

KVH INDUSTRIES INC \DE\

Form 10-Q

November 09, 2006

[Table of Contents](#)

---

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**FORM 10-Q**

---

(Mark One)

**x**      **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended: September 30, 2006

OR

**..**      **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-28082

---

**KVH Industries, Inc.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of

incorporation or organization)

50 Enterprise Center, Middletown, RI 02842

(Address of principal executive offices)

05-0420589  
(IRS Employer

Identification Number)

Edgar Filing: KVH INDUSTRIES INC \DE\ - Form 10-Q

(401) 847-3327

(Registrant's telephone number, including area code)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date.

Date	Class	Outstanding shares
November 2, 2006	Common Stock, par value \$0.01 per share	14,856,212

---

**Table of Contents**

**KVH INDUSTRIES, INC. AND SUBSIDIARY**

**Form 10-Q**

**INDEX**

	<b>Page No.</b>
<b>PART I. <u>FINANCIAL INFORMATION</u></b>	
ITEM 1. <u>FINANCIAL STATEMENTS</u>	
<u>Condensed Consolidated Balance Sheets as of September 30, 2006 and December 31, 2005 (unaudited)</u>	3
<u>Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2006 and 2005 (unaudited)</u>	4
<u>Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2006 and 2005 (unaudited)</u>	5
<u>Notes to Condensed Consolidated Financial Statements (unaudited)</u>	6
ITEM 2. <u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	15
ITEM 3. <u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	21
ITEM 4. <u>CONTROLS AND PROCEDURES</u>	22
<b>PART II. <u>OTHER INFORMATION</u></b>	
ITEM 1. <u>LEGAL PROCEEDINGS</u>	22
ITEM 1A. <u>RISK FACTORS</u>	23
ITEM 6. <u>EXHIBITS</u>	33
<u>SIGNATURE</u>	34
<u>EXHIBIT INDEX</u>	35

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. Financial Statements****KVH INDUSTRIES, INC. AND SUBSIDIARY****CONDENSED CONSOLIDATED BALANCE SHEETS**

(in thousands, except share amounts, unaudited)

	September 30,	December 31,
	2006	2005
Current assets:		
Cash and cash equivalents	\$ 16,232	\$ 14,160
Marketable securities	38,449	35,930
Accounts receivable, net of allowance for doubtful accounts of \$556 in 2006 and \$626 in 2005	10,585	12,283
Costs and estimated earnings in excess of billings on uncompleted contracts	469	235
Inventories	8,134	6,564
Prepaid expenses and other assets	719	793
Deferred income taxes	166	205
<b>Total current assets</b>	<b>74,754</b>	<b>70,170</b>
Property and equipment, net	9,658	8,663
Other non-current assets	91	163
Deferred income taxes	3,334	3,334
<b>Total assets</b>	<b>\$ 87,837</b>	<b>\$ 82,330</b>
Current liabilities:		
Accounts payable	\$ 1,852	\$ 3,480
Accrued compensation and employee-related expenses	2,843	2,977
Accrued other	1,914	1,004
Accrued professional services	997	371
Accrued product warranty costs	501	611
Current portion of long-term debt	120	115
<b>Total current liabilities</b>	<b>8,227</b>	<b>8,558</b>
Long-term debt excluding current portion	2,190	2,282
Deferred revenue	104	128
<b>Total liabilities</b>	<b>10,521</b>	<b>10,968</b>
Stockholders' equity:		
Preferred stock, \$0.01 par value. Authorized 1,000,000 shares; none issued		
Common stock, \$0.01 par value. Authorized 20,000,000 shares; issued and outstanding 14,855,112 as of September 30, 2006 and 14,638,100 as of December 31, 2005	149	146
Additional paid-in capital	88,167	85,890
Accumulated deficit	(10,939)	(14,505)
Accumulated other comprehensive loss	(61)	(169)

<b>Total stockholders' equity</b>	<b>77,316</b>	<b>71,362</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 87,837</b>	<b>\$ 82,330</b>

See accompanying Notes to Condensed Consolidated Financial Statements.

**Table of Contents****ITEM 1. Financial Statements (continued)****KVH INDUSTRIES, INC. AND SUBSIDIARY****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands, except per share amounts, unaudited)

	Three months ended		Nine months ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
Net sales	\$ 19,291	\$ 16,742	\$ 61,548	\$ 53,442
Cost of sales	11,717	9,642	36,559	31,454
Gross profit	7,574	7,100	24,989	21,988
Operating expenses:				
Sales and marketing	3,441	3,377	10,714	10,347
Research and development	1,627	1,783	5,770	5,659
General and administrative	2,447	1,556	6,132	4,322
Income from operations	59	384	2,373	1,660
Other income (expense):				
Interest income, net of interest expense	591	343	1,559	873
Other income (expense)	8	(40)	(17)	(360)
Income before income tax expense	658	687	3,915	2,173
Income tax expense	32	13	349	246
Net income	\$ 626	\$ 674	\$ 3,566	\$ 1,927
Per share information:				
Earnings per share				
Basic and Diluted	\$ 0.04	\$ 0.05	\$ 0.24	\$ 0.13
Number of shares used in per share calculation:				
Basic	14,827	14,596	14,762	14,555
Diluted	14,965	14,765	14,894	14,740

See accompanying Notes to Condensed Consolidated Financial Statements.

**Table of Contents****ITEM 1. Financial Statements (continued)****KVH INDUSTRIES, INC. AND SUBSIDIARY****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands, unaudited)

	Nine months ended	
	September 30, 2006	2005
Cash flows from operating activities:		
Net income	\$ 3,566	\$ 1,927
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	1,489	1,472
Deferred income tax	39	206
Compensation expense related to options and employee stock purchase plan	830	
Decrease in provision for doubtful accounts, net	(11)	(16)
Gain on disposal of equipment	(23)	(22)
Changes in operating assets and liabilities:		
Accounts receivable	1,709	536
Costs and estimated earnings in excess of billings on uncompleted contracts	(234)	(449)
Inventories	(1,571)	(542)
Prepaid expenses and other assets	74	(298)
Accounts payable	(1,628)	951
Accrued expenses	1,293	837
Deferred revenue	(24)	121
<b>Net cash provided by operating activities</b>	<b>5,509</b>	<b>4,723</b>
Cash flows from investing activities:		
Purchase of marketable securities	(33,213)	(23,918)
Maturities and sales of marketable securities	30,801	23,632
Capital expenditures	(2,424)	(1,442)
Proceeds from sale of equipment	27	22
Other long-term assets	9	(46)
<b>Net cash used in investing activities</b>	<b>(4,800)</b>	<b>(1,752)</b>
Cash flows from financing activities:		
Repayments of long term debt	(86)	(82)
Stock option and stock benefit plan transactions	1,449	641
<b>Net cash provided by financing activities</b>	<b>1,363</b>	<b>559</b>
<b>Net increase in cash and cash equivalents</b>	<b>2,072</b>	<b>3,530</b>
<b>Cash and cash equivalents at beginning of period</b>	<b>14,160</b>	<b>10,289</b>
<b>Cash and cash equivalents at end of period</b>	<b>\$ 16,232</b>	<b>\$ 13,819</b>
<b>Supplemental disclosure of noncash investing activity:</b>		
Stock received for option exercise	\$ 152	\$

See accompanying Notes to Condensed Consolidated Financial Statements.



## **Table of Contents**

### **ITEM 1. Financial Statements (continued)**

#### **KVH INDUSTRIES, INC. AND SUBSIDIARY**

##### **Notes to Condensed Consolidated Financial Statements**

**(Unaudited, all amounts in thousands except share and per share amounts)**

#### **(1) Description of Business**

KVH Industries, Inc. (KVH) develops, manufactures and markets mobile communications products for the land mobile and marine markets, and navigation, guidance and stabilization products for both defense and commercial markets.

KVH's mobile communications products enable customers to receive live digital television, telephone and Internet services in their automobiles, recreational vehicles and marine vessels while in motion via satellite and wireless services. KVH sells its mobile communications products through an extensive international network of retailers, distributors and dealers.

KVH's defense products include tactical navigation systems that provide uninterrupted access to navigation and pointing information in a spectrum of military vehicles, including tactical trucks (HMMWVs) and light armored vehicles. KVH also offers precision fiber optic gyro-based systems that enable platform stabilization and munitions guidance. KVH's defense products are sold directly to United States (U.S.) and allied governments and government contractors, as well as through an international network of authorized independent sales representatives. In addition, KVH's defense products have numerous commercial applications such as train location control and track geometry measurement systems, industrial robotics and optical stabilization.

#### **(2) Basis of Presentation**

The accompanying condensed consolidated financial statements of KVH Industries, Inc. and its wholly owned subsidiary, KVH Europe A/S (collectively, KVH or the Company), have been prepared pursuant to the rules and regulations of the United States Securities and Exchange Commission regarding interim financial reporting. All intercompany accounts and transactions have been eliminated in consolidation. The condensed consolidated financial statements have not been audited by our independent registered public accounting firm, but include all adjustments (consisting of only normal recurring adjustments) which are, in the opinion of management, necessary for a fair presentation of the financial condition, results of operations, and cash flows for the periods presented. These condensed consolidated financial statements do not include all disclosures associated with annual financial statements and accordingly should be read in conjunction with the Company's consolidated financial statements and related notes included in the Company's Annual Report on Form 10-K filed on March 16, 2006 with the Securities and Exchange Commission. The results for the three and nine month periods ended September 30, 2006 are not necessarily indicative of operating results for the remainder of the year.

