CLAIRES STORES INC
Form 10-Q
September 12, 2008

## Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended August 2, 2008
OR

## o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to
Commission File No. 333-148108
Claire s Stores, Inc.
(Exact name of registrant as specified in its charter)

## Florida

(State or other jurisdiction of incorporation or organization)
3 S.W. 129th Avenue, Pembroke Pines, Florida ..... 33027
(Address of principal executive offices)
(Zip Code)
Registrant s telephone number, including area code: (954) 433-3900
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes p No o Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of large accelerated filer , accelerated filer , and smaller reporting company in Rule 12b-2 of the Exchange Act.
Large accelerated filer o $\quad$ Accelerated filer o $\quad$ Non-accelerated filer p $\quad$ Smaller reporting company o
(Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No p
As of September 5, 2008, 100 shares of the Registrant s common stock, $\$ 0.001$ par value, were outstanding.

## CLAIRE S STORES, INC. AND SUBSIDIARIES INDEX

PAGE NO.
PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Unaudited Condensed Consolidated Balance Sheets at August 2, 2008 and February 2, 2008 ..... 3
Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) for the Three and Six Months Ended August 2. 2008 (Successor Entity), the period from May 29. 2007 through August 4, 2007 (Successor Entity), the period from May 6, 2007 through May 28. 2007 (Predecessor Entity) and the period from February 4. 2007 through May 28, 2007 (Predecessor Entity) ..... 4
Unaudited Condensed Consolidated Statements of Cash Flows for the Six Months Ended August 2. 2008 (Successor Entity), the period from May 29. 2007 through August 4, 2007 (Successor Entity). and the period from February 4, 2007 through May 28, 2007 (Predecessor Entity) ..... 5
Notes to Unaudited Condensed Consolidated Financial Statements ..... 6
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations ..... 18
Item 3. Ouantitative and Oualitative Disclosures About Market Risk ..... 29
Item 4T. Controls and Procedures ..... 30
PART II. OTHER INFORMATION ..... 31
Item 1. Legal Proceedings ..... 31
Item 1A. Risk Factors ..... 31
Item 6. Exhibits ..... 31
SIGNATURE PAGE ..... 32
Ex-31.1 Section 302 Certification of CEO ..... 34
Ex-31.2 Section 302 Certification of CFO ..... 35
Ex-32.1 Section 906 Certification of CEO ..... 36
Ex-32.2 Section 906 Certification of CFO ..... 37

## Table of Contents

## PART I. FINANCIAL INFORMATION CLAIRE S STORES, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

## ASSETS

Current assets:
Cash and cash equivalents \$
Inventories
Prepaid expenses
Other current assets
Total current assets
Property and equipment:
Land and building
Furniture, fixtures and equipment
Leasehold improvements

Less accumulated depreciation and amortization

Intangible assets, net of accumulated amortization of \$11,046 and $\$ 4,762$, respectively
Deferred financing costs, net of accumulated amortization of $\$ 12,370$ and $\$ 7,079$, respectively
Other assets
Goodwill
Total assets
Current liabilities:
Trade accounts payable
Current portion of long-term debt
Income taxes payable
Accrued interest payable
Accrued expenses and other liabilities

August 2, 2008
February 2, 2008
(In thousands, except share and per share amounts)
$\begin{array}{llll}\$ & 35,236 & \$ & 85,974\end{array}$
$119,552 \quad 117,679$
47,643 37,315
47,591 37,658
250,022 278,626

22,288 22,288
140,446 130,130
227,550 211,163
390,284 363,581
$(90,143) \quad(53,972)$
300,141 309,609

809,954 777,130
65,220 70,511
76,307 71,754
$1,841,346 \quad 1,840,867$
2,792,827
2,760,262
$\$ \quad 3,342,990 \quad \$ \quad 3,348,497$

| Total current liabilities |  | 231,739 |  | 219,392 |
| :---: | :---: | :---: | :---: | :---: |
| Long-term debt |  | 2,362,052 |  | 2,363,250 |
| Deferred tax liability |  | 116,486 |  | 139,506 |
| Deferred rent expense |  | 14,968 |  | 10,572 |
| Unfavorable lease obligations and other liabilities |  | 48,986 |  | 10,577 |
|  |  | 2,542,492 |  | 2,523,905 |
| Commitments and contingencies |  |  |  |  |
| Stockholder s equity: |  |  |  |  |
| Common stock par value $\$ 0.001$ per share; authorized 1,000 shares; issued and outstanding 100 shares |  |  |  |  |
| Additional paid-in capital |  | 605,116 |  | 601,201 |
| Accumulated other comprehensive income, net of tax |  | 15,503 |  | 3,358 |
| Retained earnings (deficit) |  | $(51,860)$ |  | 641 |
|  |  | 568,759 |  | 605,200 |
| Total liabilities and stockholder s equity | \$ | 3,342,990 | \$ | 3,348,497 |

See accompanying notes to unaudited condensed consolidated financial statements.

## Table of Contents

## CLAIRE S STORES, INC. AND SUBSIDIARIES <br> UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

|  | (in thousands) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three <br> Months <br> Ended <br> August <br> 2, 2008 | Successor Entity |  |  |  | Predecessor Entity |  |  |
|  |  | $\begin{aligned} & \text { Six Months } \\ & \text { Ended } \\ & \text { August 2, } \\ & 2008 \end{aligned}$ |  | May 29, 2007 <br> Through <br> August 4, 2007 |  | $\begin{gathered} \text { May 6, } \\ 2007 \\ \text { Through } \\ \text { May 28, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { February 4, } \\ 2007 \\ \text { Through } \\ \text { May 28, } 2007 \end{gathered}$ |  |
| Net sales | \$ 359,973 | \$ | 686,976 | \$ | 281,190 | \$ 84,328 | \$ | 424,899 |
| Cost of sales, occupancy and buying expenses | 180,267 |  | 352,249 |  | 138,276 | 44,846 |  | 206,438 |
| Gross profit | 179,706 |  | 334,727 |  | 142,914 | 39,482 |  | 218,461 |
| Other expenses (income): |  |  |  |  |  |  |  |  |
| Selling, general and administrative | 132,421 |  | 263,756 |  | 92,746 | 30,798 |  | 154,482 |
| Depreciation and amortization | 22,561 |  | 44,662 |  | 13,165 | 4,417 |  | 19,652 |
| Transaction-related costs | 296 |  | 6,264 |  | 2,061 | 69,186 |  | 72,672 |
| Other income | (549) |  | $(1,109)$ |  | (396) | (135) |  | $(1,476)$ |
|  | 154,729 |  | 313,573 |  | 107,576 | 104,266 |  | 245,330 |
| Operating income (loss) | 24,977 |  | 21,154 |  | 35,338 | $(64,784)$ |  | $(26,869)$ |
| Interest expense (income), net | 48,739 |  | 97,396 |  | 35,928 | $(1,123)$ |  | $(4,876)$ |
| Loss before income taxes | $(23,762)$ |  | $(76,242)$ |  | (590) | $(63,661)$ |  | $(21,993)$ |
| Income tax expense (benefit) | $(6,831)$ |  | $(23,741)$ |  | 217 | 8,890 |  | 21,779 |
| Net loss | \$ $(16,931)$ | \$ | $(52,501)$ | \$ | (807) | \$ $(72,551)$ | \$ | $(43,772)$ |
| Net loss | \$ $(16,931)$ | \$ | $(52,501)$ | \$ | (807) | \$ $(72,551)$ | \$ | $(43,772)$ |
| Foreign currency translation and interest rate swap adjustments, net of tax | 2,831 |  | 12,145 |  | 3,745 | (883) |  | 8,440 |
| Comprehensive income (loss) | \$ $(14,100)$ | \$ | $(40,356)$ | \$ | 2,938 | \$ $(73,434)$ | \$ | $(35,332)$ |

See accompanying notes to unaudited condensed consolidated financial statements.

## Table of Contents

# CLAIRE S STORES, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (in thousands) 



| Note offerings proceeds | 935,000 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Capital contribution | 595,675 |  |  |  |  |
| Stock option proceeds |  |  |  |  | 177 |
| Excess tax benefit from stock compensation |  |  |  |  | 2,885 |
| Option conversion payment |  |  | $(7,924)$ |  |  |
| Financing fees paid |  |  | $(77,411)$ |  |  |
| Dividends paid |  |  | $(7,252)$ |  | $(9,065)$ |
| Net cash provided by (used in) financing activities: | $(7,250)$ |  | 2,888,088 |  | $(6,003)$ |
| Effect of foreign currency exchange rate changes on cash and cash equivalents | 2,256 |  | $(1,344)$ |  | 1,025 |
| Net increase (decrease) in cash and cash equivalents | $(50,738)$ |  | $(257,934)$ |  | 9,599 |
| Cash and cash equivalents at beginning of period | 85,974 |  | 350,476 |  | 340,877 |
| Cash and cash equivalents at end of period | \$ 35,236 | \$ | 92,542 | \$ | 350,476 |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |
| Income taxes paid | \$ 14,668 | \$ | 4,528 | \$ | 22,820 |
| Interest paid | 83,964 |  | 10,280 |  | 86 |

See accompanying notes to unaudited condensed consolidated financial statements.

## Table of Contents

## CLAIRE S STORES, INC. AND SUBSIDIARIES <br> NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair statement of the results for the interim periods presented have been included. These statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Annual Report on Form 10-K for the year ended February 2, 2008 filed with the Securities and Exchange Commission, including Note 2 to the consolidated financial statements included therein which discusses principles of consolidation and summary of significant accounting policies. These statements have been prepared in accordance with U.S. generally accepted accounting principles, which require management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant estimates include valuation of inventories, valuation of goodwill, long-lived and intangible assets, provisions for income taxes, stock-based compensation, and contingencies and litigation. Actual results could differ from these estimates. Due to the seasonal nature of the retail industry and the Company s business, the results of operations for interim periods of the year are not necessarily indicative of the results of operations on an annualized basis. Certain prior period amounts have been reclassified to conform to the current period presentation.

## 2. Acquisition of Claire s Stores, Inc.

On March 20, 2007, our former Board of Directors approved a merger agreement (the Merger ) to sell the Company to Apollo Management VI, L.P. and certain affiliated co-investment partnerships. On May 24, 2007, our shareholders approved the Merger at a special meeting of shareholders. On May 29, 2007, the Merger occurred and Claire s Stores, Inc. became a wholly-owned subsidiary of Claire s Inc., f/k/a Bauble Holdings Corp.
The purchase of the Company and the related fees and expenses were financed through the issuance of senior notes, borrowings under a credit facility, an equity investment, and cash on hand at the Company. The aforementioned transactions, including the Merger and payment of costs related to these transactions, are collectively referred to as the Transactions.
The acquisition of Claire s Stores, Inc. has been accounted for as a business combination using the purchase method of accounting, whereby the purchase price was allocated to the assets and liabilities based on the estimated fair market values at the date of acquisition. The final evaluation and allocation of the purchase price was completed during the three month period ended August 2, 2008.
In conjunction with the final evaluation and allocation of purchase price performed during the three months ended August 2, 2008, the Company recorded $\$ 31.9$ million of favorable lease obligations and $\$ 40.3$ million of unfavorable lease obligations relating to its store leases. The favorable lease obligations are included in intangible assets in the Unaudited Condensed Consolidated Balance Sheets. These favorable and unfavorable lease obligations are amortized as a component of rent expense utilizing the straight-line method over the lives of the related leases. As part of recording this net liability of $\$ 8.4$ million, additional goodwill of approximately $\$ 4.8$ million, net of deferred taxes, was recorded relating to these obligations.

