, 2018 and 2017 consisted of the following:

| | Three Months | | Nine Months | |
|------------------------------------|--------------|--------|--------------|-----------|
| | Ended | | Ended | |
| | September 30 | | September 30 | |
| | 2018 | 2017 | 2018 | 2017 |
| Federal current | \$(433) | \$253 | \$(373) | \$(1,103) |
| Federal deferred | (711) | (204) | (1,059) | 823 |
| Foreign current | 223 | 370 | 857 | 712 |
| Foreign deferred | 50 | (176) | (74) | (136) |
| State current | (113) | (202) | (110) | (61) |
| State deferred | (12) | 13 | (25) | 140 |
| Total income tax expense (benefit) | \$(996) | \$54 | \$(784) | \$375 |

Deferred Taxes

Deferred tax assets and liabilities as of September 30, 2018 and December 31, 2017 were as follows:

| | 2018 | 2017 |
|--------------------------------|------------------------|----------|
| Deferred tax assets: | | |
| Federal | \$5,665 ⁽¹⁾ | \$503 |
| Foreign | 1,816 | 1,788 |
| State | 1,037 | 545 |
| Total deferred tax assets | \$8,518 | \$2,836 |
| Valuation allowances | (2,291) | (1,620) |
| Net deferred tax assets | \$6,227 | \$1,216 |
| Deferred tax liabilities: | | |
| Foreign | \$1,863 | \$1,517 |
| Total deferred tax liabilities | \$1,863 | \$1,517 |

During 2018, a \$4.1 million deferred tax asset was recognized for the Federal investment tax credit generated from (1) solar equipment placed in service. A corresponding reduction in properties assets was recorded to reflect the deferral method of accounting for tax credits.

During the fourth quarter of 2017, the Tax Cuts and Jobs Act of 2017 was signed into law and reduced the corporate tax rate from 34% down to 21%. All Federal deferred tax assets and liabilities have been reported at the new 21% Federal corporate rate.

The Company believes that it is more likely than not that the results of future operations will generate sufficient taxable income to recognize the net deferred tax assets. These future operations are primarily dependent upon the Manager's profitability, the timing and amounts of gains on peripheral land sales, the profitability of Taubman Asia's

operations, and other factors affecting the results of operations of the taxable REIT subsidiaries. The valuation allowances relate to net operating loss carryforwards and tax basis differences where there is uncertainty regarding their realizability.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 4 - Investments in Unconsolidated Joint Ventures

General Information

The Company owns beneficial interests in joint ventures that own shopping centers. The Operating Partnership is the sole direct or indirect managing general partner or managing member of Fair Oaks Mall, International Plaza, Stamford Town Center, Sunvalley, The Mall at University Town Center, and Westfarms; however, these joint ventures are accounted for under the equity method due to the substantive participation rights of the outside partners. The Operating Partnership also provides certain management, leasing, and/or development services to the other shopping centers noted below.

| Shopping Center | Ownership as of September 30, 2018 and December 31, 2017 |
|---------------------------------------|--|
| CityOn.Xi'an | 50% |
| CityOn.Zhengzhou | 49 |
| Country Club Plaza | 50 |
| Fair Oaks Mall | 50 |
| International Plaza | 50.1 |
| The Mall at Millenia | 50 |
| Stamford Town Center | 50 |
| Starfield Anseong (under development) | Note 2 |
| Starfield Hanam | 34.3 |
| Sunvalley | 50 |
| The Mall at University Town Center | 50 |
| Waterside Shops | 50 |
| Westfarms | 79 |

The Company's carrying value of its investment in Unconsolidated Joint Ventures differs from its share of the partnership or members' equity reported on the combined balance sheet of the Unconsolidated Joint Ventures due to (i) the Company's cost of its investment in excess of the historical net book values of the Unconsolidated Joint Ventures and (ii) the Operating Partnership's adjustments to the book basis, including intercompany profits on sales of services that are capitalized by the Unconsolidated Joint Ventures. The Company's additional basis allocated to depreciable assets is recognized on a straight-line basis over 40 years. The Operating Partnership's differences in bases are amortized over the useful lives or terms of the related assets and liabilities.

In its Consolidated Balance Sheet, the Company separately reports its investment in Unconsolidated Joint Ventures for which accumulated distributions have exceeded investments in and net income of the Unconsolidated Joint Ventures. The net equity of certain joint ventures is less than zero because distributions are usually greater than net income, as net income includes non-cash charges for depreciation and amortization. In addition, any distributions related to refinancing of the centers further decrease the net equity of the centers.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Combined Financial Information

Combined balance sheet and results of operations information is presented in the following table for the Unconsolidated Joint Ventures, followed by the Operating Partnership's beneficial interest in the combined operations information. The combined financial information of the Unconsolidated Joint Ventures as of September 30, 2018 excludes the balances of Starfield Anseong, which was under development as of September 30, 2018 (Note 2). Beneficial interest is calculated based on the Operating Partnership's ownership interest in each of the Unconsolidated Joint Ventures.

| | September 30, 2018 | December 31, 2017 |
|---|-----------------------|-------------------------|
| Assets: | | |
| Properties | \$ 3,709,976 | \$3,756,890 |
| Accumulated depreciation and amortization | (838,955) | (767,678) |
| | \$ 2,871,021 | \$2,989,212 |
| Cash and cash equivalents | 171,616 | 147,102 |
| Accounts and notes receivable, less allowance for doubtful accounts of \$7,006 and \$4,706 in 2018 and 2017 | 129,216 | 121,173 |
| Deferred charges and other assets | 125,357 | 136,837 |
| | \$ 3,297,210 | \$3,394,324 |
| Liabilities and accumulated equity (deficiency) in assets: | | |
| Notes payable, net | \$ 2,822,403 | \$2,860,384 |
| Accounts payable and other liabilities | 432,663 | 471,948 |
| TRG's accumulated deficiency in assets | (53,500) | (48,338) |
| Unconsolidated Joint Venture Partners' accumulated equity in assets | 95,644 | 110,330 |
| | \$ 3,297,210 | \$3,394,324 |
| TRG's accumulated deficiency in assets (above) | \$ (53,500) | \$ (48,338) |
| TRG's investment in Starfield Anseong (Note 2) and advances to CityOn.Zhengzhou | 140,011 | 46,106 |
| TRG basis adjustments, including elimination of intercompany profit | 58,422 | 63,886 |
| TCO's additional basis | 47,664 | 49,124 |
| Net investment in Unconsolidated Joint Ventures | \$ 192,597 | \$110,778 |
| Distributions in excess of investments in and net income of Unconsolidated Joint Ventures | 480,622 | 494,851 |
| Investment in Unconsolidated Joint Ventures | \$ 673,219 | \$605,629 |

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-----------|-------------------|-----------|
| | September 30 | | September 30 | |
| | 2018 | 2017 | 2018 | 2017 |
| Revenues | \$146,973 | \$146,406 | \$446,608 | \$429,679 |
| Maintenance, taxes, utilities, promotion, and other operating expenses | \$50,140 | \$59,494 | \$155,321 | \$159,854 |
| Interest expense | 33,199 | 32,108 | 99,316 | 97,198 |
| Depreciation and amortization | 32,791 | 31,907 | 98,727 | 95,103 |
| Total operating costs | \$116,130 | \$123,509 | \$353,364 | \$352,155 |
| Nonoperating income, net | 563 | 340 | 1,491 | 2,551 |
| Income tax expense | (1,896) | (276) | (4,740) | (4,139) |
| Gain on disposition, net of tax ⁽¹⁾ | | | | 3,713 |
| Net income | \$29,510 | \$22,961 | \$89,995 | \$79,649 |
| Net income attributable to TRG | \$15,193 | \$12,585 | \$46,435 | \$42,833 |
| Realized intercompany profit, net of depreciation on TRG's basis adjustments | 2,205 | 1,626 | 5,705 | 5,726 |
| Depreciation of TCO's additional basis | (488) | (488) | (1,460) | (1,460) |
| Equity in income of Unconsolidated Joint Ventures | \$16,910 | \$13,723 | \$50,680 | \$47,099 |
| Beneficial interest in Unconsolidated Joint Ventures' operations: | | | | |
| Revenues less maintenance, taxes, utilities, promotion, and other operating expenses | \$52,216 | \$47,063 | \$155,744 | \$147,310 |
| Interest expense | (17,093) | (16,574) | (51,107) | (50,204) |
| Depreciation and amortization | (17,190) | (16,646) | (51,570) | (49,819) |
| Income tax expense | (1,023) | (120) | (2,387) | (2,271) |
| Gain on disposition, net of tax ⁽¹⁾ | | | | 2,083 |
| Equity in income of Unconsolidated Joint Ventures | \$16,910 | \$13,723 | \$50,680 | \$47,099 |

(1) Amount represents the gain related to the sale of the Valencia Place office tower at Country Club Plaza in March 2017 (Note 2).

Related Party

In 2016, the Company issued a note receivable to CityOn.Zhengzhou for purposes of funding development costs. The balance of the note receivable was \$43.8 million and \$46.1 million as of September 30, 2018 and December 31, 2017, respectively, and was classified within Investment in Unconsolidated Joint Ventures on the Consolidated Balance Sheet.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 5 - Beneficial Interest in Debt and Interest Expense

The Operating Partnership's beneficial interest in the debt, capitalized interest, and interest expense of its consolidated subsidiaries and its Unconsolidated Joint Ventures is summarized in the following table. The Operating Partnership's beneficial interest in the consolidated subsidiaries excludes debt and interest related to the noncontrolling interest in Cherry Creek Shopping Center (50%) and International Market Place (6.5%).

| | At 100% | | At Beneficial Interest | |
|--------------------------------------|---------------------------|-------------------------------|---------------------------|-------------------------------|
| | Consolidated Subsidiaries | Unconsolidated Joint Ventures | Consolidated Subsidiaries | Unconsolidated Joint Ventures |
| Debt as of: | | | | |
| September 30, 2018 | \$3,793,278 | \$ 2,822,403 | \$3,502,696 | \$ 1,441,430 |
| December 31, 2017 | 3,555,228 | 2,860,384 | 3,261,777 | 1,459,854 |
| Capitalized interest: | | | | |
| Nine Months Ended September 30, 2018 | \$12,266 | (1) \$ 9 | \$12,202 | (1) \$ 4 |
| Nine Months Ended September 30, 2017 | 9,552 | (1) 456 | (2) 9,480 | (1) 456 (2) |
| Interest expense: | | | | |
| Nine Months Ended September 30, 2018 | \$97,242 | \$ 99,316 | \$88,219 | \$ 51,107 |
| Nine Months Ended September 30, 2017 | 80,074 | 97,198 | 71,136 | 50,204 |

The Company capitalizes interest costs incurred in funding its equity contributions to development projects accounted for as Unconsolidated Joint Ventures. The capitalized interest cost is included in the Company's basis in (1) its investment in Unconsolidated Joint Ventures. Such capitalized interest reduces interest expense on the Consolidated Statement of Operations and Comprehensive Income and in the table above is included within Consolidated Subsidiaries.

Capitalized interest on the Asia Unconsolidated Joint Venture construction financing is presented at the Company's (2) beneficial interest in both the Unconsolidated Joint Ventures (at 100%) and Unconsolidated Joint Ventures (at Beneficial Interest) columns.

2018 Financings

In August 2018, a three-year, \$250 million financing was completed for International Market Place. The payments on the loan, which bears interest at LIBOR plus 2.15%, are interest only for the initial three-year term. The interest rate may be reduced to LIBOR plus 1.85% upon the achievement of certain performance measures. There are two, one-year extension options. The Operating Partnership has provided an unconditional guarantee of the loan balance during the term of the loan. Proceeds from the financing were used to pay off the previous construction facility, which had a balance of \$250.0 million after the Company made a repayment on the facility of \$43.8 million in July 2018.

In March 2018, the Company completed a five-year, \$250 million unsecured term loan. TRG is the borrower under the loan, which bears interest at a range of LIBOR plus 1.25% to LIBOR plus 1.90% based on the Company's total leverage ratio. The proceeds from this financing, in conjunction with the proceeds from the financing for Twelve Oaks Mall (see below), were used to pay off the Company's existing \$475 million unsecured term loan. The Company's existing swaps on the \$475 million unsecured term loan were applied to other unsecured debt, including the new \$250 million unsecured term loan, resulting in an effective interest rate on the new term loan in the range of 2.89% to 3.54% through the remaining swap period ending in February 2019. The loan includes an accordion feature which

would increase the Company's borrowing capacity to as much as \$400 million if fully exercised, subject to obtaining additional lender commitments, customary closing conditions, covenant compliance, and minimum asset values for the unencumbered asset pool. In October 2018, the Company entered into forward starting swaps to fix the LIBOR rate to 3.02% on the \$250 million unsecured term loan, effective from March 2019 through maturity, which will result in an effective interest rate in the range of 4.27% to 4.92%.

In February 2018, a 10-year, \$300 million non-recourse financing was completed for Twelve Oaks Mall. The payments on the loan, which bears interest at a fixed interest rate of 4.85%, began in April 2018 and are amortizing principal based on 30 years. As a result of this financing, Twelve Oaks Mall was removed as a guarantor and an unencumbered asset under the primary unsecured revolving line of credit and the unsecured term loans.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Upcoming Maturity

The \$150 million loan for The Mall at Green Hills matures in December 2018. The Company plans to exercise the first of two one-year extension options upon maturity.

Debt Covenants and Guarantees

Certain loan agreements contain various restrictive covenants, including the following corporate covenants on the Company's primary unsecured revolving line of credit, as well as the \$300 million and \$250 million unsecured term loans and the loan on International Market Place: a minimum net worth requirement, a maximum total leverage ratio, a maximum secured leverage ratio, a minimum fixed charge coverage ratio, a maximum recourse secured debt ratio, and a maximum payout ratio. In addition, the Company's primary unsecured revolving line of credit and unsecured term loans have unencumbered pool covenants, which currently apply to Beverly Center, Dolphin Mall, and The Gardens on El Paseo on a combined basis. These covenants include a minimum number and minimum value of eligible unencumbered assets, a maximum unencumbered leverage ratio, a minimum unencumbered interest coverage ratio, and a minimum unencumbered asset occupancy ratio. As of September 30, 2018, the corporate total leverage ratio was the most restrictive covenant. The Company was in compliance with all of its covenants and loan obligations as of September 30, 2018. The maximum payout ratio covenant limits the payment of distributions generally to 95% of funds from operations, as defined in the loan agreements, except as required to maintain the Company's tax status, pay preferred distributions, and for distributions related to the sale of certain assets.

In connection with the August 2018 financing at International Market Place, the Operating Partnership has provided an unconditional guarantee of the loan principal balance and all accrued but unpaid interest during the term of the loan. The \$250.0 million International Market Place loan is non-amortizing during the initial three-year term with principal amortization required during the extension periods, if exercised. Accrued but unpaid interest as of September 30, 2018 was \$0.8 million. The Company believes the likelihood of a repayment under the guarantee to be remote.

In connection with the \$175 million additional financing at International Plaza, which is owned by an Unconsolidated Joint Venture, the Operating Partnership provided an unconditional and several guarantee of 50.1% of all obligations and liabilities related to an interest rate swap that was required on the debt for the term of the loan. As of September 30, 2018, the interest rate swap was an asset and in a receivable position for unpaid interest. The Company believes the likelihood of a payment under the guarantee to be remote.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 6 - Noncontrolling Interests

Redeemable Noncontrolling Interests

Taubman Asia President

In September 2016, the Company announced the appointment of Peter Sharp (Successor Asia President) as president of Taubman Asia, a consolidated subsidiary, succeeding René Tremblay (Former Asia President) effective January 1, 2017. The Former Asia President was employed by the Company in another capacity through September 30, 2017.

The Former Asia President has an ownership interest in Taubman Asia. This interest entitles the Former Asia President to 5% of Taubman Asia's dividends, with 85% of his dividends relating to investment activities undergone prior to the Successor Asia President obtaining an ownership interest (see below) being withheld as contributions to capital. These withholdings will continue until he contributes and maintains his capital consistent with his percentage ownership interest, including all capital funded by the Operating Partnership for Taubman Asia's operating and investment activities subsequent to the Former Asia President obtaining his ownership interest. The Operating Partnership has a preferred investment in Taubman Asia to the extent the Former Asia President has not yet contributed capital commensurate with his ownership interest. This preferred investment accrues an annual preferential return equal to the Operating Partnership's average borrowing rate (with the preferred investment and accrued return together being referred to herein as the preferred interest). In addition, Taubman Asia has the ability to call, and the Former Asia President has the ability to put, the Former Asia President's ownership interest upon Taubman Asia's properties reaching certain specified milestones. The redemption price for the ownership interest is the fair value of the ownership interest less the amount required to return the Operating Partnership's preferred interest. The Company has determined that the Former Asia President's ownership interest in Taubman Asia qualifies as an equity award, considering its specific redemption provisions, and accounts for it as a contingently redeemable noncontrolling interest. The Company presents as temporary equity at each balance sheet date an estimate of the redemption value of the ownership interest, therefore falling into level 3 of the fair value hierarchy. As of both September 30, 2018 and December 31, 2017, the carrying amount of this redeemable equity was \$7.5 million. Any adjustments to the redemption value are recorded through equity.

In April 2016, the Company reacquired half of the Former Asia President's previous 10% ownership interest in Taubman Asia for \$7.2 million. The Former Asia President contributed \$2 million to Taubman Asia, which may be returned, in part or in whole, upon satisfaction of the re-evaluation of the full liquidation value of Taubman Asia as of April 2016; such re-evaluation will be performed at the Former Asia President's election on or after the third anniversary of the opening of specified Asia projects. The Former Asia President's current 5% interest is puttable beginning in 2019 at the earliest and was classified as Redeemable Noncontrolling Interest on the Consolidated Balance Sheet.

