

MIDTOWN SUB INC  
Form SC 13E3/A  
March 28, 2003

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**AMENDMENT NO. 2 TO**

**SCHEDULE 13E-3**

**RULE 13e-3 TRANSACTION STATEMENT**

**UNDER SECTION 13(e)(3) OF THE SECURITIES EXCHANGE ACT OF 1934**

**Panamerican Beverages, Inc.**

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(Name of the Issuer)

**Panamerican Beverages, Inc.**

**Midtown Sub, Inc.**

**Coca-Cola FEMSA, S.A. de C.V.**

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(Names of Persons Filing Statement)

**Class A Common Stock, par value \$.01 per share**

**Class B Common Stock, par value \$.01 per share**  
**Series C Preferred Stock, par value \$.01 per share**

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(Title of Class of Securities)

**P74823108**

(Class A Common Stock)

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(CUSIP Number of Class of Securities)

**Craig Jung**  
**Chief Executive Officer**  
**Panamerican Beverages, Inc.**  
**701 Waterford Way, Suite 800**  
**Miami, FL 33126**

**Carlos Salazar Lomelin**  
**Chief Executive Officer**  
**Coca-Cola FEMSA, S.A. de C.V.**  
**Guillermo Gonzalez Camarena No. 600**  
**Centro de Ciudad Santa Fe**  
**01210 Mexico, D.F., Mexico**

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(Name, Address and Telephone Number of Persons Authorized to Receive Notices and Communications on Behalf of Filing Person)

*Copies to:*

**Richard Hall, Esq.**  
**Cravath, Swaine & Moore**  
**Worldwide Plaza**  
**825 Eighth Avenue**

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**One Liberty Plaza**

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New York, New York 10019  
(212) 474-1000

New York, NY 10006  
(212) 225-2000

This statement is filed in connection with (check the appropriate box):

- a.  The filing of solicitation materials or an information statement subject to Regulation 14A (§§ 240.14a-1 through 240.14b-2), Regulation 14C (§§ 240.14c-1 through 240.14c-101) or Rule 13e-3(c) (§240.13e-3(c)) under the Securities Exchange Act of 1934 ( the Act ).
- b.  The filing of a registration statement under the Securities Act of 1933.
- c.  A tender offer.
- d.  None of the above.

Check the following box if the soliciting materials or information statement referred to in checking box (a) are preliminary copies:

Check the following box if the filing is a final amendment reporting results of the transaction:

**Calculation of Filing Fee**

| Transaction Valuation* | Amount of Filing Fee** |
|------------------------|------------------------|
| \$2,326,558,646.38     | \$214,043.40           |

\* Estimated solely for purposes of computing the filing fee. Immediately prior to the effective time of the merger, all shares of Class A Common Stock of the Issuer ( Class A Common Stock ) and Class B Common Stock of the Issuer ( Class B Common Stock ) beneficially owned by The Coca-Cola Company through its subsidiaries will be exchanged for newly issued shares of Series D Preferred Stock of the Issuer at a one-to-one ratio. The aggregate value of the transaction is \$2,326,558,646.38, determined by adding (a) the product of (1) 84,334,430 outstanding shares of Class A Common Stock, which excludes 28,458,626 shares of Class A Common Stock beneficially owned by The Coca-Cola Company through its subsidiaries, and (2) \$22.00 per share, or \$1,855,357,460.00, (b) the product of (1) 6,492,693 outstanding shares of Class B Common Stock, which excludes 2,167,064 shares of Class B Common Stock beneficially owned by The Coca-Cola Company through its subsidiaries, and (2) \$38.00 per share, or \$246,722,334.00, (c) the product of (1) 304,045,678 Series D shares of Coca-Cola FEMSA, S.A. de C.V., to be issued to The Coca-Cola Company or its designated affiliates as a consequence of the merger in exchange for 30,625,692 shares of Series C Preferred Stock and Series D Preferred Stock of the Issuer beneficially owned by The Coca-Cola Company through its subsidiaries, and (2) a book value of \$.61 per Series D share of Coca-Cola FEMSA, S.A. de C.V. at December 31, 2002, as required by paragraph (a)(4) of Rule 0-11 of the Exchange Act, or \$185,467,863.58, and (d) the product of (1) options to acquire 5,324,005 shares of Class A Common Stock outstanding as of March 24, 2003, with an exercise price below \$22.00 per share, and (2) \$7.33, which is the amount equal to the excess of \$22.00 over the weighted average exercise price of such outstanding options, or \$39,010,988.80.