## Table of Contents

In connection with the consummation of the Transactions, the Company is sometimes referred to as the Successor Entity for periods on or after May 29, 2007, and the Predecessor Entity for periods prior to May 29, 2007. The consolidated financial statements presented for the period from May 6, 2007 through May 28, 2007 and the period from February 4, 2007 through May 28, 2007 are shown under the Predecessor Entity caption. The consolidated financial statements for the Successor Entity for the three and six months ended August 2, 2008 and the period from May 29, 2007 through August 4, 2007 show the operations of the Successor Entity. The consolidated financial statements for the periods after May 28, 2007 are presented on a different basis than for the periods prior to May 29, 2007 as a result of the application of purchase accounting.
A reconciliation of the purchase price adjustments recorded in connection with the Transactions is presented below (in thousands):

|  | Predecessor Entity |  |  | Successor <br> Entity <br> May 29, 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 28, $2007$ | Transaction Adjustments |  |  |  |
| ASSETS |  |  |  |  |  |
| Current assets: |  |  |  |  |  |
| Cash and cash equivalents | \$ 350,476 | \$ | $(186,053)$ | \$ | 164,423 |
| Inventories | 133,156 |  |  |  | 133,156 |
| Prepaid expenses | 29,792 |  |  |  | 29,792 |
| Other current assets | 36,378 |  |  |  | 36,378 |
| Total current assets | 549,802 |  | $(186,053)$ |  | 363,749 |
| Property and equipment: |  |  |  |  |  |
| Land and buildings | 17,272 |  | 5,016 |  | 22,288 |
| Furniture, fixtures and equipment | 289,974 |  | $(194,125)$ |  | 95,849 |
| Leasehold improvements | 305,469 |  | $(120,083)$ |  | 185,386 |
| Less accumulated depreciation and amortization | 612,715 |  | $(309,192)$ |  | 303,523 |
|  | $(336,240)$ |  | 336,240 |  |  |
|  | 276,475 |  | 27,048 |  | 303,523 |
| Intangible assets, net | 55,629 |  | 753,424 |  | 809,053 |
| Deferred debt issuance costs, net |  |  | 77,411 |  | 77,411 |
| Other assets | 35,589 |  | 27,570 |  | 63,159 |
| Goodwill | 201,552 |  | 1,638,181 |  | 1,839,733 |
|  | 292,770 |  | 2,496,586 |  | 2,789,356 |
| Total assets | \$ 1,119,047 | \$ | 2,337,581 | \$ | 3,456,628 |

## LIABILITIES AND STOCKHOLDERS EQUITY

Current liabilities:

| Trade accounts payable | $\$$ | 87,854 | $\$$ | $(753)$ | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Current portion of long-term debt |  |  | 10,875 | 87,101 |  |
| Income taxes payable | 11,355 |  | 3,611 | 10,875 |  |
| Accrued expenses and other liabilities | 170,444 |  | 531 | 14,966 |  |


| Total current liabilities | 269,653 | 14,264 | 283,917 |
| :--- | :---: | :---: | ---: |
| Long-term debt |  | $2,374,125$ | $2,374,125$ |
| Deferred tax liability | 21,534 | 131,279 | 152,813 |
| Deferred rent expense | 26,808 | $(26,808)$ |  |
| Unfavorable lease obligations and other liabilities | 8,981 | 41,117 | 50,098 |
|  | 57,323 | $2,519,713$ | $2,577,036$ |
| Stockholders equity | 792,071 | $(196,396)$ | 595,675 |
| Total liabilities and stockholders equity | $\$ 1,119,047$ | $\$ 2,337,581$ | $\$$ |
|  |  |  |  |

## Table of Contents

The unaudited pro forma results of operations provided below for the three and six months ended August 4, 2007 are presented below as though the Transactions had occurred at the beginning of the periods presented, after giving effect to purchase accounting adjustments relating to depreciation and amortization of the revalued assets, interest expense associated with the credit facility and the notes and other acquisition-related adjustments in connection with the Transactions. The pro forma results of operations are not necessarily indicative of the combined results that would have occurred had the Transactions been consummated at the beginning of the periods presented, nor are they necessarily indicative of future operating results (in thousands):

|  | Three Months Ended August 4, 2007 | Six Month Ended August 4, 2007 |
| :---: | :---: | :---: |
| Net sales | \$ 365,518 | \$ 706,089 |
| Depreciation and amortization | 23,044 | 45,627 |
| Transaction-related costs | 2,061 | 2,061 |
| Operating income | 34,387 | 67,670 |
| Interest expense, net | 54,465 | 107,049 |
| Loss before income taxes | $(20,078)$ | $(39,379)$ |
| Net loss | $(13,300)$ | $(21,773)$ |

## 3. Significant Accounting Policies

Recent Accounting Pronouncements
In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standard (SFAS ) No. 157, Fair Value Measurements . The Statement establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosure about fair value measurements. This Statement does not require any new fair value measurement and applies to financial statements issued for fiscal years beginning after November 15, 2007 with early application encouraged. Certain provisions of the Statement were effective for the Company on February 3, 2008, while the effective date of other provisions relating to nonfinancial assets and nonfinancial liabilities will be effective in the fiscal year beginning February 1, 2009. The adoption of this Statement on February 3, 2008 required additional financial statement disclosure and did not have an impact on the Company s financial position, results of operations or cash flows. The adoption on February 1, 2009 of the Statement s provisions relating to nonfinancial assets and nonfinancial liabilities is not expected to have a material impact on the Company s financial position, results of operations or cash flows.
During December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations . SFAS No. 141 will modify how business acquisitions are accounted for both on the acquisition date and in subsequent periods. The Company will be required to apply the provisions of the new Statement to acquisitions that close in the fiscal year beginning February 1, 2009.
In December 2007, the Securities and Exchange Commission issued Staff Accounting Bulletin ( SAB ) No. 110, which allows the continued use of the simplified method discussed in SAB No. 107 in developing an estimate of the expected term of certain share options. SAB No. 107 did not provide for the use of the simplified method after December 31, 2007. The adoption of SAB No. 110 did not have a material impact on the Company s financial position, results of operations or cash flows.
During April 2008, the FASB issued FASB Staff Position ( FSP ) FAS 142-3, Determination of the Useful Life of Intangible Assets . This FSP, which applies to intangible assets accounted for pursuant to SFAS No. 142, provides guidance for the development of renewal or extension assumptions used to determine the useful life of an intangible asset. The Company must adopt the FSP for its fiscal year beginning February 1, 2009. The adoption of this FSP is not expected to have a material impact on the Company s financial position, results of operations or cash flows.

## Table of Contents

During June 2008, the Emerging Issues Task Force issued EITF 08-3, Accounting by Lessees for Nonrefundable Maintenance Deposits . Issue 08-3 requires lessees to account for nonrefundable maintenance deposits as deposits if it is probable that maintenance activities will occur and the deposit is realizable. Amounts on deposit that are not probable of being used to fund future maintenance activities should be charged to expense. Issue 08-3 is effective for fiscal years beginning after December 15,2008 . The adoption of Issue 08-3 is not expected to have a material impact on the Company s financial position, results of operations or cash flows.

## 4. Segment Information

The Company is organized based on the geographic markets in which it operates. Under this structure, the Company currently has two reportable segments: North America and Europe. The Company accounts, within its North American division, for the goods it sells to third parties under franchising agreements within Net sales and Cost of sales, occupancy and buying expenses in the Company s Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss). The franchise fees the Company charges, within its European division, under the franchising agreements are reported in Other income in the Company s Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss).
Information about the Company s operations by segment is as follows (in thousands):

|  | Successor Entity |  |  |  |  | Predecessor Entity |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three <br> Months <br> Ended <br> August <br> 2, 2008 |  | Six Months <br> Ended August 2, 2008 |  | May 29, 2007 Through August 4, 2007 | $\begin{gathered} \text { May 6, } \\ 2007 \\ \text { Through } \\ \text { May 28, } \\ 2007 \end{gathered}$ |  | $\begin{aligned} & \text { February 4, } \\ & 2007 \\ & \text { Through } \\ & \text { May 28, } 2007 \end{aligned}$ |
| Net sales: |  |  |  |  |  |  |  |  |
| North America | \$ 222,676 | \$ | 432,020 | \$ | 181,914 | \$ 56,803 | \$ | 292,483 |
| Europe | 137,297 |  | 254,956 |  | 99,276 | 27,525 |  | 132,416 |
| Total net sales | 359,973 |  | 686,976 |  | 281,190 | 84,328 |  | 424,899 |
| Depreciation and amortization: |  |  |  |  |  |  |  |  |
| North America | 14,776 |  | 29,402 |  | 9,111 | 2,840 |  | 12,823 |
| Europe | 7,785 |  | 15,260 |  | 4,054 | 1,577 |  | 6,829 |
| Total depreciation and amortization | 22,561 |  | 44,662 |  | 13,165 | 4,417 |  | 19,652 |
| Operating income (loss) for reportable segments North |  |  |  |  |  |  |  |  |
| America | 15,532 |  | 19,229 |  | 26,248 | 6,072 |  | 46,569 |
| Europe | 9,741 |  | 8,189 |  | 11,151 | $(1,670)$ |  | (766) |
| Operating income (loss) for |  |  |  |  |  |  |  |  |
| Transaction-related costs | 296 |  | 6,264 |  | 2,061 | 69,186 |  | 72,672 |
| Total consolidated operating |  |  |  |  |  |  |  |  |
| Interest expense (income), net | 48,739 |  | 97,396 |  | 35,928 | $(1,123)$ |  | $(4,876)$ |

Total consolidated loss before income taxes $\quad \$(23,762) \quad \$ \quad(76,242) \quad \$ \quad(590) \quad \$(63,661) \quad \$ \quad(21,993)$

Excluded from operating income (loss) for the North American segment are transaction-related costs of approximately $\$ 0, \$ 4.3$ million, $\$ 1.1$ million, $\$ 69.2$ million and $\$ 72.7$ million for the three and six months ended August 2, 2008, the period from May 29, 2007 through August 4, 2007, the period from May 6, 2007 through May 28, 2007 and the period from February 4, 2007 through May 28, 2007, respectively.
Excluded from operating income (loss) for the European segment are transaction-related costs of approximately $\$ 0.3$ million, $\$ 2.0$ million, $\$ 1.0$ million, $\$ 0$ and $\$ 0$ for the three and six months ended August 2, 2008, the period from May 29, 2007 through August 4, 2007, the period from May 6, 2007 through May 28, 2007 and the period from February 4, 2007 through May 28, 2007, respectively.