The Successor Asia President also has an ownership interest in Taubman Asia. This interest entitles the Successor Asia President to 3% of Taubman Asia's dividends for investment activities undergone by Taubman Asia subsequent to him obtaining his ownership interest, with all of his dividends being withheld as contributions to capital. These withholdings will continue until he contributes and maintains his capital consistent with his percentage ownership interest, including all capital funded by the Operating Partnership for Taubman Asia's operating and investment activities subsequent to the Successor Asia President obtaining his ownership interest. The Operating Partnership has a preferred investment in Taubman Asia to the extent the Successor Asia President has not yet contributed capital commensurate with his ownership interest. This preferred investment accrues an annual preferential return equal to the

Operating Partnership's average borrowing rate (with the preferred investment and accrued return together being referred to herein as the preferred interest). In addition, Taubman Asia has the ability to call, and the Successor Asia President has the ability to put, the Successor Asia President's ownership interest upon specified terminations of the Successor Asia President's employment, although such put or call right may not be exercised for specified time periods after certain termination events. The redemption price for the ownership interest is 50% (increasing to 100% as early as January 2022) of the fair value of the ownership interest less the amount required to return the Operating Partnership's preferred interest. The Company has determined that the Successor Asia President's ownership interest in Taubman Asia qualifies as an equity award, considering its specific redemption provisions, and accounts for it as a contingently redeemable noncontrolling interest. As of September 30, 2018, the carrying amount of this redeemable equity was zero. Any adjustments to the redemption value are recorded through equity.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

International Market Place

The Company owns a 93.5% controlling interest in a joint venture that owns International Market Place in Waikiki, Honolulu, Hawaii, which opened in August 2016. The 6.5% joint venture partner has no obligation and no right to contribute capital. The Company is entitled to a preferential return on its capital contributions. The Company has the right to purchase the joint venture partner's interest and the joint venture partner has the right to require the Company to purchase the joint venture partner's interest after the third anniversary of the opening of the center, and annually thereafter. The purchase price of the joint venture partner's interest will be based on fair value. Considering the redemption provisions, the Company accounts for the joint venture partner's interest as a contingently redeemable noncontrolling interest with a carrying value of zero at both September 30, 2018 and December 31, 2017. Any adjustments to the redemption value are recorded through equity.

Reconciliation of Redeemable Noncontrolling Interest

| | Nine Months Ended September 30 | |
|--|--------------------------------------|---------|
| | 2018 | 2017 |
| Balance, January 1 | \$7,500 | \$8,704 |
| Former Taubman Asia President vested redeemable equity | | 446 |
| Allocation of net loss | (135) | (721) |
| Adjustments of redeemable noncontrolling interest | 135 | 721 |
| Balance, September 30 | \$7,500 | \$9,150 |

Equity Balances of Non-redeemable Noncontrolling Interests

The net equity balance of the non-redeemable noncontrolling interests as of September 30, 2018 and December 31, 2017 included the following:

| | 2018 | 2017 |
|---|-------------|-------------|
| Non-redeemable noncontrolling interests: | | |
| Noncontrolling interests in consolidated joint ventures | \$(157,838) | \$(160,359) |
| Noncontrolling interests in partnership equity of TRG | (40,163) | (11,909) |
| | \$(198,001) | \$(172,268) |

Net Income (Loss) Attributable to Noncontrolling Interests

Net income (loss) attributable to the noncontrolling interests for the three months ended September 30, 2018 and 2017 included the following:

| | Three Months Ended September 30 | |
|---|---------------------------------------|---------|
| | 2018 | 2017 |
| Net income (loss) attributable to noncontrolling interests: | | |
| Non-redeemable noncontrolling interests: | | |
| Noncontrolling share of income of consolidated joint ventures | \$1,589 | \$1,524 |
| Noncontrolling share of income of TRG | 9,192 | 2,298 |
| | \$10,781 | \$3,822 |

| | | |
|-------------------------------------|----------|---------|
| Redeemable noncontrolling interest: | (25) | (294) |
| | \$10,756 | \$3,528 |

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Net income (loss) attributable to the noncontrolling interests for the nine months ended September 30, 2018 and 2017 included the following:

| | Nine Months Ended September 30 | |
|---|--------------------------------------|----------|
| | 2018 | 2017 |
| Net income (loss) attributable to noncontrolling interests: | | |
| Non-redeemable noncontrolling interests: | | |
| Noncontrolling share of income of consolidated joint ventures | \$4,523 | \$5,000 |
| Noncontrolling share of income of TRG | 24,393 | 16,302 |
| | \$28,916 | \$21,302 |
| Redeemable noncontrolling interest: | (135) | (721) |
| | \$28,781 | \$20,581 |

Equity Transactions

The following table presents the effects of changes in Taubman Centers, Inc.'s ownership interest in consolidated subsidiaries on Taubman Centers, Inc.'s equity for the nine months ended September 30, 2018 and 2017:

| | Nine Months Ended September 30 | |
|--|--------------------------------------|----------|
| | 2018 | 2017 |
| Net income attributable to Taubman Centers, Inc. common shareowners | \$54,873 | \$35,016 |
| Transfers (to) from the noncontrolling interest: | | |
| (Decrease) increase in Taubman Centers, Inc.'s paid-in capital for adjustments of noncontrolling interest ⁽¹⁾ | (211) | (490) |
| Net transfers (to) from noncontrolling interests | (211) | (490) |
| Change from net income attributable to Taubman Centers, Inc. and transfers (to) from noncontrolling interests | \$54,662 | \$34,526 |

In 2018 and 2017, adjustments of the noncontrolling interest were made as a result of changes in the Company's ownership of the Operating Partnership in connection with the Company's share-based compensation under (1) employee and director benefit plans (Note 8), issuances of common stock pursuant to the Continuing Offer (Note 9), and in connection with the accounting for the Former Asia President's redeemable ownership interest.

Finite Life Entities

ASC Topic 480, "Distinguishing Liabilities from Equity" establishes standards for classifying and measuring as liabilities certain financial instruments that embody obligations of the issuer and have characteristics of both liabilities and equity. At September 30, 2018, the Company held a controlling interest in a consolidated entity with a specified termination date in 2083. The noncontrolling owners' interest in this entity is to be settled upon termination by distribution or transfer of either cash or specific assets of the underlying entity. The estimated fair value of this noncontrolling interest was approximately \$360 million at September 30, 2018, compared to a book value of \$(157.8) million that is classified in Noncontrolling Interests on the Company's Consolidated Balance Sheet. The fair value of the noncontrolling interest was calculated as the noncontrolling interest's effective ownership share of the underlying property's fair value. The property's fair value was estimated by considering its in-place net operating income, current

market capitalization rate, and mortgage debt outstanding.

Note 7 - Derivative and Hedging Activities

Risk Management Objective and Strategies for Using Derivatives

The Company uses derivative instruments, such as interest rate swaps and interest rate caps, primarily to manage exposure to interest rate risks inherent in variable rate debt and refinancings. The Company may also enter into forward starting swaps or treasury lock agreements to set the effective interest rate on a planned fixed-rate financing. The Company's interest rate swaps involve the receipt of variable-rate amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount. Interest rate caps involve the receipt of variable-rate amounts from a counterparty if interest rates rise above the strike rate on the contract in exchange for an up-front premium. In a forward starting swap or treasury lock agreement that the Company cash settles in anticipation of a fixed rate financing or refinancing, the Company will receive or pay an amount equal to the present value of future cash flow payments based on the difference between the contract rate and market rate on the settlement date.

20

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company does not use derivatives for trading or speculative purposes and currently does not have any derivatives that are not designated as hedging instruments under the accounting requirements for derivatives and hedging.

As of September 30, 2018, the Company had the following outstanding derivatives that were designated and are expected to be effective as cash flow hedges of the interest payments and/or the currency exchange rate on the associated debt.

| Instrument Type | Ownership | Notional Amount | Swap Rate | Credit Spread on Loan | Total Swapped Rate on Loan | Maturity Date |
|--|-----------|-----------------------------|-----------|-----------------------|--------------------------------|----------------|
| Consolidated Subsidiaries: | | | | | | |
| Receive variable (LIBOR) /pay-fixed swap ⁽¹⁾ | 100 % | \$ 200,000 | 1.64 % | 1.90 % | ⁽¹⁾ 3.54 % | February 2019 |
| Receive variable (LIBOR) /pay-fixed swap ⁽¹⁾ | 100 % | 175,000 | 1.65 % | 1.70 % | ⁽¹⁾ 3.35 % | February 2019 |
| Receive variable (LIBOR) /pay-fixed swap ⁽¹⁾ | 100 % | 100,000 | 1.64 % | 1.90 % / 1.70 % | ⁽¹⁾ 3.54 % / 3.34 % | February 2019 |
| Receive variable (LIBOR) /pay-fixed swap ⁽²⁾ | 100 % | 100,000 | 2.14 % | 1.90 % | ⁽²⁾ 4.04 % | February 2022 |
| Receive variable (LIBOR) /pay-fixed swap ⁽²⁾ | 100 % | 100,000 | 2.14 % | 1.90 % | ⁽²⁾ 4.04 % | February 2022 |
| Receive variable (LIBOR) /pay-fixed swap ⁽²⁾ | 100 % | 50,000 | 2.14 % | 1.90 % | ⁽²⁾ 4.04 % | February 2022 |
| Receive variable (LIBOR) /pay-fixed swap ⁽²⁾ | 100 % | 50,000 | 2.14 % | 1.90 % | ⁽²⁾ 4.04 % | February 2022 |
| Receive variable (LIBOR) /pay-fixed swap ⁽³⁾ | 100 % | 12,000 | 2.09 % | 1.40 % | % 3.49 % | March 2024 |
| Unconsolidated Joint Ventures: | | | | | | |
| Receive variable (LIBOR) /pay-fixed swap ⁽⁴⁾ | 50.1 % | 163,072 | 1.83 % | 1.75 % | % 3.58 % | December 2021 |
| Receive variable (LIBOR) USD/pay-fixed Korean Won (KRW) cross-currency interest rate swap ⁽⁵⁾ | 34.3 % | 52,065 USD / 60,500,000 KRW | 1.52 % | 1.60 % | % 3.12 % | September 2020 |

The hedged forecasted transaction for each of these swaps is the first previously unhedged one-month LIBOR-indexed interest payments accrued and made each month on a debt principal amount equal to the swap notional amount, regardless of the specific debt agreement from which they may flow. The Company is currently using these swaps to manage interest rate risk on the \$250 million unsecured term loan and \$225 million on the \$1.1 billion primary unsecured revolving line of credit. The credit spreads on these loans can vary within a range of (1) 1.25% to 1.90% on the \$250 million unsecured term loan and 1.15% to 1.70% on the primary unsecured revolving line of credit, depending on the Company's total leverage ratio at the measurement date, resulting in an effective rate in the range of 2.89% to 3.54% on the \$250 million unsecured term loan and 2.80% to 3.35% on \$225 million of the \$1.1 billion primary unsecured revolving line of credit during the remaining swap period. In October 2018, the Company entered into forward starting swaps on the \$250 million unsecured term loan (see "Note 5 - Beneficial Interest in Debt and Interest Expense - 2018 Financings").

- The hedged forecasted transaction for each of these swaps is the first previously unhedged one-month LIBOR-indexed interest payments accrued and made each month on a debt principal amount equal to the swap notional amount, regardless of the specific debt agreement from which they may flow. The Company is currently
- (2) using these swaps to manage interest rate risk on its \$300 million unsecured term loan. The credit spread on this loan can vary within a range of 1.25% to 1.90%, depending on the Company's total leverage ratio at the measurement date, resulting in an effective rate in the range of 3.39% to 4.04% during the swap period.
- (3) The notional amount on this swap is equal to the outstanding principal balance of the floating rate loan on the U.S. headquarters building.
- (4) The notional amount on this swap is equal to the outstanding principal balance of the floating rate loan on International Plaza.
- (5) The notional amount on this swap is equal to the outstanding principal balance of the U.S. dollar construction loan for Starfield Hanam. There is a cross-currency interest rate swap to fix the interest rate on the loan and swap the related principal and interest payments from U.S. dollars to KRW in order to reduce the impact of fluctuations in interest rates and exchange rates on the cash flows of the joint venture. The currency swap exchange rate is 1,162.0.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Cash Flow Hedges

On January 1, 2018, the Company early adopted ASU No. 2017-12, "Targeted Improvements to Accounting for Hedging Activities", which provided changes in hedge accounting recognition and presentation requirements. The Company now recognizes all changes in fair value for hedging instruments designated and qualifying for cash flow hedge accounting treatment as a component of Other Comprehensive Income (OCI), as opposed to previously recognizing the ineffective portion, if any, directly in earnings. Upon adoption, the Company applied the modified-retrospective approach and recorded a one-time cumulative-effect adjusting entry to reclassify an inconsequential amount of previous hedge ineffectiveness for cash flow hedges from Dividends in Excess of Net Income to AOCI on the Company's Consolidated Balance Sheet.

For derivative instruments that are designated and qualify as a cash flow hedge, the effective portion of the unrealized gain or loss on the derivative is reported as a component of OCI. Prior to the adoption of ASU No. 2017-12 on January 1, 2018, the ineffective portion of the change in fair value, if any, was recognized directly in earnings. Beginning January 1, 2018, all unrealized gains or losses on the derivatives are reported as components of OCI. Net realized gains or losses resulting from derivatives that were settled in conjunction with planned fixed-rate financings or refinancings continue to be included in AOCI during the term of the hedged debt transaction.

Amounts reported in AOCI related to currently outstanding interest rate derivatives are recognized as an adjustment to income as interest payments are made on the Company's variable-rate debt. Realized gains or losses on settled derivative instruments included in AOCI are recognized as an adjustment to income over the term of the hedged debt transaction. Amounts reported in AOCI related to the cross-currency interest rate swap are recognized as an adjustment to income as transaction gains or losses arising from the remeasurement of foreign currency denominated loans are recognized and as actual interest and principal obligations are repaid.

The Company expects that approximately \$3.8 million of the AOCI of Taubman Centers, Inc. and the noncontrolling interests will be reclassified from AOCI and recognized as an increase to income in the following 12 months.

The following tables present the effect of derivative instruments on the Consolidated Statement of Operations and Comprehensive Income for the three and nine months ended September 30, 2018 and 2017. The tables include the amount of gains or losses on outstanding derivative instruments recognized in OCI in cash flow hedging relationships and the location and amount of gains or losses reclassified from AOCI into income resulting from outstanding derivative instruments.

| | Amount of Gain or (Loss) Recognized in OCI on Derivative (Effective Portion) Three Months Ended September 30 | | Location of Gain or (Loss) Reclassified from AOCI into Income (Effective Portion) | Amount of Gain or (Loss) Reclassified from AOCI into Income (Effective Portion) Three Months Ended September 30 | |
|---|--|------|---|---|------|
| | 2018 | 2017 | | 2018 | 2017 |
| Derivatives in cash flow hedging relationships: | | | | | |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

| | | | | | |
|--|---------|-------|--------------------------|-------|-----------|
| Interest rate contracts – consolidated subsidiaries | \$756 | \$472 | Interest Expense | \$506 | \$(533) |
| Interest rate contracts – UJVs | 235 | 454 | Equity in Income of UJVs | (1) | (523) |
| Cross-currency interest rate contract – UJV | 92 | (13) | Equity in Income of UJVs | (36) | 22 |
| Total derivatives in cash flow hedging relationships | \$1,083 | \$913 | | \$469 | \$(1,034) |

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Amount of Gain or (Loss) Recognized in OCI on Derivative (Effective Portion) | | Location of Gain or (Loss) Reclassified from AOCI into Income (Effective Portion) | Amount of Gain or (Loss) Reclassified from AOCI into Income (Effective Portion) Nine Months Ended September 30 | |
|--|--|----------|--|---|-----------|
| | Nine Months Ended September 30 | | | September 30 | |
| | 2018 | 2017 | | 2018 | 2017 |
| Derivatives in cash flow hedging relationships: | | | | | |
| Interest rate contracts – consolidated subsidiaries | \$8,674 | \$(257) | Interest Expense | \$205 | \$(2,409) |
| Interest rate contracts – UJVs | 2,101 | 1,693 | Equity in Income of UJVs | (287) | (1,920) |
| Cross-currency interest rate contract – UJV | (90) | (32) | Equity in Income of UJVs | 781 | (982) |
| Total derivatives in cash flow hedging relationships | \$10,685 | \$1,404 | | \$699 | \$(5,311) |

The Company records all derivative instruments at fair value on the Consolidated Balance Sheet. The following table presents the location and fair value of the Company's derivative financial instruments as reported on the Consolidated Balance Sheet as of September 30, 2018 and December 31, 2017.

| | Consolidated Balance Sheet Location | Fair Value | |
|---|---|-----------------------|----------------------|
| | | September 30, 2018 | December 31, 2017 |
| Derivatives designated as hedging instruments: | | | |
| Asset derivatives: | | | |
| Interest rate contracts – consolidated subsidiaries | Deferred Charges and Other Assets | \$ 9,128 | \$ 939 |
| Interest rate contract - UJV | Investment in UJVs | 2,504 | 760 |
| Total assets designated as hedging instruments | | \$ 11,632 | \$ 1,699 |
| Liability derivatives: | | | |
| Interest rate contracts – consolidated subsidiary | Accounts Payable and Accrued Liabilities | | \$ (484) |
| Interest rate contracts – UJV | Investment in UJVs | | (357) |
| Cross-currency interest rate contract – UJV | Investment in UJVs | \$ (940) | (1,630) |

| | | |
|---|-----------|-------------|
| Total liabilities designated as hedging instruments | \$ (940) | \$ (2,471) |
|---|-----------|-------------|

Contingent Features

All of the Company's outstanding derivatives contain provisions that state if the hedged entity defaults on its indebtedness above a certain threshold, then the derivative obligation could also be declared in default. The cross default thresholds vary for each agreement, ranging from \$0.1 million of any indebtedness to \$50 million of indebtedness on the Operating Partnership's indebtedness. As of September 30, 2018, the Company is not in default on any indebtedness that would trigger a credit-risk-related default on its current outstanding derivatives.

As of September 30, 2018 and December 31, 2017, the fair value of derivative instruments with credit-risk-related contingent features that were in a liability position was \$0.9 million and \$2.5 million, respectively. As of September 30, 2018 and December 31, 2017, the Company was not required to post any collateral related to these agreements. If the Company breached any of these provisions it would be required to settle its obligations under the agreements at their fair value. See Note 5 regarding guarantees and Note 11 for fair value information on derivatives.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 8 - Share-Based Compensation

General

In May 2018, the Company's shareowners approved The Taubman Company LLC 2018 Omnibus Long-Term Incentive Plan (2018 Omnibus Plan). The 2018 Omnibus Plan provides for the award to directors, officers, employees, and other service providers of the Company and its affiliates of restricted shares, restricted share units, restricted profits units of TRG (TRG Profits Units), options to purchase common shares, unrestricted shares, and dividend equivalent rights, in each case with or without performance conditions, to acquire up to an aggregate of 2.8 million common shares or TRG Profits Units. Every share or TRG Profits Unit subject to awards under the 2018 Omnibus Plan shall be counted against this limit as one share or TRG Profits Unit for every one share or TRG Profits Unit granted. The amount of shares or TRG Profits Units available for future grants is adjusted when the number of contingently issuable common shares or units are settled. If an award issued under the 2018 Omnibus Plan is forfeited, expires without being exercised, or is used to pay tax withholding on such award, the shares of TRG Profits Units become available for issuance under new award. TRG Profits Units are intended to constitute "profits interests" within the meaning of Treasury authority under the Internal Revenue Code of 1986, as amended. In addition, non-employee directors have the option to defer their compensation under a deferred compensation plan. The 2018 Omnibus Plan allows the Company to permit or require the deferral of all or a part of an award payment into a deferred compensation arrangement. Prior to the adoption of the 2018 Omnibus Plan, the Company provided share-based compensation through The Taubman Company LLC 2008 Omnibus Long-Term Incentive Plan (2008 Omnibus Plan), as amended, which expired in May 2018.