\*\* The amount of the filing fee, calculated based on a rate of \$92.00 per \$1,000,000.00 of the aggregate value of the transaction, is \$214,043.40.

x Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: \$212,686.61  
Form or Registration No.: Schedule 13E-3

Filing Party: Panamerican Beverages, Inc.  
Coca-Cola FEMSA, S.A. de C.V.  
Date Filed: January 30, 2003

## INTRODUCTION

This Amendment No. 2 to the Transaction Statement on Schedule 13E-3 is being filed with the Securities and Exchange Commission, to amend and restate the Transaction Statement on Schedule 13E-3 filed with the Securities and Exchange Commission, by Panamerican Beverages, Inc., a corporation organized under the laws of the Republic of Panama ( Panamco ), Coca-Cola FEMSA, S.A. de C.V., a corporation organized under the laws of the United Mexican States ( Coca-Cola FEMSA ) and Midtown Sub, Inc., a corporation organized under the laws of the Republic of Panama and a wholly owned subsidiary of Coca-Cola FEMSA ( Midtown Sub and, together with Panamco and Coca-Cola FEMSA, the Filing Persons ), in connection with an Agreement of Merger (the Merger Agreement ), dated as of December 22, 2002, among Coca-Cola FEMSA, Midtown Sub and Panamco.

If the Merger Agreement and the merger are approved by Panamco s stockholders and the other conditions to the closing of the merger are satisfied or waived, Midtown Sub will merge with and into Panamco, with Panamco being the surviving corporation.

The Merger Agreement and the related stockholder agreements contemplate that, in connection with the merger:

immediately prior to the effective time of the merger, all shares of Panamco s Class A Common Stock and Class B Common Stock beneficially owned by The Coca-Cola Company through its subsidiaries will be exchanged for newly issued shares of Panamco s Series D Preferred Stock at a one-for-one ratio;

each outstanding share of Panamco s Class A Common Stock will be converted into the right to receive \$22.00 in cash;

each outstanding share of Panamco s Class B Common Stock will be converted into the right to receive \$38.00 in cash;

shares of Panamco s Series C and Series D Preferred Stock beneficially owned by The Coca-Cola Company through its subsidiaries will be converted into the right to receive one or more promissory notes that, in the aggregate, will entitle the holders thereof (restricted to The Coca-Cola Company and its designated affiliates) to subscribe to and be issued 304,045,678 Series D shares of Coca-Cola FEMSA; and

each option to purchase shares of Panamco s Class A Common Stock will be canceled, with the holder thereof becoming entitled to receive the excess, if any, of \$22.00 over the exercise price, per share, of such option.

After the merger, Panamco will be a wholly owned subsidiary of Coca-Cola FEMSA.

Concurrently with the filing of this Amendment No. 2 to the Transaction Statement on Schedule 13E-3 with the Securities and Exchange Commission, Panamco is filing a revised preliminary proxy statement (the Proxy Statement ) pursuant to Section 14(a) of the Securities Exchange Act of 1934, as amended, pursuant to which Panamco s Board of Directors is soliciting proxies from holders of (i) shares of Panamco s Class A Common Stock, (ii) shares of Panamco s Class B Common Stock, and (iii) shares of Panamco s Series C Preferred Stock in connection with a special meeting of Panamco s stockholders. At the special meeting, the requisite votes of the three classes of Panamco stock are:

the affirmative vote of the holders of a majority of the outstanding shares of Panamco s Class B Common Stock;

the affirmative vote of the holders of a majority of the outstanding shares of Panamco s Class A Common Stock that are present or represented by proxy at the special meeting who, under the Merger Agreement, are not disqualified holders (for this purpose, disqualified holders means The Coca-Cola Company and its subsidiaries, Venbottling Holdings, Inc. and its subsidiaries, the officers and directors of Panamco, and any other holder whom the secretary of Panamco (or other officer or agent authorized to tabulate shares) is advised beneficially owns shares of Panamco s Class B Common Stock); and

the approval of all outstanding shares of Panamco s Series C Preferred Stock.

The cross-references below are being supplied pursuant to General Instructions F and G to Schedule 13E-3 and identify the location in the Proxy Statement of the information required to be incorporated by reference in response to the Items of this Transaction Statement on Schedule 13E-3.

**Item 1. Summary Term Sheet**

**Regulation M-A Item 1001**

The information set forth in the Proxy Statement under the caption *Summary Summary Term Sheet* is incorporated herein by reference.

**Item 2. Subject Company Information**

**Regulation M-A Item 1002**

(a) **Name and Address.** Panamco's name and the address and telephone number of its principal executive office are as follows:

Panamerican Beverages, Inc.  
701 Waterford Way, Suite 800  
Miami, FL 33126  
(305) 929-0800

(b) **Securities.** The information set forth in the Proxy Statement under the caption *The Special Meeting Record Date; Stock Entitled to Vote; Quorum* is incorporated herein by reference.