## Table of Contents

## 5. Long-Term Debt

On May 14, 2008, the Company elected to pay interest in kind on its $9.625 \% / 10.375 \%$ Senior Toggle Notes due 2015. The election is for the interest period from June 1, 2008 through November 30, 2008. Payment in kind interest accrued during the three months ended August 2, 2008 of approximately $\$ 6.1$ million is included in long-term debt in the Unaudited Condensed Consolidated Balance Sheets.

## 6. Stock Options and Stock-Based Compensation

The following is a summary of activity in the Company s stock option plan for the six months ended August 2, 2008:

|  | Number of Shares | Weighted <br> Average Exercise <br> Price | Weighted Average Remaining Contractual Life (Years) | Aggregate Intrinsic <br> Value |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at beginning of period | 6,142,622 | \$ 10.00 | 6.4 |  |
| Options granted | 1,677,550 | \$ 10.00 |  |  |
| Options exercised |  |  |  |  |
| Options forfeited | $(1,395,240)$ | \$ 10.00 |  |  |
| Options expired |  |  |  |  |
| Outstanding at end of period | 6,424,932 | \$ 10.00 | 6.0 |  |
| Exercisable at end of period | 1,359,824 | \$ 10.00 | 5.8 |  |

The weighted average grant date fair value of options granted during the six months ended August 2, 2008 was $\$ 4.24$. During the three and six months ended August 2, 2008, the Company recorded approximately $\$ 1.1$ million and $\$ 3.9$ million of additional paid-in capital relating to stock-based compensation, respectively.

## 7. Income Taxes

The effective income tax benefit rate was $28.7 \%$ and $31.1 \%$ for the three and six months ended August 2, 2008, respectively. These effective income tax benefit rates differed from the statutory federal tax rate of $35 \%$ due to the overall geographic mix of losses in jurisdictions with higher tax rates and income in jurisdictions with lower tax rates, offset by the accrual of U.S. tax expense on current foreign earnings, the reduction of net operating loss carryforwards in conjunction with certain disallowed tax deductions relating to the Company s long-term debt, and other factors.
The effective income tax rate was ( $36.8 \%$ ), ( $14.0 \%$ ) and ( $99.0 \%$ ) for the period from May 29, 2007 through August 4, 2007, the period from May 6, 2007 through May 28, 2007 and the period from February 4, 2007 through May 28, 2007, respectively. These effective income tax rates differed from the statutory federal tax rate of $35 \%$ due to the tax expense associated with non-deductible transaction costs, the repatriation of foreign earnings to fund, in part, the acquisition of the Company, and other factors.

## 8. Fair Value of Financial Instruments

At August 2, 2008, the fair value and carrying value of the Company s long-term debt was approximately $\$ 1,270$ million and approximately $\$ 2,377$ million, respectively. At August 2, 2008, the fair value and carrying value of the Company s interest rate swaps approximated $\$ 14.4$ million.

## Table of Contents

The following table summarizes the Company $s$ assets (liabilities) measured at fair value on a recurring basis (in thousands):
$\left.\begin{array}{ccc}\text { Fair Value Measurements at August 2, } 2008 \text { Using } \\ \text { Quoted } \\ \text { Prices } \\ \text { in }\end{array}\right)$

The fair value of the Company s interest rate swaps represents the estimated amounts the Company would receive or pay to terminate those contracts at the reporting date based upon pricing or valuation models applied to current market information. The interest rate swaps are valued using the market standard methodology of netting the discounted future fixed cash payments and the discounted expected variable cash receipts. The variable cash receipts are based on an expectation of future interest rates derived from observed market interest rate curves.

## 9. Commitments and Contingencies

The Company is, from time to time, involved in litigation incidental to the conduct of its business, including personal injury litigation, litigation regarding merchandise sold, including product and safety concerns regarding metal content in merchandise, litigation with respect to various employment matters, including litigation with present and former employees, wage and hour litigation, and litigation to protect trademark rights. The Company believes that current pending litigation will not have a material adverse effect on its consolidated financial position, earnings or cash flows.

## 10. Supplemental Financial Information

On May 29, 2007, Claire s Stores, Inc. (the Issuer ), issued $\$ 935.0$ million in senior notes, senior toggle notes and senior subordinated notes. These notes are irrevocably and unconditionally guaranteed, jointly and severally, by all wholly-owned domestic current and future subsidiaries of Claire s Stores, Inc. that guarantee the Company s senior secured credit facility (the Guarantors ). The Company s other subsidiaries, principally its international subsidiaries including our European subsidiaries, RSI International Limited, CSC Limited Partnership, Claire s China Services, and BMS Fashion Corp., (the Non-Guarantors ) are not guarantors of these notes.
The following tables present the condensed consolidating financial information for the Issuer, the Guarantors and the Non-Guarantors, together with eliminations, as of and for the periods indicated. The consolidating financial information may not necessarily be indicative of the financial position, results of operations or cash flows had the Issuer, Guarantors and Non-Guarantors operated as independent entities.

## Table of Contents

## LIABILITIES AND <br> STOCKHOLDER S EQUITY

| Current liabilities: |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Trade accounts payable | 1,585 | $\$$ | 22,473 | $\$$ | 44,347 | $\$$ | $\$ 8,405$ |
| Current portion of long-term debt | 14,500 |  |  |  |  | 14,500 |  |
| Income taxes payable |  |  | 6,063 |  | 6,063 |  |  |
| Accrued interest payable | 22,555 |  | 10 |  | 22,565 |  |  |
| Accrued expenses and other <br> liabilities | 23,219 | 45,357 | 51,630 |  | 120,206 |  |  |
| Total current liabilities |  |  |  |  |  |  |  |
|  | 61,859 | 67,830 | 102,050 |  | 231,739 |  |  |

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| Intercompany payables | 9,115 | 25,245 |  | $(34,360)$ | $2,362,052$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Long-term debt | $2,362,052$ |  |  |  | 116,486 |
| Deferred tax liability | 96,567 | 19,919 |  | 14,968 |  |
| Deferred rent expense <br> Unfavorable lease obligations and <br> other liabilities |  | 9,156 | 4,835 |  | 48,986 |
|  | 42,585 | 6,401 |  |  |  |
|  | $2,372,144$ | 173,553 | 31,155 | $(34,360)$ | $2,542,492$ |

Stockholder s equity:

| Common stock |  | 367 | 2 | $(369)$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Additional paid in capital | 605,116 | $1,445,651$ | 873,937 | $(2,319,588)$ | 605,116 |
| Accumulated other |  |  |  | $(29,171)$ | 15,503 |
| comprehensive income, net of tax | 15,503 | 2,998 | 26,173 | $(51,860)$ |  |
| Retained earnings (deficit) | $(51,860)$ | 61,623 | 65,073 | $(126,696)$ | $(2,475,824)$ |
|  | 568,759 | $1,510,639$ | 965,185 | $(2,568,759$ |  |

Total liabilities and stockholder s
equity $\quad \$ 3,002,762 \quad \$ 1,752,022 \quad \$ 1,098,390 \quad \$(2,510,184) \quad \$ 3,342,990$

## Table of Contents



## LIABILITIES AND <br> STOCKHOLDER S EQUITY

Current liabilities:

| Trade accounts payable | \$ | 762 | \$ | 22,140 | \$ | 33,187 | \$ | \$ | 56,089 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current portion of long-term debt |  | 14,500 |  |  |  |  |  |  | 14,500 |
| Income taxes payable |  | $(8,383)$ |  | 14,246 |  | 6,328 |  |  | 12,191 |
| Accrued interest payable |  | 19,534 |  |  |  | 2 |  |  | 19,536 |
| Accrued expenses and other |  |  |  |  |  |  |  |  |  |
| liabilities |  | 34,194 |  | 39,737 |  | 43,145 |  |  | 117,076 |
| Total current liabilities |  | 60,607 |  | 76,123 |  | 82,662 |  |  | 219,392 |

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| Intercompany payables |  | 20,211 |  | $(20,211)$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Long-term debt | 2,363,250 |  |  |  | 2,363,250 |
| Deferred tax liability |  | 120,742 | 18,764 |  | 139,506 |
| Deferred rent expense | 1,257 | 5,350 | 3,965 |  | 10,572 |
| Other liabilities |  | 10,577 |  |  | 10,577 |
|  | 2,364,507 | 156,880 | 22,729 | $(20,211)$ | 2,523,905 |
| Stockholder s equity: |  |  |  |  |  |
| Common stock |  | 367 | 2 | (369) |  |
| Additional paid in capital | 601,201 | 1,449,307 | 878,145 | (2,327,452) | 601,201 |
| Accumulated other comprehensive income, net of tax | 3,358 | 2,959 | 17,513 | $(20,472)$ | 3,358 |
| Retained earnings | 641 | 56,384 | 53,161 | $(109,545)$ | 641 |
|  | 605,200 | 1,509,017 | 948,821 | (2,457,838) | 605,200 |
| Total liabilities and stockholder equity | \$ 3,030,314 | \$ 1,742,020 | \$ 1,054,212 | \$ (2,478,049) | \$ 3,348,497 |
|  |  | 13 |  |  |  |

## Table of Contents

# Successor Entity <br> Condensed Consolidating Statement of Operations and Comprehensive Income (Loss) For The Three Months Ended August 2, 2008 (in thousands) 

|  | Issuer | Guarantors |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | \$ | 383,145 | \$ | 153,234 | \$ | $(176,406)$ | \$ | 359,973 |
| Cost of sales, occupancy and buying expenses |  |  | 283,759 |  | 72,914 |  | $(176,406)$ |  | 180,267 |
| Gross profit |  |  | 99,386 |  | 80,320 |  |  |  | 179,706 |
| Other expenses (income): |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | 6,656 |  | 67,158 |  | 58,607 |  |  |  | 132,421 |
| Depreciation and amortization | 751 |  | 12,992 |  | 8,818 |  |  |  | 22,561 |
| Transaction-related costs | 6 |  |  |  | 290 |  |  |  | 296 |
| Other (income) expense | $(3,856)$ |  | 3,704 |  | (397) |  |  |  | (549) |
|  | 3,557 |  | 83,854 |  | 67,318 |  |  |  | 154,729 |
| Operating income (loss) | $(3,557)$ |  | 15,532 |  | 13,002 |  |  |  | 24,977 |
| Interest expense (income), net | 49,052 |  | (69) |  | (244) |  |  |  | 48,739 |
| Income (loss) before income taxes | $(52,609)$ |  | 15,601 |  | 13,246 |  |  |  | $(23,762)$ |
| Income tax expense (benefit) | $(16,023)$ |  | 8,947 |  | 245 |  |  |  | $(6,831)$ |
| Income (loss) from continuing operations |  |  |  |  |  |  |  |  |  |
| Equity in earnings of subsidiaries | 19,655 |  | 1,727 |  |  |  | $(21,382)$ |  |  |
| Net income (loss) | $(16,931)$ |  | 8,381 |  | 13,001 |  | $(21,382)$ |  | $(16,931)$ |
| Foreign currency translation and interest rate swap adjustments | 2,831 |  | (17) |  | 768 |  | (751) |  | 2,831 |
| Comprehensive income (loss) | \$ $(14,100)$ | \$ | 8,364 | \$ | 13,769 | \$ | $(22,133)$ | \$ | $(14,100)$ |

