

SOLECTRON CORP  
Form SC TO-I  
January 13, 2005

**Table of Contents**

---

---

**SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

---

**Schedule TO  
(Rule 14d-100)  
TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) or 13(e)(1) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

---

**SOLECTRON CORPORATION**  
(Name of Subject Company (Issuer) and Filing Person (as Offeror))

---

**0.50% CONVERTIBLE SENIOR NOTES DUE 2034**  
(Title of Class of Securities)  
**834182 AR 8 and 834182 AS 6**  
(CUSIP Number of Class of Securities)

---

**Kiran Patel**  
Executive Vice President and Chief Financial Officer  
**SOLECTRON CORPORATION**  
847 Gibraltar Drive  
Milpitas, California 95035  
(408) 957-8500

(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications on  
Behalf of Filing Persons)

---

*Copies to:*

**Daniel J. Weiser, Esq.**  
**Alexander E. Kolar, Esq.**  
**Wilson Sonsini Goodrich & Rosati,**  
**Professional Corporation**  
650 Page Mill Road  
Palo Alto, CA 94304  
(650) 493-9300

**Thomas J. Ivey, Esq.**  
**Skadden, Arps, Slate, Meagher &**  
**Flom LLP**  
525 University Avenue  
Suite 1100  
Palo Alto, California 94301  
(650) 470-4500

---

**CALCULATION OF FILING FEE**

**Transaction Valuation (1)**  
**\$450,000,000**

**Amount of Filing Fee (2)**  
**\$52,965**

- (1) This tender offer statement relates to the exchange by Solectron Corporation of an aggregate of up to \$450,000,000 aggregate principal amount of its 0.50%

Convertible Senior Notes, Series B due 2034 and a cash consideration for \$450,000,000 aggregate principal amount of its currently outstanding 0.50% Convertible Senior Notes due 2034. Pursuant to Rule 457(f)(2) under the Securities Act of 1933, this amount is the book value as of January 12, 2005 of the maximum amount of the currently outstanding 0.50% Convertible Senior Notes due 2034 that may be received by the Registrant from tendering holders.

(2) Registration fee previously paid in connection with the Registrant's Registration Statement on Form S-4 filed January 13, 2005

Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

|                           |          |               |                       |
|---------------------------|----------|---------------|-----------------------|
| Amount Previously Paid:   | \$52,965 | Filing Party: | Solectron Corporation |
| Form or Registration No.: | S-4      | Date Filed:   | January 13, 2005      |

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

- third-party tender offer subject to Rule 14d-1.
- issuer tender offer subject to Rule 13e-4.
- going-private transaction subject to Rule 13e-3.
- amendment to Schedule 13D under Rule 13d-2

Check the following box if the filing is a final amendment reporting the results of the tender offer:

---



---



---

**TABLE OF CONTENTS**

Item 1. Summary Term Sheet.

Item 2. Subject Company Information.

Item 3. Identity and Background of Filing Person.

Item 4. Terms of the Transaction.

Item 5. Past Contracts, Transactions, Negotiations and Agreements.

Item 6. Purposes of the Transaction and Plans or Proposals.

Item 7. Source and Amount of Funds or Other Consideration.

Item 8. Interest in Securities of the Subject Company.

Item 9. Persons/Assets, Retained, Employed, Compensated or Used.

Item 10. Financial Statements.

Item 11. Additional Information.

Item 12. Exhibits.

Item 13. Information Required by Schedule 13E-3.

SIGNATURE

INDEX TO EXHIBITS

---

**Table of Contents**

**INTRODUCTORY STATEMENT**

This tender offer statement on Schedule TO (this Schedule TO) is being filed by Solectron Corporation, a Delaware corporation (the Company), pursuant to Rule 13e-4 of the Securities Exchange Act of 1934 in connection with its offer to exchange (the Exchange Offer) up to \$450,000,000 aggregate principal amount of its 0.50% Convertible Senior Notes, Series B due 2034 (the New Notes) and cash for any and all of the \$450,000,000 aggregate principal amount of its currently outstanding 0.50% Convertible Subordinated Notes due 2034 (the Outstanding Notes), upon the terms and subject to the conditions set forth in the Company's preliminary prospectus (the Prospectus) forming a part of the Company's Registration Statement on Form S-4 (the Registration Statement) filed with the Securities and Exchange Commission on January 13, 2005, and the related Letter of Transmittal for the Exchange Offer (the Letter of Transmittal), which are filed as Exhibits (a)(4) and (a)(1)(i) to this Schedule TO, respectively.

All of the information set forth in the Prospectus and the Letter of Transmittal, and any prospectus supplement or other amendment thereto related to the Exchange Offer hereafter filed by the Company with the Securities and Exchange Commission, is hereby incorporated by reference into this Schedule TO in answer to Items 1 through 11 of this Schedule TO.

**Item 1. Summary Term Sheet.**

The information in the Prospectus under the heading Summary is incorporated herein by reference.