(c) **Trading Market and Price.** The information set forth in the Proxy Statement under the caption *Market Price and Dividend Data* is incorporated herein by reference. There is no established trading market for shares of Panamco's Class B Common Stock and Series C Preferred Stock.

(d) **Dividends.** The information set forth in the Proxy Statement under the caption *Market Price and Dividend Data* is incorporated herein by reference.

(e) **Prior Public Offerings.** None.

(f) **Prior Stock Purchases.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Security Ownership of Certain Beneficial Owners  
Transactions in Shares of Panamco's Stock by Certain Persons

**Item 3. Identity and Background of Filing Person(s)**

**Regulation M-A Item 1003**

(a) **Name and Address.** The information with respect to the Filing Persons and certain other persons required to be disclosed pursuant to this Item set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary The Companies  
Summary Arrangements with The Coca-Cola Company  
Special Factors Arrangements with The Coca-Cola Company  
Information Concerning Panamco, Coca-Cola FEMSA, Midtown Sub, FEMSA  
and The Coca-Cola Company

(b) **Business and Background of Entities.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

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Summary The Companies

Information Concerning Panamco, Coca-Cola FEMSA, Midtown Sub, FEMSA  
and The Coca-Cola Company

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- (c) **Business and Background of Natural Persons.** The information with respect to the officers and directors of Panamco, Coca-Cola FEMSA, Midtown Sub, FEMSA and The Coca-Cola Company set forth in the Proxy Statement under the caption Information Concerning Panamco, Coca-Cola FEMSA, Midtown Sub, FEMSA and The Coca-Cola Company is incorporated herein by reference.

**Item 4. Terms of the Transaction**

**Regulation M-A Item 1004**

- (a) **Material Terms.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary  
Special Factors  
The Special Meeting  
The Merger Agreement and the Stockholder Agreements  
Annex A Agreement of Merger  
Annex B The Coca-Cola Company Stockholders Agreement  
Annex C The Voting Trust Stockholder Agreement

- (c) **Different Terms.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Summary Term Sheet  
Summary Questions and Answers About the Merger  
Summary Interests of Certain Persons in the Merger  
Summary Arrangements with The Coca-Cola Company  
Special Factors Effect of the Merger on Panamco and Panamco's Common Stock  
Special Factors Purposes, Reasons and Plans for Panamco After the Merger  
Special Factors Interests of Certain Persons in the Merger  
Special Factors Arrangements with The Coca-Cola Company  
The Merger Agreement and the Stockholder Agreements The Merger Agreement  
Annex A Agreement of Merger

- (d) **Appraisal Rights.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Special Factors Rights of Dissenting Stockholders  
The Merger Agreement and the Stockholder Agreements The Merger Agreement  
Annex A Agreement of Merger

- (e) **Provision for Unaffiliated Security Holders.** The information set forth in the Proxy Statement under the caption Special Factors Provisions for Unaffiliated Security Holders is incorporated herein by reference.

- (f) **Eligibility for Listing or Trading.** Not applicable.

**Item 5. Past Contacts, Transactions, Negotiations and Agreements**

**Regulation M-A Item 1005**

- (a) **Transactions.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Interests of Certain Persons in the Merger

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Special Factors Background of the Merger

Special Factors Interests of Certain Persons in the Merger

Special Factors Arrangements with The Coca-Cola Company

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Transactions in Shares of Panamco's Stock by Certain Persons  
Annex E The Coca-Cola Company Memorandum

- (b) **Significant Corporate Events.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Summary Interests of Certain Persons in the Merger  
Summary Arrangements with The Coca-Cola Company  
Summary The Merger  
Special Factors Background of the Merger  
Special Factors Certain Prospective Financial Information  
Special Factors Interests of Certain Persons in the Merger  
Special Factors Arrangements with The Coca-Cola Company  
The Merger Agreement and the Stockholder Agreements  
Annex A Agreement of Merger  
Annex B The Coca-Cola Company Stockholders Agreement  
Annex C The Voting Trust Stockholder Agreement  
Annex E The Coca-Cola Company Memorandum

- (c) **Negotiations or Contacts.** The information set forth in the Proxy Statement under the caption Special Factors Background of the Merger is incorporated herein by reference.