Successor Entity
Condensed Consolidating Statement of Operations and Comprehensive Income (Loss)
For The Six Months Ended August 2, 2008
(in thousands)

|  | Issuer | Guarantors | NonGuarantors | Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | \$ 751,063 | \$ 284,712 | \$ $(348,799)$ | \$ 686,976 |
| Cost of sales, occupancy and buying expenses |  | 559,325 | 141,723 | $(348,799)$ | 352,249 |
| Gross profit |  | 191,738 | 142,989 |  | 334,727 |


| Other expenses (income): |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Selling, general and administrative | 16,861 | 133,811 | 113,084 |  | 263,756 |
| Depreciation and amortization | 1,511 | 25,913 | 17,238 |  | 44,662 |
| Transaction-related costs | 4,306 |  | 1,958 |  | 6,264 |
| Other (income) expense | $(9,157)$ | 8,332 | (284) |  | $(1,109)$ |
|  | 13,521 | 168,056 | 131,996 |  | 313,573 |
| Operating income (loss) | $(13,521)$ | 23,682 | 10,993 |  | 21,154 |
| Interest expense (income), net | 98,219 | (254) | (569) |  | 97,396 |
| Income (loss) before income taxes | $(111,740)$ | 23,936 | 11,562 |  | $(76,242)$ |
| Income tax expense (benefit) | $(38,066)$ | 17,803 | $(3,478)$ |  | $(23,741)$ |
| Income (loss) from continuing <br> operations <br> $\begin{array}{lll}(73,674) & 6,133 & 15,040\end{array}$ |  |  |  |  |  |
| Equity in earnings of subsidiaries | 21,173 | 2,232 |  | $(23,405)$ |  |
| Net income (loss) | $(52,501)$ | 8,365 | 15,040 | $(23,405)$ | $(52,501)$ |
| Foreign currency translation and interest rate swap adjustments | 12,145 | 39 | 6,440 | $(6,479)$ | 12,145 |
| Comprehensive income (loss) | \$ (40,356) | \$ 8,404 | \$ 21,480 | \$ $(29,884)$ | \$ (40,356) |

## Table of Contents

## Successor Entity <br> Condensed Consolidating Statement of Operations and Comprehensive Income For The Period May 29, 2007 Through August 4, 2007 <br> (in thousands)

|  | Issuer | Guarantors |  | NonGuarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | \$ | 309,471 | \$ | 112,334 | \$ | $(140,615)$ | \$ | 281,190 |
| Cost of sales, occupancy and buying expenses |  |  | 225,448 |  | 53,443 |  | $(140,615)$ |  | 138,276 |
| Gross profit |  |  | 84,023 |  | 58,891 |  |  |  | 142,914 |
| Other expenses (income): |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | 4,489 |  | 49,347 |  | 38,910 |  |  |  | 92,746 |
| Depreciation and amortization | 1,052 |  | 7,440 |  | 4,673 |  |  |  | 13,165 |
| Transaction-related costs | 1,042 |  |  |  | 1,019 |  |  |  | 2,061 |
| Other (income) expense | (801) |  | 1,142 |  | (737) |  |  |  | (396) |
|  | 5,782 |  | 57,929 |  | 43,865 |  |  |  | 107,576 |
| Operating income (loss) | $(5,782)$ |  | 26,094 |  | 15,026 |  |  |  | 35,338 |
| Interest expense (income), net | 36,585 |  | (502) |  | (155) |  |  |  | 35,928 |
| Income (loss) before income taxes | $(42,367)$ |  | 26,596 |  | 15,181 |  |  |  | (590) |
| Income tax expense (benefit) | $(11,358)$ |  | 9,857 |  | 1,718 |  |  |  | 217 |
| Income (loss) from continuing operations | $(31,009)$ |  | 16,739 |  | 13,463 |  |  |  | (807) |
| Equity in earnings of subsidiaries | 30,202 |  | 2,243 |  |  |  | $(32,445)$ |  |  |
| Net income (loss) | (807) |  | 18,982 |  | 13,463 |  | $(32,445)$ |  | (807) |
| Foreign currency translation adjustments | 3,745 |  | 273 |  | 5,157 |  | $(5,430)$ |  | 3,745 |
| Comprehensive income | \$ 2,938 | \$ | 19,255 | \$ | 18,620 | \$ | $(37,875)$ | \$ | 2,938 |

## Predecessor Entity <br> Condensed Consolidating Statement of Operations and Comprehensive Income (Loss) For The Period May 6, 2007 Through May 28, 2007 (in thousands)

|  | Issuer | Guarantors |  | NonGuarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | \$ | 98,740 | \$ | 31,096 | \$ | $(45,508)$ | \$ | 84,328 |
| Cost of sales, occupancy and buying expenses |  |  | 74,509 |  | 15,845 |  | $(45,508)$ |  | 44,846 |
| Gross profit |  |  | 24,231 |  | 15,251 |  |  |  | 39,482 |


| Other expenses (income): |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Selling, general and administrative | $(1,011)$ |  | 18,054 |  | 13,755 |  |  |  | 30,798 |
| Depreciation and amortization | 68 |  | 2,565 |  | 1,784 |  |  |  | 4,417 |
| Transaction-related costs | 69,186 |  |  |  |  |  |  |  | 69,186 |
| Other (income) expense | $(1,864)$ |  | 1,288 |  | 441 |  |  |  | (135) |
|  | 66,379 |  | 21,907 |  | 15,980 |  |  |  | 104,266 |
| Operating income (loss) | $(66,379)$ |  | 2,324 |  | (729) |  |  |  | $(64,784)$ |
| Interest expense (income), net | (599) |  | (284) |  | (240) |  |  |  | $(1,123)$ |
| Income (loss) before income taxes | $(65,780)$ |  | 2,608 |  | (489) |  |  |  | $(63,661)$ |
| Income tax expense (benefit) | 7,456 |  | 980 |  | 454 |  |  |  | 8,890 |
| Income (loss) from continuing operations <br> $(73,236)$ <br> 1,628 <br> (943) <br> (72,551) |  |  |  |  |  |  |  |  |  |
| Equity in earnings of subsidiaries | 685 |  | 735 |  |  |  | $(1,420)$ |  |  |
| Net income (loss) | $(72,551)$ |  | 2,363 |  | (943) |  | $(1,420)$ |  | $(72,551)$ |
| Foreign currency translation adjustments | (883) |  | 1,075 |  | (876) |  | (199) |  | (883) |
| Comprehensive income (loss) | \$ $(73,434)$ | \$ | 3,438 | \$ | $(1,819)$ | \$ | $(1,619)$ | \$ | $(73,434)$ |
|  | 15 |  |  |  |  |  |  |  |  |

## Table of Contents

## Predecessor Entity <br> Condensed Consolidating Statement of Operations and Comprehensive Income (Loss) <br> For The Period February 4, 2007 Through May 28, 2007 <br> (in thousands)

|  | Issuer | Guarantors |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \$ | 540,394 | \$ | 149,666 | \$ | $(265,161)$ | \$ | 424,899 |
| Cost of sales, occupancy and buying expenses |  |  | 397,435 |  | 74,164 |  | $(265,161)$ |  | 206,438 |
| Gross profit |  |  | 142,959 |  | 75,502 |  |  |  | 218,461 |
| Other expenses (income): |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | 7,021 |  | 84,633 |  | 62,828 |  |  |  | 154,482 |
| Depreciation and amortization | 367 |  | 11,504 |  | 7,781 |  |  |  | 19,652 |
| Transaction-related costs | 72,672 |  |  |  |  |  |  |  | 72,672 |
| Other income | $(8,054)$ |  | 5,926 |  | 652 |  |  |  | $(1,476)$ |
|  | 72,006 |  | 102,063 |  | 71,261 |  |  |  | 245,330 |
| Operating income (loss) | $(72,006)$ |  | 40,896 |  | 4,241 |  |  |  | $(26,869)$ |
| Interest expense (income), net | $(3,235)$ |  | (376) |  | $(1,265)$ |  |  |  | $(4,876)$ |
| Income (loss) before income taxes | $(68,771)$ |  | 41,272 |  | 5,506 |  |  |  | $(21,993)$ |
| Income taxes | 8,369 |  | 15,361 |  | $(1,951)$ |  |  |  | 21,779 |
| Income (loss) from continuing |  |  |  |  |  |  |  |  |  |
| Equity in earnings of subsidiaries | 33,368 |  | 2,775 |  |  |  | $(36,143)$ |  |  |
| Net income (loss) | $(43,772)$ |  | 28,686 |  | 7,457 |  | $(36,143)$ |  | $(43,772)$ |
| Foreign currency translation adjustments | 8,440 |  | 2,861 |  | 8,478 |  | $(11,339)$ |  | 8,440 |
| Comprehensive income (loss) | \$ $(35,332)$ | \$ | 31,547 | \$ | 15,935 | \$ | $(47,482)$ | \$ | $(35,332)$ |
| Con | nsed Conso | dati | sor Entity ng Statem s Ended ousands) | gus | Cash Flo |  |  |  |  |

$\left.\begin{array}{lllllllll} & \text { Issuer } & \text { Guarantors } & \begin{array}{c}\text { Non- } \\ \text { Guarantors }\end{array} & \begin{array}{c}\text { Eliminations }\end{array} & \begin{array}{c}\text { Consolidated }\end{array} \\ \begin{array}{llllllll}\text { Cash flows from operating } \\ \text { activities: }\end{array} & & \$(52,501) & \$ & 8,365 & \$ & 15,040 & \$ & (23,405)\end{array}\right) \$(52,501)$
in) operating activities:
Equity in earnings of subsidiaries
Depreciation and amortization Amortization of lease rights and other assets
Amortization of debt issuance costs
Payment in kind interest expense
Net accretion of favorable (unfavorable) lease obligations
(Gain) loss on sale / retirement of property and equipment and other assets, net
Stock compensation expense
(Increase) decrease in:
Inventories
Prepaid expenses
Other assets
Increase (decrease) in:
Trade accounts payable
Income taxes payable
Accrued expenses and other
liabilities
Deferred income taxes
Deferred rent expense
Net cash provided by (used in) operating activities

Cash flows from investing activities:
Acquisition of property and equipment, net
Acquisition of intangible assets/lease rights

Net cash used in investing activities
$(20,699) \quad(10,775)$
(82) (693)
$(31,626)$
(775)