2018 Awards - TRG Profits Units

During 2018, the following types of TRG Profits Units awards were granted to certain senior management employees: (1) a time-based award with a three-year cliff vesting period (Restricted TRG Profits Units); (2) a performance-based award that is based on the achievement of relative total shareholder return (TSR) over a three-year period (Relative TSR Performance-based TRG Profits Units); and (3) a performance-based award that is based on the achievement of net operating income (NOI) over a three-year period (NOI Performance-based TRG Profits Units). The maximum number of Relative TSR and NOI Performance-based TRG Profits Units are issued at grant, eventually subject to a recovery and cancellation of previously granted amounts depending on actual performance against TSR and NOI measures over the three-year performance measurement period. NOI Performance-based TRG Profits Units provide for a cap on the maximum number of units vested if a specified absolute TSR level is not achieved. Relative TSR and NOI Performance-based TRG Profits Units are generally subject to the same performance measures as the TSR-Based and NOI-Based Performance Share Units (see 2018 Awards - Other Management Employee Grants below). Despite the difference in scaling of the grant programs, the final outcome of the TSR and NOI performance measures will result in similar numbers of either TRG Units or common shares being issued at vesting under the TRG Profits Units program and the Performance Share Unit program, respectively.

Each such award represents a contingent right to receive a TRG Unit upon vesting and the satisfaction of certain tax-driven requirements and, as to the TSR and NOI Performance-based TRG Profits Units, the satisfaction of certain performance-based requirements. Until vested, a TRG Profits Unit entitles the holder to only one-tenth of the distributions otherwise payable by TRG on a TRG Unit. Therefore, the Company accounts for these TRG Profits Units as participating securities in the Operating Partnership. A portion of the TRG Profits Units award represents estimated cash distributions that otherwise would have been payable during the vesting period and, upon vesting, there will be an adjustment in actual number of TRG Profits Units realized under each award to reflect the Operating

Partnership's actual cash distributions during the vesting period.

All TRG Profits Units issued in 2018 vest in March 2021, if continuous service has been provided, or upon retirement or certain other events (such as death or disability) if earlier. Each holder of a TRG Profits Unit will be treated as a limited partner in TRG from the date of grant. To the extent the vested TRG Profits Units have not achieved the applicable criteria for conversion to TRG Units, vesting and economic equivalence to a TRG Unit prior to the tenth anniversary of the date of grant, the awards will be forfeited pursuant to the terms of the award agreement.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

2018 Awards - Other Management Employee Grants

During 2018, other types of awards granted to management employees include those described below. These vest in March 2021, if continuous service has been provided, or upon retirement or certain other events (such as death or disability) if earlier.

TSR - Based Performance Share Units (TSR PSU) - Each TSR PSU represents the right to receive, upon vesting, shares of common stock ranging from 0-300% of the TSR PSU based on the Company's market performance relative to that of a peer group. The TSR PSU grants include a cash payment upon vesting equal to the aggregate cash dividends that would have been paid on such shares of common stock during the vesting period.

NOI - Based Performance Share Units (NOI PSU) - Each NOI PSU represents the right to receive, upon vesting, shares of common stock ranging from 0-300% of the NOI PSU based on the Company's NOI performance, as well as a cash payment upon vesting equal to the aggregate cash dividends that would have been paid on such shares of common stock during the vesting period. These awards also provide for a cap on the maximum number of units vested if a specified absolute TSR level is not achieved.

Restricted Share Units (RSU) - Each RSU represents the right to receive upon vesting one share of common stock, as well as a cash payment upon vesting equal to the aggregate cash dividends that would have been paid on such shares of common stock during the vesting period.

Expensed and Capitalized Costs

The compensation cost charged to income for the Company's share-based compensation plans was \$2.3 million and \$6.9 million for the three and nine months ended September 30, 2018, respectively. The compensation cost charged to income for the Company's share-based compensation plans was \$2.8 million and \$8.3 million for the three and nine months ended September 30, 2017, respectively. Compensation cost capitalized as part of properties and deferred leasing costs was \$0.2 million and \$0.7 million for the three and nine months ended September 30, 2018, respectively, and \$0.3 million and \$0.6 million for the three and nine months ended September 30, 2017, respectively.

Valuation Methodologies

The Company estimated the grant-date fair values of share-based grants using the methods as follows. Expected volatility and dividend yields are based on historical volatility and yields of the Company's common stock, respectively, as well as other factors. The risk-free interest rates used are based on the U.S. Treasury yield curves in effect at the grant date. The Company assumes no forfeitures for failure to meet the service requirement of Performance Share Units (PSU) or TRG Profits Units, due to the small number of participants and low turnover rate.

The valuations of all grants utilized the Company's common stock price at the grant date. Common stock prices when used in valuing TRG Profits Units are further adjusted by the present value of expected differences in dividends payable on the common stock versus the distributions payable on the TRG Profits Units over the vesting period. The Company estimated the value of grants dependent on TSR performance using a Monte Carlo simulation and considering historical returns of the Company and the peer group.

For awards dependent on NOI performance, the Company considers the NOI measure a performance condition under applicable accounting standards, and as such, has estimated a grant-date fair value for each of its possible outcomes.

The compensation cost ultimately will be recognized equal to the grant-date fair value of the award that coincides with the actual outcome of the NOI performance. The weighted average grant-date fair value shown for NOI-dependent awards corresponds with management's current expectation of the probable outcome of the NOI performance measure. The product of the NOI-dependent awards outstanding and the grant-date fair value represents the compensation cost being recognized over the service periods.

The valuations of TRG Profits Units consider the possibility that sufficient share price appreciation will not be realized, such that the conversion to TRG Units will not occur and the awards will be forfeited.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Summaries of Activity for the Nine Months Ended September 30, 2018

Restricted TRG Profits Units

| | Number of Restricted TRG Profits Units | Weighted Average Grant-Date Fair Value |
|------------------------------------|--|---|
| Outstanding at January 1, 2018 | 61,131 | \$ 59.08 |
| Granted | 8,154 | 49.29 |
| Outstanding at September 30, 2018 | 69,285 | \$ 57.93 |
| Fully vested at September 30, 2018 | 3,826 | \$ 59.03 |

As of September 30, 2018, there was \$1.1 million of total unrecognized compensation cost related to nonvested Restricted TRG Profits Units outstanding. This cost is expected to be recognized over an average period of 1.4 years.

Relative TSR Performance-based TRG Profits Units

| | Number of relative TSR Performance-based TRG Profits Units | Weighted Average Grant-Date Fair Value |
|------------------------------------|---|---|
| Outstanding at January 1, 2018 | 129,733 | \$ 25.59 |
| Granted | 18,345 | 22.22 |
| Outstanding at September 30, 2018 | 148,078 | \$ 25.17 |
| Fully vested at September 30, 2018 | 797 | \$ 23.14 |

As of September 30, 2018, there was \$1.1 million of total unrecognized compensation cost related to nonvested Relative TSR Performance-based TRG Profits Units outstanding. This cost is expected to be recognized over an average period of 1.4 years.

NOI Performance-based TRG Profits Units

| | Number of NOI Performance-based TRG Profits Units | Weighted Average Grant-Date Fair Value |
|------------------------------------|---|---|
| Outstanding at January 1, 2018 | 131,604 | \$ 19.69 |
| Granted | 18,345 | 16.43 |
| Outstanding at September 30, 2018 | 149,949 | \$ 19.28 |
| Fully vested at September 30, 2018 | 2,668 | \$ 33.56 |

As of September 30, 2018, there was \$0.8 million of total unrecognized compensation cost related to nonvested NOI Performance-based TRG Profits Units outstanding. This cost is expected to be recognized over an average period of 1.4 years.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

TSR - Based Performance Share Units

| | Number of TSR PSU | Weighted Average Grant-Date Fair Value |
|-----------------------------------|-------------------------|---|
| Outstanding at January 1, 2018 | 40,850 | \$ 107.38 |
| Vested | (37,046) ⁽¹⁾ | 110.19 |
| Granted | 10,393 | 78.82 |
| Outstanding at September 30, 2018 | 14,197 | \$ 79.13 |

Based on the Company's market performance relative to that of a peer group, the actual number of shares of common stock issued upon vesting during the nine months ended September 30, 2018 was 45,941 shares (1.24x) (1) for the TSR PSU. That is, despite the completion of the applicable employee service requirements, the number of shares ultimately considered earned is determined by the extent to which the TSR market performance measure was achieved during the performance period.

As of September 30, 2018, there was \$0.8 million of total unrecognized compensation cost related to nonvested TSR PSU outstanding. This cost is expected to be recognized over an average period of 2.0 years.

NOI - Based Performance Share Units

| | Number of NOI PSU | Weighted Average Grant-Date Fair Value |
|-----------------------------------|-------------------------|---|
| Outstanding at January 1, 2018 | 3,804 | \$ 67.00 |
| Granted | 10,393 | 58.28 |
| Outstanding at September 30, 2018 | 14,197 | \$ 60.59 |

As of September 30, 2018, there was \$0.6 million of total unrecognized compensation cost related to nonvested NOI PSU outstanding. This cost is expected to be recognized over an average period of 2.0 years.

Restricted Share Units

| | Number of RSU | Weighted Average Grant-Date Fair Value |
|---|------------------|---|
| Outstanding at January 1, 2018 ⁽¹⁾ | 195,021 | \$ 69.22 |
| Vested | (73,294) | 73.91 |
| Granted | 69,931 | 58.28 |
| Forfeited | (4,817) | 62.18 |
| Outstanding at September 30, 2018 | 186,841 | \$ 63.46 |

(1) The beginning balance outstanding and associated grant-date fair value were adjusted immaterially from previously reported amounts to reflect the actual number of RSU outstanding as of January 1, 2018.

As of September 30, 2018, there was \$5.7 million of total unrecognized compensation cost related to nonvested RSU outstanding. This cost is expected to be recognized over an average period of 1.7 years.

Unit Option Deferral Election

Under a prior option plan, the 2008 Omnibus Plan, and the 2018 Omnibus Plan, vested unit options can be exercised by tendering mature units with a market value equal to the exercise price of the unit options. In 2002, Robert S. Taubman, the Company's chief executive officer, exercised options for 3.0 million units by tendering 2.1 million mature units and deferring receipt of 0.9 million units under the unit option deferral election. As the Operating Partnership pays distributions, the deferred option units receive their proportionate share of the distributions in the form of cash payments. Under an amendment executed in January 2011 and subsequent deferral elections (the latest being made in September 2016), beginning in December 2022 (unless Mr. Taubman retires earlier), the deferred options units will be issued as TRG Units in five annual installments. The deferred option units are accounted for as participating securities of the Operating Partnership.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 9 - Commitments and Contingencies

Cash Tender

At the time of the Company's initial public offering and acquisition of its partnership interest in TRG in 1992, the Company entered into an agreement (the Cash Tender Agreement) with the A. Alfred Taubman Restated Revocable Trust (the Revocable Trust) and TRA Partners (now Taubman Ventures Group LLC or TVG), each of whom owned an interest in TRG, whereby each of the Revocable Trust and TVG (and/or any assignee of the Revocable Trust or TVG) has the right to tender to the Company TRG Units (provided that if the tendering party is tendering less than all of its TRG Units, the aggregate value is at least \$50 million) and cause the Company to purchase the tendered interests at a purchase price based on a market valuation of the Company on the trading date immediately preceding the date of the tender (except as otherwise provided below). TVG is controlled by a majority-in-interest among the Revocable Trust and entities affiliated with the children of A. Alfred Taubman (Robert S. Taubman, William S. Taubman, and Gayle Taubman Kalisman). At the election of the tendering party, TRG Units held by members of A. Alfred Taubman's family and TRG Units held by entities in which his family members hold interests may be included in such a tender.

The Company will have the option to pay for these interests from available cash, borrowed funds, or from the proceeds of an offering of common stock. Generally, the Company expects to finance these purchases through the sale of new shares of its common stock. The tendering partner will bear all market risk if the market price at closing is less than the purchase price and will bear the costs of sale. Any proceeds of the offering in excess of the purchase price will be for the sole benefit of the Company. The Company accounts for the Cash Tender Agreement as a freestanding written put option. As the option put price is defined by the current market price of the Company's stock at the time of tender, the fair value of the written option defined by the Cash Tender Agreement is considered to be zero.

Based on a market value at September 30, 2018 of \$59.83 per share for the Company's common stock, the aggregate value of TRG Units that may be tendered under the Cash Tender Agreement was \$1.4 billion. The purchase of these interests at September 30, 2018 would have resulted in the Company owning an additional 28% interest in TRG.

Continuing Offer

The Company has made a continuing, irrevocable offer (the Continuing Offer) to all present holders of TRG Units (other than a certain excluded holder, currently TVG), permitted assignees of all present holders of TRG Units, those future holders of TRG Units as the Company may, in its sole discretion, agree to include in the Continuing Offer, all existing optionees under the previous option plan and the 2008 Omnibus Plan, and all existing and future optionees under the 2018 Omnibus Plan to exchange shares of common stock for TRG Units. Under the Continuing Offer agreement, one TRG Unit is exchangeable for one share of common stock. Upon a tender of TRG Units, the corresponding shares of Series B Preferred Stock, if any, will automatically be converted into common stock at a ratio of 14,000 shares of Series B Preferred Stock for one share of common stock.

Insurance

The Company carries liability insurance to mitigate its exposure to certain losses, including those relating to personal injury claims. We believe the Company's insurance policy terms and conditions and limits are appropriate and adequate given the relative risk of loss and industry practice. However, there are certain types of losses, such as punitive damage awards, which may not be covered by insurance, and not all potential losses are insured against.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Hurricane Maria and The Mall of San Juan

In the third quarter of 2017, The Mall of San Juan experienced certain interior water damage, impacts to exterior landscaping and signage, and significant damage to both Nordstrom and Saks Fifth Avenue as a result of Hurricane Maria. The Company has substantial insurance to cover hurricane and flood damage, as well as business and service interruption. The business interruption coverage commences at time of loss and continues for one year after the damage is fully repaired. The Company's hurricane coverage includes a single deductible of \$2 million and policy limits of \$900 million, all subject to various terms and conditions.

As of September 30, 2018, the Company has not yet received insurance proceeds related to its business interruption claim. The Company has submitted a preliminary claim to its insurer and is currently in discussions related to the amount to be received and timing of payment. During the three and nine months ended September 30, 2018, the Company recorded \$0.1 million and \$1.1 million, respectively, of insurance recoveries related to reimbursement of expensed costs within Nonoperating Income, Net on the Consolidated Statement of Operations and Comprehensive Income. Additionally, during the nine months ended September 30, 2018, the Company recognized a reduction of \$4.9 million of depreciation expense relating to insurance proceeds received for property damage for which the Company took write-offs in 2017. During the three months ended September 30, 2018, the Company did not recognize any such reduction of depreciation expense. During both the three and nine months ended September 30, 2017, the Company recognized an estimated expense of \$2.0 million related to property damage, included within depreciation expense. The Company continues to assess physical loss and will update its estimates if necessary.

On October 17, 2017, Plaza Internacional Puerto Rico LLC (Plaza Internacional), the owner of The Mall of San Juan (the Mall), filed a civil action in the Commonwealth of Puerto Rico Court of First Instance, San Juan Judicial Center, Superior Court, Civil No. SJ2017CV02094 (503), against Saks Fifth Avenue Puerto Rico, Inc. (Saks PR), and Saks Incorporated (Saks Inc.). The lawsuit asks the court to compel Saks PR and Saks Inc. to immediately remediate and repair the Saks Fifth Avenue store (the Store) that was damaged by Hurricane Maria on September 20, 2017, to reopen the Store on the completion of the reconstruction, and to operate the Store in accordance with the Operating Covenant contained in the Construction, Operation and Reciprocal Easement Agreement among Plaza Internacional, Saks PR, and Nordstrom Puerto Rico LLC (Nordstrom PR) made as of April 23, 2013 (the REA). In response, Saks PR and Saks Inc. filed a Counterclaim, alleging that they have no obligation to repair, remediate, reconstruct, or reopen the Store, asserting various alleged breaches of the REA and other operating agreements. Plaza Internacional filed a motion for a preliminary injunction directing Saks PR to repair, reopen, and operate the Store, but, on March 28, 2018, the Court of First Instance denied Plaza Internacional's motion, and, on September 12, 2018, the Court of Appeals of Puerto Rico affirmed that ruling, each without prejudging the merits of the substantive claims. Should Saks PR prevail in the action, Nordstrom PR and other Mall tenants may then have the right to terminate their own operating covenants or leases. Plaza Internacional is vigorously prosecuting its claims and defending the Counterclaim. The outcome of the action cannot be predicted, and, at this time, the Company is unable to estimate the amount of loss that could result from an unfavorable outcome. An unfavorable outcome may have a material and adverse effect on the Company's business and its results of operations.