- (e) **Agreements Involving the Subject Company's Securities** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Summary Interests of Certain Persons in the Merger  
Summary Arrangements with The Coca-Cola Company  
Summary The Merger  
Special Factors Effect of the Merger on Panamco and Panamco's Common Stock  
Special Factors Purposes, Reasons and Plans for Panamco After the Merger  
Special Factors Interests of Certain Persons in the Merger  
Special Factors Arrangements with The Coca-Cola Company  
Special Factors Financing of the Merger  
The Special Meeting  
The Merger Agreement and the Stockholder Agreements  
Security Ownership of Certain Beneficial Owners  
Annex A Agreement of Merger  
Annex B The Coca-Cola Company Stockholders Agreement  
Annex C The Voting Trust Stockholder Agreement

### **Item 6. Purposes of the Transaction and Plans or Proposals** **Regulation M-A Item 1006**

- (b) **Use of Securities Acquired.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Summary The Merger  
Special Factors Effect of the Merger on Panamco and Panamco's Common Stock

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Special Factors Purposes, Reasons and Plans for Panamco After the Merger  
The Merger Agreement and the Stockholder Agreements The Merger Agreement  
Annex A Agreement of Merger

- (c)(1)-(8) **Plans.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Summary Term Sheet  
Summary Questions and Answers About the Merger  
Summary Arrangements with The Coca-Cola Company  
Summary The Merger  
Special Factors Effect of the Merger on Panamco and its Common Stock  
Special Factors Purposes, Reasons and Plans for Panamco After the Merger  
Special Factors Arrangements with The Coca-Cola Company  
The Merger Agreement and the Stockholder Agreements The Merger Agreement  
Annex A Agreement of Merger  
Annex E The Coca-Cola Company Memorandum

**Item 7. Purposes, Alternatives, Reasons and Effects**  
**Regulation M-A Item 1013**

- (a) **Purposes.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board  
Special Factors Position of Coca-Cola FEMSA and Midtown Sub as to the  
Fairness of the Merger  
Special Factors Effect of the Merger on Panamco and Panamco's Common  
Stock  
Special Factors Purposes, Reasons and Plans for Panamco  
After the Merger

- (b) **Alternatives.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board  
Special Factors Purposes, Reasons and Plans for Panamco After the Merger  
Special Factors Effects on Panamco if the Merger is not Completed

- (c) **Reasons.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Summary Term Sheet  
Summary Questions and Answers About the Merger  
Special Factors Background of the Merger  
Special Factors Effect of the Merger on Panamco and its Common Stock  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board  
Special Factors Opinion of Panamco's Financial Advisor  
Special Factors Position of Coca-Cola FEMSA and Midtown Sub as to the  
Fairness of the Merger

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Special Factors Opinion of Coca-Cola FEMSA's Financial Advisor

Special Factors Purposes, Reasons and Plans for Panamco After the Merger

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- (d) **Effects.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Summary Term Sheet  
Summary Questions and Answers About the Merger  
Summary Interests of Certain Persons in the Merger  
Summary Arrangements with The Coca-Cola Company  
Summary The Merger  
Summary Termination Fee  
Special Factors Effect of the Merger on Panamco and its Common Stock  
Special Factors Effects on Panamco if the Merger is Not Completed  
Special Factors Purposes, Reasons and Plans for Panamco After the Merger  
Special Factors Interests of Certain Persons in the Merger  
Special Factors Arrangements with The Coca-Cola Company  
Special Factors Material U.S. Federal Income Tax Consequences  
The Merger Agreement and the Stockholder Agreement The Merger Agreement  
Annex A Agreement of Merger

**Item 8. Fairness of the Transaction**

**Regulation M-A Item 1014**

- (a) **Fairness.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board  
Special Factors Opinion of Panamco's Financial Advisor  
Special Factors Position of Coca-Cola FEMSA and Midtown Sub as to the  
Fairness of the Merger  
Special Factors Opinion of Coca-Cola FEMSA's Financial Advisor  
Annex D Opinion of JPMorgan

- (b) **Factors Considered in Determining Fairness.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Interests of Certain Persons in the Merger  
Special Factors Panamco's Reasons for the Merger and Recommendation of  
the Panamco Board  
Special Factors Opinion of Panamco's Financial Advisor  
Special Factors Position of Coca-Cola FEMSA and Midtown Sub as to the  
Fairness of the Merger  
Special Factors Opinion of Coca-Cola FEMSA's Financial Advisor  
Special Factors Interests of Certain Persons in the Merger  
Annex D Opinion of JPMorgan

- (c) **Approval of Security Holders.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Summary Term Sheet  
Summary Questions and Answers About the Merger  
Summary Conditions to the Merger  
The Special Meeting Record Date; Stock Entitled to Vote; Quorum

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The Special Meeting Votes Required