#### **(3) Significant Estimates and Assumptions**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant estimates and assumptions by management affect the Company's revenue recognition, valuation of accounts receivable, valuation of inventory, deferred tax assets, certain accrued expenses and accounting for contingencies.

Although the Company regularly assesses these estimates, actual results could differ materially from these estimates. Changes in estimates are recorded in the period in which they become known. The Company bases its estimates on historical experience and various other assumptions that it believes to be reasonable under the circumstances. Actual results could differ from management's estimates.

**Table of Contents**

**KVH INDUSTRIES, INC. AND SUBSIDIARY**

**Notes to Condensed Consolidated Financial Statements**

**(Unaudited, all amounts in thousands except share and per share amounts)**

**(4) Stock-Based Compensation**

In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 123(R), Share-Based Payment, which is a revision of SFAS No. 123, Accounting for Stock-Based Compensation. SFAS No. 123(R) supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees, and amends SFAS No. 95, Statement of Cash Flows. SFAS No. 123(R) addresses the accounting for share-based payment transactions in which an enterprise receives employee services in exchange for (a) equity instruments of the enterprise, or (b) liability instruments that are based on the fair value of the enterprise's equity instruments or that may be settled by the issuance of such equity instruments. SFAS No. 123(R) requires an entity to recognize the grant-date fair-value of stock options and other equity-based compensation issued to employees in the statement of operations.

On May 24, 2006, at the Company's 2006 Annual Meeting of Stockholders, the stockholders of the Company approved the 2006 Stock Incentive Plan. The 2006 Stock Incentive Plan authorizes the Company to issue up to 1,000,000 shares of its common stock pursuant to stock options, restricted stock awards and other stock-based awards. The Board of Directors of the Company had approved the adoption of the 2006 Stock Incentive Plan on February 22, 2006, subject to shareholder approval. The Company currently has options outstanding under the 2006 Stock Incentive Plan, 2003 Incentive and Non-Qualified Stock Option Plan, and the 1996 Incentive and Non-Qualified Stock Option Plan. Under the plans, non-qualified stock options or incentive stock options may be granted to the Company's or its subsidiaries' employees, officers, directors, advisers, or consultants as defined. Options are granted with an exercise price equal to the fair market value of the common stock on the date of grant and generally vest in equal annual amounts over four to five years beginning on the first anniversary of the date of the grant. No options are exercisable for periods of more than 10 years after date of grant. All plans were approved by the Company's shareholders, pursuant to which 3,915,000 shares of the Company's common stock were reserved for issuance. As of September 30, 2006, 2,913,085 options to purchase shares of common stock had been issued or expired and 1,001,915 were available for future grants. The Compensation Committee of the Board of Directors administers the plans, approves the individuals to whom options will be granted and determines the number of shares and exercise price of each option. Outstanding options under the plans at September 30, 2006 expire from March 2007 through August 2011. None of the Company's outstanding options includes performance-based or market-based vesting conditions.

On May 24, 2006, at the Company's 2006 Annual Meeting of Stockholders, the stockholders of the Company also approved an amendment to the Company's Amended and Restated Employee Stock Purchase Plan (ESPP) increasing the number of shares reserved for issuance by 50,000 to a total of 450,000. The Board of Directors of the Company had approved the amendment on February 22, 2006, subject to shareholder approval. Under the ESPP, the Company is authorized to issue up to 450,000 shares of common stock, of which 78,114 shares remain available as of September 30, 2006. The ESPP allows eligible employees the right to purchase common stock, via payroll deductions, on a semi-annual basis at 85% of the market price of the common stock at the end of each purchase period. During the nine months ended September 30, 2006, 10,083 shares were purchased under the plan.

As permitted by SFAS No. 123, the Company historically accounted for share-based payments to employees using APB Opinion No. 25's intrinsic value method and recognized no compensation expense for employee stock options or shares purchased under its ESPP. Effective as of January 1, 2006, the Company adopted the provisions of SFAS No. 123(R) under the modified prospective transition method outlined in the statement. A modified prospective transition method is one in which compensation expense is recognized beginning with the effective date (a) based on the requirements of SFAS No. 123(R) for all share-based payments granted after the effective date and (b) based on the requirements of SFAS No. 123 for all awards granted to employees prior to the effective date of SFAS No. 123(R) that were unvested on the date of adoption.

**Table of Contents****KVH INDUSTRIES, INC. AND SUBSIDIARY****Notes to Condensed Consolidated Financial Statements****(Unaudited, all amounts in thousands except share and per share amounts)****(4) Stock-Based Compensation (Continued)**

As a result of the adoption of SFAS No. 123(R), the Company's income before income tax expense was reduced by \$364 and \$830 for the three and nine months ended September 30, 2006, respectively. The stock-based compensation expense included \$37 and \$85 recorded in cost of sales, \$87 and \$219 recorded in research and development, \$67 and \$142 recorded in sales and marketing, \$173 and \$384 recorded in general and administrative expense for the three and nine months ended September 30, 2006, respectively. In accordance with the modified prospective transition method provided under SFAS No. 123(R), results for prior periods have not been restated. SFAS No. 123(R) requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Historically, as permitted under SFAS No. 123, the Company's policy was to record forfeitures as incurred. As a result of its adoption of SFAS No. 123(R) the Company has applied an estimated forfeiture rate of 10% for option grants awarded subsequent to January 1, 2006. Such forfeiture rate will be periodically revised, if necessary, based on actual experience.

The following table illustrates the effect on net income and net income per share as if the fair value based method had been applied during the three and nine months ended September 30, 2005:

	Three months ended September 30, 2005	Nine months ended September 30, 2005
Net income as reported	\$ 674	\$ 1,927
Stock-based employee compensation determined under the fair value based method	(573)	(1,470)
Pro forma net income	\$ 101	\$ 457
Net income per common share – basic and diluted		
As reported	\$ 0.05	\$ 0.13
Pro forma	\$ 0.01	\$ 0.03

The Company has estimated the fair value of each option grant on the date of grant using the Black-Scholes option-pricing model. The volatility assumption is based on the historical weekly price data of the Company's common stock over a period equivalent to the weighted average expected life of the Company's options. Management evaluated whether there were factors during that period which were unusual and which would distort the volatility figure if used to estimate future volatility and concluded that there were no such factors. In determining the expected life of the option grants, the Company has observed the actual terms of prior grants with similar characteristics, the actual vesting schedule of the grant, and assessed the expected risk tolerance of certain optionee groups. The risk-free interest rate is based on the actual U.S. Treasury zero coupon rates for bonds matching the expected term of the option as of the option grant date. The risk-free interest rate ranged from 4.72% to 4.82% for all options granted for the three months ended September 30, 2006, with an expected volatility ranging from 51.5% to 51.6% and life of 4.30 years, with no dividend yield. The risk-free interest rate ranged from 3.88% to 4.03% for all options granted for the three months ended September 30, 2005, with an expected volatility ranging from 56.8% to 57.6% and life ranging from 4.36 to 4.37 years, with no dividend yield.

The fair value of stock options granted for the nine months ended September 30, 2006 and 2005 was estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions:

	Nine months ended	
	September 30, 2006	2005
Risk-free interest rate	4.56%	3.99%
Expected volatility	52.8%	58.6%
Expected life (in years)	4.36	4.36
Dividend yield	N/A	N/A

**Table of Contents****KVH INDUSTRIES, INC. AND SUBSIDIARY****Notes to Condensed Consolidated Financial Statements****(Unaudited, all amounts in thousands except share and per share amounts)****(4) Stock-Based Compensation (Continued)**

Aggregated information regarding the Company's stock option plans as of September 30, 2006, is summarized below:

			Weighted Average	
			Remaining	
		Weighted Average	Contractual Life	Aggregate Intrinsic
	Number of Options	Exercise Price	(in Years)	Value
Outstanding at December 31, 2005	1,426,616	\$ 10.32		
Granted	422,685	11.48		
Exercised	(219,232)	11.15		
Expired or canceled	(37,951)	10.82		
Outstanding at September 30, 2006	1,592,118	\$ 11.09	2.96	\$ 3,608
Exercisable at September 30, 2006	877,929	\$ 11.39	1.99	\$ 2,161

The total aggregate intrinsic value of options exercised during the three months ended September 30, 2006 and 2005 was \$336 and \$115, respectively. The total aggregate intrinsic value of options exercised during the nine months ended September 30, 2006 and 2005 was \$940 and \$624, respectively. The fair value per share for options granted during the three months ended September 30, 2006 ranged from \$5.43 to \$5.84, with a weighted average fair value per share of \$5.77. The fair value per share for options granted during the three months ended September 30, 2005 ranged from \$4.98 to \$5.24, with a weighted average fair value per share of \$5.00. The weighted average fair value per share for all options granted during the nine months ended September 30, 2006 and 2005 was \$5.45 and \$5.09, respectively. As of September 30, 2005, the number of options exercisable was 638,394 and the weighted average exercise price of those options was \$9.53 per share. As of September 30, 2006, there was \$2,721 of total unrecognized compensation expense related to share-based compensation arrangements, which is expected to be recognized over a weighted-average period of 3.03 years.