Other

See Note 5 for the Operating Partnership's guarantees of certain notes payable, including guarantees relating to Unconsolidated Joint Ventures, Note 6 for contingent features relating to certain joint venture agreements, Note 7 for contingent features relating to derivative instruments, and Note 8 for obligations under existing share-based compensation plans.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 10 - Earnings Per Common Share

Basic earnings per common share amounts are based on the weighted average of common shares outstanding for the respective periods. Diluted earnings per common share amounts are based on the weighted average of common shares outstanding plus the dilutive effect of potential common stock. Potential common stock includes outstanding TRG Units exchangeable for common shares under the Continuing Offer (Note 9), outstanding options for TRG Units, TSR PSU, NOI PSU, Restricted and Performance-based TRG Profits Units, RSU, deferred shares under the Non-Employee Directors' Deferred Compensation Plan, and unissued TRG Units under a unit option deferral election (Note 8). In computing the potentially dilutive effect of potential common stock, TRG Units are assumed to be exchanged for common shares under the Continuing Offer, increasing the weighted average number of shares outstanding. The potentially dilutive effects of TRG Units outstanding and/or issuable under the unit option deferral elections are calculated using the if-converted method, while the effects of other potential common stock are calculated using the treasury method. Contingently issuable shares are included in diluted earnings per common share based on the number of shares, if any, which would be issuable if the end of the reporting period were the end of the contingency period.

| | Three Months Ended September 30 | | Nine Months Ended September 30 | |
|---|---------------------------------------|------------|-----------------------------------|------------|
| | 2018 | 2017 | 2018 | 2017 |
| Net income attributable to Taubman Centers, Inc. common shareowners (Numerator): | | | | |
| Basic | \$20,976 | \$ 4,363 | \$54,873 | \$ 35,016 |
| Impact of additional ownership of TRG | 31 | 7 | 77 | 74 |
| Diluted | \$21,007 | \$ 4,370 | \$54,950 | \$ 35,090 |
| Shares (Denominator) – basic | 61,001,350 | 60,710,184 | 60,970,570 | 60,654,026 |
| Effect of dilutive securities | 294,710 | 288,967 | 274,729 | 364,829 |
| Shares (Denominator) – diluted | 61,296,060 | 60,999,151 | 61,245,300 | 61,018,855 |
| Earnings per common share – basic | \$0.34 | \$ 0.07 | \$0.90 | \$ 0.58 |
| Earnings per common share – diluted | \$0.34 | \$ 0.07 | \$0.90 | \$ 0.58 |

The calculation of diluted earnings per common share in certain periods excluded certain potential common stock including outstanding TRG Units and unissued TRG Units under a unit option deferral election, both of which may be exchanged for common shares of the Company under the Continuing Offer. The table below presents the potential common stock excluded from the calculation of diluted earnings per common share as they were anti-dilutive in the period presented.

| | Three Months Ended September 30 | | Nine Months Ended September 30 | |
|---|------------------------------------|-----------|-----------------------------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| Weighted average noncontrolling TRG Units outstanding | 4,115,235 | 4,164,979 | 4,134,110 | 4,082,322 |
| Unissued TRG Units under unit option deferral elections | 871,262 | 871,262 | 871,262 | 871,262 |

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 11 - Fair Value Disclosures

This note contains required fair value disclosures for assets and liabilities remeasured at fair value on a recurring basis and financial instruments carried at other than fair value, as well as assumptions employed in deriving these fair values.

Recurring Valuations

Derivative Instruments

The fair value of interest rate hedging instruments is the amount that the Company would receive to sell an asset or pay to transfer a liability in an orderly transaction between market participants at the reporting date. The Company's valuations of its derivative instruments are determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative, and therefore fall into Level 2 of the fair value hierarchy. The valuations reflect the contractual terms of the derivatives, including the period to maturity, and use observable market-based inputs, including forward curves. The fair values of interest rate hedging instruments also incorporate credit valuation adjustments to appropriately reflect both the Company's own nonperformance risk and the respective counterparty's nonperformance risk.

Other

The Company's valuations of both its investments in an insurance deposit and in SPG common shares utilize unadjusted quoted prices determined by active markets for the specific securities the Company has invested in, and therefore fall into Level 1 of the fair value hierarchy. In connection with the adoption of ASU No. 2016-01 on January 1, 2018 (Note 1), the Company now measures its investment in SPG common shares at fair value with changes in value recorded through net income. The Company owned 440,124 and 590,124 SPG common shares as of September 30, 2018 and December 31, 2017, respectively. In September 2018, the Company sold 150,000 SPG common shares at an average price of \$184.19 per share. In October 2018, an additional 150,000 SPG common shares were sold at an average price of \$180.54 per share. Upon completion of the sale, the Company had 290,124 SPG common shares remaining. Proceeds from both sales were used to pay down the Company's revolving lines of credit. During the three and nine months ended September 30, 2018, the Company recorded \$5.0 million and \$4.1 million of income, respectively in Nonoperating Income, Net on the Consolidated Statement of Operations and Comprehensive Income related to the change in fair value of its SPG common shares investment during the period.

For assets and liabilities measured at fair value on a recurring basis, quantitative disclosure of the fair value for each major category of assets and liabilities is presented below:

| Description | Fair Value Measurements as of September 30, 2018 Using | | Fair Value Measurements as of December 31, 2017 Using | |
|-------------|---|---|--|---|
| | Quoted Prices in Active Markets for | Significant Other Observable Inputs (Level 2) | Quoted Prices in Active Markets for Identical | Significant Other Observable Inputs (Level 2) |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

| | Identical Assets (Level 1) | | Assets (Level 1) | |
|---|-------------------------------------|----------|---------------------|-----------|
| SPG common shares | \$77,792 | | \$101,348 | |
| Insurance deposit | 10,077 | | 16,703 | |
| Derivative interest rate contracts (Note 7) | | \$ 9,128 | | \$ 939 |
| Total assets | \$87,869 | \$ 9,128 | \$118,051 | \$ 939 |
| Derivative interest rate contracts (Note 7) | | | | \$ (484) |
| Total liabilities | | \$ — | | \$ (484) |

The insurance deposit shown above represents cash maintained in an escrow account in connection with a property and casualty insurance arrangement for the Company's shopping centers, and is classified within Deferred Charges and Other Assets on the Consolidated Balance Sheet. Corresponding deferred revenue relating to amounts billed to tenants for this arrangement has been classified within Accounts Payable and Accrued Liabilities on the Consolidated Balance Sheet.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Financial Instruments Carried at Other Than Fair Values

Notes Payable

The fair value of notes payable is estimated using cash flows discounted at current market rates and therefore falls into Level 2 of the fair value hierarchy. When selecting discount rates for purposes of estimating the fair value of notes payable at September 30, 2018 and December 31, 2017, the Company employed the credit spreads at which the debt was originally issued.

The estimated fair values of notes payable at September 30, 2018 and December 31, 2017 were as follows:

| | 2018 | | 2017 | |
|--------------------|----------------|-------------|----------------|-------------|
| | Carrying Value | Fair Value | Carrying Value | Fair Value |
| Notes payable, net | \$3,793,278 | \$3,663,323 | \$3,555,228 | \$3,503,071 |

The fair values of the notes payable are dependent on the interest rates used in estimating the values. An overall 1% increase in interest rates employed in making these estimates would have decreased the fair values of the debt shown above at September 30, 2018 by \$136.0 million or 3.7%.

Cash Equivalents and Notes Receivable

The fair value of cash equivalents and notes receivable approximates their carrying value due to their short maturity. The fair value of cash equivalents is derived from quoted market prices and therefore falls into Level 1 of the fair value hierarchy. The fair value of notes receivable is estimated using cash flows discounted at current market rates and therefore falls into Level 2 of the fair value hierarchy.

See Note 7 regarding additional information on derivatives.

Note 12 - Accumulated Other Comprehensive Income

Changes in the balance of each component of AOCI for the nine months ended September 30, 2018 were as follows:

| | Taubman Centers, Inc. AOCI | | | Noncontrolling Interests AOCI | | |
|--|-----------------------------------|--|------------|-----------------------------------|--|-----------|
| | Cumulative translation adjustment | Unrealized gains (losses) on interest rate instruments and other | Total | Cumulative translation adjustment | Unrealized gains (losses) on interest rate instruments and other | Total |
| January 1, 2018 | \$384 | \$ (7,303) | \$(6,919) | \$159 | \$ 9,220 | \$9,379 |
| Other comprehensive income (loss) before reclassifications | (15,777) | 8,081 | (7,696) | (6,447) | 3,303 | (3,144) |
| Amounts reclassified from AOCI | | (496) | (496) | | (203) | (203) |
| Net current period other comprehensive income (loss) | \$(15,777) | \$ 7,585 | \$(8,192) | \$(6,447) | \$ 3,100 | \$(3,347) |
| Adjustment related to SPG common shares investment for adoption of ASU No. 2016-01 | | (678) | (678) | | (277) | (277) |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

(Note 1)

| | | | | | | | |
|---|------------|---------|--------------|-----------|-----------|----------|---|
| Adjustments due to changes in ownership | 1 | 25 | 26 | (1 |) (25 |) (26 |) |
| September 30, 2018 | \$(15,392) | \$ (371 |) \$(15,763) | \$(6,289) | \$ 12,018 | \$ 5,729 | |

32

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Changes in the balance of each component of AOCI for the nine months ended September 30, 2017 were as follows:

| | Taubman Centers, Inc. AOCI | | | Noncontrolling Interests AOCI | | |
|--|-----------------------------------|--|------------|-----------------------------------|--|-----------|
| | Cumulative translation adjustment | Unrealized gains (losses) on interest rate instruments and other | Total | Cumulative translation adjustment | Unrealized gains (losses) on interest rate instruments and other | Total |
| January 1, 2017 | \$(23,147) | \$(12,769) | \$(35,916) | \$(9,613) | \$ 7,065 | \$(2,548) |
| Other comprehensive income (loss) before reclassifications | 13,839 | (5,721) | 8,118 | 5,689 | (2,351) | 3,338 |
| Amounts reclassified from AOCI | | 3,763 | 3,763 | | 1,548 | 1,548 |
| Net current period other comprehensive income (loss) | \$13,839 | \$(1,958) | \$11,881 | \$5,689 | \$(803) | \$4,886 |
| Adjustments due to changes in ownership | (69) | 53 | (16) | 69 | (53) | 16 |
| September 30, 2017 | \$(9,377) | \$(14,674) | \$(24,051) | \$(3,855) | \$ 6,209 | \$2,354 |

The following table presents reclassifications out of AOCI for the nine months ended September 30, 2018:

| Details about AOCI Components | Amounts reclassified from AOCI | Affected line item on the Consolidated Statement of Operations and Comprehensive Income |
|--|--------------------------------|---|
| Losses (gain) on interest rate instruments and other: | | |
| Realized gain on interest rate contracts - consolidated subsidiaries | \$ (205) | Interest Expense |
| Realized loss on interest rate contracts - UJVs | 287 | Equity in Income of UJVs |
| Realized gain on cross-currency interest rate contract - UJV | (781) | Equity in Income of UJVs |
| Total reclassifications for the period | \$ (699) | |

The following table presents reclassifications out of AOCI for the nine months ended September 30, 2017:

| Details about AOCI Components | Amounts reclassified from AOCI | Affected line item on the Consolidated Statement of Operations and Comprehensive Income |
|--|--------------------------------|---|
| Losses on interest rate instruments and other: | | |
| Realized loss on interest rate contracts - consolidated subsidiaries | \$ 2,409 | Interest Expense |
| Realized loss on interest rate contracts - UJVs | 1,920 | Equity in Income of UJVs |
| Realized loss on cross-currency interest rate contract - UJV | 982 | Equity in Income of UJVs |
| Total reclassifications for the period | \$ 5,311 | |

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 13 - Cash Flow Disclosures and Non-Cash Investing and Financing Activities

Interest paid for the nine months ended September 30, 2018 and 2017, net of amounts capitalized of \$12.3 million and \$9.6 million, respectively, was \$91.3 million and \$74.5 million, respectively. Income taxes paid for the nine months ended September 30, 2018 and 2017 were \$0.5 million and \$2.4 million, respectively. Other non-cash additions to properties during the nine months ended September 30, 2018 and 2017 were \$83.0 million and \$98.9 million, respectively, and primarily represent accrued construction and tenant allowance costs.

Reconciliation of Cash, Cash Equivalents, and Restricted Cash

On January 1, 2018, the Company adopted ASU No. 2016-18, "Statement of Cash Flows - Restricted Cash", which changed the presentation of restricted cash and changes in restricted cash on the Consolidated Statement of Cash Flows (Note 1). The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the Consolidated Balance Sheet that sum to the total of the same such amounts shown on the Consolidated Statement of Cash Flows.

| | September 30, 2018 | December 31, 2017 |
|---|-----------------------|----------------------|
| Cash and cash equivalents | \$ 38,037 | \$ 42,499 |
| Restricted cash | 95,254 | 121,905 |
| Total Cash, Cash Equivalents, and Restricted Cash shown on the Consolidated Statement of Cash Flows | \$ 133,291 | \$ 164,404 |

Restricted Cash

The Company is required to escrow cash balances for specific uses stipulated by certain of its lenders and other various agreements. As of September 30, 2018 and December 31, 2017, the Company's cash balances restricted for these uses were \$2.9 million and \$2.7 million, respectively. Also, as of September 30, 2018 and December 31, 2017, the Company had \$92.4 million and \$119.2 million, respectively, of restricted cash held as collateral for financing arrangements related to its Asia investments. During the nine months ended September 30, 2018 and 2017, the restricted cash balances related to the Asia investments declined by \$4.9 million and \$0.4 million, respectively, as a result of exchange rate fluctuations.

Note 14 - New Accounting Pronouncements

In June 2016, the FASB issued ASU No. 2016-13, "Financial Instruments - Credit Losses", which introduces new guidance for an approach based on expected losses to estimate credit losses on certain types of financial instruments. It also modifies the impairment model for available-for-sale securities and provides for a simplified accounting model for purchased financial assets with credit deterioration since their origination. Instruments in scope include loans, held-to-maturity debt securities, and net investments in leases as well as reinsurance and trade receivables. ASU No. 2016-13 is effective for financial statements issued for fiscal years and interim periods beginning after December 15, 2019. The Company is currently evaluating the impact that the adoption of the new standard will have on its consolidated financial statements.

Table of Contents

TAUBMAN CENTERS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In February 2016, the FASB issued ASU No. 2016-02, "Leases", which provides for significant changes to the current lease accounting standard. The primary objectives of this ASU is to address off-balance-sheet financing related to operating leases and to introduce a new lessee model that brings substantially all leases onto the balance sheet. ASU No. 2016-02 is effective for financial statements issued for fiscal years and interim periods beginning after December 15, 2018. The Company expects to adopt the new standard on its effective date. The Company is currently evaluating the application of this ASU and its effect on the Company's financial position and results of operations. From initial implementation efforts, the Company preliminarily expects the most significant impacts of adoption to include the need to expense certain internal leasing costs currently being capitalized, including costs associated with the Company's leasing and legal departments, and the recognition of lease obligations and right-of-use assets for ground and office leases under which the Company or its ventures are the lessee. The Company expects to add right-of-use assets and the corresponding liabilities to the Consolidated Balance Sheet between 5-10% of total assets as of the implementation date, depending on the ultimate selection of appropriate discount rates for the cash flow under the leases.

In July 2018, the FASB issued ASU No. 2018-11, which includes a practical expedient that allows lessors to not separate non-lease components from the associated lease component. This provides the Company with the option of not bifurcating certain common area maintenance recoveries as a non-lease component, if certain requirements are met. The Company expects to elect this practical expedient. If the Company elects this practical expedient, the Company expects that beginning in 2019, minimum rents and expense recoveries will be presented as a single revenue line item in the Consolidated Statement of Operations and Comprehensive Income.

The Company has not completed its budgeting for calendar 2019 and therefore does not yet have specific expectations for leasing costs to be expensed pursuant to ASU No. 2016-02. The actual amount of such costs will ultimately depend on personnel levels, compensation structure, and the results of leasing activities. However, as part of its implementation, the Company is analyzing the impact the standard would have had in prior periods if it had been applied. For the year ended December 31, 2017, the Company's share of capitalized leasing and tenant coordination costs was approximately \$11 million. If the accounting under ASU No. 2016-02 had been applied, the Company expects that it would have continued to capitalize approximately \$5 million of leasing and tenant coordination costs and additionally expensed approximately \$6 million in leasing costs.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains various "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements represent our expectations or beliefs concerning future events and performance. Actual results may differ materially from those expected because of various risks and uncertainties. The forward-looking statements included in this report are made as of the date hereof or the date specified herein. Except as required by law, we assume no obligation to update these forward looking statements, even if new information becomes available in the future. Other risks and uncertainties are detailed from time to time in reports filed with the Securities and Exchange Commission (SEC), and in particular those set forth under "Risk Factors" in our most recent Annual Report on Form 10-K. The following discussion should be read in conjunction with the accompanying consolidated financial statements of Taubman Centers, Inc. and the notes thereto.

General Background and Performance Measurement

Taubman Centers, Inc. (TCO) is a Michigan corporation that operates as a self-administered and self-managed real estate investment trust (REIT). The Taubman Realty Group Limited Partnership (the Operating Partnership or TRG) is a majority-owned partnership subsidiary of TCO that owns direct or indirect interests in all of our real estate properties. In this report, the terms "we", "us", and "our" refer to TCO, the Operating Partnership, and/or the Operating Partnership's subsidiaries as the context may require. We own, manage, lease, acquire, dispose of, develop, and expand retail shopping centers and interests therein. The Consolidated Businesses consist of shopping centers and entities that are controlled by ownership or contractual agreements, The Taubman Company LLC (Manager), and Taubman Properties Asia LLC and its subsidiaries (Taubman Asia). Shopping centers owned through joint ventures that are not controlled by us but over which we have significant influence (Unconsolidated Joint Ventures) are accounted for under the equity method.

References in this discussion to "beneficial interest" refer to our ownership or pro rata share of the item being discussed. Investors are cautioned that deriving our beneficial interest as our ownership interest in individual financial statement items may not accurately depict the legal and economic implications of holding a noncontrolling interest in an investee.

The comparability of information used in measuring performance is affected by the redevelopment agreement for Taubman Prestige Outlets Chesterfield in May 2018 (see "Results of Operations - Redevelopment Agreement for Taubman Prestige Outlets Chesterfield"), the opening of CityOn.Zhengzhou in March 2017 (see "Results of Operations - Taubman Asia"), and the renovation of Beverly Center beginning in 2016 (see "Liquidity and Capital Resources - Capital Spending - Redevelopments"). Additional "comparable center" statistics that exclude the centers noted above are provided to present the performance of comparable centers. Comparable centers are generally defined as centers that were owned and open for the entire current and preceding period presented, excluding centers impacted by significant redevelopment activity. Comparable center statistics for 2017 have been restated to include comparable centers to 2018. This affects the comparability of our operating results period over period. Additionally, The Mall of San Juan has been excluded from "comparable center" statistics as a result of Hurricane Maria, which occurred in 2017, and the expectation that the center's performance will be impacted for the foreseeable future (see "Results of Operations - Hurricane Maria and The Mall of San Juan").

Table of Contents

Current Operating Trends

The U.S. shopping center industry is currently facing a number of challenges. Across the industry, department store sales have weakened and store closures have increased, with mature mall tenants and anchors rationalizing square footage. There has been some stabilization of the retail landscape recently, including comparatively strong sales performance during 2018. However, the retail headwinds still have the potential to be prolonged and ultimately may still result in lost rent and increased unscheduled terminations. Where appropriate, we are making decisions as we re-tenant space to use some shorter leases in order to maintain occupancy, merchandising, and preserve cash flow when possible.

We have begun to see the emergence of a new tenant pool offering additional entertainment alternatives within the mall, as well as investment in brick-and-mortar locations by formerly e-commerce specific tenants. Despite recent retail challenges, our recently opened new developments, including those in Asia, have provided growth and are contributing positively to our portfolio. Over time we believe high-quality mall portfolios such as ours will continue to gain market share of tenant sales and rents.