**Item 2. Subject Company Information.**

- (a) *Name and Address.* The issuer is Solectron Corporation, a Delaware corporation, with its principal executive offices located at 847 Gibraltar Drive, Milpitas, California 95035; telephone number (408) 957-8500.
- (b) *Securities.* The subject class of securities is \$450,000,000 aggregate principal amount of the Company's 0.50% Convertible Senior Notes due 2034.
- (c) *Trading Market and Price.* There is no established trading market for the Outstanding Notes. The information in the Registration Statement under the heading Price Range of Common Stock is incorporated herein by reference.

**Item 3. Identity and Background of Filing Person.**

- (a) *Name and Address.* The issuer and subject company is Solectron Corporation, a Delaware corporation, with its principal executive offices located at 847 Gibraltar Drive, Milpitas, California 95035; telephone number (408) 957-8500.

Pursuant to General Instruction C to Schedule TO, the following persons are the executive officers and directors of the Company:

| <b>Name</b>       | <b>Position</b>  |
|-------------------|--|
| Michael R. Cannon | President and Chief Executive Officer, Director                  |
| Marty Neese       | Executive Vice President, Worldwide Sales and Account Management |
| Craig London      | Executive Vice President, Strategy and Marketing                 |
| Kevin O. Connor   | Senior Vice President, Human Resources                           |
| Marc Onetto       | Executive Vice President, Worldwide Operations                   |

Kiran Patel

Executive Vice President and Chief Financial Officer

---

**Table of Contents**

| <b>Name</b>         | <b>Position</b>                                    |
|---------------------|--|
| Perry Hayes         | Treasurer and Vice President of Investor Relations |
| Warren Ligan        | Vice President, Corporate Controller               |
| Dave Purvis         | Executive Vice President, Engineering              |
| William A. Hasler   | Director   |
| Richard A. D Amore  | Director   |
| Heinz Fridrich      | Director   |
| William R. Graber   | Director   |
| Dr. Paul R. Low     | Director   |
| C. Wesley M. Scott  | Director   |
| Cyril Yansouni      | Director   |
| H. Paulett Eberhart | Director   |

The business address and telephone number of each of the above executive officers and directors of the Company is c/o Solectron Corporation, 847 Gibraltar Drive, Milpitas, California 95035; telephone number (408) 957-8500.

**Item 4. *Terms of the Transaction.***

- (a) *Material Terms.* The information in the Prospectus under the headings Summary, The Exchange Offer, Description of the New Notes and Certain Material U.S. Federal Income Tax Considerations is incorporated herein by reference.
- (b) *Purchases.* None of the Company's officers, directors or affiliates hold any of the Outstanding Notes and, therefore, no Outstanding Notes will be purchased from any officer, director or affiliate of the Company in connection with the Exchange Offer.

**Item 5. *Past Contracts, Transactions, Negotiations and Agreements.***

- (e) *Agreements Involving the Subject Company's Securities.*

The information in the Prospectus under the heading Description of Capital Stock, is incorporated herein by reference.

The Company has entered into the following agreements (each of which is filed as an exhibit to this Schedule TO) relating to the Outstanding Notes: (a) Indenture, dated as of February 17, 2004, between the Company and U.S. Bank National Association, as trustee; and (b) Registration Rights Agreement, dated February 17, 2004, among the Company and the initial purchasers party thereto.

**Item 6. *Purposes of the Transaction and Plans or Proposals.***

- (a) *Purposes.* The information in Prospectus under the headings Summary and The Exchange Offer is incorporated herein by reference.
- (b) *Use of Securities Acquired.* The Company will retire the Outstanding Notes acquired in the transaction.
- (c) *Plans.*
  - (1) None.

**Table of Contents**

- (2) None.
- (3) None.
- (4) Election of H. Paulett Eberhart to Board of Directors; resignation of Osamu Yamada.
- (5) None.
- (6) None.
- (7) None.
- (8) None.
- (9) The Company (i) maintains three stock purchase and/or option plans: the 2003 Employee Stock Purchase Plan, the Amended and Restated 1992 Stock Option Plan and the 2002 Stock Option Plan and (ii) has entered into an employment agreement, a stand-alone stock option agreement and a restricted stock purchase agreement with each of Michael R. Cannon, our President and Chief Executive Officer and Marc Onetto, our Executive Vice President, Worldwide Operations. The Company may issue securities in each of (i) and (ii) from time to time.
- (10) None.

**Item 7. *Source and Amount of Funds or Other Consideration.***

- (a) *Source of Funds.* The consideration to be used in the Exchange Offer consists of the New Notes and a cash consideration. If all of the Outstanding Notes are tendered and accepted for exchange, an aggregate principal amount of \$450,000,000 of New Notes will be issued and the Company will pay \$1,125,000 in cash. The Company expects to pay fees and expenses in connection with the exchange offer from the Company's working capital.
- (b) *Conditions.* Not applicable.
- (d) *Borrowed Funds.* Not applicable.

**Item 8. *Interest in Securities of the Subject Company.***

- (a) *Securities Ownership.* None.
- (b) *Securities Transactions.* None.

**Item 9. *Persons/Assets, Retained, Employed, Compensated or Used.***

- (a) *Solicitations or Recommendations.* The information in the Prospectus under the headings "The Exchange Offer Exchange Agent and Information Agent," "The Exchange Offer Dealer Manager," and "The Exchange Offer Other Fees and Expenses" is incorporated by reference.