Cash flows from financing activities:
Credit facility payments $\quad(7,250)$
Intercompany activity, net
Net cash provided by (used in)
financing activities
Effect of foreign currency exchange rate changes on cash and cash equivalents

$$
1,403
$$2,256

Net decrease in cash and cash equivalents
Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period

| 25,835 |  | 1,892 | 58,247 |  | 85,974 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| $\$$ | 80 | $\$$ | $(4,968)$ | $\$$ | 40,124 | $\$$ | $\$$ | 35,236 |

## Table of Contents

# Successor Entity <br> Condensed Consolidating Statement of Cash Flows For The Period May 29, 2007 Through August 4, 2007 (in thousands) 



| Net cash used in investing activities | $(2,435,548)$ |  | $(470,572)$ |  | $(156,699)$ |  | $(3,062,819)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from financing activities: |  |  |  |  |  |  |  |
| Credit facility proceeds | 1,450,000 |  |  |  |  |  | 1,450,000 |
| Note offerings proceeds | 935,000 |  |  |  |  |  | 935,000 |
| Capital contribution | 595,675 |  |  |  |  |  | 595,675 |
| Option conversion payment | $(7,924)$ |  |  |  |  |  | $(7,924)$ |
| Financing fees paid | $(77,411)$ |  |  |  |  |  | $(77,411)$ |
| Dividends paid | $(7,252)$ |  |  |  |  |  | $(7,252)$ |
| Intercompany activity, net | $(538,453)$ |  | 332,783 |  | 205,670 |  |  |
| Net cash provided by financing activities | 2,349,635 |  | 332,783 |  | 205,670 |  | 2,888,088 |
| Effect of foreign currency exchange rate changes on cash and cash equivalents | $(1,411)$ |  |  |  | 67 |  | $(1,344)$ |
| Net increase (decrease) in cash and cash equivalents | $(161,661)$ |  | $(126,810)$ |  | 30,537 |  | $(257,934)$ |
| Cash and cash equivalents at beginning of period | 188,407 |  | 131,210 |  | 30,859 |  | 350,476 |
| Cash and cash equivalents at end of period | \$ 26,746 | \$ | 4,400 | \$ | 61,396 | \$ | 92,542 |
| 17 |  |  |  |  |  |  |  |

## Table of Contents

# Predecessor Entity <br> Condensed Consolidating Statement of Cash Flows For The Period February 4, 2007 Through May 28, 2007 <br> (in thousands) 

| Cash flows from operating activities: | Issuer | Guarantors | NonGuarantors | Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Net income (loss) | \$ (43,772) | 28,686 | \$ 7,457 | \$ $(36,143)$ | \$ (43,772) |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: |  |  |  |  |  |
| Equity in earnings of subsidiaries | $(33,368)$ | $(2,775)$ |  | 36,143 |  |
| Depreciation and amortization | 367 | 11,504 | 7,781 |  | 19,652 |
| Amortization of lease rights and other assets |  | 39 | 583 |  | 622 |
| Impairment of intangible assets |  |  | 73 |  | 73 |
| Loss on retirement of property and equipment, net |  | 873 | 328 |  | 1,201 |
| Excess tax benefit from stock compensation | $(2,885)$ |  |  |  | $(2,885)$ |
| Stock compensation expense (Increase) decrease in: | 8,946 |  |  |  | 8,946 |
| Inventories |  | $(9,551)$ | $(1,381)$ |  | $(10,932)$ |
| Prepaid expenses | 465 | 11,266 | $(5,342)$ |  | 6,389 |
| Other assets | (941) | 1,164 | $(3,164)$ |  | $(2,941)$ |
| Increase (decrease) in: |  |  |  |  |  |
| Trade accounts payable | (90) | 7,490 | 23,802 |  | 31,202 |
| Income taxes payable | 3,754 | $(9,903)$ | $(5,583)$ |  | $(11,732)$ |
| Accrued expenses and other |  |  |  |  |  |
| liabilities | 54,909 | $(8,666)$ | $(6,516)$ |  | 39,727 |
| Deferred income taxes |  | 7,015 | (292) |  | 6,723 |
| Deferred rent expense |  | 634 | (261) |  | 373 |
| Net cash provided by (used in) operating activities | $(12,615)$ | 37,776 | 17,485 |  | 42,646 |
| Cash flows from investing activities: |  |  |  |  |  |
| Acquisition of property and equipment, net | (171) | $(18,822)$ | $(8,995)$ |  | $(27,988)$ |
| Acquisition of intangible assets/lease rights |  | (20) | (61) |  | (81) |
| Net cash used in investing activities | (171) | $(18,842)$ | $(9,056)$ |  | $(28,069)$ |

Cash flows from financing activities:
Stock option proceeds $177 \quad 177$
Excess tax benefit from stock compensation 2,885 2,885
Dividends paid
Intercompany activity, net
$(9,065)$
$(9,065)$

Net cash provided by (used in)
financing activities
$(109,603)$
$(6,003)$
Effect of foreign currency exchange rate changes on cash and cash equivalents (20)

1,061
1,025
Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period

115,403 (100,113)
9,599
194,098
15,807
130,972
340,877
$\begin{array}{llllllll}\$ 188,407 & \$ 131,210 & \$ & 30,859 & \$ & \$ 350,476\end{array}$
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations
Management s Discussion and Analysis of Financial Condition and Results of Operations is designed to provide the reader of the financial statements with a narrative on our results of operations, financial position and liquidity, risk management activities, and significant accounting policies and critical estimates. Management s Discussion and Analysis should be read in conjunction with the Unaudited Condensed Consolidated Financial Statements and related notes thereto contained elsewhere in this document.
Our fiscal year ends on the Saturday closest to January 31. In prior years, we referred to the fiscal year ended February 2, 2008 as Fiscal 2008 . Effective with the three month period ended May 3, 2008, we now refer to the fiscal year ended February 2, 2008 as Fiscal 2007 . The current fiscal year ending January 31, 2009 is referred to as Fiscal 2008. All such terms used herein have been revised for this change.

## Table of Contents

We include a store in the calculation of same store sales once it has been in operation sixty weeks after its initial opening. A store which is temporarily closed, such as for remodeling, is removed from the same store sales computation if it is closed for nine consecutive weeks. The removal is effective prospectively upon the completion of the ninth consecutive week of closure. A store which is closed permanently, such as upon termination of the lease, is immediately removed from the same store sales computation.

## Business Overview

We believe we are the world s largest specialty retailer of value-priced, fashion-right costume jewelry and accessories focusing on girls and young women in the 7 to 27 age range. We are organized based on our geographic markets, which include our North American operations and our European operations. As of August 2, 2008, we operated a total of 3,053 stores, of which 2,142 were located in all 50 states of the United States, Puerto Rico, Canada, and the U.S. Virgin Islands (our North American operations) and 911 stores were located in Europe (our European operations). Our stores are operated mainly under the trade names Claire s and Icing.
In addition, as of August 2, 2008, we had 175 stores in the Middle East, Turkey, Russia, South Africa, Poland and Guatemala that operated under franchising agreements. We account in our North America division for the goods we sell under the merchandising agreements with our franchisees within Net sales and Cost of sales, occupancy and buying expenses. The royalty fees are accounted for within our European division in Other income in our Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss).
As of August 2, 2008, we also operated 205 stores in Japan through our Claire s Nippon 50:50 joint venture with AEON Co. Ltd. We account for the results of operations of Claire s Nippon under the equity method. These results are included within our North America division in Other income in our Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss).
Our primary store concept in North America and exclusively in Europe is Claire s. Our merchandise is designed and intended primarily for the young (ages 13-18), younger (ages 7-12) and youngest (ages 3-6) customers. Our second store concept in North America is Icing, which caters to college students and young women entering the work force between the ages of 19 and 27.
We offer a wide selection of merchandise, which in Fiscal 2007 typically ranged in retail price between $\$ 2.00$ and $\$ 24.00$, with an average selling price of approximately $\$ 4.40$, and an average transaction value of approximately $\$ 13.00$, net of promotions and markdowns, in two principal product categories.

Jewelry ( $53.6 \%$ of Fiscal 2007 net sales) Which includes earrings, including ear piercing studs, necklaces, bracelets and rings; and

Accessories ( $46.4 \%$ of Fiscal 2007 net sales) Which includes hairgoods, handbags, small leather goods, and other fashion accessory classifications, as well as cosmetics.
We believe that we are the leading jewelry and accessories destination for our target customers because of our value orientation at competitive prices, our broad selection of merchandise, a fun experience and exciting in-store environment, and excellent customer service.
The differentiation of our Claire $s$ and Icing concepts allows us to operate multiple store locations within a single mall. In North America, our stores are located primarily in shopping malls and average approximately 1,200 square feet. In Europe and Japan, our stores are located primarily on high streets, in shopping malls and in high traffic urban areas and average approximately 600 square feet.
We also have a substantial organization dedicated to developing and sourcing our products, including our Company-owned and operated Hong Kong sourcing, buying and logistics office, RSI. The majority of our products are manufactured to our specifications through a global network of suppliers and vendors.

## Table of Contents

Our mission is to be the global leader in our retail niche, offering value-priced, fashion right costume jewelry and accessories targeted to the life-style of tweens, teens and young women.

## Consolidated Results of Operations

As a result of the sale of the Company in May 2007, the financial results for the three and six month periods ended August 4, 2007 have been separately presented in the Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss). The results have been split between the Predecessor Entity , covering the periods from May 6, 2007 through May 28, 2007 and from February 4, 2007 through May 28, 2007, and the Successor Entity covering the period from May 29, 2007 (the date the sale was consummated) through August 4, 2007. The results for the three and six month periods ended August 2, 2008 are presented under Successor Entity . For comparative purposes, the Company combined the Predecessor Entity and Successor Entity periods in its discussion below of the financial results for the three and six month periods ended August 4, 2007. This combination is not a generally accepted accounting principles presentation. However, the Company believes this combination is useful to provide the reader a more accurate comparison and is provided to enhance the reader $s$ understanding of the results of operations for the periods presented.
A summary of our consolidated results of operations is as follows (dollars in thousands):

|  | Successor <br> Entity <br> Three <br> Months <br> Ended <br> August 2, <br> 2008 |  | Combined <br> Three <br> Months <br> Ended <br> August 4, <br> 2007 |  | Successor <br> Entity <br> May 29, 2007 <br> Through <br> August 4, 2007 |  | Predecessor Entity May 6, 2007 Through May 28, 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 359,973 | \$ | 365,518 | - | 281,190 | \$ | 84,328 |
| Increase (decrease) in same store sales |  | (5.8\%) |  | (1.7\%) |  | (1.7\%) |  | (1.8\%) |
| Gross profit percentage |  | 49.9\% |  | 49.9\% |  | 50.8\% |  | 46.8\% |
| Selling, general and administrative expenses as a percentage of net sales |  | 36.8\% |  | 33.8\% |  | 33.0\% |  | 36.5\% |
| Depreciation and amortization as a percentage of net sales |  | 6.3\% |  | 4.8\% |  | 4.7\% |  | 5.2\% |
| Transaction-related costs as a percentage of net sales |  | 0.1\% |  | 19.5\% |  | 0.7\% |  | 82.0\% |
| Operating income (loss) | \$ | 24,977 | \$ | $(29,446)$ | \$ | 35,338 | \$ | $(64,784)$ |
| Net loss | \$ | $(16,931)$ | \$ | $(73,358)$ | \$ | (807) | \$ | $(72,551)$ |
| Number of stores at the end of the period (1) |  | 3,053 |  | 3,016 |  | 3,016 |  | 3,003 |
| (1) Number of stores excludes stores operated under franchise agreements and joint venture |  |  |  |  |  |  |  |  |


| Successor |  | Successor | Predecessor |
| :---: | :---: | :---: | :---: |
| Entity | Combined | Entity | Entity |
|  |  | May 29, | February 4, |
| Six Months | Six Months | 2007 | 2007 |


|  | Ended <br> August 2, | Ended <br> August 4, | Through <br> August 4, | Through |
| :--- | :---: | :---: | :---: | :---: | :---: |