Tenant Sales and Occupancy Costs

During the nine months ended September 30, 2018, 1.5% of our tenants sought the protection of the bankruptcy laws, as compared to 3.1% of our tenants for the year ended December 31, 2017 and although our occupancy and lease space statistics remain solid, lease cancellation revenue for 2018 is expected to be at levels above average over the last five years.

Our comparable mall tenants reported a 5.8% increase in mall tenant sales per square foot in the third quarter of 2018 from the same period in 2017. For the nine months ended September 30, 2018, our comparable mall tenant sales per square foot increased 8.0% from the comparable period in 2017. For the trailing 12-month period ended September 30, 2018, comparable mall tenant sales per square foot were \$800, a 6.4% increase from \$752 for the trailing 12-month period ended September 30, 2017.

Over the long term, the level of mall tenant sales remains the single most important determinant of revenues of the shopping centers because mall tenants provide approximately 90% of these revenues and mall tenant sales determine the amount of rent, overage rent, and recoverable expenses, excluding utilities (together, total occupancy costs) that mall tenants can afford to pay. However, levels of mall tenant sales can be considerably more volatile in the short run than total occupancy costs, and may be impacted significantly, either positively or negatively, by the success or lack of success of a small number of tenants or even a single tenant.

We believe that the ability of mall tenants to pay occupancy costs and earn profits over long periods of time increases as mall tenant sales per square foot increase, whether through inflation or real growth in customer spending. Because most mall tenants have certain fixed expenses, the occupancy costs that they can afford to pay and still be profitable are a higher percentage of mall tenant sales at higher sales per square foot.

Mall tenant sales directly impact the amount of overage rents certain tenants and certain anchors pay. The effects of increases or declines in mall tenant sales on our operations are moderated by the relatively minor share of total rents that overage rents represent. Overage rent is very difficult to predict as it is highly dependent upon the sales performance of specific mall tenants in specific centers, and is typically paid by a small number of our tenants in any given period.

In negotiating lease renewals, we generally intend to maximize the minimum rents we achieve. As a result, a tenant will generally pay a higher amount of minimum rent and an initially lower amount of overage rent upon renewal.

While mall tenant sales are critical over the long term, the high quality regional mall business has been a very stable business model with its diversity of income from thousands of tenants, its staggered lease maturities, and high proportion of fixed rent. However, a sustained trend in mall tenant sales does impact, either negatively or positively, our ability to lease vacancies and sign lease renewals, negotiate rents at advantageous rates, and collect amounts contractually due.

Table of Contents

Mall tenant occupancy costs (the sum of minimum rents, overage rents, and expense recoveries, excluding utilities) as a percentage of sales in our Consolidated Businesses and Unconsolidated Joint Ventures are as follows:

| | Trailing 12-Months Ended September 30 (1) | | | |
|--------------------------------|---|---|------|---|
| | 2018 | | 2017 | |
| Consolidated Businesses: | | | | |
| Minimum rents | 9.7 | % | 9.6 | % |
| Overage rents | 0.4 | | 0.4 | |
| Expense recoveries | 4.9 | | 4.9 | |
| Mall tenant occupancy costs | 15.0 | % | 15.0 | % |
| Unconsolidated Joint Ventures: | | | | |
| Minimum rents | 8.5 | % | 9.3 | % |
| Overage rents | 0.8 | | 0.7 | |
| Expense recoveries | 3.8 | | 4.2 | |
| Mall tenant occupancy costs | 13.1 | % | 14.2 | % |
| Combined: | | | | |
| Minimum rents | 9.1 | % | 9.5 | % |
| Overage rents | 0.6 | | 0.6 | |
| Expense recoveries | 4.3 | | 4.6 | |
| Mall tenant occupancy costs | 14.0 | % | 14.6 | % |

(1) Based on reports of sales furnished by mall tenants of all centers reported during that period.

(2) Amounts in this table may not add due to rounding.

Occupancy and Leased Space

Mall tenant ending occupancy and leased space statistics as of September 30, 2018 and 2017 are as follows:

| | 2018 | 2017 |
|---------------------------------------|-------|-------|
| | (1) | (1) |
| Ending occupancy - all centers | 92.9% | 93.5% |
| Ending occupancy - comparable centers | 92.9 | 94.3 |
| Leased space - all centers | 95.5 | 95.9 |
| Leased space - comparable centers | 95.6 | 96.6 |

(1) Occupancy and leased space statistics include temporary in-line tenants (TILs) and anchor spaces at value and outlet centers (Dolphin Mall and Great Lakes Crossing Outlets).

The difference between leased space and occupancy is that leased space includes spaces where leases have been signed but the tenants are not yet open. The occupancy statistic represents those spaces upon which we are currently collecting rent from mall tenants. The spread between comparable center leased space and occupied space, at 2.7% this quarter, is consistent with our history of 1% to 3% in the third quarter.

As leases have expired in the centers, we have generally been able to rent the available space, either to the existing tenant or a new tenant, at rental rates that are higher than those of the expired leases. Generally, center revenues have increased as older leases rolled over or were terminated early and replaced with new leases negotiated at current rental rates that were usually higher than the average rates for existing leases. In periods of increasing sales, rents on new

leases will generally tend to rise. In periods of slower growth or declining sales, rents on new leases will generally grow more slowly or will decline for the opposite reason, as tenants' expectations of future growth become less optimistic.

38

Table of Contents

Average and Base Rent Per Square Foot

Average and base rent per square foot statistics are computed using contractual rentals per the tenant lease agreements, which reflect any lease modifications, including those for rental concessions. Rent information for comparable centers in our Consolidated Businesses and Unconsolidated Joint Ventures are as follows:

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|-------------------|-------------------|-------------------|
| | September 30 2018 | September 30 2017 | September 30 2018 | September 30 2017 |
| Average rent per square foot: ⁽¹⁾ | | | | |
| Consolidated Businesses | \$70.56 | \$68.52 | \$71.65 | \$69.17 |
| Unconsolidated Joint Ventures | 48.67 | 46.04 | 48.84 | 46.94 |
| Combined | 57.06 | 54.47 | 57.49 | 55.26 |

(1) Statistics exclude non-comparable centers.

| | Trailing 12-Months Ended September 30 | |
|--|---------------------------------------|----------|
| | (1) 2018 | (2) 2017 |
| Opening base rent per square foot: | | |
| Consolidated Businesses | \$74.71 | \$72.38 |
| Unconsolidated Joint Ventures | 41.63 | 48.05 |
| Combined | 57.37 | 62.03 |
| Square feet of GLA opened: | | |
| Consolidated Businesses | 515,840 | 548,376 |
| Unconsolidated Joint Ventures | 568,758 | 405,957 |
| Combined | 1,084,598 | 954,333 |
| Closing base rent per square foot: | | |
| Consolidated Businesses | \$70.36 | \$64.28 |
| Unconsolidated Joint Ventures | 43.06 | 45.23 |
| Combined | 55.34 | 55.38 |
| Square feet of GLA closed: | | |
| Consolidated Businesses | 486,196 | 520,225 |
| Unconsolidated Joint Ventures | 594,765 | 455,783 |
| Combined | 1,080,961 | 976,008 |
| Releasing spread per square foot: | | |
| Consolidated Businesses | \$4.35 | \$8.10 |
| Unconsolidated Joint Ventures | (1.43) | 2.82 |
| Combined | 2.03 | 6.65 |
| Releasing spread per square foot growth: | | |
| Consolidated Businesses | 6.2 | % 12.6 |
| Unconsolidated Joint Ventures | (3.3) | % 6.2 |
| Combined | 3.7 | % 12.0 |

(1) Statistics exclude non-comparable centers.

(2) Opening and closing statistics exclude spaces greater than or equal to 10,000 square feet.

(2) Opening and closing statistics exclude spaces gr

The spread between opening and closing rents may not be indicative of future periods, as this statistic is not computed on comparable tenant spaces, and can vary significantly from period to period depending on the total amount, location, and average size of tenant space opening and closing in the period. Broadly, the lower releasing spread reflects the recently decelerating environment for retail.

Table of Contents

Seasonality

The U.S. shopping center industry is seasonal in nature, with mall tenant sales highest in the fourth quarter due to the Christmas season, and with lesser, though still significant, sales fluctuations associated with the Easter holiday and back-to-school period. While minimum rents and recoveries are generally not subject to seasonal factors, most leases are scheduled to expire in the first quarter, and the majority of new stores open in the second half of the year in anticipation of the Christmas selling season. Additionally, most overage rents are recorded in the fourth quarter. Accordingly, revenues and occupancy levels are generally highest in the fourth quarter. Further, gains on sales of peripheral land and lease cancellation income may vary significantly from quarter to quarter.

| | 2018 | | | 2017 | | | | |
|---------------------------------------|--|-------------------------|-------------------------|--------------|-------------------------|-------------------------|-------------------------|-------------------------|
| | 3 rd Quarter | 2 nd Quarter | 1 st Quarter | Total | 4 th Quarter | 3 rd Quarter | 2 nd Quarter | 1 st Quarter |
| | (in thousands, except occupancy and leased space data) | | | | | | | |
| Mall tenant sales: ⁽¹⁾ | | | | | | | | |
| Comparable All Centers | \$ 1,414,070 | \$ 1,422,293 | \$ 1,454,999 | \$ 5,867,140 | \$ 1,860,261 | \$ 1,343,084 | \$ 1,358,577 | \$ 1,305,218 |
| All Centers | 1,541,559 | 1,549,356 | 1,582,682 | 6,327,787 | 1,978,554 | 1,475,440 | 1,485,116 | 1,388,677 |
| Revenues and nonoperating income, net | | | | | | | | |
| Consolidated Businesses | \$ 167,820 | \$ 165,070 | \$ 154,349 | \$ 652,993 | \$ 187,665 | \$ 155,716 | \$ 157,750 | \$ 151,862 |
| Ending occupancy: | | | | | | | | |
| Comparable All Centers | 92.9 | % 92.2 | % 92.8 | % | 95.7 | % 94.3 | % 93.3 | % 92.8 |
| All Centers | 92.9 | 92.3 | 92.2 | | 94.8 | 93.5 | 92.7 | 92.1 |
| Leased space: | | | | | | | | |
| Comparable All Centers | 95.6 | % 94.9 | % 95.0 | % | 96.6 | % 96.6 | % 95.6 | % 94.8 |
| All Centers | 95.5 | 94.8 | 94.5 | | 95.9 | 95.9 | 94.9 | 94.5 |

(1) Based on reports of sales furnished by mall tenants.

Table of Contents

Results of Operations

In addition to the results and trends in our operations discussed in the preceding sections, the following sections discuss certain recent transactions or events that affected operations during the three and nine months ended September 30, 2018 and 2017, or are expected to affect operations in the future.

Hurricane Maria and The Mall of San Juan

The Mall of San Juan incurred significant damage from Hurricane Maria in 2017. We have substantial insurance to cover hurricane and flood damage, as well as business and service interruption. The business interruption coverage commences at time of loss and continues for one year after the damage is fully repaired. Our hurricane coverage includes a single deductible of \$2 million and policy limits of \$900 million, all subject to various terms and conditions. However, we expect insurance proceeds will lag and likely not be received in the same period the losses are incurred. As of September 30, 2018, we have not yet received insurance proceeds related to our business interruption claim. We have submitted a preliminary claim to our insurer and are currently in discussions related to the amount to be received and timing of payment. During the three and nine months ended September 30, 2018, we recorded \$0.1 million and \$1.1 million, respectively, of insurance recoveries related to reimbursement of expensed costs within Nonoperating Income, Net on the Consolidated Statement of Operations and Comprehensive Income. Additionally, during the nine months ended September 30, 2018, we recognized a reduction of \$4.9 million of depreciation expense relating to insurance proceeds received for property damage for which we took write-offs in 2017. During the three months ended September 30, 2018, we did not recognize any such reduction of depreciation expense. During both the three and nine months ended September 30, 2017, we recognized an estimated expense of \$2.0 million relating to property damage, included within depreciation expense. We continue to assess physical loss and will update these estimates if necessary. See "Note 9 - Commitments and Contingencies - Hurricane Maria and The Mall of San Juan" to our consolidated financial statements for more information regarding our ongoing litigation with Saks Fifth Avenue Puerto Rico, Inc. and Saks Incorporated to compel them to immediately repair and remediate the Saks Fifth Avenue store.

Taubman Asia

We have a joint venture with Wangfujing that owns an interest in a shopping center, CityOn.Zhengzhou, in Zhengzhou, China, which opened in March 2017. We own an effective 49% interest in CityOn.Zhengzhou, which is accounted for as an Unconsolidated Joint Venture.

Also, we have invested in a development project, Starfield Anseong, in South Korea for which we have formed a joint venture with Shinsegae Group (Shinsegae), one of South Korea's largest retailers, who is also our joint venture partner in Starfield Hanam. (See "Liquidity and Capital Resources - Capital Spending - New Development").

Disposition

Valencia Place Office Tower at Country Club Plaza

In March 2017, our joint venture with The Macerich Company sold the Valencia Place office tower at Country Club Plaza for \$75.2 million (\$37.6 million at TRG's beneficial share). The joint venture recognized a gain on the sale of the Valencia Place office tower, of which TRG's beneficial share, net of tax, was \$2.1 million.

Debt Transactions

In August 2018, we completed a three-year, \$250 million financing for International Market Place. The payments on the loan, which bears interest at LIBOR plus 2.15%, are interest only for the initial three-year term. The interest rate

may be reduced to LIBOR plus 1.85% upon the achievement of certain performance measures. There are two, one-year extension options. The Operating Partnership has provided an unconditional guarantee of the loan balance during the term of the loan. Proceeds from the financing were used to pay off the previous construction facility, which had a balance of \$250.0 million after we made a repayment on the facility of \$43.8 million in July 2018.

In April 2018, we refinanced our loan at Fair Oaks Mall, a 50% owned Unconsolidated Joint Venture. The joint venture's new loan is a \$260 million, five-year, non-recourse loan. The loan bears interest at a fixed rate of 5.32%. Proceeds were used to pay off the previous \$259 million loan.

In March 2018, we completed a \$250 million unsecured term loan that matures in March 2023 (see "Liquidity and Capital Resources - Term Loans").

Table of Contents

Also in March 2018, proceeds from both the \$250 million unsecured term loan and the Twelve Oaks Mall loan (see below) were used to pay off our existing \$475 million unsecured term loan.

In February 2018, we completed a 10-year, \$300 million non-recourse financing for Twelve Oaks Mall. The payments on the loan, which bears interest at a fixed rate of 4.85%, began in April 2018 and are amortizing principal based on 30 years. As a result of this financing, Twelve Oaks Mall was removed as a guarantor under the primary unsecured revolving line of credit and the unsecured term loans.

In July 2017, we obtained an additional one-year extension option for The Mall at Green Hills loan, providing the option to extend the maturity date to December 2020.

In March 2017, we repaid the outstanding balance of \$302.4 million on the construction facility for The Mall of San Juan, which was scheduled to mature in April 2017. We funded the repayment using our revolving lines of credit.

In February 2017, we completed a \$300 million unsecured term loan that matures in February 2022 (see "Liquidity and Capital Resources - Term Loans").

In February 2017, we amended our primary unsecured revolving line of credit extending the maturity to February 2021, with two six-month extension options (see "Liquidity and Capital Resources - Cash and Revolving Lines of Credit").

Interest Expense

For several years our interest expense has been impacted in large part by our sizeable development and redevelopment pipelines, the associated spending, and the mechanics of capitalized interest. Recently the LIBOR rate has risen, which impacts our beneficial interest in debt that floats month to month (about 20% as of September 30, 2018). We expect the LIBOR rate will continue to rise and have a greater impact due to the spending for our development and redevelopment projects previously noted. In addition, in October 2018, we entered into forward starting swaps to fix the LIBOR rate to 3.02% on the \$250 million unsecured term loan, effective from March 2019 through maturity, which will result in an effective interest rate in the range of 4.27% to 4.92%. This loan is currently swapped through February 2019 to an effective interest rate of 2.89% to 3.54%.

Our interest expense is impacted by the capitalization of interest on the costs of our U.S. and Asia development and redevelopment projects. We capitalize interest on our consolidated project costs and our equity contributions to Unconsolidated Joint Ventures under development using our average consolidated borrowing rate, which does not reflect the specific source of funds for the costs and is generally greater than our incremental borrowing rate. Any excess of the capitalization rate over our incremental borrowing rate positively impacts our results of operations during the construction phase of our development projects. This positive impact will affect our results until the overall level of construction spending decreases. As these projects are completed, interest capitalization generally ends and we begin recognizing interest expense. We have experienced an increase in interest expense in recent years primarily due to the opening of four ground-up development projects and we expect interest expense to increase further as our redevelopment projects are placed in service.

Redevelopment Agreement for Taubman Prestige Outlets Chesterfield

In May 2018, we closed on a redevelopment agreement for Taubman Prestige Outlets Chesterfield. As of May 1, 2018, all operations at the center, as well as the building and improvements, were transferred to The Staenberg Group ("TSG"). TSG leases the land from us through a long-term, participating ground lease and we will receive ground lease payments and a share of the property's revenues above a specified level. TSG is planning a significant redevelopment

of the property, which will transform it into a unique entertainment, shopping and dining destination. We have no future capital obligation related to the redevelopment of the property. Both we and TSG have the ability to terminate the ground lease in the event that the redevelopment has not begun within five years, with the buildings and improvements reverting to us upon termination. Taubman Prestige Outlet Chesterfield's historic contribution to our results of operations has been immaterial. We will defer recognition of a sale of the building and improvements and maintain the property on our Consolidated Balance Sheet until the foregoing termination right is no longer available to the parties, with this right ceasing upon TSG commencing the redevelopment.

Table of Contents

Comparison of the Three Months Ended September 30, 2018 to the Three Months Ended September 30, 2017

The following is a comparison of our results for the three months ended September 30, 2018 and 2017, as disclosed in our Consolidated Statement of Operations and Comprehensive Income.

Total revenues for the three months ended September 30, 2018 were \$159.1 million, a \$5.9 million or 3.8% increase from the comparable period in 2017. The following impacted total revenues:

the increase in minimum rents was primarily attributable to an increase in average rent per square foot achieved on new leases and improved performance at Beverly Center as disruption related to the ongoing renovation abates; and

the increase in other income was primarily attributable to increases in lease cancellation income.

Total expenses for the three months ended September 30, 2018 were \$147.6 million, a \$7.5 million or 4.8% decrease from the comparable period in 2017. The following impacted total expenses:

the decrease in maintenance, taxes, utilities, and promotion expense was primarily attributable to decreases in common area maintenance and promotion expenses;

the decrease in other operating expense was primarily due to a decrease in bad debt expense and cost saving initiatives enacted in response to the completion of another major development cycle and current near-term challenges facing the U.S. mall industry;

a restructuring charge was incurred in the prior year related to reductions in our workforce and the reorganization of various areas of the organization, which were undertaken due to the aforementioned cost saving initiatives;

a decrease in costs incurred associated with shareowner activism; and

the increase in interest expense was attributable to overall increased levels of debt, an increase in LIBOR, reduced capitalization of interest on developments and redevelopments, and our recently completed financing for Twelve Oaks Mall.