The Merger Agreement and the Stockholder Agreements The Merger Agreement

Annex A Agreement of Merger

- (d) **Unaffiliated Representative.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board  
Special Factors Opinion of Panamco's Financial Advisor  
Special Factors Position of Coca-Cola FEMSA and Midtown Sub as to the  
Fairness of the Merger  
Special Factors Opinion of Coca-Cola FEMSA's Financial Advisor  
Annex D Opinion of JPMorgan

- (e) **Approval of Directors.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board

- (f) **Other Offers.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board

**Item 9. Reports, Opinions, Appraisals and Negotiations**  
**Regulation M-A Item 1015**

- (a) **Report, Opinion or Appraisal.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board  
Special Factors Opinion of Panamco's Financial Advisor  
Special Factors Position of Coca-Cola FEMSA and Midtown Sub as to the  
Fairness of the Merger  
Special Factors Opinion of Coca-Cola FEMSA's Financial Advisor  
Annex D Opinion of JPMorgan

- (b) **Preparer and Summary of the Report, Opinion or Appraisal.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the Recommendation  
of the Panamco Board  
Special Factors Opinion of Panamco's Financial Advisor

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Special Factors Position of Coca-Cola FEMSA and Midtown Sub as to the  
Fairness of the Merger

Special Factors Opinion of Coca-Cola FEMSA's Financial Advisor

Annex D Opinion of JPMorgan



- (c) **Availability of Documents.** The reports, opinions or appraisals referenced in this Item 9 are attached hereto as Exhibits (c)(1)-(5).

**Item 10. Source and Amount of Funds or Other Consideration**  
**Regulation M-A Item 1007**

- (a) **Source of Funds.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Summary Financing of the Merger  
Special Factors Financing of the Merger  
The Merger Agreement and the Stockholder Agreements The Merger Agreement  
Annex A Agreement of Merger

- (b) **Conditions.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Financing of the Merger  
Summary Conditions to the Merger  
Special Factors Financing of the Merger  
The Merger Agreement and the Stockholder Agreements The Merger Agreement  
Annex A Agreement of Merger

- (c) **Expenses.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Financing of the Merger  
Summary Fees and Expenses  
Special Factors Financing of the Merger  
Special Factors Fees and Expenses  
The Merger Agreement and the Stockholders Agreement The Merger Agreement  
Annex A Agreement of Merger

- (d) **Borrowed Funds.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Summary Financing of the Merger  
Special Factors Financing of the Merger  
The Merger Agreement and the Stockholders Agreements The Merger Agreement  
Annex A Agreement of Merger

**Item 11. Interest in Securities of the Subject Company**  
**Regulation M-A Item 1008**

- (a) **Securities Ownership.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Interests of Certain Persons in the Merger  
Special Factors Interests of Certain Persons in the Merger  
Information Concerning Panamco, Coca-Cola FEMSA, Midtown Sub, FEMSA

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and The Coca-Cola Company  
Security Ownership of Certain Beneficial Owners  
Transactions in Shares of Panamco's Stock by Certain Persons

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- (b) **Securities Transactions.** The information set forth in the Proxy Statement under the caption Transactions in Shares of Panamco's Stock by Certain Persons is incorporated herein by reference.

**Item 12. Solicitation or Recommendation**

**Regulation M-A Item 1012**

- (d) **Intent to Tender or Vote in a Going-Private Transaction.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Summary Interests of Certain Persons in the Merger  
Summary Arrangements with The Coca-Cola Company  
Special Factors Effect of the Merger on Panamco and its Common Stock  
Special Factors Interests of Certain Persons in the Merger  
Special Factors Arrangements with The Coca-Cola Company  
The Special Meeting Votes Required  
The Special Meeting Voting by Certain Stockholders  
The Special Meeting Voting by Participants in the Voting Trust  
The Merger Agreement and the Stockholder Agreements  
Annex A Agreement of Merger  
Annex B The Coca-Cola Company Stockholders Agreement  
Annex C The Voting Trust Stockholder Agreement

In addition, to the knowledge of the Filing Persons after making reasonable inquiry, each of the executive officers and directors of each of Panamco, Coca-Cola FEMSA, FEMSA and The Coca-Cola Company intends to vote any shares of Panamco stock held by such person in favor of the Merger Agreement and the merger.

- (e) **Recommendation of Others.** The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

Summary Questions and Answers About the Merger  
Summary Interests of Certain Persons in the Merger  
Summary Arrangements with The Coca-Cola Company  
Special Factors Background of the Merger  
Special Factors Panamco's Reasons for the Merger and the  
Recommendation of the Panamco Board

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