## Table of Contents

Net sales for the three months ended August 2, 2008 decreased by $\$ 5.5$ million, or $1.5 \%$, from the three months ended August 4, 2007. This decrease was primarily attributable to same store sales declining $\$ 21.1$ million, or $5.8 \%$, partially offset by new store revenue, net of store closures, of $\$ 5.3$ million, an increase in franchise sales of $\$ 0.5$ million, and a net increase of $\$ 9.8$ million resulting from foreign currency translation of our foreign operations.
Net sales for the six months ended August 2, 2008 decreased by $\$ 19.1$ million, or $2.7 \%$, from the six months ended August 4, 2007. This decrease was primarily attributable to same store sales declining $\$ 49.5$ million, or $7.0 \%$, partially offset by new store revenue, net of store closures, of $\$ 9.0$ million, an increase in franchise sales of $\$ 0.7$ million, and a net increase of $\$ 20.7$ million resulting from foreign currency translation of our foreign operations.
During the three months ended August 2, 2008, the decrease in the average number of transactions per store of $12.0 \%$ was offset by an increase in average transaction value of $7.5 \%$, the aggregate of which differs immaterially from the decrease in same store sales as the Company currently only collects this data on an average rather than same store basis.
During the six months ended August 2, 2008, the decrease in the average number of transactions per store of $12.0 \%$ was offset by an increase in average transaction value of $5.7 \%$, the aggregate of which differs immaterially from the decrease in same store sales as the Company currently only collects this data on an average rather than same store basis.
The following tables compare our sales of each product category for each of the periods presented:

|  | Successor <br> Entity <br> Three | Combined | Three | Successor <br> Entity <br> May 29, |
| :--- | :---: | :---: | :---: | :---: |
|  | Months | Months | Predecessor <br> Entity <br> May 6, |  |
|  | Ended | Ended | Through | Through |
|  | August 2, | August 4, | August 4, | May 28, |
|  | 2008 | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 7}$ |
| \% of Total | 53.9 | 56.0 | 55.7 | 56.8 |
| Jewelry | 46.1 | 44.0 | 44.3 | 43.2 |
| Accessories |  |  |  |  |
|  | 100.0 | 100.0 | 100.0 | 100.0 |



We exclude the costs related to our distribution centers in calculating gross profit and gross profit percentages. These costs are included instead in selling, general and administrative expenses. Other retail companies may include these costs in cost of sales, so our gross profit percentages may not be comparable to those retailers.
The gross profit percentage was $49.9 \%$ for each of the three months ended August 2, 2008 and August 4, 2007. A 290 basis point improvement in the merchandise margin was offset by a corresponding 290 basis point increase in occupancy and buying costs. However, excluding $\$ 1.4$ million of non-recurring expenses related to our Pan European

Transformation project, the gross profit percentage would have increased by 40 basis points.

## Table of Contents

The gross profit percentage decreased 250 basis points during the six months ended August 2, 2008 compared to the six months ended August 4, 2007. A 130 basis point improvement in the merchandise margin was more than offset by a 380 basis point increase in occupancy and buying costs. However, excluding $\$ 2.5$ million of non-recurring expenses related to our Pan European Transformation project, the decline in gross profit percentage would have been 210 basis points.
During the three months ended August 2, 2008, selling, general and administrative expenses increased $\$ 8.9$ million or a $7.2 \%$ increase over the comparable prior year period. As a percentage of net sales, selling, general and administrative expenses increased 300 basis points compared to the comparable prior year period. However, excluding a $\$ 4.0$ million foreign currency translation effect, $\$ 2.0$ million of non-recurring Pan European Transformation project costs, $\$ 1.7$ million of non-recurring costs relating to our cost savings initiative project, and $\$ 0.3$ million of additional sponsor management fees, the increase in selling, general and administrative expenses would have been $\$ 0.9$ million or 0.7\%.
During the six months ended August 2, 2008, selling, general and administrative expenses increased $\$ 16.5$ million or a $6.7 \%$ increase over the comparable prior year period. As a percentage of net sales, selling, general and administrative expenses increased 340 basis points compared to the comparable prior year period. However, excluding a $\$ 9.3$ million foreign currency translation effect, $\$ 3.4$ million of non-recurring Pan European Transformation project costs, $\$ 1.7$ million of non-recurring costs relating to our cost savings initiative project, and $\$ 1.0$ million of additional sponsor management fees, the increase in selling, general and administrative expenses would have been $\$ 1.1$ million or $0.4 \%$.
Depreciation and amortization expense increased $\$ 5.0$ million to $\$ 22.6$ million during the three months ended August 2, 2008 compared to the three months ended August 4, 2007. This increase is primarily from additional amortization expense arising from purchase accounting fair value adjustments for store leasehold improvements and intangible assets, including franchise and non-compete agreements. The current year period includes three months of amortization expense arising from purchase accounting adjustments, whereas the comparable prior year period includes purchase accounting related amortization expense for two months.
Depreciation and amortization expense increased $\$ 11.8$ million to $\$ 44.7$ million during the six months ended August 2, 2008 compared to the six months ended August 4, 2007. This increase is primarily from additional amortization expense arising from purchase accounting fair value adjustments for store leasehold improvements and intangible assets, including franchise and non-compete agreements. The current year period includes six months of amortization expense arising from purchase accounting adjustments, whereas the comparable prior year period includes purchase accounting related amortization expense for two months.
Interest income for the three months ended August 2, 2008 totaled $\$ 0.4$ million, a decrease of $\$ 1.7$ million from the prior year. This decrease was due to lower cash and cash equivalent balances primarily resulting from cash used to fund the acquisition of the Company and related expenses.
Interest income for the six months ended August 2, 2008 totaled $\$ 0.9$ million, a decrease of $\$ 5.0$ million from the prior year. This decrease was due to lower cash and cash equivalent balances primarily resulting from cash used to fund the acquisition of the Company and related expenses.
Interest expense for the three months ended August 2, 2008 totaled $\$ 49.1$ million (of which approximately $\$ 2.6$ million consisted of amortization of deferred debt issuance costs and approximately $\$ 6.1$ million consisted of payment in kind interest) compared to $\$ 36.9$ million for the three months ended August 4,2007 . This increase is the result of interest expense associated with the debt financing of the acquisition of the Company, which began on May 29, 2007.
Interest expense for the six months ended August 2, 2008 totaled $\$ 98.3$ million (of which approximately $\$ 5.3$ million consisted of amortization of deferred debt issuance costs and approximately $\$ 6.1$ million consisted of payment in kind interest) compared to $\$ 36.9$ million for the six months ended August 4, 2007. This increase is the result of interest expense associated with the debt financing of the acquisition of the Company, which began on May 29, 2007.

## Table of Contents

Our effective income tax benefit rate was $28.7 \%$ and $31.1 \%$ for the three and six months ended August 2, 2008, respectively. Our effective income tax rate for the three and six months ended August 4, 2007 was ( $14.2 \%$ ) and ( $97.4 \%$ ), respectively. The change primarily related to the overall geographic mix of results, the tax expense associated with non-deductible transaction costs and the repatriation of foreign earnings, the reduction of net operating loss carryforwards in conjunction with certain disallowed tax deductions relating to the Company s long-term debt, and other factors. Our effective income tax rate in future periods will depend on several variables, including the geographic mix of income and losses and the resolution of unrecognized tax benefits for amounts different from our current estimates.
In assessing the need for a valuation allowance, we consider all available evidence including past operating results, estimates of future taxable income and tax planning opportunities. In the event we change our determination as to the amount of deferred tax assets that can be realized, we will adjust our valuation allowance with a corresponding impact to income tax expense in the period in which such determination is made. Although realization is not assured, we believe it is more likely than not that our deferred tax assets, net of valuation allowance, at August 2,2008 will be realized.

## Segment Operations

We are organized into two business segments North America and Europe. The following is a discussion of results of operations by business segment.
North America
Key statistics and results of operations for our North American division are as follows (dollars in thousands):

|  | Successor <br> Entity <br> Three <br> Months <br> Ended <br> August 2, 2008 |  | Combined Three Months Ended August 4, 2007 |  | Successor <br> Entity <br> May 29, <br> 2007 <br> Through <br> August 4, 2007 |  | Predecessor Entity May 6, 2007 <br> Through May 28, 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 222,676 | \$ | 238,717 | \$ | 81,914 | \$ | 56,803 |
| Increase (decrease) in same store sales |  | (8.1\%) |  | (1.4\%) |  | (1.5\%) |  | (1.4\%) |
| Gross profit percentage |  | 48.9\% |  | $50.1 \%$ |  | 50.9\% |  | 47.5\% |
| Number of stores at the end of the period (1) |  | 2,142 |  | 2,133 |  | 2,133 |  | 2,124 |

(1) Number of stores excludes stores operated under franchise agreements and joint venture stores.

|  | Successor |
| :--- | :---: | :---: | :---: | :---: |
| Entity |  |$\quad$ Combined $\quad$| Successor |
| :---: |
| Entity |
| May 29, |$\quad$| Predecessor |
| :---: |
| Entity |
| February 4, |

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| Increase (decrease) in same store sales | $(10.2 \%)$ | $0.3 \%$ | $(1.5 \%)$ | $1.3 \%$ |
| :--- | :---: | :---: | :---: | ---: |
| Gross profit percentage | $48.3 \%$ | $52.2 \%$ | $50.9 \%$ | $53.1 \%$ |
| Number of stores at the end of the <br> period (1) | 2,142 | 2,133 | 2,133 | 2,124 |

(1) Number of
stores excludes stores operated under franchise agreements and joint venture stores.