Nonoperating income, net increased primarily due to an increase in the fair value of our Simon Property Group (SPG) common shares investment.

Income tax benefit (expense) was favorable primarily due to a tax benefit from start-up operations related to our restaurant joint venture.

Equity in Income of the Unconsolidated Joint Ventures for the three months ended September 30, 2018 increased by \$3.2 million to \$16.9 million from the comparable period in 2017. The increase was primarily attributable to favorable operating results from our recently opened developments in Asia.

Net Income

Net income was \$38.1 million for the three months ended September 30, 2018 compared to \$14.3 million for the three months ended September 30, 2017. After allocation of income to noncontrolling, preferred, and participating interests, the net income attributable to Taubman Centers, Inc. common shareowners for the three months ended September 30, 2018 was \$21.0 million compared to \$4.4 million in the comparable period in 2017. Diluted earnings per common share was \$0.34 for the three months ended September 30, 2018 compared to \$0.07 for the three months ended

September 30, 2017.

43

Table of Contents

Funds from Operations (FFO) and FFO per Common Share

Our FFO attributable to partnership unitholders and participating securities of TRG was \$91.1 million for the three months ended September 30, 2018 compared to \$66.4 million for the three months ended September 30, 2017. FFO per diluted common share was \$1.05 for the three months ended September 30, 2018 and \$0.77 per diluted common share for the three months ended September 30, 2017. Adjusted FFO attributable to partnership unitholders and participating securities of TRG for the three months ended September 30, 2018 was \$87.6 million, and excluded costs incurred associated with shareowner activism and the fluctuation in the fair value of our SPG common shares investment. Adjusted FFO attributable to partnership unitholders and participating securities of TRG for the three months ended September 30, 2017 was \$71.6 million, and excluded a restructuring charge and costs incurred associated with shareowner activism. Adjusted FFO per diluted common share was \$1.01 for the three months ended September 30, 2018 and \$0.83 per diluted common share for the three months ended September 30, 2017. See "Non-GAAP Measures - Use of Non-GAAP Measures" for the definition of FFO and "Non-GAAP Measures - Reconciliation of Non-GAAP Measures" for the reconciliation of Net Income Attributable to Taubman Centers, Inc. Common Shareowners to Funds from Operations and Adjusted Funds from Operations.

Comparable and Non-Comparable Center Operations

During the three months ended September 30, 2018, the consolidated non-comparable centers contributed total operating revenues of \$23.1 million, and incurred operating expenses, excluding interest expense and depreciation and amortization, of \$9.3 million. During the three months ended September 30, 2017, the consolidated non-comparable centers contributed total operating revenues of \$21.0 million, and incurred operating expenses, excluding interest expense and depreciation and amortization, of \$11.4 million.

See "Non-GAAP Measures - Use of Non-GAAP Measures" for the definition and discussion of Net Operating Income (NOI) and for the reconciliation of Net Income to NOI. For the three months ended September 30, 2018, comparable center NOI excluding lease cancellation income was up 9.2% over the comparable period in 2017. Also, for the three months ended September 30, 2018, comparable center NOI including lease cancellation income was up 10.3% over the comparable period in 2017. Our recently opened new developments and newest comparable centers, International Market Place, CityOn.Xi'an, and Starfield Hanam, contributed more than half of our comparable center NOI growth.

For the three months ended September 30, 2018, we recognized our \$3.5 million share of lease cancellation income, as compared to \$0.9 million for the three months ended September 30, 2017.

Table of Contents

Comparison of the Nine Months Ended September 30, 2018 to the Nine Months Ended September 30, 2017

The following is a comparison of our results for the nine months ended September 30, 2018 and 2017, as disclosed in our Consolidated Statement of Operations and Comprehensive Income.

Total revenues for the nine months ended September 30, 2018 were \$473.4 million, a \$16.4 million or 3.6% increase from the comparable period in 2017. The following impacted total revenues:

the increase in minimum rents was primarily attributable to an increase in average rent per square foot achieved on new leases; and

the increase in other income was primarily attributable to increases in lease cancellation income and food and beverage revenues of our restaurant joint venture.

Total expenses for the nine months ended September 30, 2018 were \$435.9 million, a \$1.5 million or 0.3% decrease from the comparable period in 2017. The following impacted total expenses:

the decrease in maintenance, taxes, utilities, and promotion expense was primarily attributable to a decrease in common area maintenance and promotion expenses, partially offset by an increase in electric and property tax expense;

the decrease in other operating expense was primarily due to a reduction in bad debt expense and cost saving initiatives enacted in response to the completion of another major development cycle and current near-term challenges facing the U.S. mall industry, partially offset by an increase in food and beverage expenses of our restaurant joint venture;

the decrease in general and administrative expense was also primarily due to the aforementioned cost saving initiatives. A restructuring charge was incurred in the prior year related to reductions in our workforce and the reorganization of various areas of the organization, which were also undertaken for a similar reason;

a decrease in costs incurred associated with shareowner activism;

the increase in interest expense was attributable to overall increased levels of debt, an increase in LIBOR, reduced capitalization of interest on developments and redevelopments, and our recently completed financing for Twelve Oaks Mall; and

the increase in depreciation and amortization expense was primarily due to changes in depreciable lives of tenant allowances in connection with early terminations, partially offset by a reduction of expenses related to insurance proceeds received for previously capitalized expenditures at The Mall of San Juan and expense incurred in 2017 as a result of the property damaged from Hurricane Maria.

Nonoperating income, net increased primarily due to an increase in the fair value of our SPG common shares investment and insurance recoveries received related to reimbursement of expensed costs at The Mall of San Juan due to the impact of Hurricane Maria.

Income tax benefit (expense) was favorable primarily due to a tax benefit from start-up operations related to our restaurant joint venture.

Equity in Income of the Unconsolidated Joint Ventures for the nine months ended September 30, 2018 increased by \$3.6 million to \$50.7 million from the comparable period in 2017. The increase was primarily attributable to favorable operating results from our recently opened developments in Asia. The increase was partially offset by the gain recognized on the sale of the Valencia Place office tower at Country Club Plaza in March 2017.

Table of Contents

Net Income

Net income was \$102.8 million for the nine months ended September 30, 2018 compared to \$74.7 million for the nine months ended September 30, 2017. After allocation of income to noncontrolling, preferred, and participating interests, the net income attributable to Taubman Centers, Inc. common shareowners for the nine months ended September 30, 2018 was \$54.9 million compared to \$35.0 million in the comparable period in 2017. Diluted earnings per common share was \$0.90 for the nine months ended September 30, 2018 compared to \$0.58 for the nine months ended September 30, 2017.

Funds from Operations (FFO) and FFO per Common Share

Our FFO attributable to partnership unitholders and participating securities of TRG was \$248.0 million for the nine months ended September 30, 2018 compared to \$215.5 million for the nine months ended September 30, 2017. FFO per diluted common share was \$2.85 for the nine months ended September 30, 2018 and \$2.49 per diluted common share for the nine months ended September 30, 2017. Adjusted FFO attributable to partnership unitholders and participating securities of TRG for the nine months ended September 30, 2018 was \$253.9 million, and excluded a reduction of a previously expensed restructuring charge, costs incurred associated with shareowner activism, the fluctuation in the fair value of our SPG common shares investment, and a charge recognized in connection to the write-off of deferred financing costs related to the early payoff of our \$475 million unsecured term loan. Adjusted FFO attributable to partnership unitholders and participating securities of TRG for the nine months ended September 30, 2017 was \$232.0 million, and excluded a restructuring charge, costs incurred associated with shareowner activism, and a charge recognized in connection with the partial write-off of deferred financing costs related to an amendment of our primary unsecured revolving line of credit in February 2017. Adjusted FFO per diluted common share was \$2.92 for the nine months ended September 30, 2018 and \$2.67 per diluted common share for the nine months ended September 30, 2017. See "Non-GAAP Measures - Use of Non-GAAP Measures" for the definition of FFO and "Non-GAAP Measures - Reconciliation of Non-GAAP Measures" for the reconciliation of Net Income Attributable to Taubman Centers, Inc. Common Shareowners to Funds from Operations and Adjusted Funds from Operations.

Comparable and Non-Comparable Center Operations

During the nine months ended September 30, 2018, the consolidated non-comparable centers contributed total operating revenues of \$66.1 million, and incurred operating expenses, excluding interest expense and depreciation and amortization, of \$33.2 million. During the nine months ended September 30, 2017, the consolidated non-comparable centers contributed total operating revenues of \$67.2 million, and incurred operating expenses, excluding interest expense and depreciation and amortization, of \$34.2 million.

See "Non-GAAP Measures - Use of Non-GAAP Measures" for the definition and discussion of Net Operating Income (NOI) and for the reconciliation of Net Income to NOI. For the nine months ended September 30, 2018, comparable center NOI excluding lease cancellation income was up 5.8% over the comparable period in 2017. Also, for the nine months ended September 30, 2018, comparable center NOI including lease cancellation income was up 7.0% over the comparable period in 2017.

For the nine months ended September 30, 2018, we recognized our \$16.4 million share of lease cancellation income, as compared to \$8.9 million for the nine months ended September 30, 2017.

Table of Contents

Liquidity and Capital Resources

General

Our internally generated funds and distributions from operating centers and other investing activities, augmented by use of our existing revolving lines of credit, provide resources to maintain our current operations and assets, pay dividends, and fund a portion of our major capital investments. We pursue an overall strategy of creating value and recycling capital using long-term fixed rate financing on the centers upon stabilization, using any excess proceeds to reinvest in our business or reduce indebtedness. Generally, our need to access the capital markets is limited to refinancing debt obligations at or near maturity and funding major capital investments. From time to time, we also may access the equity markets or sell interests in operating properties to raise additional funds or refinance existing obligations on a strategic basis, including using any excess proceeds therefrom.

Property Encumbrances

We are primarily financed with property-specific secured debt and currently have five unencumbered center properties. The entities that own Beverly Center, Dolphin Mall, and The Gardens on El Paseo are guarantors under our primary unsecured revolving credit facility, \$250 million unsecured term loan, and \$300 million unsecured term loan, and are unencumbered assets under such facility and term loans. Under the related debt agreements, we are required to have a minimum of three eligible unencumbered assets with a minimum unencumbered asset value. Therefore, while any of the assets may be removed from the unencumbered asset pool and encumbered upon notice to lender, provided that there is no default and the required covenant calculations are met on a pro forma basis, a replacement eligible unencumbered asset would need to be added to the unencumbered asset pool. Besides the three centers previously noted, The Mall of San Juan and Stamford Town Center, a 50% owned Unconsolidated Joint Venture property, are unencumbered.

Cash and Revolving Lines of Credit

As of September 30, 2018, we had a consolidated cash balance of \$38.0 million. We also have an unsecured revolving line of credit of \$1.1 billion and a secured revolving line of credit of \$65 million. The availability under these facilities as of September 30, 2018, after considering the outstanding balances, the outstanding letters of credit, and the current values of the unencumbered asset pool, was \$340.3 million. Fourteen banks participate in our \$1.1 billion primary unsecured revolving line of credit and the failure of one bank to fund a draw on our line does not negate the obligation of the other banks to fund their pro rata shares. The \$1.1 billion unsecured facility matures in February 2021 with two six-month extension options, and bears interest at a range based on our total leverage ratio. As of September 30, 2018, the total leverage ratio resulted in a rate of LIBOR plus 1.70% with a 0.25% facility fee. As of September 30, 2018, the LIBOR rate is swapped to 1.65% through February 2019 on \$225 million of the \$1.1 billion unsecured facility. The primary unsecured revolving line of credit includes an accordion feature, which in combination with our \$300 million unsecured term loan, would increase our borrowing capacity to as much as \$2.0 billion in aggregate between the two facilities if fully exercised, subject to obtaining additional lender commitments, customary closing conditions, covenant compliance, and minimum asset values for the unencumbered asset pool. As of September 30, 2018, we could not utilize the accordion feature unless additional assets were added to our unencumbered asset pool.

Construction Facility and Other Financing Arrangements for China Projects

In addition to the revolving lines of credit described above, we often use construction financing where available and place non-recourse permanent financing on new assets upon their stabilization. We have a construction facility and other financing arrangements outstanding for our recently opened centers in China, as described in the following paragraphs.

Our joint venture that owns CityOn.Zhengzhou has a construction facility on which we can borrow up to 834 million Chinese Yuan Renminbi (RMB) (\$121.4 million U.S. dollars using the September 30, 2018 exchange rate). We have an effective 49% interest in the Unconsolidated Joint Venture. The 11-year financing bears interest at 130% of the RMB People's Bank of China base lending rate for a loan term greater than five years, which resets in January of each year. The interest rate on the debt outstanding at September 30, 2018 was 6.37%. As of September 30, 2018, \$38.3 million U.S. dollars were available under the construction facility using the September 30, 2018 exchange rate.

As a foreign investor, we are subject to various government approval processes and other hurdles in funding the construction of our Chinese projects. These hurdles have required our Xi'an and Zhengzhou ventures to obtain other financing arrangements, in the form of loans from partners or fully cash collateralized bank loans, to meet certain construction funding commitments in local currency. As of September 30, 2018, our share of such loans was approximately \$125 million. These loans have fixed interest rates that range from 2.5% to 5.8%. These loans are collateralized with restricted cash on our Consolidated Balance Sheet.

Table of Contents

Upcoming Maturity

The \$150 million loan for The Mall at Green Hills matures in December 2018. We plan to exercise the first of two one-year extension options upon maturity.

Term Loans

In March 2018, we completed a \$250 million unsecured term loan that matures in March 2023. The unsecured term loan bears interest at a range of LIBOR plus 1.25% to 1.90% based on our total leverage ratio. As of September 30, 2018, the total leverage ratio resulted in an interest rate of LIBOR plus 1.90%. The proceeds from this financing, in conjunction with the proceeds from the financing for Twelve Oaks Mall and borrowings on our revolving line of credits, were used to pay off our existing \$475 million unsecured term loan. Our existing swaps on the \$475 million unsecured term loan were applied to other unsecured debt, including the new \$250 million unsecured term loan, resulting in an effective interest rate on the new term loan in the range of 2.89% to 3.54% through the remaining swap period ending in February 2019. In October 2018, we entered into additional forward starting swaps to fix the LIBOR rate to 3.02% on the \$250 million unsecured term loan, effective in March 2019 through maturity, which will result in an effective interest rate in the range of 4.27% to 4.92%. The loan includes an accordion feature which would increase our borrowing capacity to as much as \$400 million if fully exercised, subject to obtaining additional lender commitments, customary closing conditions, covenant compliance, and minimum asset values for the unencumbered asset pool. As of September 30, 2018, we could not utilize the accordion feature unless additional assets were added to our unencumbered asset pool.

We have a \$300 million unsecured term loan that matures in February 2022. The unsecured term loan bears interest at a range of LIBOR plus 1.25% to 1.90% based on our total leverage ratio. As of September 30, 2018, the total leverage ratio resulted in an interest rate of LIBOR plus 1.90%. The LIBOR rate is swapped to a fixed rate of 2.14%, which results in an effective interest rate in the range of 3.39% to 4.04%. The loan includes an accordion feature which in combination with our \$1.1 billion unsecured revolving line of credit would increase our borrowing capacity to as much as \$2.0 billion in aggregate between the two facilities if fully exercised, subject to obtaining additional lender commitments, customary closing conditions, covenant compliance, and minimum asset values for the unencumbered asset pool. As of September 30, 2018, we could not utilize the accordion feature unless additional assets were added to our unencumbered asset pool.

SPG Common Shares Investment

As of September 30, 2018, we had an investment of 440,124 SPG common shares. In September 2018, we sold 150,000 common shares at an average price of \$184.19 per share. In October 2018, an additional 150,000 SPG common shares were sold at an average price of \$180.54 per share. Upon completion of the sale, the Company had 290,124 SPG common shares remaining. Proceeds from both sales were used to pay down our revolving lines of credit. We have never intended to hold the investment long-term and may elect to sell the remaining shares at any time.

Table of Contents

Summaries of Capital Activities and Transactions for the Nine Months Ended September 30, 2018 and 2017

Operating Activities

Our net cash provided by operating activities was \$209.7 million in 2018, compared to \$206.6 million in 2017. See also "Results of Operations" for descriptions of 2018 and 2017 transactions affecting operating cash flows.

Investing Activities

Net cash used in investing activities was \$278.8 million in 2018, compared to \$188.3 million in 2017. Additions to properties in 2018 and 2017 related primarily to capital and tenant improvements at existing centers, including centers under redevelopment. A tabular presentation of 2018 and 2017 capital spending is shown in "Capital Spending." Net cash proceeds from the sales of peripheral land were \$1.3 million in both 2018 and 2017. Proceeds from the sale of marketable securities were \$27.6 million in 2018 and related to the sale of 150,000 SPG common shares. Insurance proceeds received for capital items at The Mall of San Juan were \$5.8 million in 2018, and related to property damage for which we took write-offs in 2017. In 2017, we made a refundable deposit of \$11.0 million relating to a potential development opportunity with Shinsegae in South Korea. After performing due diligence, we decided not to proceed with the project.

Contributions to Unconsolidated Joint Ventures were \$94.2 million in 2018 and \$3.5 million in 2017, primarily related to the funding of Starfield Anseong in 2018. Distributions from Unconsolidated Joint Ventures in excess of income were \$1.5 million in 2018. Distributions from Unconsolidated Joint Ventures in excess of income were \$74.7 million in 2017, which is primarily attributable to the proceeds from the sale of the Valencia Place office tower at Country Club Plaza and an incremental financing completed for The Mall at Millenia.

Financing Activities

Net cash provided by financing activities was \$42.8 million in 2018, compared to \$11.6 million used in financing activities in 2017. In 2018, proceeds from the issuance of debt, net of payments and issuance costs were \$235.2 million, provided by the proceeds from our \$250 million unsecured term loan, our \$300 million financing on Twelve Oaks Mall, and borrowing on our revolving lines of credit, partially offset by the payoff of our \$475 million unsecured term loan. In 2017, proceeds from the issuance of debt, net of payments and issuance costs were \$175.2 million, generally provided by the proceeds from our \$300 million unsecured term loan and borrowings on our revolving lines of credit and construction facility for International Market Place, partially offset by the payoff of the construction facility for The Mall of San Juan.

In 2018, \$2.3 million was paid in connection with incentive plans, compared to \$1.6 million received in 2017. Total dividends and distributions paid were \$190.1 million and \$188.5 million in 2018 and 2017, respectively.