The following table summarizes information about employee stock options as of September 30, 2006:

		Outstanding		Exercisable	
		Average	Weighted		Weighted
		Number	Remaining	Number	Average
Range of Exercise Prices		Outstanding	Life (in Years)	Exercise Price	Exercisable
\$ 6.25	\$9.00	306,476	1.32	\$ 7.17	270,833
9.01	13.50	1,045,292	3.62	10.96	366,746
13.51	20.02	240,350	2.19	16.66	240,350
					16.66

1,592,118	2.96	\$	11.09	877,929	\$	11.39
-----------	------	----	-------	---------	----	-------

**Table of Contents****KVH INDUSTRIES, INC. AND SUBSIDIARY****Notes to Condensed Consolidated Financial Statements****(Unaudited, all amounts in thousands except share and per share amounts)****(5) Net Income Per Common Share**

Basic net income per share is calculated based on the weighted average number of common shares outstanding during the period. Diluted net income per share incorporates the dilutive effect of common stock equivalent options, warrants and other convertible securities, if any, as determined with the treasury stock accounting method. For the three and nine months ended September 30, 2006, options to purchase 980,657 and 909,905 shares of common stock, respectively, have been excluded from the calculation of diluted net income per share, as inclusion would be anti-dilutive. For the three and nine months ended September 30, 2005, options to purchase 702,697 and 659,094 shares of common stock, respectively, have been excluded from the calculation of diluted net income per share, as inclusion would be anti-dilutive.

A reconciliation of the basic and diluted weighted average common shares outstanding is as follows:

	Three months ended		Nine months ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
Weighted average common shares outstanding basic	14,827,460	14,595,931	14,762,292	14,555,257
Incremental common shares issuable - stock options	138,030	169,337	131,536	184,796
Weighted average common shares outstanding diluted	14,965,490	14,765,268	14,893,828	14,740,053

**(6) Inventories**

Inventories are stated at the lower of cost or market using the first-in first-out costing method. Inventories as of September 30, 2006 and December 31, 2005 include the costs of material, labor, and factory overhead. Components of inventories consist of the following:

	September 30, 2006	December 31, 2005
Raw materials	\$ 5,188	\$ 3,673
Work in process	556	484
Finished goods	2,390	2,407
	\$ 8,134	\$ 6,564

**(7) Comprehensive Income**

Comprehensive income includes net income and other comprehensive income. Other comprehensive income includes certain changes in equity that are excluded from net income. Specifically, the effects of unrealized gains or losses on available-for-sale marketable securities are separately included in accumulated other comprehensive income within stockholders' equity. The Company's comprehensive income for the periods presented is as follows:

	Three months ended		Nine months ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
Net income	\$ 626	\$ 674	\$ 3,566	\$ 1,927
Unrealized gain (loss) on available-for-sale securities	83	(55)	108	(116)
Total comprehensive income	\$ 709	\$ 619	\$ 3,674	\$ 1,811



**Table of Contents**

**KVH INDUSTRIES, INC. AND SUBSIDIARY**

**Notes to Condensed Consolidated Financial Statements**

**(Unaudited, all amounts in thousands except share and per share amounts)**

**(8) Product Warranty**

KVH's products carry limited warranties that range from one to two years and vary by product. The warranty period begins on the date of retail purchase by the original purchaser. KVH accrues estimated product warranty costs at the time of sale and any additional amounts are recorded when such costs are probable and can be reasonably estimated. Factors that affect the Company's warranty liability include the number of units sold, historical and anticipated rates of warranty repairs and the cost per repair. During the nine months ended September 30, 2006 KVH has realized improved claims experience both in the number and average cost per repair related to certain of its mobile communications products. Accordingly during the nine months ended September 30, 2006 it has reduced its accrued warranty liability by approximately \$110. As of September 30, 2006 and December 31, 2005, the Company had accrued product warranty costs of approximately \$501 and \$611, respectively.

**(9) Segment Reporting**

Under common operational management, KVH designs, develops, manufactures and markets its navigation, guidance and stabilization and mobile communication sensor products for use in a wide variety of applications. Products are generally sold directly to third-party consumer electronic dealers and retailers, consumer manufacturers, government contractors or directly to U.S. and other foreign government agencies. Primarily, sales originating in North America consist of sales within the United States and Canada and, to a lesser extent, Mexico, Asia/Pacific and some Latin and South American countries. North American sales also include all defense-related product sales throughout the world. Sales originating from KVH's Denmark subsidiary principally consist of sales into all European countries, both inside and outside the European Union, as well as Africa, the Middle East, India and all countries in Asia.

KVH operates in two geographic segments, exclusively in the mobile communications, navigation and guidance equipment industry, which it considers to be a single business activity. KVH has two primary product categories: mobile communication and navigation, guidance and stabilization. Mobile communication sales and services include automotive, marine and land mobile communication equipment, such as satellite-based telephone, television and broadband Internet connectivity services. Defense sales and services include sales of commercial marine and defense-related navigation, guidance and stabilization equipment based upon digital compass and fiber optic sensor technology.

**Table of Contents****KVH INDUSTRIES, INC. AND SUBSIDIARY****Notes to Condensed Consolidated Financial Statements****(Unaudited, all amounts in thousands except share and per share amounts)****(9) Segment Reporting (continued)**

Defense services also include development contract revenue.

The following table summarizes information regarding the Company's operations by geographic segment:

	Sales Originating From		
	North America	Europe	Total
<b><u>Three months ended September 30, 2006</u></b>			
Mobile communication sales to the United States and Canada	\$ 10,029	\$	\$ 10,029
Mobile communication sales to Europe	175	2,119	2,294
Mobile communication sales to other geographic areas	154	465	619
Defense sales to the United States and Canada	4,693		4,693
Defense sales to Europe	1,261		1,261
Defense sales to other geographic areas	395		395
Intercompany sales	1,088		1,088
Subtotal	17,795	2,584	20,379
Eliminations	(1,088)		(1,088)
Net sales	\$ 16,707	\$ 2,584	\$ 19,291
Segment net income	\$ 626	\$	\$ 626
Depreciation and amortization	\$ 467	\$ 9	\$ 476
Total assets	\$ 85,077	\$ 2,760	\$ 87,837

	Sales Originating From		
	North America	Europe	Total
<b><u>Three months ended September 30, 2005</u></b>			
Mobile communication sales to the United States and Canada	\$ 9,220	\$	\$ 9,220
Mobile communication sales to Europe		1,611	1,611
Mobile communication sales to other geographic areas		98	98
Defense sales to the United States and Canada	4,971		4,971
Defense sales to Europe	728		728
Defense sales to other geographic areas	114		114
Intercompany sales	509	13	522
Subtotal	15,542	1,722	17,264
Eliminations	(509)	(13)	(522)
Net sales	\$ 15,033	\$ 1,709	\$ 16,742
Segment net income	\$ 643	\$ 31	\$ 674
Depreciation and amortization	\$ 437	\$ 14	\$ 451
Total assets	\$ 78,073	\$ 2,120	\$ 80,193



**Table of Contents****KVH INDUSTRIES, INC. AND SUBSIDIARY****Notes to Condensed Consolidated Financial Statements**

(Unaudited, all amounts in thousands except share and per share amounts)

**(9) Segment Reporting (continued)**

	Sales Originating From		
	North America	Europe	Total
<b><u>Nine months ended September 30, 2006</u></b>			
Mobile communication sales to the United States and Canada	\$ 32,615	\$	\$ 32,615
Mobile communication sales to Europe	407	8,135	8,542
Mobile communication sales to other geographic areas	555	2,288	2,843
Defense sales to the United States and Canada	14,011		14,011
Defense sales to Europe	2,003		2,003
Defense sales to other geographic areas	1,534		1,534
Intercompany sales	5,745	56	5,801
Subtotal	56,870	10,479	67,349
Eliminations	(5,745)	(56)	(5,801)
Net sales	\$ 51,125	\$ 10,423	\$ 61,548
Segment net income	\$ 2,897	\$ 669	\$ 3,566
Depreciation and amortization	\$ 1,461	\$ 28	\$ 1,489
Total assets	\$ 85,077	\$ 2,760	\$ 87,837
<b><u>Nine months ended September 30, 2005</u></b>			
Mobile communication sales to the United States and Canada	\$ 30,749	\$	\$ 30,749
Mobile communication sales to Europe		7,139	7,139
Mobile communication sales to other geographic areas		938	938
Defense sales to the United States and Canada	11,784		11,784
Defense sales to Europe	2,509		2,509
Defense sales to other geographic areas	323		323
Intercompany sales	4,611	13	4,624
Subtotal	49,976	8,090	58,066
Eliminations	(4,611)	(13)	(4,624)
Net sales	\$ 45,365	\$ 8,077	\$ 53,442
Segment net income	\$ 1,353	\$ 574	\$ 1,927
Depreciation and amortization	\$ 1,439	\$ 33	\$ 1,472
Total assets	\$ 78,073	\$ 2,120	\$ 80,193

**(10) Legal Matters**

KVH is a defendant in a class action lawsuit in the U.S. District Court for the District of Rhode Island in which KVH and certain of its officers are named as defendants. The suit asserts claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 under

## Edgar Filing: KVH INDUSTRIES INC \DE\ - Form 10-Q

that statute, as well as claims under Sections 11, 12(a)(2) and 15 of the Securities Act of 1933, on behalf of purchasers of our securities in the period October 1, 2003 to July 2, 2004 and seeks certain legal remedies, including compensatory damages. The Teamsters Affiliates Pension Plan has been appointed lead plaintiff. This matter consolidates into one action eight separate complaints filed between July 24, 2004 and September 15, 2004. On January 14, 2005, the defendants filed a motion to dismiss the consolidated complaint for failure to state a claim upon which relief can be granted. The court denied this motion in part and granted it in part. On October 14, 2005, the defendants answered the consolidated complaint and denied liability and all allegations of wrongdoing. Subsequently, on December 13, 2005, plaintiffs filed a motion for class certification. The motion is pending.