## Table of Contents

Net sales in North America decreased by $\$ 16.0$ million during the three months ended August 2, 2008, or 6.7\%, from the three months ended August 4, 2007. The decrease in net sales was primarily attributable to same store sales decreases of $\$ 18.8$ million or $8.1 \%$, which was partially offset by new store revenue, net of store closures, of $\$ 1.5$ million, an increase in franchise sales of $\$ 0.5$ million, and by an increase of $\$ 0.8$ million resulting from foreign currency translation of our Canadian operations.
Net sales in North America decreased by $\$ 42.4$ million during the six months ended August 2, 2008, or $8.9 \%$, from the six months ended August 4,2007 . The decrease in net sales was primarily attributable to same store sales decreases of $\$ 47.0$ million or $10.2 \%$, which was partially offset by new store revenue, net of store closures, of $\$ 1.3$ million, an increase in franchise sales of $\$ 0.7$ million, and by an increase of $\$ 2.6$ million resulting from foreign currency translation of our Canadian operations.
The gross profit percentage declined 120 basis points for the three months ended August 2,2008 compared to the three months ended August 4, 2007. A 200 basis point improvement in the merchandise margin was more than offset by a 320 basis point increase in occupancy and buying costs. However, excluding $\$ 0.4$ million of non-recurring expenses related to our Pan European Transformation project, the gross profit percentage would have decreased by 100 basis points.
The gross profit percentage decreased 390 basis points for the six months ended August 2, 2008 compared to the six months ended August 4, 2007. A 30 basis point improvement in the merchandise margin was more than offset by a 420 basis point increase in occupancy and buying costs. However, excluding approximately $\$ 0.7$ million of non-recurring expenses related to our Pan European Transformation project, the gross profit percentage would have declined 380 basis points.
The following tables compare our sales of each product category for each of the periods presented:

|  | Successor |  | Successor <br> Entity | Predecessor <br> Entity <br> May 6, |
| :--- | :---: | :---: | :---: | :---: |
|  | Entity | Combined | Three | Three |
| May 29, | Months | 2007 | 2007 |  |

24

## Table of Contents

## Europe

Key statistics and results of operations for our European division are as follows (dollars in thousands):

|  | Successor <br> Entity <br> Three <br> Months <br> Ended <br> August 2, <br> 2008 |  | Combined Three Months Ended August 4, 2007 |  | Successor <br> Entity <br> May 29, 2007 <br> Through <br> August 4, 2007 |  | PredecessorEntityMay 6,2007ThroughMay 28,2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 137,297 | \$ | 126,801 | \$ | 99,276 | \$ | 27,525 |
| Increase (decrease) in same store sales |  | (1.7\%) |  | (2.2\%) |  | (2.1\%) |  | (2.6\%) |
| Gross profit percentage |  | 51.6\% |  | 49.6\% |  | 50.7\% |  | 45.5\% |
| Number of stores at the end of the period (1) |  | 911 |  | 883 |  | 883 |  | 879 |

(1) Number of
stores excludes
stores operated
under franchise
agreements and
joint venture
stores.

|  | Successor <br> Entity <br> Six Months <br> Ended <br> August 2, <br> 2008 |  | Combined <br> Six Months <br> Ended <br> August 4, <br> 2007 |  | SuccessorEntityMay 29,2007ThroughAugust 4,2007 |  | Predecessor Entity <br> February 4, 2007 <br> Through <br> May 28, 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 254,956 | \$ | 231,692 | \$ | 99,276 | \$ | 132,416 |
| Increase (decrease) in same store sales |  | (1.0\%) |  | (1.5\%) |  | (2.1\%) |  | (1.2\%) |
| Gross profit percentage |  | 49.5\% |  | 49.1\% |  | 50.7\% |  | 47.8\% |
| Number of stores at the end of the period (1) |  | 911 |  | 883 |  | 883 |  | 879 |

(1) Number of stores excludes stores operated under franchise agreements and joint venture stores.
Net sales in our European division during the three months ended August 2, 2008 increased by $\$ 10.5$ million, or $8.3 \%$, over the comparable prior year period. The increase in net sales was primarily attributable to an increase of $\$ 9.0$ million resulting from the weakening U.S. Dollar when translating our foreign operations at higher exchange rates and new store revenue, net of store closures, of $\$ 3.8$ million; offset by same store sales decrease of $\$ 2.3$ million, or $1.7 \%$, during the period.

Net sales in our European division during the six months ended August 2, 2008 increased by $\$ 23.3$ million, or $10.0 \%$, over the comparable prior year period. The increase in net sales was primarily attributable to an increase of $\$ 18.1$ million resulting from the weakening U.S. Dollar when translating our foreign operations at higher exchange rates and new store revenue, net of store closures, of $\$ 7.7$ million; offset by same store sales decrease of $\$ 2.5$ million, or $1.0 \%$, during the period.
The gross profit percentage increased 200 basis points for the three months ended August 2, 2008 compared to the three months ended August 4, 2007. A 400 basis point improvement in the merchandise margin was somewhat offset by a 200 basis point increase in occupancy and buying costs. However, excluding $\$ 1.0$ million of non-recurring expenses related to our Pan European Transformation project, the gross profit percentage would have increased by 270 basis points.
The gross profit percentage increased 40 basis points for the six months ended August 2, 2008 compared to the six months ended August 4, 2007. A 270 basis point improvement in the merchandise margin was somewhat offset by a 230 basis point increase in occupancy and buying costs. However, excluding $\$ 1.8$ million of non-recurring expenses related to our Pan European Transformation project, the gross profit percentage would have increased by 110 basis points.

## Table of Contents

The following tables compare our sales of each product category for each of the periods presented:

| \% of Total | Successor Entity Three Months Ended August 2, 2008 | Combined <br> Three <br> Months <br> Ended <br> August 4, 2007 | Successor <br> Entity <br> May 29, 2007 <br> Through <br> August 4, 2007 | Predecessor Entity May 6, 2007 Through May 28, 2007 |
| :---: | :---: | :---: | :---: | :---: |
| Jewelry | 44.9 | 49.1 | 48.9 | 49.5 |
| Accessories | 55.1 | 50.9 | 51.1 | 50.5 |
|  | 100.0 | 100.0 | 100.0 | 100.0 |
| \% of Total | Successor Entity <br> Six Months Ended August 2, 2008 | Combined <br> Six Months Ended August 4, 2007 | Successor Entity May 29, 2007 <br> Through <br> August 4, 2007 | Predecessor Entity February 4, 2007 Through |
| Jewelry | 44.9 | 48.3 | 48.9 | 47.9 |
| Accessories | 55.1 | 51.7 | 51.1 | 52.1 |
|  | 100.0 | 100.0 | 100.0 | 100.0 |

## Analysis of Consolidated Financial Condition

A summary of cash flows provided by (used in) operating, investing and financing activities is outlined in the table below (dollars in thousands):

|  | Successor <br> Entity | Combined | Successor <br> Entity | Predecessor <br> Entity <br> February 4, |
| :--- | :---: | :---: | :---: | :---: |
|  | Six Months | Six Months | May 29, 2007 | 2007 |
|  | Ended | Ended | Through | Through |
|  | August 2, | August 4, | August 4, |  |
|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 7}$ | May 28, 2007 |
| Operating activities | $\$$ | $(13,343)$ | $\$$ | $(39,213)$ |
| Investing activities | $(32,401)$ | $(3,090,888)$ | $(81,859)$ | $\$$ |
| Financing activities | $(7,250)$ | $2,882,085$ | $(3,062,819)$ | 42,646 |
|  |  |  | $28,068,088$ | $(6,003)$ |

The Company s cash and cash equivalents decreased approximately $\$ 50.7$ million from $\$ 86.0$ million at February 2, 2008 to $\$ 35.2$ million at August 2, 2008. The decrease was primarily the result of debt service requirements, capital expenditures to open new and remodel existing stores, and income tax payments, offset by operating income.
During the six months ended August 2, 2008, cash used in operating activities approximated $\$ 13.3$ million compared to $\$ 39.2$ million during the six months ended August 4,2007 . The change in cash used in operating activities was due to a decrease in transaction-related costs and a decrease in working capital, partially offset by higher interest expense paid on the debt incurred to fund the acquisition of the Company.

## Table of Contents

Cash used in investing activities during the six months ended August 2, 2008 was $\$ 32.4$ million, a decrease of $\$ 3.1$ billion from the cash used in investing activities during the six months ended August 4, 2007 of $\$ 3.1$ billion. The cash used during the six months ended August 4, 2007 related to $\$ 3.04$ billion to fund the acquisition of the Company and $\$ 46.9$ million to fund capital expenditures. Capital expenditures of $\$ 31.6$ million were made during the six months ended August 2, 2008 of which $\$ 21.3$ million related to store openings and remodeling projects. During the remainder of Fiscal 2008, we expect to fund a total of approximately $\$ 25.0$ to $\$ 35.0$ million of capital expenditures to remodel existing stores, open new stores and to improve technology systems.
Cash used in financing activities during the six months ended August 2, 2008 was $\$ 7.3$ million, a decrease of $\$ 2.9$ billion from the cash provided by financing activities for the comparable period in Fiscal 2007 of $\$ 2.9$ billion. The cash provided by financing activities for the six months ended August 4, 2007 principally related to cash proceeds from the credit facility and notes used to fund the acquisition of the Company of $\$ 2.3$ billion, net of debt issuance costs, and the associated capital contribution of $\$ 595.7$ million. In addition, $\$ 7.9$ million of cash was paid upon the sale of the Company to holders of the predecessor entity s stock options. We paid dividends of $\$ 16.3$ million during the six months ended August 4, 2007. During the six months ended August 2, 2008, we paid $\$ 7.3$ million in principal payments related to our credit facility. The Company and its affiliates may, from time to time, purchase portions of its indebtedness.
On May 14, 2008, the Company elected to pay interest in kind on its $9.625 \% / 10.375 \%$ Senior Toggle Notes due 2015 for the interest period beginning on June 1, 2008 and ending November 30, 2008. The interest expense associated with this payment in kind was $\$ 6.1$ million for the three and six months ended August 2, 2008. The liability for interest paid in kind is included in long-term debt on the accompanying consolidated balance sheet. The Company may elect to pay interest in kind on the Senior Toggle Notes for any interest period through June 1, 2011.
As of August 2, 2008, we had cash and cash equivalents of $\$ 35.2$ million, and our $\$ 200.0$ million revolving credit facility was undrawn and fully available aside from an ongoing $\$ 5.9$ million letter of credit in connection with our self-insured workers compensation program. The Company anticipates that cash generated from operations together with the amounts available under its revolving credit facility will be sufficient to meet its future working capital requirements, new store expenditures, and debt service requirements as they become due. However, the Company s ability to fund future operating expenses and capital expenditures and its ability to make scheduled payments of interest on, to pay principal on, or refinance indebtedness and to satisfy any other present or future debt obligations will depend on future operating performance. Our future operating performance and liquidity may also be adversely affected by general economic, financial, and other factors beyond the Company s control, including those disclosed in
Risk Factors in our Annual Report on Form 10-K for the year ended February 2, 2008.

## Critical Accounting Policies and Estimates

Our Unaudited Condensed Consolidated Financial Statements have been prepared in accordance with U.S. generally accepted accounting principles. Preparation of these statements requires management to make judgments and estimates. Some accounting policies have a significant impact on amounts reported in these financial statements. A summary of significant accounting policies and a description of accounting policies that are considered critical may be found in our Fiscal 2007 Annual Report on Form 10-K, filed on April 25, 2008, in the Notes to the Consolidated Financial Statements, Note 2, and the Critical Accounting Policies and Estimates section contained in the Management s Discussion and Analysis of Financial Condition and Results of Operations therein.