Effect of Exchange Rate Fluctuations

Net decreases in cash, cash equivalents, and restricted cash related to exchange rate fluctuations were \$4.9 million and \$0.4 million, in 2018 and 2017, respectively. The fluctuations are related to our restricted cash denominated in foreign currencies held as collateral for financing arrangements related to our Asia investments. See "Note 13 - Cash Flow Disclosures and Non-Cash Investing and Financing Activities" to our consolidated financial statements for more information regarding our restricted cash related to our Asia investments.

Table of Contents

Beneficial Interest in Debt

At September 30, 2018, the Operating Partnership's debt and its beneficial interest in the debt of its Consolidated Businesses and Unconsolidated Joint Ventures totaled \$4,944.1 million, with an average interest rate of 3.90% excluding amortization of debt issuance costs and interest rate hedging costs, if any. These costs are reported as interest expense in the results of operations. Interest expense includes non-cash amortization of premiums relating to acquisitions, if any. As of September 30, 2018, there were no unamortized premiums and no interest rate hedging costs being amortized. Beneficial interest in debt includes debt used to fund development and expansion costs. Beneficial interest in construction work in progress totaled \$602.8 million as of September 30, 2018, which includes \$559.8 million of assets on which interest is being capitalized. The following table presents information about our beneficial interest in debt as of September 30, 2018:

| | Amount (in millions) | Interest Rate Including Spread | |
|---|----------------------------|---|------------------|
| Fixed rate debt | \$3,155.9 | 3.94 | % ⁽¹⁾ |
| Floating rate debt swapped to fixed rate: | | | |
| Swap maturing in February 2019 | 250.0 | 3.54 | % |
| Swap maturing in February 2019 | 225.0 | 3.35 | % |
| Swap maturing in September 2020 | 17.9 | 3.12 | % |
| Swap maturing in December 2021 | 81.7 | 3.58 | % |
| Swap maturing in February 2022 | 300.0 | 4.04 | % |
| Swap maturing in March 2024 | 12.0 | 3.49 | % |
| | \$886.6 | 3.65 | % ⁽¹⁾ |
| Floating month to month | 919.8 | 4.01 | % ⁽¹⁾ |
| Total floating rate debt | \$1,806.4 | 3.84 | % ⁽¹⁾ |
| Total beneficial interest in debt | \$4,962.3 | 3.90 | % ⁽¹⁾ |
| Total deferred financing costs, net | \$(18.2) | | |
| Net beneficial interest in debt | \$4,944.1 | | |
| Amortization of deferred financing costs ⁽²⁾ | | 0.19 | % |
| Average all-in rate | | 4.10 | % |

(1) Represents weighted average interest rate before amortization of deferred financing costs.

(2) Deferred financing costs include debt issuance costs including amortization of deferred financing costs from revolving lines of credit and other fees not listed above.

(3) Amounts in table may not add due to rounding.

Sensitivity Analysis

We have exposure to interest rate risk on our debt obligations and interest rate instruments. We use derivative instruments primarily to manage exposure to interest rate risks inherent in variable rate debt and refinancings. We

routinely use cap, swap, and treasury lock agreements to meet these objectives. Based on the Operating Partnership's beneficial interest in floating rate debt in effect at September 30, 2018, a one percent increase in interest rates on this floating rate debt would decrease cash flows by \$9.2 million, and due to the effect of capitalized interest, decrease annual earnings by \$7.9 million. A one percent decrease in interest rates would increase cash flows by \$9.2 million and due to the effect of capitalized interest, increase annual earnings by \$7.9 million. Based on our consolidated debt and interest rates in effect at September 30, 2018, a one percent increase in interest rates would decrease the fair value of debt by \$136.0 million, while a one percent decrease in interest rates would increase the fair value of debt by \$148.0 million.

Table of Contents

Loan Commitments and Guarantees

Certain loan agreements contain various restrictive covenants, including the following corporate covenants on our primary unsecured revolving line of credit, as well as our \$250 million and \$300 million unsecured term loans and the loan on International Market Place: a minimum net worth requirement, a maximum total leverage ratio, a maximum secured leverage ratio, a minimum fixed charge coverage ratio, a maximum recourse secured debt ratio, and a maximum payout ratio. In addition, our primary unsecured revolving line of credit and unsecured term loans have unencumbered pool covenants, which currently apply to Beverly Center, Dolphin Mall, and The Gardens on El Paseo on a combined basis. These covenants include a minimum number and minimum value of eligible unencumbered assets, a maximum unencumbered leverage ratio, a minimum unencumbered interest coverage ratio, and a minimum unencumbered asset occupancy ratio. As of September 30, 2018, the corporate total leverage ratio was the most restrictive covenant. We were in compliance with all of our loan covenants and obligations as of September 30, 2018. The maximum payout ratio covenant limits the payment of distributions generally to 95% of FFO, as defined in the loan agreements, except as required to maintain our tax status, pay preferred distributions, and for distributions related to the sale of certain assets. See "Note 5 - Beneficial Interest in Debt and Interest Expense" to our consolidated financial statements for more details on loan guarantees.

Cash Tender Agreement

The A. Alfred Taubman Restated Revocable Trust, Taubman Ventures Group LLC, and other specified entities have the right to tender TRG Units and cause us to purchase the tendered interests at a purchase price based on a market valuation of TCO on the trading date immediately preceding the date of the tender. See "Note 9 – Commitments and Contingencies – Cash Tender" to our consolidated financial statements for more details.

Capital Spending

Internally generated funds and excess proceeds from refinancings of maturing debt obligations, as well as borrowings under our revolving lines of credit would be sufficient to finance the anticipated remaining costs of our developments and redevelopments, but we also expect additional proceeds from our construction loan and other financing arrangements (see "Liquidity and Capital Resources - Construction Facility and Other Financing Arrangements for China Projects" above) and have the option to sell our remaining SPG common shares (see "Liquidity and Capital Resources - Simon Property Group Common Shares Investment" above).

Redevelopments

We are working on a comprehensive renovation of Beverly Center scheduled to be completed by the 2018 holiday season. The project will cost approximately \$500 million and we expect a return of 3% to 4% at stabilization in 2020. The projected return was calculated using the estimated cash flow differential between two scenarios; a full renovation and a non-renovation scenario. As of September 30, 2018, we had capitalized costs of \$400.6 million related to this renovation.

We have an ongoing redevelopment project at The Mall at Green Hills that will add approximately 170,000 square feet of incremental GLA that we expect to be completed in 2019. The project will cost approximately \$200 million, and we expect a return of 6.5% to 7.5% at stabilization. As of September 30, 2018, we had capitalized costs of \$135.9 million related to this redevelopment project.

New Development

We have partnered with Shinsegae to build, lease, and manage Starfield Anseong, an approximately 1.1 million square foot shopping center, in Anseong, Gyeonggi Province, South Korea. We expect to beneficially own a 24.5% interest in the project; however we currently own and are funding 49% of the project until an additional capital partner is admitted. The center is scheduled to open in late 2020. As of September 30, 2018, we had invested \$96.2 million in the project, after cumulative currency translation adjustments. Our total anticipated investment, including capitalized interest, will be about \$140 million to \$150 million for our expected 24.5% equity interest in the project, excluding fluctuations in foreign currency exchange rates. We are expecting a 6.25% to 6.75% unlevered after-tax return at stabilization before performance-related fee income from the expected capital partner. Our investment is being accounted for on the equity method as an Unconsolidated Joint Venture.

Table of Contents

2018 Capital Spending

Capital spending for routine maintenance of the shopping centers is generally recovered from tenants. Capital spending through September 30, 2018, is summarized in the following table:

| | 2018 ⁽¹⁾ | | | |
|--|---|--|----------------------------------|---|
| | Beneficial Consolidated Businesses (in millions) | Beneficial Interest in Consolidated Businesses (in millions) | Unconsolidated Joint Ventures | Beneficial Interest in Unconsolidated Joint Ventures |
| New development projects - Asia ⁽²⁾ | | | \$ 88.8 | \$ 92.6 |
| Existing centers: | | | | |
| Projects with incremental GLA or anchor replacement ⁽³⁾ | \$42.1 | \$ 42.1 | 0.2 | 0.1 |
| Projects with no incremental GLA and other ⁽⁴⁾ | 144.1 | 139.7 | 12.9 | 6.9 |
| Mall tenant allowances | 18.7 | 17.2 | 15.5 | 8.0 |
| Asset replacement costs recoverable from tenants | 7.8 | 7.4 | 6.5 | 3.5 |
| Corporate office improvements, technology, equipment, and other | 2.0 | 2.0 | | |
| Total | \$214.7 | \$ 208.4 | \$ 123.8 | \$ 111.0 |

(1) Costs are net of intercompany profits and are computed on an accrual basis.

(2) Includes costs related to Starfield Anseong. The amounts at beneficial interest exceed those at 100% due to the true-up of accruals for previously estimated capital spending at CityOn.Xi'an and CityOn.Zhengzhou. Asia spending for Starfield Anseong is included at our beneficial interest in both the Unconsolidated Joint Ventures at 100% and Unconsolidated Joint Ventures at beneficial interest columns.

(3) Includes costs related to The Mall at Green Hills redevelopment.

(4) Includes costs related to the Beverly Center renovation.

(5) Amounts in this table may not add due to rounding.

For the nine months ended September 30, 2018, in addition to the costs above, we incurred our \$5.7 million share of Consolidated Businesses' capitalized leasing costs and \$2.0 million share of Unconsolidated Joint Ventures' capitalized leasing costs.

The following table presents a reconciliation of the Consolidated Businesses' capital spending shown above (on an accrual basis) to additions to properties (on a cash basis) as presented in our Consolidated Statement of Cash Flows for the nine months ended September 30, 2018:

| | (in millions) |
|--|------------------|
| Consolidated Businesses' capital spending | \$ 214.7 |
| Other differences between cash and accrual basis | 6.0 |
| Additions to properties | \$ 220.7 |

Table of Contents

Planned 2018 Capital Spending

The following table summarizes planned capital spending for 2018, including actual spending through September 30, 2018 and anticipated spending for the remainder of the year:

| | 2018 ⁽¹⁾ | | | |
|--|---------------------|--------------|----------------|----------------|
| | Beneficial | | Unconsolidated | Beneficial |
| | Consolidated | Interest in | Joint Ventures | Interest in |
| | Businesses | Consolidated | | Unconsolidated |
| | Businesses | Businesses | | Joint Ventures |
| | (in millions) | | | |
| New development projects - Asia ⁽²⁾ | | | \$ 88.8 | \$ 92.6 |
| Existing centers: | | | | |
| Projects with incremental GLA or anchor replacement ⁽³⁾ | \$63.3 | \$ 63.3 | 0.2 | 0.1 |
| Projects with no incremental GLA and other ⁽⁴⁾ | 197.3 | 187.4 | 20.9 | 12.6 |
| Mall tenant allowances | 36.9 | 30.9 | 21.3 | 10.9 |
| Asset replacement costs recoverable from tenants | 21.3 | 20.1 | 15.4 | 8.7 |
| Corporate office improvements, technology, equipment, and other | 5.1 | 5.1 | | |
| Total | \$323.9 | \$ 306.7 | \$ 146.6 | \$ 124.9 |

(1) Costs are net of intercompany profits and are computed on an accrual basis.

(2) Includes costs related to Starfield Anseong. The amounts at beneficial interest exceed those at 100% due to the true-up of accruals for previously estimated capital spending at CityOn.Xi'an and CityOn.Zhengzhou. Asia spending for Starfield Anseong is included at our beneficial interest in both the Unconsolidated Joint Ventures at 100% and Unconsolidated Joint Ventures at beneficial interest columns.

(3) Includes costs related to The Mall at Green Hills redevelopment.

(4) Includes costs related to the Beverly Center renovation.

(5) Amounts in this table may not add due to rounding.

We are currently projecting spending related to mall tenant allowances in 2018 and 2019 to be higher than our historical averages. As our tenant mix continues to evolve to include more large format tenants such as fast fashion, restaurants, and entertainment, increased tenant allowances have been provided to attract the best tenants to our centers. We believe bringing in great retailers that will drive traffic and productivity to our centers is in the best interest of each center.

Disclosures regarding planned capital spending, including estimates regarding timing of openings, capital expenditures, occupancy, and returns on new developments and redevelopments are forward-looking statements and certain significant factors could cause the actual results to differ materially, including but not limited to (1) actual results of negotiations with anchors, tenants, and contractors, (2) timing and outcome of litigation and entitlement processes, (3) changes in the scope, number, and valuation of projects, (4) cost overruns, (5) timing of expenditures, (6) availability of and cost of financing and other financing considerations, (7) actual time to start construction and complete projects, (8) changes in economic climate, (9) competition from others attracting tenants and customers, (10) increases in operating costs, (11) timing of tenant openings, (12) early lease terminations and bankruptcies, (13) fluctuations in foreign currency exchange rates, and (14) other risks included in "Risk Factors" in our most recent Annual Report on Form 10-K. In addition, estimates of capital spending will change as new projects are approved by our Board of Directors.

Table of Contents

Dividends

We pay regular quarterly dividends to our common and preferred shareowners and expect to continue to pay dividends for the foreseeable future. However, dividends to our common shareowners are at the discretion of the Board of Directors and depend on the cash available to us, our financial condition, capital and other requirements, and such other factors as the Board of Directors deems relevant. To qualify as a REIT, we must distribute at least 90% of our REIT taxable income prior to net capital gains to our shareowners, as well as meet certain other requirements. We must pay these distributions in the taxable year the income is recognized, or in the following taxable year if they are declared during the last three months of the taxable year, payable to shareowners of record on a specified date during such period and paid during January of the following year. Such distributions are treated as paid by us and received by our shareowners on December 31 of the year in which they are declared. In addition, at our election, a distribution for a taxable year may be declared in the following taxable year if it is declared before we timely file our tax return for such year and if paid on or before the first regular dividend payment after such declaration. These distributions qualify as dividends paid for the 90% REIT distribution test for the previous year and are taxable to holders of our capital stock in the year in which paid. Preferred dividends accrue regardless of whether earnings, cash availability, or contractual obligations were to prohibit the current payment of dividends.

The annual determination of our common dividends is based on anticipated FFO available after preferred dividends and our REIT taxable income, as well as assessments of annual capital spending, financing considerations, and other appropriate factors.

Any inability of the Operating Partnership or its joint ventures to secure financing as required to fund maturing debts, capital expenditures and changes in working capital, including development activities and expansions, may require the utilization of cash to satisfy such obligations, thereby possibly reducing distributions to partners of the Operating Partnership and funds available to us for the payment of dividends.

On September 6, 2018, we declared a quarterly dividend of \$0.655 per common share, \$0.40625 per share on our 6.5% Series J Preferred Stock, and \$0.390625 per share on our 6.25% Series K Preferred Stock, all of which were paid on September 28, 2018 to shareowners of record on September 17, 2018.

New Accounting Pronouncements

Refer to "Note 14 - New Accounting Pronouncements" in the consolidated financial statements, regarding our ongoing evaluation of Accounting Standards Update (ASU) No. 2016-13, addressing credit losses for financial instruments, and ASU No. 2016-02 and ASU No. 2018-11, addressing leases.

Table of Contents

Non-GAAP Measures

Use of Non-GAAP Measures

We use NOI as an alternative measure to evaluate the operating performance of centers, both on individual and stabilized portfolio bases. We define NOI as property-level operating revenues (includes rental income excluding straight-line adjustments of minimum rent) less maintenance, property taxes, utilities, promotion, ground rent (including straight-line adjustments), and other property operating expenses. Since NOI excludes general and administrative expenses, pre-development charges, interest income and expense, depreciation and amortization, impairment charges, restructuring charges, and gains from land and property dispositions, it provides a performance measure that, when compared period over period, reflects the revenues and expenses most directly associated with owning and operating rental properties, as well as the impact on their operations from trends in mall tenant sales, occupancy and rental rates, and operating costs. We also use NOI excluding lease cancellation income as an alternative measure because this income may vary significantly from period to period, which can affect comparability and trend analysis. We generally provide separate projections for expected NOI growth and our lease cancellation income.

The following reconciliations include the supplemental earnings measures of EBITDA and FFO. EBITDA represents earnings before interest, income taxes, and depreciation and amortization of our consolidated and unconsolidated businesses. We believe EBITDA generally provides a useful indicator of operating performance, as it is customary in the real estate and shopping center business to evaluate the performance of properties on a basis unaffected by capital structure.

The National Association of Real Estate Investment Trusts (NAREIT) defines FFO as net income (computed in accordance with Generally Accepted Accounting Principles (GAAP)), excluding gains (or losses) from extraordinary items, sales of properties, and impairment write-downs of depreciable real estate, plus real estate related depreciation and after adjustments for unconsolidated partnerships and joint ventures. We believe that FFO is a useful supplemental measure of operating performance for REITs. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, we and most industry investors and analysts have considered presentations of operating results that exclude historical cost depreciation to be useful in evaluating the operating performance of REITs. We primarily use FFO in measuring performance and in formulating corporate goals and compensation.

We may also present adjusted versions of NOI and FFO when used by management to evaluate our operating performance when certain significant items have impacted our results that affect comparability with prior or future periods due to the nature or amounts of these items. In addition to the reasons noted above for each measure, we believe the disclosure of the adjusted items is similarly useful to investors and others to understand management's view on comparability of such measures between periods. For the three and nine months ended September 30, 2018, FFO was adjusted to exclude costs incurred associated with shareowner activism and the fluctuation in the fair value of the SPG common shares investment. In addition, for the nine months ended September 30, 2018, FFO was also adjusted to exclude a reduction of a previously expensed restructuring charge and a charge recognized in connection with the write-off of deferred financing costs related to the early payoff of our \$475 million unsecured term loan. For the three and nine months ended September 30, 2017, FFO was adjusted to exclude a restructuring charge and costs incurred associated with shareowner activism. In addition, for the nine months ended September 30, 2017, FFO was also adjusted to exclude a charge recognized in connection with the partial write-off of deferred financing costs related to an amendment of our primary unsecured revolving line of credit in February 2017.

Our presentations of NOI, EBITDA, FFO, and adjusted versions of these measures, if any, are not necessarily comparable to the similarly titled measures of other REITs due to the fact that not all REITs use the same definitions. These measures should not be considered alternatives to net income or as an indicator of our operating performance. Additionally, these measures do not represent cash flows from operating, investing, or financing activities as defined by GAAP. Reconciliations of Net Income Attributable to Taubman Centers, Inc. Common Shareowners to Funds from Operations and Adjusted Funds from Operations and Net Income to Net Operating Income are presented in the following section.

Reconciliation of Non-GAAP Measures

The following includes reconciliations of our non-GAAP financial measures: Net Income Attributable to Taubman Centers, Inc. Common Shareowners to Funds from Operations and Adjusted Funds from Operations and Net Income to Net Operating Income.