**Table of Contents**

**Item 10. Financial Statements.**

(a) *Financial Information.*

The following financial statements and information are incorporated by reference:

(1) The audited consolidated financial statements of the Company set forth in the Company's Annual Report on Form 10-K for the fiscal year ended August 27, 2004.

(2) The unaudited condensed consolidated financial statements of the Company set forth in the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended November 26, 2004.

(3) The information in the Prospectus under the headings Summary Summary Consolidated Financial Data and Ratio of Earnings to Fixed Charges.

(b) *Pro Forma.* The information in the Prospectus under the heading Capitalization is incorporated herein by reference.

**Item 11. Additional Information.**

(a) *Agreements, Regulatory Requirements and Legal Proceedings.*

(1) None.

(2) The Company is required to comply with federal and state securities laws and tender offer rules.

(3) Not applicable.

(4) Not applicable.

(5) None.

(b) *Other Material Information.* Not applicable.

**Item 12. Exhibits.**

(a)(1)(A) Letter of Transmittal (incorporated by reference to Exhibit 99.1 to the Registration Statement).

(a)(1)(B) Notice of Guaranteed Delivery (incorporated by reference to Exhibit 99.2 to the Registration Statement).

(a)(1)(C) Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees (incorporated by reference to Exhibit 99.3 to the Registration Statement).

(a)(1)(D) Letter to Clients (incorporated by reference to Exhibit 99.4 to the Registration Statement).

(a)(1)(E) Letter to Holders (incorporated by reference to Exhibit 99.5 to the Registration Statement).

**Table of Contents**

- (a)(1)(F) Guidelines for Certification of Taxpayer Identification Number on Substitute IRS Form W-9 (incorporated by reference to Exhibit 99.6 to the Registration Statement).
- (a)(2) None.
- (a)(3) None.
- (a)(4) Preliminary Prospectus included in the Registration Statement filed by the Company on January 13, 2005 (incorporated by reference to the Registration Statement).
- (a)(5) Press Release issued January 13, 2005 (filed by the Company pursuant to Rule 425 under the Securities Act of 1933, as amended, and deemed filed pursuant to Rule 13e-4(c) of the Securities Exchange Act of 1934, as amended).
- (b) None.
- (d)(1) Indenture, dated as of February 17, 2004, between the Company and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form S-3, filed with the Commission on April 4, 2004, File No. 33-114447).
- (d)(2) Registration Rights Agreement, dated February 17, 2004, among the Company and the initial purchasers party thereto (incorporated by reference to Exhibit 10.1 to the Company's Registration Statement on Form S-3, filed with the Commission on April 4, 2004, File No. 33-114447).
- (g) None.
- (h) None.

**Item 13. Information Required by Schedule 13E-3.**

Not Applicable.

**Table of Contents**

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

**SOLECTRON CORPORATION**

Dated: January 13, 2005

By: /s/ Perry Hayes  
Name: Perry Hayes  
Title: Treasurer and Vice President of  
Investor Relations

-vi-

---

**Table of Contents**

**INDEX TO EXHIBITS**

| <b>Exhibit<br/>Number</b> | <b>Description</b>  |
|---------------------------|---|
| (a)(1)(A)                 | Letter of Transmittal (incorporated by reference to Exhibit 99.1 to the Registration Statement).  |
| (a)(1)(B)                 | Notice of Guaranteed Delivery (incorporated by reference to Exhibit 99.2 to the Registration Statement).  |
| (a)(1)(C)                 | Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees (incorporated by reference to Exhibit 99.3 to the Registration Statement).   |
| (a)(1)(D)                 | Letter to Clients (incorporated by reference to Exhibit 99.4 to the Registration Statement).  |
| (a)(1)(E)                 | Letter to Holders (incorporated by reference to Exhibit 99.5 to the Registration Statement).  |
| (a)(1)(F)                 | Guidelines for Certification of Taxpayer Identification Number on Substitute IRS Form W-9 (incorporated by reference to Exhibit 99.6 to the Registration Statement).  |
| (a)(2)                    | None.   |
| (a)(3)                    | None.   |
| (a)(4)                    | Preliminary Prospectus included in the Registration Statement filed by the Company on January 13, 2005 (incorporated by reference to the Registration Statement)  |
| (a)(5)                    | Press Release issued January 13, 2005 (filed by the Company pursuant to Rule 425 under the Securities Act of 1933, as amended, and deemed filed pursuant to Rule 13e-4 of the Securities Exchange Act of 1934, as amended)  |
| (b)                       | None.   |
| (d)(1)                    | Indenture, dated as of February 17, 2004, between the Company and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form S-3, filed with the Commission on April 4, 2004, File No. 33-114447).        |
| (d)(2)                    | Registration Rights Agreement, dated February 17, 2004, among the Company and the initial purchasers party thereto (incorporated by reference to Exhibit 10.1 to the Company's Registration Statement on Form S-3, filed with the Commission on April 4, 2004, File No. 33-114447). |
| (g)                       | None.   |
| (h)                       | None.   |