On August 16, 2004, Hamid Mehrvar filed a shareholder's derivative action in the Rhode Island State Superior Court for Newport County against KVH and certain of its officers and directors. The amended complaint asserts state law claims on KVH's behalf arising between October 1, 2003 and the present in connection with the allegations set forth in

## **Table of Contents**

### **KVH INDUSTRIES, INC. AND SUBSIDIARY**

#### **Notes to Condensed Consolidated Financial Statements**

**(Unaudited, all amounts in thousands except share and per share amounts)**

#### **(10) Legal Matters (continued)**

the class action consolidated complaint in the U.S. District Court described above. On October 7, 2005, the court dismissed Mehrvar's amended complaint without prejudice. By letter dated October 14, 2005, Mehrvar delivered a demand that KVH commence litigation for the same acts alleged in his complaint against the directors and senior officers who served during the period October 1, 2003 to the present. On March 1, 2006, Mehrvar filed a shareholder's derivative action in the Rhode Island State Superior Court for Providence County against KVH and certain of its officers and directors. The complaint asserts state law claims on KVH's behalf arising between October 1, 2003 and the present in connection with the allegations set forth in the class action consolidated complaint in the U.S. District Court described above and seeks certain legal and equitable remedies, including restitution from KVH's directors and officers and corporate governance changes. On June 30, 2006, defendants moved to dismiss the complaint on the basis that plaintiff's complaint failed to adequately allege that demand was wrongfully refused. The motion to dismiss has been voluntarily withdrawn without prejudice to its refiling at a later date.

On June 20, 2005, Yemin Ji filed a shareholder's derivative action in the U.S. District Court for the District of Rhode Island against KVH and certain of its officers and directors, asserting certain federal and state law claims on KVH's behalf arising between October 1, 2003 and the present in connection with the same allegations set forth in the class action and Mehrvar complaints described above and seeks certain legal and equitable remedies, including restitution from KVH's directors and officers and corporate governance changes. On August 23, 2005, KVH moved the Court to abstain from exercising jurisdiction and dismiss the action as duplicative of the Mehrvar case. The Court denied this motion. On January 5, 2006, defendants moved to dismiss the complaint on the same grounds on which the Rhode Island state court dismissed the derivative complaint in Mehrvar that was filed on August 16, 2004. The Court granted this motion and dismissed the complaint on August 29, 2006. In late September 2006, Ji filed an appeal of the dismissal with the U.S. Court of Appeals for the First Circuit.

In May 2005, Electronic Controlled Systems, Inc., d/b/a King Controls, filed a patent infringement suit against KVH in the U.S. District Court for the District of Minnesota. The three asserted patents relate generally to controlling a satellite dish to acquire a satellite signal. The complaint alleges that KVH willfully infringes the patents and seeks injunctive relief, enhanced damages and attorneys' fees. KVH has denied the allegations and asserted counterclaims, including claims for false advertising. This litigation is in the discovery phase. In January 2006, Electronic Controlled Systems, Inc., d/b/a/ King Controls, filed a second patent infringement suit against KVH in the U.S. District Court for the District of Minnesota. The second suit concerns one of the same three patents asserted in the original suit filed in May 2005, alleges that KVH willfully infringes the patent and seeks both preliminary and permanent injunctive relief, enhanced damages and attorneys' fees. KVH has denied the allegations and asserted counterclaims. The court denied plaintiff's motion for a preliminary injunction after a hearing on May 30, 2006. The parties recently completed the expert discovery phase of the case.

Additionally, in the ordinary course of business, KVH is a party to inquiries, legal proceedings and claims including, from time to time, disagreements with vendors and customers.

#### **(11) Recent Accounting Pronouncements**

In June 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes", which is an interpretation of FASB Statement No. 109 and is effective for fiscal years beginning after December 15, 2006 with earlier adoption encouraged. This interpretation was issued to clarify the accounting for uncertainty in income taxes recognized in the financial statements by prescribing a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The Company is required to adopt the provisions of the interpretation effective January 1, 2007. The Company does not expect that the adoption of this interpretation will have a material impact on the Company's financial position or results of operations.

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements" (SFAS No. 157). SFAS No. 157 establishes a common definition for fair value to be applied to U.S. GAAP guidance requiring use of fair value, establishes a framework for measuring fair value, and expands disclosure about such fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. The Company does not expect that the adoption of this interpretation will have a material impact on the Company's financial position or results of operations.



**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Introduction**

The statements included in this quarterly report on Form 10-Q, other than statements of historical fact, are forward-looking statements. Examples of forward-looking statements include statements regarding our future financial results, operating results, business strategies, projected costs, products, competitive positions and plans, customer preferences, consumer trends, anticipated product development, and objectives of management for future operations. In some cases, forward-looking statements can be identified by terminology such as *may*, *will*, *should*, *would*, *expects*, *plans*, *anticipates*, *believes*, *estimates*, *predicts*, *potential*, *continue*, or the negative of these terms or other comparable terminology. Any expectations based on these forward-looking statements are subject to risks and uncertainties and other important factors, including those discussed in the section entitled *Risk Factors* in Item 1A of Part II of this quarterly report. These and many other factors could affect our future financial and operating results, and could cause actual results to differ materially from expectations based on forward-looking statements made in this document or elsewhere by us or on our behalf. The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and related notes appearing elsewhere in this report.

**Overview**

We develop, manufacture and market mobile communications products for the land and marine markets, and navigation, guidance and stabilization products for both defense and commercial markets. Our mobile communications products enable customers to receive live digital television, telephone and Internet services in their automobiles, recreational vehicles and marine vessels while in motion via satellites and wireless services. We sell our mobile communications products through an extensive international network of independent retailers, distributors, and dealers. Our defense products include tactical navigation systems that provide uninterrupted access to navigation and pointing information in a spectrum of military vehicles, including tactical trucks (HMMWVs) and light armored vehicles. We also offer precision fiber optic gyro-based systems that enable stabilization and munitions guidance. We sell our defense products directly to U.S. and allied governments and government contractors, as well as through an international network of authorized independent sales representatives.

We generate revenue primarily from the sale of our mobile communications and defense products. The following table provides, for the periods indicated, our net sales by product line category.

	Three months ended		Nine months ended	
	September 30, (in thousands)		September 30, (in thousands)	
	2006	2005	2006	2005
Mobile communications	\$ 12,942	\$ 10,929	\$ 44,000	\$ 38,826
Defense	6,349	5,813	17,548	14,616
Net sales	\$ 19,291	\$ 16,742	\$ 61,548	\$ 53,442

In addition to revenue from product sales, our mobile communications revenue includes revenue earned from product repairs, revenue from satellite phone and Internet usage services, and certain DIRECTV account referral fees earned in conjunction with the sale of our products. We provide, for a fee, third-party satellite phone and Internet airtime to our TracPhone and Internet customers who choose to activate their subscriptions with us. Under current DIRECTV programs, we are eligible to receive a one-time, new mobile account activation fee from DIRECTV for each customer who activates their DIRECTV service directly through us. Our defense revenue primarily includes product sales to both military and commercial markets and, to a lesser extent, engineering services provided under development contracts. To date, revenues earned from product repairs, satellite phone and Internet usage services, DIRECTV activations and earnings under development contracts have not been a material portion of our revenue either individually or in the aggregate.

Our defense business is characterized by a small number of customers who place a small number of relatively large dollar value orders. Orders for our defense products typically range in size from several hundred thousand dollars to over one million dollars. Accordingly, our quarterly net sales of defense products usually consist of a relatively small number of orders. Each order can have a significant impact on our net sales, and because our defense products generally have higher direct margins than our mobile communications products, each order can have an impact on our net income that is disproportionately large relative to the revenue generated by the order.





## **Table of Contents**

We have historically derived a substantial portion of our revenue from sales to customers located outside the United States and Canada. Note 9 of the notes to the condensed consolidated financial statements provides information regarding our sales to specific geographic regions.

### **Critical Accounting Policies**

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosure at the date of our financial statements. Our significant accounting policies are summarized in note 1 of the notes to the consolidated financial statements in our Annual Report on Form 10-K for the year ended December 31, 2005.

In our Form 10-K for the year ended December 31, 2005, our most critical accounting policies and estimates upon which our consolidated financial statements were prepared were those relating to revenue recognition, allowances for accounts receivable, inventories, and income taxes. We did not make any changes to those policies during the quarter. We have reviewed our policies and determined that these remain our most critical accounting policies for the quarter ended September 30, 2006.