Table of Contents

Reconciliation of Net Income Attributable to Taubman Centers, Inc. Common Shareowners to Funds from Operations and Adjusted Funds from Operations

| | Three Months Ended September 30 | | | | | |
|---|---------------------------------|-----------------------------|-----------------------|---------------------------|-----------------------------|-----------------------|
| | 2018 | | | 2017 | | |
| | Dollars in millions | Diluted Shares/ Units | Per Share/ Unit | Dollars in millions | Diluted Shares/ Units | Per Share/ Unit |
| Net income attributable to TCO common shareowners - basic | \$21.0 | 61,001,357 | \$0.34 | \$4.4 | 60,710,184 | \$0.07 |
| Add impact of share-based compensation | — | 294,710 | | — | 288,967 | |
| Net income attributable to TCO common shareowners - diluted | \$21.0 | 61,296,067 | \$0.34 | \$4.4 | 60,999,151 | \$0.07 |
| Add depreciation of TCO's additional basis | 1.6 | | 0.03 | 1.6 | | 0.03 |
| Less TCO's additional income tax benefit | (0.1) | | — | (0.4) | | (0.01) |
| Net income attributable to TCO common shareowners, excluding step-up depreciation and additional income tax benefit | \$22.5 | 61,296,067 | \$0.37 | \$5.6 | 60,999,151 | \$0.09 |
| Add: | | | | | | |
| Noncontrolling share of income of TRG | 9.2 | 24,943,960 | | 2.3 | 24,957,233 | |
| Distributions to participating securities of TRG | 0.6 | 871,262 | | 0.6 | 871,262 | |
| Net income attributable to partnership unitholders and participating securities of TRG | \$32.3 | 87,111,289 | \$0.37 | \$8.5 | 86,827,646 | \$0.09 |
| Add (less) depreciation and amortization ⁽¹⁾ : | | | | | | |
| Consolidated businesses at 100% | 46.3 | | 0.53 | 45.8 | | 0.53 |
| Depreciation of TCO's additional basis | (1.6) | | (0.02) | (1.6) | | (0.02) |
| Noncontrolling partners in consolidated joint ventures | (1.9) | | (0.02) | (2.0) | | (0.02) |
| Share of Unconsolidated Joint Ventures | 17.2 | | 0.20 | 16.6 | | 0.19 |
| Non-real estate depreciation | (1.1) | | (0.01) | (0.9) | | (0.01) |
| Less impact of share-based compensation | — | | — | — | | — |
| Funds from Operations attributable to partnership unitholders and participating securities of TRG | \$91.1 | 87,111,289 | \$1.05 | \$66.4 | 86,827,646 | \$0.76 |
| TCO's average ownership percentage of TRG - basic | 71.0 % | | | 70.9 % | | |
| Funds from Operations attributable to TCO's common shareowners, excluding additional income tax benefit | \$64.7 | | \$1.05 | \$47.1 | | \$0.76 |
| Add TCO's additional income tax benefit | 0.1 | | — | 0.4 | | — |
| Funds from Operations attributable to TCO's common shareowners | \$64.8 | | \$1.05 | \$47.4 | | \$0.77 |
| Funds from Operations attributable to partnership unitholders and participating securities of TRG | \$91.1 | 87,111,289 | \$1.05 | \$66.4 | 86,827,646 | \$0.76 |
| Restructuring charge | | | | 1.8 | | 0.02 |
| Costs associated with shareowner activism | 1.5 | | 0.02 | 3.5 | | 0.04 |
| Fluctuation in fair value of SPG common shares investment | (5.0) | | (0.06) | | | |
| Adjusted Funds from Operations attributable to partnership unitholders and participating securities of TRG | \$87.6 | 87,111,289 | \$1.01 | \$71.6 | 86,827,646 | \$0.83 |
| TCO's average ownership percentage of TRG - basic | 71.0 % | | | 70.9 % | | |
| Adjusted Funds from Operations attributable to TCO's common shareowners | \$62.2 | | \$1.01 | \$50.8 | | \$0.83 |

- (1) Depreciation includes \$5.0 million and \$3.5 million of mall tenant allowance amortization for the three months ended September 30, 2018 and 2017, respectively.
- (2) Amounts in this table may not recalculate due to rounding.

Table of Contents

Reconciliation of Net Income Attributable to Taubman Centers, Inc. Common Shareowners to Funds from Operations and Adjusted Funds from Operations

| | Nine Months Ended September 30 | | | | | |
|---|--------------------------------|-----------------------------|-----------------------|---------------------------|-----------------------------|-----------------------|
| | 2018 | | | 2017 | | |
| | Dollars in millions | Diluted Shares/ Units | Per Share/ Unit | Dollars in millions | Diluted Shares/ Units | Per Share/ Unit |
| Net income attributable to TCO common shareowners - basic | \$54.9 | 60,970,572 | \$0.90 | \$35.0 | 60,654,026 | \$0.58 |
| Add impact of share-based compensation | 0.1 | 274,729 | | 0.1 | 364,829 | |
| Net income attributable to TCO common shareowners - diluted | \$55.0 | 61,245,301 | \$0.90 | \$35.1 | 61,018,855 | \$0.58 |
| Add depreciation of TCO's additional basis | 4.9 | | 0.08 | 4.9 | | 0.08 |
| Less TCO's additional income tax benefit | (0.1) | | — | (0.3) | | — |
| Net income attributable to TCO common shareowners, excluding step-up depreciation and additional income tax benefit | \$59.7 | 61,245,301 | \$0.97 | \$39.7 | 61,018,855 | \$0.65 |
| Add: | | | | | | |
| Noncontrolling share of income of TRG | 24.4 | 24,950,161 | | 16.3 | 24,968,434 | |
| Distributions to participating securities of TRG | 1.8 | 871,262 | | 1.7 | 871,262 | |
| Net income attributable to partnership unitholders and participating securities of TRG | \$85.9 | 87,066,724 | \$0.98 | \$57.7 | 86,858,551 | \$0.66 |
| Add (less) depreciation and amortization ⁽¹⁾ : | | | | | | |
| Consolidated businesses at 100% | 124.3 | | 1.43 | 123.0 | | 1.42 |
| Depreciation of TCO's additional basis | (4.9) | | (0.06) | (4.9) | | (0.06) |
| Noncontrolling partners in consolidated joint ventures | (5.5) | | (0.06) | (5.6) | | (0.06) |
| Share of Unconsolidated Joint Ventures | 51.6 | | 0.59 | 49.8 | | 0.57 |
| Non-real estate depreciation | (3.4) | | (0.04) | (2.4) | | (0.03) |
| Less beneficial share of gain on disposition, net of tax | | | | (2.1) | | (0.02) |
| Less impact of share-based compensation | (0.1) | | — | (0.1) | | — |
| Funds from Operations attributable to partnership unitholders and participating securities of TRG | \$248.0 | 87,066,724 | \$2.85 | \$215.5 | 86,858,551 | \$2.48 |
| TCO's average ownership percentage of TRG - basic | 71.0 % | | | 70.8 % | | |
| Funds from Operations attributable to TCO's common shareowners, excluding additional income tax benefit | \$176.0 | | \$2.85 | \$152.7 | | \$2.48 |
| Add TCO's additional income tax benefit | 0.1 | | — | 0.3 | | — |
| Funds from Operations attributable to TCO's common shareowners | \$176.1 | | \$2.85 | \$152.9 | | \$2.49 |
| Funds from Operations attributable to partnership unitholders and participating securities of TRG | \$248.0 | 87,066,724 | \$2.85 | \$215.5 | 86,858,551 | \$2.48 |
| Restructuring charge | (0.4) | | — | 4.1 | | 0.05 |
| Costs associated with shareowner activism | 10.0 | | 0.11 | 12.0 | | 0.14 |
| Fluctuation in fair value of SPG common shares investment | (4.1) | | (0.05) | | | |
| Write-off of deferred financing costs | 0.4 | | — | 0.4 | | — |
| Adjusted Funds from Operations attributable to partnership unitholders and participating securities of TRG | \$253.9 | 87,066,724 | \$2.92 | \$232.0 | 86,858,551 | \$2.67 |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

| | | | |
|---|---------|--------|----------------|
| TCO's average ownership percentage of TRG - basic | 71.0 % | 70.8 % | |
| Adjusted Funds from Operations attributable to TCO's common shareowners | \$180.1 | \$2.92 | \$164.3 \$2.67 |

(1) Depreciation includes \$12.8 million and \$10.4 million of mall tenant allowance amortization for the nine months ended September 30, 2018 and 2017, respectively.

(2) Amounts in this table may not recalculate due to rounding.

Table of Contents

Reconciliation of Net Income to Net Operating Income

| | Three Months Ended September 30 (in millions) | |
|---|--|---------|
| | 2018 | 2017 |
| Net income | \$38.1 | \$14.3 |
| Add (less) depreciation and amortization: | | |
| Consolidated businesses at 100% | 46.3 | 45.8 |
| Noncontrolling partners in consolidated joint ventures | (1.9) | (2.0) |
| Share of Unconsolidated Joint Ventures | 17.2 | 16.6 |
| Add (less) interest expense and income tax expense (benefit): | | |
| Interest expense: | | |
| Consolidated businesses at 100% | 33.4 | 27.8 |
| Noncontrolling partners in consolidated joint ventures | (3.0) | (3.0) |
| Share of Unconsolidated Joint Ventures | 17.1 | 16.6 |
| Income tax expense (benefit): | | |
| Consolidated businesses at 100% | (1.0) | 0.1 |
| Noncontrolling partners in consolidated joint ventures | (0.1) | — |
| Share of Unconsolidated Joint Ventures | 1.0 | 0.1 |
| Less noncontrolling share of income of consolidated joint ventures | (1.6) | (1.2) |
| Add EBITDA attributable to outside partners: | | |
| EBITDA attributable to noncontrolling partners in consolidated joint ventures | 6.5 | 6.2 |
| EBITDA attributable to outside partners in Unconsolidated Joint Ventures | 48.4 | 42.4 |
| EBITDA at 100% | \$200.6 | \$163.6 |
| Add (less) items excluded from shopping center Net Operating Income: | | |
| General and administrative expenses | 8.5 | 9.5 |
| Management, leasing, and development services, net | (0.4) | (0.6) |
| Restructuring charge | | 1.8 |
| Costs associated with shareowner activism | 1.5 | 3.5 |
| Straight-line of rents | (2.3) | (2.4) |
| Fluctuation in fair value of SPG common shares investment | (5.0) | |
| Insurance recoveries - The Mall of San Juan | (0.1) | |
| Gains on sales of peripheral land | (1.0) | (0.9) |
| Dividend income | (1.2) | (1.1) |
| Interest income | (2.0) | (0.8) |
| Other nonoperating income | | (0.1) |
| Unallocated operating expenses and other | 8.1 | 10.4 |
| Net Operating Income at 100% - total portfolio | \$206.8 | \$182.9 |
| Less Net Operating Income of non-comparable centers ⁽¹⁾ | (17.7) | (11.4) |
| Net Operating Income at 100% - comparable centers | \$189.1 | \$171.5 |
| Lease cancellation income | (3.0) | (1.2) |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

Net Operating Income at 100% excluding lease cancellation income ⁽²⁾ \$186.1 \$170.3

(1) Includes Beverly Center, CityOn.Zhengzhou, The Mall of San Juan, and Taubman Prestige Outlets Chesterfield.

(2) See "Non-GAAP Measures - Use of Non-GAAP Measures" above for a discussion of the use and utility of Net Operating Income excluding lease cancellation income as a performance measure.

(3) Amounts in this table may not add due to rounding.

Table of Contents

Reconciliation of Net Income to Net Operating Income

| | Nine Months Ended September 30 (in millions) | |
|---|---|---------|
| | 2018 | 2017 |
| Net income | \$102.8 | \$74.7 |
| Add (less) depreciation and amortization: | | |
| Consolidated businesses at 100% | 124.3 | 123.0 |
| Noncontrolling partners in consolidated joint ventures | (5.5) | (5.6) |
| Share of Unconsolidated Joint Ventures | 51.6 | 49.8 |
| Add (less) interest expense and income tax expense (benefit): | | |
| Interest expense: | | |
| Consolidated businesses at 100% | 97.2 | 80.1 |
| Noncontrolling partners in consolidated joint ventures | (9.0) | (8.9) |
| Share of Unconsolidated Joint Ventures | 51.1 | 50.2 |
| Income tax expense (benefit): | | |
| Consolidated businesses at 100% | (0.8) | 0.4 |
| Noncontrolling partners in consolidated joint ventures | (0.1) | (0.1) |
| Share of Unconsolidated Joint Ventures | 2.4 | 2.3 |
| Share of income tax expense on disposition | | 0.7 |
| Less noncontrolling share of income of consolidated joint ventures | (4.4) | (4.3) |
| Add EBITDA attributable to outside partners: | | |
| EBITDA attributable to noncontrolling partners in consolidated joint ventures | 19.0 | 18.9 |
| EBITDA attributable to outside partners in Unconsolidated Joint Ventures | 145.7 | 135.3 |
| EBITDA at 100% | \$574.3 | \$516.4 |
| Add (less) items excluded from shopping center Net Operating Income: | | |
| General and administrative expenses | 25.5 | 29.6 |
| Management, leasing, and development services, net | (1.3) | (1.7) |
| Restructuring charge | (0.4) | 4.1 |
| Costs associated with shareowner activism | 10.0 | 12.0 |
| Straight-line of rents | (9.7) | (7.1) |
| Fluctuation in fair value of SPG common shares investment | (4.1) | |
| Insurance recoveries - The Mall of San Juan | (1.1) | |
| Gain on disposition | | (4.4) |
| Gains on sales of peripheral land | (1.0) | (2.6) |
| Dividend income | (3.5) | (3.1) |
| Interest income | (5.6) | (5.0) |
| Other nonoperating income | — | (0.1) |
| Unallocated operating expenses and other | 24.7 | 26.8 |
| Net Operating Income at 100% - total portfolio | \$607.7 | \$564.7 |
| Less Net Operating Income of non-comparable centers ⁽¹⁾ | (44.3) | (38.1) |

Edgar Filing: TAUBMAN CENTERS INC - Form 10-Q

| | | |
|---|---------|---------|
| Net Operating Income at 100% - comparable centers | \$563.5 | \$526.6 |
| Lease cancellation income | (16.8) | (9.9) |
| Net Operating Income at 100% excluding lease cancellation income ⁽²⁾ | \$546.7 | \$516.6 |

(1) Includes Beverly Center, CityOn.Zhengzhou, The Mall of San Juan, and Taubman Prestige Outlets Chesterfield.

(2) See "Non-GAAP Measures - Use of Non-GAAP Measures" above for a discussion of the use and utility of Net Operating Income excluding lease cancellation income as a performance measure.

(3) Amounts in this table may not add due to rounding.

Table of Contents

Item 3. Quantitative and Qualitative Disclosures About Market Risk

The information required by this item is included in this report at Item 2 under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations – Liquidity and Capital Resources – Sensitivity Analysis."

Item 4. Controls and Procedures

As of the end of the period covered by this quarterly report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2018, our disclosure controls and procedures were effective to ensure the information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized, and reported within the time periods prescribed by the SEC, and that such information is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

There were no changes in our internal control over financial reporting that occurred during the quarter ended September 30, 2018 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II
OTHER INFORMATION

Item 1. Legal Proceedings

On October 17, 2017, Plaza Internacional Puerto Rico LLC (Plaza Internacional), the owner of The Mall of San Juan (the Mall), filed a civil action in the Commonwealth of Puerto Rico Court of First Instance, San Juan Judicial Center, Superior Court, Civil No. SJ2017CV02094 (503), against Saks Fifth Avenue Puerto Rico, Inc. (Saks PR), and Saks Incorporated (Saks Inc.). The lawsuit asks the court to compel Saks PR and Saks Inc. to immediately remediate and repair the Saks Fifth Avenue store (the Store) that was damaged by Hurricane Maria on September 20, 2017, to reopen the Store on the completion of the reconstruction, and to operate the Store in accordance with the Operating Covenant contained in the Construction, Operation and Reciprocal Easement Agreement among Plaza Internacional, Saks PR, and Nordstrom Puerto Rico LLC (Nordstrom PR) made as of April 23, 2013 (the REA). In response, Saks PR and Saks Inc. filed a Counterclaim, alleging that they have no obligation to repair, remediate, reconstruct, or reopen the Store, asserting various alleged breaches of the REA and other operating agreements. Plaza Internacional filed a motion for a preliminary injunction directing Saks PR to repair, reopen, and operate the Store, but, on March 28, 2018, the Court of First Instance denied Plaza Internacional's motion, and, on September 12, 2018, the Court of Appeals of Puerto Rico affirmed that ruling, each without prejudging the merits of the substantive claims. Should Saks PR prevail in the action, Nordstrom PR and other Mall tenants may then have the right to terminate their own operating covenants or leases. Plaza Internacional is vigorously prosecuting its claims and defending the Counterclaim. The outcome of the action cannot be predicted, and, at this time, the Company is unable to estimate the amount of loss that could result from an unfavorable outcome. An unfavorable outcome may have a material and adverse effect on the Company's business and its financial statements.

Item 1 A. Risk Factors

There were no material changes in our risk factors previously disclosed in Part I, Item 1A. of our Form 10-K for the year ended December 31, 2017.

Table of Contents

Item 6. Exhibits

| Exhibit Number | Exhibit Description | Incorporated by Reference | | | Filed Herewith |
|----------------|---|---------------------------|---------------|---------|----------------|
| | | Form | Period Ending | Exhibit | |
| 12 | <u>Statement Re: Computation of Taubman Centers, Inc. Ratio of Earnings to Combined Fixed Charges and Preferred Dividends.</u> | | | | X |
| 31.1 | <u>Certification of Chief Executive Officer pursuant to 15 U.S.C. Section 10A, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> | | | | X |
| 31.2 | <u>Certification of Chief Financial Officer pursuant to 15 U.S.C. Section 10A, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> | | | | X |
| 32.1 | <u>Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u> | | | | ** |
| 32.2 | <u>Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u> | | | | ** |
| 101.INS | XBRL Instance Document. | | | | X |
| 101.SCH | XBRL Taxonomy Extension Schema Document. | | | | X |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document. | | | | X |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document. | | | | X |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document. | | | | X |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document. | | | | X |
| * | A management contract or compensatory plan or arrangement required to be filed. | | | | |
| ** | Documents are furnished, not filed. | | | | |

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TAUBMAN CENTERS, INC.

Date: October 30, 2018 By: /s/ Simon J. Leopold

Simon J. Leopold

Executive Vice President, Chief Financial Officer, and Treasurer (Principal Financial Officer)