**BORGWARNER INC** 

Form 10-Q July 31, 2014

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington D.C. 20549

FORM 10-Q

QUARTERLY REPORT

(Mark One)

p Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended June 30, 2014

OR

o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from to

Commission file number: 1-12162

BORGWARNER INC.

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(Exact name of registrant as specified in its charter)

Delaware 13-3404508
State or other jurisdiction of (I.R.S. Employer Incorporation or organization Identification No.)

3850 Hamlin Road, Auburn Hills, Michigan 48326 (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code: (248) 754-9200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES b NO o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES b NO o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b Accelerated filer o Non-accelerated filer o Smaller reporting company o Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES o NO b

As of July 25, 2014, the registrant had 228,413,395 shares of voting common stock outstanding.

BORGWARNER INC.

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#### PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

BORGWARNER INC. AND CONSOLIDATED SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

| (millions of dollars)                      | June 30,<br>2014 | December 31, 2013 |
|--|------------------|-------------------|
| ASSETS                                     |                  |                   |
| Cash                                       | \$771.4          | \$939.5           |
| Receivables, net                           | 1,571.7          | 1,248.5           |
| Inventories, net                           | 528.0            | 458.1             |
| Deferred income taxes                      | 53.0             | 68.7              |
| Prepayments and other current assets       | 113.2            | 83.7              |
| Total current assets                       | 3,037.3          | 2,798.5           |
| Property, plant and equipment, net         | 2,089.3          | 1,939.4           |
| Investments and advances                   | 469.9            | 405.1             |
| Goodwill                                   | 1,243.9          | 1,197.0           |
| Other non-current assets                   | 616.6            | 577.0             |
| Total assets                               | \$7,457.0        | \$6,917.0         |
| LIABILITIES AND EQUITY                     |                  |                   |
| Notes payable and other short-term debt    | \$541.1          | \$201.6           |
| Accounts payable and accrued expenses      | 1,622.0          | 1,383.8           |
| Income taxes payable                       | 7.6              | 38.5              |
| Total current liabilities                  | 2,170.7          | 1,623.9           |
| Long-term debt                             | 704.2            | 1,021.0           |
| Other non-current liabilities:             |                  |                   |
| Retirement-related liabilities             | 307.8            | 312.9             |
| Other                                      | 380.6            | 326.8             |
| Total other non-current liabilities        | 688.4            | 639.7             |
| Common stock                               | 2.5              | 2.5               |
| Capital in excess of par value             | 1,097.1          | 1,121.9           |
| Retained earnings                          | 3,469.9          | 3,177.4           |
| Accumulated other comprehensive loss       | (18.6)           | (14.0)            |
| Common stock held in treasury              | (722.1)          | (727.2)           |
| Total BorgWarner Inc. stockholders' equity | 3,828.8          | 3,560.6           |
| Noncontrolling interest                    | 64.9             | 71.8              |
| Total equity                               | 3,893.7          | 3,632.4           |
| Total liabilities and equity               | \$7,457.0        | \$6,917.0         |

See accompanying Notes to Condensed Consolidated Financial Statements.

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# BORGWARNER INC. AND CONSOLIDATED SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

|  | Three Months Ended June 30, |   |           | Six Months Ended<br>June 30, |           |   |           |   |
|--|-----------------------------|---|-----------|------------------------------|-----------|---|-----------|---|
| (in millions, except per share amounts)                  | 2014                        |   | 2013      |                              | 2014      |   | 2013      |   |
| Net sales  | \$2,197.0                   |   | \$1,893.9 |                              | \$4,281.1 |   | \$3,745.0 |   |
| Cost of sales  | 1,724.2                     |   | 1,497.3   |                              | 3,362.5   |   | 2,973.7   |   |
| Gross profit   | 472.8                       |   | 396.6     |                              | 918.6     |   | 771.3     |   |
| Selling, general and administrative expenses             | 181.2                       |   | 155.6     |                              | 355.0     |   | 314.9     |   |
| Other expense (income), net                              | 11.0                        |   | (2.4      | )                            | 49.8      |   | 14.5      |   |
| Operating income   | 280.6                       |   | 243.4     |                              | 513.8     |   | 441.9     |   |
| Equity in affiliates' earnings, net of tax               | (12.2                       | ) | (11.1     | )                            | (21.0     | ) | (20.8     | ) |
| Interest income  | (1.4                        | ) | (1.0      | )                            | (2.9      | ) | (2.0      | ) |
| Interest expense and finance charges                     | 9.0                         |   | 8.8       |                              | 17.2      |   | 18.5      |   |
| Earnings before income taxes and noncontrolling interest | 285.2                       |   | 246.7     |                              | 520.5     |   | 446.2     |   |
| Provision for income taxes                               | 85.3                        |   | 66.6      |                              | 153.4     |   | 117.5     |   |
| Net earnings   | 199.9                       |   | 180.1     |                              |           |   |           |   |