### **Stock-Based Compensation Expense**

Effective as of January 1, 2006, we adopted Statement of Financial Accounting Standards No. 123(R), Share-Based Payment, or SFAS No. 123(R). SFAS No. 123(R) is a revision of Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation, or SFAS No. 123. SFAS 123(R) supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees.

SFAS No. 123(R) requires that we recognize compensation expense in our statement of operations for the grant-date fair value of stock options and other equity-based compensation issued to employees. Before January 1, 2006, we accounted for share-based payments to employees using APB Opinion No. 25's intrinsic value method and recognized no compensation expense for employee stock options or shares purchased under our 1996 Employee Stock Purchase Plan.

We adopted the provisions of SFAS No. 123(R) under the modified prospective transition method. A modified prospective transition method is one in which compensation expense is recognized beginning with the effective date (a) based on the requirements of SFAS No. 123(R) for all share-based payments granted after the effective date and (b) based on the requirements of SFAS No. 123 for all awards granted to employees prior to the effective date of SFAS No. 123(R) that were unvested on the effective date. In accordance with the modified prospective transition method provided under SFAS No. 123(R), results for prior periods have not been restated. As a result, our financial statements for periods ending before January 1, 2006 are not directly comparable to our financial statements for periods ending after January 1, 2006. Moreover, because the grant-date fair value method under SFAS No. 123(R) is not the same as the method under SFAS No. 123, our results of operations for periods ending after January 1, 2006 are not directly comparable to our pro forma disclosures in the notes to our financial statements for periods ending before January 1, 2006 under SFAS No. 123.

We estimate the fair value of each option on the date of grant using the Black-Scholes option-pricing model. This model incorporates assumptions as to stock price volatility, the expected life of options, a risk-free interest rate and dividend yield. Many of these assumptions are highly subjective and require the exercise of management judgment. If our actual experience differs significantly from our estimates and we choose to employ different assumptions in the future, the stock-based compensation expense that we record in future periods may differ materially from that recorded in the current period.

As a result of the adoption of SFAS No. 123(R), our income before income tax expense for the three and nine months ended September 30, 2006 was reduced by approximately \$364,000 and \$830,000, respectively. As of September 30, 2006, there was \$2.7 million of total unrecognized compensation expense related to share-based compensation arrangements, which is expected to be recognized over a weighted-average period of approximately three years. Based on the assumptions and estimates described above, we estimate that we will record stock-based compensation expense of approximately \$1.1 million for the year ending December 31, 2006.

**Table of Contents****Results of Operations**

The following table provides, for the periods indicated, certain financial data expressed as a percentage of net sales:

	Three months ended		Nine months ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
Net sales	100.0 %	100.0 %	100.0 %	100.0 %
Cost of sales	60.7	57.6	59.4	58.9
Gross profit	39.3	42.4	40.6	41.1
Operating expenses:				
Sales and marketing	17.8	20.2	17.4	19.3
Research and development	8.4	10.6	9.4	10.6
General and administrative	12.7	9.3	10.0	8.1
Total operating expenses	38.9	40.1	36.8	38.0
Income from operations	0.3	2.3	3.9	3.1
Other income, net	3.1	1.8	2.5	1.0
Income before income tax expense	3.4	4.1	6.4	4.1
Income tax expense	(0.2)	(0.1)	(0.6)	(0.5)
Net income	3.2 %	4.0%	5.8%	3.6%

**Three Months Ended September, 2006 and 2005****Operating Summary**

Net income for the three months ended September 30, 2006 was \$0.6 million, or \$0.04 per diluted common share, as compared to net income of \$0.7 million, or \$0.05 per diluted common share, for the three months ended September 30, 2005. The primary reason for the modest decrease in net income was attributable to increase in operating expenses of \$0.8 million, driven primarily by an increase in general and administrative expense. This increase was partially offset by an increase in gross profit of \$0.5 million, driven by a 15% increase in revenue, and an increase in other income of \$0.3 million.

Included within operating expenses for the three months ended September 30, 2006 was approximately \$0.4 million of expense related to our adoption of SFAS No. 123(R). We did not incur any expense related to SFAS No. 123(R) during the three months ended September 30, 2005.

**Net Sales**

Net sales for the three months ended September 30, 2006 increased \$2.6 million, or 15%, to \$19.3 million from \$16.7 million for the three months ended September 30, 2005. The primary reason for the improvement was an increase in sales of our mobile communications products of approximately \$2.0 million, or 18%, to approximately \$12.9 million. Specifically, for the three months ended September 30, 2006, sales of our marine products increased approximately \$1.3 million, or 19%, to approximately \$8.0 million. This was a result of increased demand for our new TracVision M3 satellite TV system that was launched in the fourth quarter of 2005, supplemented by incremental sales of our core marine products. Also contributing to the improvement was an increase in sales of our land mobile communications products of approximately \$0.7 million, or 16%, driven largely by an increase in the sale of our products to the recreational vehicle market.

Sales of our defense-related products increased by approximately \$0.6 million, or 10%, to approximately \$6.4 million. Specifically, sales of our fiber optic gyro products increased approximately \$1.2 million, or 75%, driven primarily by increased sales in support of the U.S. Navy's MK54 torpedo program and the U.S. Army's remotely operated weapons station program. Also contributing to the improvement was an increase in

contract engineering revenue, repair work and legacy navigation products of approximately \$0.3 million. Offsetting these increases was a decrease in military navigation products of approximately \$0.9 million, or 31%, driven largely by decreased sales volume related to our TACNAV products.

***Cost of Sales***

Cost of sales consists of direct labor and materials, manufacturing overhead, and engineering costs directly related to customer funded research and development. For the three months ended September 30, 2006, cost of sales increased by \$2.1

## **Table of Contents**

million, or 22%, to \$11.7 million. The primary reason for the increase is the increase in overall sales discussed above, however, the percentage increase is more than our overall percentage increase in sales due to a shift in sales mix toward our relatively lower margin mobile communications products and an increase in manufacturing overhead driven by increased product, support, and transportation costs during the three month period ended September 30, 2006.

Gross margin for the three months ended September 30, 2006 decreased to 39% from 42% for the three-month period ended September 30, 2005. The primary reason for the decrease in gross margin was the overall shift in sales mix and increase in manufacturing overhead discussed above. Given that we expect continued growth in fourth quarter 2006 mobile communications revenue and a modest decrease in defense-related revenue compared to the three-month period ended September 30, 2006, we expect that gross margin percentage in the fourth quarter will approximate that of three-month period ended September 30, 2006 or decline slightly.

### ***Operating Expenses***

Research and development expense consists of direct labor, materials and other costs that support our internally funded product development activities. All research and development costs are expensed as incurred. Research and development expense for the three months ended September 30, 2006 decreased by \$0.2 million, or 9%, to \$1.6 million from \$1.8 million for the three months ended September 30, 2005. As a percentage of net sales, research and development expense decreased to 8% in the third quarter of 2006 from 11% in the same period in 2005. The decrease as a percentage of net sales is primarily the result of the increase in overall sales discussed above, coupled with increased utilization of engineering personnel to fulfill funded research and development projects. Engineering personnel costs and other direct expenses related to such projects are reflected in cost of sales. Our overall spending in 2006 continues to be focused on sustaining our existing product base and advancing new products such as the TracVision A7 mobile satellite television system and TracNet 100 mobile Internet system that we launched during the quarter ended September 30, 2006. We anticipate that for the fourth quarter of 2006, research and development expense as a percentage of revenue will be above the third quarter level due primarily to a shift in utilization of personnel from funded research and development efforts to internal research and development activities. Over the long term, our intent is to increase research and development spending roughly in line with revenue growth.

Sales and marketing expense consists primarily of sales and marketing salaries and related personnel costs, sales commissions for in-house and third party representatives, warranty expense, bad debt expense and other costs that support the sales function, such as advertising, literature and promotional materials. Sales and marketing expense for the three months ended September 30, 2006 was \$3.4 million, which was consistent with the expense incurred for the three months ended September 30, 2005. As a percentage of net sales, sales and marketing expense decreased during the quarter ended September 30, 2006 to 18% from 20% for the quarter ended September 30, 2005. The decrease as a percentage of net sales is primarily the result of the increase in overall sales discussed above, coupled with our ability to maintain overall sales and marketing expense consistent from period to period. Sales and marketing expense during the quarter ended September 30, 2006 reflects our focus on reducing our sales and marketing expense as a percentage of net sales, while continuing to support the growth of sales of our new and existing product offerings. Ongoing, we anticipate that, for the fourth quarter of 2006, sales and marketing expense as a percentage of revenue will be equal to or modestly above the third quarter level.

General and administrative expense consists of costs attributable to management, finance and accounting, information technology, human resources and certain outside professional services. General and administrative expense for the three months ended September 30, 2006 increased \$0.9 million, or 57%, to \$2.4 million from \$1.6 million for the three months ended September 30, 2005. As a percentage of net sales, general and administrative expense increased during the quarter ended September 30, 2006 to 13% from 9% for the quarter ended September 30, 2005. The primary reasons for the increase in general and administrative expense and its increase as a percentage of net sales in 2006 are \$0.4 million of increased legal expenses incurred in connection with pending litigation and \$0.2 million of stock option expense. In addition, \$0.3 million of expense was incurred in connection with an acquisition opportunity that was ultimately terminated during the quarter ended September 30, 2006. We anticipate that, for the fourth quarter of 2006, general and administrative expense as a percentage of revenue will be below the third quarter level.