## Table of Contents

## Recent Accounting Pronouncements

In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standard ( SFAS ) No. 157, Fair Value Measurements . The Statement establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosure about fair value measurements. This Statement does not require any new fair value measurement and applies to financial statements issued for fiscal years beginning after November 15, 2007 with early application encouraged. Certain provisions of the Statement were effective for the Company on February 3, 2008, while the effective date of other provisions relating to nonfinancial assets and nonfinancial liabilities will be effective in the fiscal year beginning February 1, 2009. The adoption of this Statement on February 3, 2008 required additional financial statement disclosure and did not have an impact on the Company s financial position, results of operations or cash flows. The adoption on February 1, 2009 of the Statement s provisions relating to nonfinancial assets and nonfinancial liabilities is not expected to have a material impact on the Company s financial position, results of operations or cash flows.

During December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations . SFAS No. 141 will modify how business acquisitions are accounted for both on the acquisition date and in subsequent periods. The Company will be required to apply the provisions of the new Statement to acquisitions that close in the fiscal year beginning February 1, 2009.

In December 2007, the Securities and Exchange Commission issued Staff Accounting Bulletin ( SAB ) No. 110, which allows the continued use of the simplified method discussed in SAB No. 107 in developing an estimate of the expected term of certain share options. SAB No. 107 did not provide for the use of the simplified method after December 31, 2007. The adoption of SAB No. 110 did not have a material impact on the Company s financial position, results of operations or cash flows.

During April 2008, the FASB issued FASB Staff Position ( FSP ) FAS 142-3, Determination of the Useful Life of Intangible Assets . This FSP, which applies to intangible assets accounted for pursuant to SFAS No. 142, provides guidance for the development of renewal or extension assumptions used to determine the useful life of an intangible asset. The Company must adopt the FSP for its fiscal year beginning February 1, 2009. The adoption of this FSP is not expected to have a material impact on the Company s financial position, results of operations or cash flows.

During June 2008, the Emerging Issues Task Force issued EITF 08-3, Accounting by Lessees for Nonrefundable Maintenance Deposits . Issue 08-3 requires lessees to account for nonrefundable maintenance deposits as deposits if it is probable that maintenance activities will occur and the deposit is realizable. Amounts on deposit that are not probable of being used to fund future maintenance activities should be charged to expense. Issue $08-3$ is effective for fiscal years beginning after December 15, 2008. The adoption of Issue 08-3 is not expected to have a material impact on the Company s financial position, results of operations or cash flows.

## Cautionary Note Regarding Forward-Looking Statements and Risk Factors

We and our representatives may from time to time make written or oral forward-looking statements, including statements contained in this and other filings with the Securities and Exchange Commission and in our press releases and reports to shareholders. All statements which address operating performance, events or developments that we expect or anticipate will occur in the future, including statements relating to our future financial performance, business strategy, planned capital expenditures, ability to service our debt, and new store openings for Fiscal 2008, are forward-looking statements. The forward-looking statements are and will be based on management s then current views and assumptions regarding future events and operating performance, and we assume no obligation to update any forward-looking statement. Forward-looking statements involve known or unknown risks, uncertainties and other factors, including changes in estimates and judgments discussed under Critical Accounting Policies and Estimates which may cause our actual results, performance or achievements, or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Some of these risks, uncertainties and other factors are as follows: changes in consumer preferences and consumer spending; competition; general economic conditions such as increased energy costs; general political and social conditions such as war, political unrest and terrorism; natural disasters

## Table of Contents

or severe weather events; currency fluctuations and exchange rate adjustments; uncertainties generally associated with the specialty retailing business; disruptions in our supply of inventory; inability to increase same store sales; inability to renew, replace or enter into new store leases on favorable terms; significant increases in our merchandise markdowns; inability to grow our store base in Europe; inability to design and implement new information systems; delays in anticipated store openings or renovations; changes in applicable laws, rules and regulations, including changes in federal, state or local regulations governing the sale of our products, particularly regulations relating to the metal content in jewelry, and employment laws relating to overtime pay, tax laws and import laws; product recalls; loss of key members of management; increases in the cost of labor; labor disputes; unwillingness of vendors and service providers to supply goods or services pursuant to historical customary credit arrangements; increases in the cost of borrowings; unavailability of additional debt or equity capital; and the impact of our substantial indebtedness on our operating income and our ability to grow. The Company undertakes no obligation to update or revise any forward-looking statements to reflect subsequent events or circumstances. In addition, we typically earn a disproportionate share of our operating income in the fourth quarter due to seasonal buying patterns, which are difficult to forecast with certainty. Additional discussion of these and other risks and uncertainties is contained elsewhere in this Item 2, in Item 3, Quantitative and Qualitative Disclosures About Market Risk and in our Annual Report on Form 10-K for the year ended February 2, 2008 under Statement Regarding Forward-Looking Disclosures and Risk Factors.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

## Foreign Currency

We are exposed to market risk from foreign currency exchange rate fluctuations on the U.S. Dollar value of foreign currency denominated transactions and our investment in foreign subsidiaries. We manage this exposure to market risk through our regular operating and financing activities, and from time to time, the use of foreign currency options. Exposure to market risk for changes in foreign exchange rates relates primarily to foreign operations buying, selling, and financing in currencies other than local currencies and to the carrying value of net investments in foreign subsidiaries. We manage our exposure to foreign exchange rate risk related to our foreign operations buying, selling, and financing in currencies other than local currencies by using foreign currency options from time to time to hedge foreign currency transactional exposure. At August 2, 2008, we maintained no foreign currency options. We do not generally hedge the translation exposure related to our net investment in foreign subsidiaries. Included in comprehensive income is $\$ 7.1$ million, net of tax, reflecting the unrealized gain on foreign currency translation during the six months ended August 2, 2008. Based on the extent of our foreign operations in Fiscal 2008, the potential gain or loss due to a $10 \%$ adverse change on foreign currency exchange rates could be significant to our consolidated operations.

Certain of our subsidiaries make significant U.S. Dollar purchases from Asian suppliers particularly in China. In July 2005, China revalued its currency $2.1 \%$, changing the fixed exchange rate from 8.28 to 8.11 Chinese Yuan to the U.S. Dollar. Since July 2005, the Chinese Yuan increased by $18.3 \%$ as compared to the U.S. Dollar, based on continued pressure from the international community. If China adjusts the exchange rate further or allows the value to float, we may experience increases in our cost of merchandise imported from China.

The results of operations of foreign subsidiaries, when translated into U.S. Dollars, reflect the average rates of exchange for the months that comprise the periods presented. As a result, similar results in local currency can vary significantly upon translation into U.S. Dollars if exchange rates fluctuate significantly from one period to the next.

## Table of Contents

## Interest Rates

Between July 20, 2007 and August 3, 2007, we entered into three interest rate swap agreements (the Swaps ) to manage exposure to fluctuations in interest rates. The Swaps represent contracts to exchange floating rate for fixed interest payments periodically over the lives of the Swaps without exchange of the underlying notional amount. At August 2, 2008, the Swaps cover an aggregate notional amount of $\$ 435.0$ million of the $\$ 1.44$ billion outstanding principal balance of the senior secured term loan facility. The fixed rates of the three swap agreements range from $4.96 \%$ to $5.25 \%$ and each swap expires on June 30, 2010. The Swaps have been designated as cash flow hedges. At August 2, 2008, the estimated fair value of the Swaps was a liability of approximately $\$ 14.4$ million and is recorded, net of tax, as a reduction in other comprehensive income.

At August 2, 2008, we had fixed rate debt of $\$ 935$ million and variable rate debt of $\$ 1.44$ billion. Based on our variable rate debt balance (less $\$ 435$ million of interest rate swaps) as of August 2, 2008, a $1 \%$ change in interest rates would increase or decrease our annual interest cost by approximately $\$ 10.0$ million, net.

## Item 4T. Controls and Procedures

## Disclosure Controls and Procedures

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934), as of the end of the period covered by this Quarterly Report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this Quarterly Report to ensure that information required to be disclosed in this Quarterly Report is recorded, processed, summarized, and reported within the time periods specified in the Securities Exchange Commission s rules and forms, and that such information is accumulated and communicated to our management, including each of such officers as appropriate to allow timely decisions regarding required disclosure.

## Changes in Internal Control Over Financial Reporting

In connection with recording the acquisition of the Company, which did not occur as of a fiscal period end of the Company, an amount included in the five day period between the acquisition date and the Company sfiscal period ended June 2, 2007, was calculated inaccurately. The resultant error caused an overstatement of cash and accrued expenses as of May 28, 2007, and an inter-period reclassification in the Statement of Cash Flows between operating activities and cash. Due to the increased complexity and volume of the Company s reporting requirements that resulted from the acquisition, this error was not identified or corrected timely as a result of an insufficient level of supervisory review. The error was corrected prior to issuance of the financial statements contained in the Company s Annual Report on the Form 10-K for the year ended February 2, 2008. Accordingly, management determined that this condition constituted a material weakness in internal control over financial reporting as of February 2, 2008.

Management has remediated the material weakness described above, through the modification of certain existing controls and implementation of additional supervisory review controls and procedures that ensured operating effectiveness. Additionally, the Company believes it has improved the overall competency of the finance organization.

A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of annual or interim financial statements will not be prevented or detected on a timely basis.

Other than the items discussed above, no changes in our internal control over financial reporting have been made during the quarter ended August 2, 2008, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## Table of Contents

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

We are, from time to time, involved in routine litigation incidental to the conduct of our business, including litigation instituted by persons injured upon premises under our control, litigation regarding the merchandise that we sell, including product and safety concerns regarding metal content in our merchandise, litigation with respect to various employment matters, including wage and hour litigation, litigation with present and former employees, and litigation regarding intellectual property rights. Although litigation is routine and incidental to the conduct of our business, like any business of our size and employing a significant number of employees, such litigation can result in large monetary awards when judges, juries or other finders of facts do not agree with management sevaluation of possible liability or outcome of litigation. Accordingly, the consequences of these matters cannot be finally determined by management. However, in the opinion of management, we believe that current pending litigation will not have a material adverse effect on our financial position, earnings or cash flows.

## Item 1A. Risk Factors

There have been no material changes in our risk factors disclosed in our Annual Report on Form 10-K for the year ended February 2, 2008.

## Item 6. Exhibits

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a).
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a).
32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

## Items 2, 3, 4 and 5 of Part II are not applicable and have been omitted.

## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## CLAIRE S STORES, INC.

September 12, 2008

By: /s/Eugene S. Kahn<br>Eugene S. Kahn, Chief Executive<br>Officer<br>(principal executive officer)

September 12, 2008
By: /s/J. Per Brodin
J. Per Brodin, Senior Vice President and Chief
Financial Officer (principal financial and
accounting officer)

## Table of Contents

## INDEX TO EXHIBITS

EXHIBIT NO.

## DESCRIPTION

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33