**Table of Contents*****Other Income***

Other income, net for the three months ended September 30, 2006, increased by \$0.3 million to \$0.6 million from \$0.3 million for the three months ended September 30, 2005. The primary reason for the increase in 2006 was an increase in interest income, net of approximately \$0.3 million. The increase in interest income, net is a result of increased cash on hand and improved investment yields stemming from rising interest rates received on our cash and investments during the three months ended September 30, 2006.

***Income Taxes***

Income tax expense for the three months ended September 30, 2006 was consistent with the three months ended September 30, 2005. The components of the expense for the quarter ended September 30, 2006 primarily includes alternative minimum tax due for our U.S. operation. We expect that substantially all of our 2006 taxable income generated from our U.S. operations will be offset by both federal and state net operating losses generated by us in prior years. Accordingly, we expect that any tax expense generated by our U.S. operations in 2006 will be made up primarily of federal alternative minimum tax and to a lesser extent certain state tax expense. Taxable income generated by our subsidiary in Denmark will be subject to taxation at the Danish statutory rates as we have no net operating loss carry-forwards or tax credits available to offset current or future taxable income in that jurisdiction.

**Nine Months Ended September 30, 2006 and 2005*****Operating Summary***

Net income for the nine months ended September 30, 2006 was \$3.6 million, or \$0.24 per diluted common share, as compared to net income of \$1.9 million, or \$0.13 per diluted common share, for the nine months ended September 30, 2005. The primary factors behind the improvement were our ability to increase revenue by approximately \$8.1 million, or 15%, gross profit by \$3.0 million, or 14%, and income from operations by \$0.7 million, or 43%. Also contributing to the overall improvement was an increase in other income of \$1.0 million.

Included within net income for the nine months ended September 30, 2006 was approximately \$0.8 million of expense related to our adoption of SFAS No. 123(R). We did not incur any expense related to SFAS No. 123(R) during the nine months ended September 30, 2005.

***Net Sales***

Net sales for the nine months ended September 30, 2006 increased \$8.1 million, or 15%, to \$61.5 million from \$53.4 million for the nine months ended September 30, 2005. The primary reasons for the improvement was an increase in sales of our mobile communications products of approximately \$5.2 million, or 13%, to approximately \$44.0 million. Specifically, for the nine months ended September 30, 2006, sales of our marine products increased approximately \$6.0 million, or 26%, to approximately \$28.8 million. This was a result of increased demand for our new TracVision M3 satellite TV system that was launched in the fourth quarter of 2006, supplemented by incremental sales of our core marine products. Offsetting the increases in revenue from marine products was a decrease in sales of our land mobile communications products of approximately \$0.7 million, or 4%, to \$15.3 million. The decline in land mobile communications products was driven primarily by a decrease in the sale of our products to the recreational vehicle market. Year to date sales decreases within our recreational vehicle product are consistent with a general decrease in end-user demand in both the U.S. luxury coach markets as well as the U.S. recreational vehicle accessory aftermarket in 2006.

Sales of our defense-related products increased by approximately \$2.9 million, or 20% to approximately \$17.5 million. Specifically, sales of our fiber optic gyro products increased approximately \$2.3 million, or 53%, driven primarily by increased sales in support of the U.S. Navy's MK54 torpedo program and the U.S. Army's remotely operated weapons station program. Also contributing to the improvement was an increase in contract engineering revenue, service revenue and revenue from legacy navigation products of approximately \$1.0 million. Offsetting these increases was a decrease in military navigation products of approximately \$0.4 million, or 5%, driven largely by decreased sales volume related to our TACNAV products.

***Cost of Sales***

For the nine months ended September 30, 2006, cost of sales increased by \$5.1 million, or 16%, to \$36.6 million from \$31.5 million for the nine months ended September 30, 2005. The primary reason for the increase is the increase in overall sales discussed above. The percentage increase for the nine month period ended September 30, 2006 is slightly more than our overall percentage increase in sales during that period, however, due to a shift in sales mix toward our relatively lower margin mobile communications products and an overall increase in manufacturing overhead due to increased product, support, and transportation costs.



## **Table of Contents**

Gross margin for the nine-month period ended September 30, 2006 decreased 0.5% from the nine-month period ended September 30, 2005. The primary reason for the slight decrease in gross margin is an overall shift in sales mix toward our mobile communications products and an increase in manufacturing overhead, during the nine-month period ended September 30, 2006.

### ***Operating Expenses***

Total research and development expense for the nine months ended September 30, 2006 increased by \$0.1 million or 2%, to \$5.8 million from \$5.7 million for the nine months ended September 30, 2005. As a percentage of net sales, year-to-date research and development expenses decreased to approximately 9% in 2006 from 11% in 2005. The decrease as a percentage of net sales was primarily the result of the increase in overall sales discussed above, coupled with maintaining internally funded research and development spending levels at approximately the same level as the prior year. Our overall spending in 2006 continues to be focused on sustaining our existing product base and advancing new products such as the TracVision A7 mobile satellite television system and TracNet 100 mobile Internet system that we launched during the quarter ended September 30, 2006.

Sales and marketing expense for the nine months ended September 30, 2006 increased by \$0.4 million, or 4%, to \$10.7 million from \$10.3 million for the nine months ended September 30, 2005. As a percentage of net sales, year-to-date sales and marketing expense decreased to 17% in 2006 from 19% in 2005. The increase in sales and marketing expense for the nine months ended September 30, 2006 is primarily a result of increased personnel and sales support costs both domestically and with our Danish subsidiary, partially offset by a decrease in overall warranty related costs. Sales and marketing expense during the nine-month period ended September 30, 2006 reflects our continued focus on reducing our sales and marketing expense as a percentage of net sales, while continuing to support the growth of sales of our new and existing product offerings.

General and administrative expense for the nine months ended September 30, 2006 increased by \$1.8 million, or 42%, to \$6.1 million from \$4.3 million for the nine months ended September 30, 2005. As a percentage of net sales, year-to-date general and administrative expense increased to 10% in 2006 from 8% in the same period in 2005. The increase is primarily attributed to \$0.9 million of increased legal expenses incurred primarily in connection with pending litigation, \$0.4 million of stock option expense, and \$0.3 million of expenses related to an acquisition opportunity that was ultimately terminated in the quarter ended September 30 2006.

### ***Other Income***

Other income, net for the nine months ended September 30, 2006 increased by \$1.0 million to \$1.5 million from \$0.5 million for the nine months ended September 30, 2005. The primary reason for the increase in 2006 was an increase in interest income, net of approximately \$0.7 million and a \$0.3 million decrease in other expenses. The increase in interest income is a result of increased cash on hand and improved investment yields stemming from rising interest rates received on our cash and investments during the nine-month period ended September 30, 2006. The other expense decrease is the result of a decrease of \$0.4 million in foreign currency losses on certain subsidiary Euro-denominated sales invoices and supplier payables, offset by an increase of \$0.1 million in losses related to foreign currency forward exchange contracts.

### ***Income Taxes***

Income tax expense for the nine months ended September 30, 2006 increased by \$0.1 million to \$0.3 million from \$0.2 million from the nine months ended September 30, 2005. The expense increase is a result of increased taxable income in both our U.S. operations and foreign subsidiary located in Denmark. We expect that substantially all of our 2006 taxable income generated from our U.S. operations will be offset by both federal and state net operating losses generated by us in prior years. Accordingly, we expect that any tax expense generated by our U.S. operations in 2006 will be made up primarily of federal alternative minimum tax and to a lesser extent certain state tax expense. Taxable income generated by our subsidiary in Denmark will be subject to taxation at the Danish statutory rates as we have no net operating loss carry-forwards or tax credits available to offset current or future taxable income in that jurisdiction.



## **Table of Contents**

### **Liquidity and Capital Resources**

We have historically funded our operations primarily from product sales, net proceeds from public and private equity offerings, bank financings and proceeds received from exercises of stock options. As of September 30, 2006, we had \$54.7 million in cash, cash equivalents and marketable securities, and \$66.5 million in working capital.

For the nine months ended September 30, 2006, we generated \$5.5 million in cash from operations. The primary drivers of the increase in cash generated from operations was our ability to increase revenue, gross profit, and net income, coupled with our ability to maintain consistent working capital levels.

Net cash used in investing activities was \$4.8 million for the nine months ended September 30, 2006, and primarily represents the purchase of \$2.4 million in manufacturing and other capital equipment, to increase production capacity and efficiency, replace obsolete equipment and support new product offerings. We also reinvested an additional \$2.4 million in marketable securities.

Net cash provided by financing activities was \$1.4 million for the nine months ended September 30, 2006 and primarily resulted from \$1.4 million in proceeds received from the exercise of employee stock options, partially offset by principal payments on outstanding long-term debt obligations.

Currently, we have a revolving loan agreement with a bank that provides for a maximum available credit of \$15.0 million that expires on December 31, 2006. We pay interest on any outstanding amounts at a rate equal to, at our option, LIBOR plus 1.5%, or the greater of either the Federal Funds Effective Rate plus 0.5% or the bank's prime interest rate. We may terminate the loan agreement prior to its full term without penalty, provided we give 30 days advance written notice to the bank. As of September 30, 2006, no borrowings were outstanding under the facility.

On January 11, 1999, we entered into a mortgage loan in the amount of \$3.0 million. The loan term is 10 years, with a principal amortization of 20 years at a fixed rate of interest of 7.0%. Land, building and improvements secure the mortgage loan. The monthly mortgage payment is \$23,259, including interest and principal. Due to the difference in the term of the loan and amortization of the principal, a balloon payment of \$2.0 million is due on February 1, 2009. Under the mortgage loan we may prepay our outstanding loan balance subject to certain early termination charges as defined in the mortgage loan agreement.

We believe that the \$54.7 million we hold in cash, cash equivalents and marketable securities, together with our other existing working capital, will be adequate to meet planned operating and capital requirements through the foreseeable future. However, as the need or opportunity arises, we may seek to raise additional capital through public or private sales of securities or through additional debt financing. There are no assurances that we will be able to obtain any additional funding or that such funding will be available on terms acceptable to us.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Our primary market risk exposure is in the area of foreign currency exchange risk. We are exposed to currency exchange rate fluctuations related to our subsidiary operations in Denmark. Certain transactions in Denmark are denominated in the Danish Krone or Euro, yet reported in the U.S. dollar, the functional currency. For foreign currency exposures existing at September 30, 2006, a 10% unfavorable movement in the foreign exchange rates for our subsidiary location would not expose us to material losses in earnings or cash flows.

From time to time, we purchase foreign currency forward exchange contracts generally having durations of no more than 4 months. These forward exchange contracts are intended to offset the impact of exchange rate fluctuations on cash flows of our foreign subsidiary. Forward exchange contracts are accounted for as cash flow hedges and are recorded on the balance sheet at fair value until executed. Changes in the fair value are recognized in earnings. For the quarter ended September 30, 2006 we recorded a gain of approximately \$32,000 related to these contracts. Such gains are reflected within other income in the September 30, 2006 condensed consolidated statements of operations. As of September 30, 2006, we had three Euro to U.S. dollar forward currency exchange contracts outstanding with a fair value of approximately \$15,000.

The primary objective of our investment activities is to preserve principal and maintain liquidity, while at the same time maximize income. We have not entered into any instruments for trading purposes. Some of the securities that we invest in may have market risk. To minimize this risk, we maintain our portfolio of cash equivalents and short-term investments in a variety of securities, including commercial paper, investment grade asset-backed corporate securities, money market funds and government, government agency and non-government debt securities. As of September 30, 2006, a hypothetical 100 basis-point increase in interest rates would result in an approximate \$8,000 decrease in the fair value of our investments that have maturities of greater than one year. Due to the conservative nature of our investments, the relatively short duration of

their maturities, our ability to either convert some or all of our long-term investments to less interest rate-sensitive holdings or hold most securities until maturity, we believe interest rate risk is mitigated. As of September 30, 2006, approximately

## **Table of Contents**

95% of the \$38.4 million classified as available-for-sale marketable securities will mature or reset within one year. We do not invest in any financial instruments denominated in foreign currencies. Accordingly, interest rate risk related to our investments is not considered material.

To the extent that we borrow against our variable-rate credit facility, we will be subject to interest rate risk. There were no borrowings outstanding at September 30, 2006.

## **ITEM 4. CONTROLS AND PROCEDURES**

### **Evaluation of Disclosure Controls and Procedures**

Our management has evaluated, under the supervision and with the participation of our president and chief executive officer and chief financial officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based upon that evaluation, our president and chief executive officer and chief financial officer concluded that our disclosure controls and procedures were effective to provide reasonable assurance that we record, process, summarize and report the information we must disclose in reports that we file or submit under the Securities Exchange Act of 1934, as amended, within the time periods specified in the SEC's rules and forms.

The effectiveness of a system of disclosure controls and procedures is subject to various inherent limitations, including cost limitations, judgments used in decision making, assumptions about the likelihood of future events, the soundness of internal controls, and the risk of fraud. Because of these limitations, there can be no assurance that any system of disclosure controls and procedures will be successful in preventing all errors or fraud or in making all material information known in a timely manner to the appropriate levels of management.

### **Changes in Internal Control over Financial Reporting**

During the three months ended September 30, 2006, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

We are a defendant in a class action lawsuit in the U.S. District Court for the District of Rhode Island in which we and certain of our officers are named as defendants. The suit asserts claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 under that statute, as well as claims under Sections 11, 12(a)(2) and 15 of the Securities Act of 1933, on behalf of purchasers of our securities in the period October 1, 2003 and July 2, 2004 and seeks certain legal remedies, including compensatory damages. The Teamsters Affiliates Pension Plan has been appointed lead plaintiff. This matter consolidates into one action eight separate complaints filed between July 24, 2004 and September 15, 2004. On January 14, 2005, the defendants filed a motion to dismiss the consolidated complaint for failure to state a claim upon which relief can be granted. The court denied this motion in part and granted it in part. On October 14, 2005, we answered the consolidated complaint and denied liability and all allegations of wrongdoing. Subsequently, on December 13, 2005, plaintiffs filed a motion for class certification. The motion to dismiss has been voluntarily withdrawn without prejudice to its refile at a later time.

On August 16, 2004, Hamid Mehrvar filed a shareholder's derivative action in the Rhode Island State Superior Court for Newport County against us and certain of our officers and directors. The amended complaint asserts state law claims on our behalf arising between October 1, 2003 and the present in connection with the allegations set forth in the class action consolidated complaint in the U.S. District Court described above. On October 7, 2005, the court dismissed Mehrvar's amended complaint without prejudice. By letter dated October 14, 2005, Mehrvar delivered a demand that we commence litigation for the same acts alleged in his complaint against the directors and senior officers who served during the period October 1, 2003 to the present. On March 1, 2006, Mehrvar filed a shareholder's derivative action in the Rhode Island State Superior Court for Providence County against us and certain of our officers and directors. The complaint asserts state law claims on our behalf arising between October 1, 2003 and the present in connection with the allegations set forth in the class action consolidated complaint in the U.S. District Court described above and seeks certain legal and equitable remedies, including restitution from our directors and officers and corporate governance changes. On June 30, 2006, we moved to dismiss the complaint on the basis that it failed to adequately allege that plaintiff's demand was wrongfully refused. The motion is pending.

On June 20, 2005 Yemin Ji filed a shareholder's derivative action in the U.S. District Court for the District of Rhode Island against us and certain of our officers and directors, asserting certain federal and state law claims on our behalf arising between October 1, 2003 and the present in connection with the same allegations set forth in the class action and Mehrvar complaints described above and seeks certain legal and equitable remedies, including restitution from our directors and



## **Table of Contents**

officers and certain corporate governance changes. On August 23, 2005, we moved the Court to abstain from exercising jurisdiction and dismiss the action as duplicative of the Mehrvar case. The Court denied this motion. On January 5, 2006, we moved to dismiss the complaint on the same grounds on which the Rhode Island state court dismissed the derivative complaint in Mehrvar that was filed on August 16, 2004. The Court granted this motion and dismissed the complaint on August 29, 2006. In late September 2006, Ji filed an appeal of the dismissal with the U.S. Court of Appeals for the First Circuit.

In May 2005, Electronic Controlled Systems, Inc., d/b/a King Controls, filed a patent infringement suit against us in the U.S. District Court for the District of Minnesota. The three asserted patents relate generally to controlling a satellite dish to acquire a satellite signal. The complaint alleges that we willfully infringe the patents and seeks injunctive relief, enhanced damages and attorneys' fees. KVH has denied the allegations and asserted counterclaims, including claims for false advertising. This litigation is in the discovery phase. In January 2006, Electronic Controlled Systems, Inc., d/b/a/ King Controls, filed a second patent infringement suit against us in the U.S. District Court for the District of Minnesota. The second suit concerns one of the same three patents asserted in the original suit filed in May 2005, alleges that we willfully infringe the patent and seeks both preliminary and permanent injunctive relief, enhanced damages and attorneys' fees. We have denied the allegations and asserted counterclaims. The court denied plaintiff's motion for a preliminary injunction after a hearing on May 30, 2006. The parties recently completed the expert discovery phase of the case.

Additionally, in the ordinary course of business, we are a party to inquiries, legal proceedings and claims including, from time to time, disagreements with vendors and customers.

### **ITEM 1A. RISK FACTORS**

*An investment in our common stock involves a high degree of risk. You should carefully consider the following risk factors in evaluating our business. If any of these risks, or other risks not presently known to us or that we currently believe are not significant, develops into an actual event, then our business, financial condition and results of operations could be adversely affected. If that happens, the market price of our common stock could decline.*

#### **We may not be profitable in the future.**

We have a history of variable profitability from operations. Although we generated net income during 2005, and in eleven of the last fifteen fiscal quarters, we incurred net losses of \$6.1 million in 2004 and \$1.5 million in 2003. As of September 30, 2006, we had an accumulated deficit of \$10.9 million.

#### **Shifts in our product sales mix toward our mobile communications products may reduce our overall gross margins.**

Our mobile communications products have historically had lower product gross margins than our defense products. During the first quarter of 2006 and the year ended December 31, 2005, sales of our defense products grew at a substantially higher rate than our overall sales growth. However, during the second and third quarters of 2006 sales of our defense products grew at a substantially lower rate than our overall sales growth, resulting in a small decline in overall gross margin. In addition, during 2004, sales of our defense products declined compared to 2003. A shift in our product sales mix toward communications products would likely cause lower gross margins in the future.

#### **Customers for TACNAV and our other defense products include the U.S. military and foreign governments, whose purchasing schedules and priorities can be unpredictable.**

We sell TACNAV and our other defense products to the U.S. military and foreign military and government customers. These customers have unique purchasing requirements, which can make sales to these customers unpredictable. Factors that affect their purchasing decisions include:

changes in modernization plans for military equipment;

changes in tactical navigation requirements;

priorities for current battlefield operations;

allocation of funding for military programs;

new military and operational doctrines that affect military equipment needs;

sales cycles that are long and difficult to predict;

shifting response time and/or delays in the approval process associated with the export licenses we must obtain prior to the international shipment of certain of our military products;

delays in military procurement schedules; and

delays in the testing and acceptance of our products.

## **Table of Contents**

These factors can cause substantial fluctuations in sales of TACNAV and our other defense products from period to period. For example, sales of our TACNAV products declined in the third quarter of 2006. Moreover, TACNAV and most of our other defense products must meet military quality standards, and our products may not continue to meet existing standards or more rigorous standards adopted in the future. Any failure to meet military contract specifications may produce delays as we attempt to improve our design, development, manufacturing or quality control processes. Furthermore, government customers and their contractors can generally cancel orders for our products for convenience or decline to exercise previously disclosed contract options. Even under firm orders with government customers, funding must usually be appropriated in the budget process in order for the government to complete the contract. The cancellation of or failure to fund orders for our products could substantially reduce our net sales and results of operations.

**Sales of TACNAV and our other defense products generally consist of a few large orders, and the delay or cancellation of a single order could substantially reduce our net sales.**

Unlike our mobile communications products, TACNAV and our other defense products are purchased through orders that can generally range in size from several hundred thousand dollars to more than one million dollars. As a result, the delay or cancellation of a single order could materially reduce our net sales and results of operations. Because our defense products typically have relatively higher direct margins than our mobile communications products, the loss of an order for defense products could have a disproportionately adverse effect on our results of operations.

**Only a few customers account for a substantial portion of our defense revenues, and the loss of any of these customers could substantially reduce our net sales.**

We derive a significant portion of our defense revenues from a small number of customers, including the U.S. Government. The loss of business from any of these customers could substantially reduce our net sales and results of operations and could seriously harm our business.

**We depend on others to provide programming for our TracVision products, Internet access for our TracNet products, and telephone, fax and data services for our TracPhone products.**

Our TracVision products include only the equipment necessary to receive satellite television services; we do not broadcast satellite television programming. Instead, customers must obtain programming from another source. We currently offer marine and land mobile TracVision products compatible with the DIRECTV and DISH Network services in the continental United States, the ExpressVu service in Canada and various other regional services in other parts of the world. Our TracVision A5 and A7 currently offer access to only the DIRECTV service in the continental United States. Although DIRECTV is offering its TOTAL CHOICE MOBILE programming package at a price that we think should be attractive to consumers, DIRECTV has no obligation to continue to offer that package at the current price or at all. If customers become dissatisfied with the programming, pricing, service, availability or other aspects of this satellite television services product or if any one or more of these services becomes unavailable for any reason, we could suffer a substantial decline in sales of our TracVision products. The companies that operate these services have no obligation to inform us of technological or other changes, including discontinuation of the service, which could impair the performance of our TracVision products.

Our TracPhone and TracNet 3.0 products currently depend on satellite services provided by third parties. We rely on Inmarsat for satellite communications services for our TracPhone products. We rely on Telemar for TracNet 3.0 service in Europe.

Our TracNet 100 mobile Internet system uses high-speed EVDO cellular services offered by Verizon Wireless as well as Microsoft's MSN TV service. Should EVDO networks become unavailable, our TracNet 100 would be hampered in its ability to provide two-way Internet access. Likewise, if the status of MSN TV were to change, customers would no longer be able to access the Internet via the TV screens in their boats, RVs, and cars, a feature that offers KVH a competitive advantage over other mobile Internet solutions.

If any of our vendors were unable to fulfill their obligations, we would need to seek alternate suppliers or solutions. In that case, we may be required to retrofit or upgrade hardware and software as necessary to ensure the continued operation of the affected products. We may incur significant delays and expenses in our efforts to make the necessary changes and those efforts may be unsuccessful. Moreover, we may not be successful in identifying and entering into appropriate agreements with replacement suppliers on commercially reasonable terms, which would impair our ability to offer the affected products. Similarly, we may lose the goodwill of existing customers if any currently installed products cease to work for any extended period. Any such outcome could lead to a substantial reduction in sales.

## **Table of Contents**

**Our mobile communications products depend on the availability of third-party satellites, which face significant operational risks and could fail earlier than their expected useful lives.**

Our mobile communications products depend on the availability of programming and services broadcast through satellites owned by third parties. The unexpected failure of a satellite could disrupt the availability of programming and services, which could reduce the demand for, or customer satisfaction with, our products. These satellites face significant operational risks while in orbit. These risks include malfunctions that can occur as a result of satellite manufacturing errors, problems with power or control systems and general failures resulting from the harsh space environment. Moreover, each satellite has a limited useful life, and the satellite providers make no guarantees that the planned backup systems and capacity will be sufficient to support these satellite services in the event of a loss or reduction of service. We cannot assure that satellite services compatible with our products will continue to be available or that such services will continue to be offered at reasonable rates. The accuracy or availability of satellite signals may also be limited by ionospheric or other atmospheric conditions, intentional or inadvertent signal interference, or intentional limitations on signal availability imposed by the satellite provider. A reduction in the number of operating satellites on any system, the inoperability of any key satellite or the failure of any key satellite or satellites to provide an accurate or available signal could impair the utility of our products or the growth of current and additional market opportunities.

**The market for mobile Internet services in vehicles and vessels may fail to develop or may be satisfied by alternative technological approaches.**

Mobile Internet access is a relatively new market that is currently focused primarily on cell phones and Internet-enabled PDAs. We serve as a distributor of the MSN TV service to the marine, automotive, and RV markets and as such, offer what we believe is a unique mobile Internet solution. However, competing products based around high-speed cellular services are available for single users and in integrated EVDO/WiFi hubs. Other technological developments, such as proposed WiMAX networks and Internet-via-satellite services may also displace competing wireless services with regard to range and cost, preventing us from successfully marketing and selling mobile Internet systems in the mobile marketplace.

**The market for our mobile TV products for minivans, SUVs and other passenger vehicles is still emerging, and our business may not grow as we expect.**

The market for our low profile automotive TracVision product is still emerging. The relatively early stages of development of this market continues to make it difficult for us to predict customer demand accurately. For example, although sales of the TracVision grew between 2004 and early 2006, the sales trend has been below our original expectations.

We believe the success of our low profile TracVision systems will depend upon consumers' assessment of whether or not they meet their expectations for performance, quality, price and design. For example, the TracVision A5 and A7 are designed for use on open roads in the continental United States where there is a clear view of the transmitting satellite in the southern sky. Among the factors that could affect the success of the low profile TracVision systems are:

the extent to which customers perceive mobile satellite TV services as a luxury or a preferred convenience;

the extent to which TracVision gains the acceptance of the automotive OEMs;

the extent to which high fuel prices may negatively affect consumer demand for SUVs and other large passenger vehicles;

difficulties or inconveniences associated with scheduling installation at the point of sale;

the performance, price and availability of competing or alternative products relative to the automotive TracVision;



the extent to which customers prefer live TV over recorded media;

customers' willingness to pay monthly fees for satellite television service in automobiles;

the adoption of laws or regulations that restrict or ban live television or other video technology in vehicles;

poor performance arising from improper installation or installation of damaged equipment; and

our limited experience with marketing products to the automotive market, which is substantially larger and more fragmented than our other markets.

**High fuel prices may adversely affect sales of our mobile communications products.**

Fuel prices have been high and may remain high or increase in the foreseeable future. High fuel prices tend to have a disproportionate impact on the larger vehicles and vessels for which our mobile communications products are designed, such

## **Table of Contents**

as marine vessels, recreational vehicles and SUVs, because they consume relatively large quantities of fuel. We believe that the increased cost of operating these vehicles and vessels has likely had an adverse effect on and may continue to adversely affect, demand for our mobile communications products.

### **Our effort to enter the OEM market for embedded mobile satellite TV products may not be successful.**

During 2005, we announced that we intend to support factory installation of an embedded version of our low profile TracVision mobile satellite TV antenna for automobiles. However, the timetable for potential OEM acceptance of the embedded system is uncertain, and our efforts to enter this market may not be successful. In particular, there is a wide range of vehicle roof designs, environmental requirements and performance standards that our new product will have to address, and we may encounter unanticipated difficulties in designing antennas that will satisfy all of the unique requirements of various vehicle configurations. In addition, our success in entering this market will depend in part on the close cooperation of vehicle manufacturers, and we cannot be certain that we will obtain the necessary cooperation. Because different vehicles may require different designs, our manufacturing efficiency for these embedded antennas may be lower and we may generate lower margins than for the aftermarket version of the low profile TracVision. The expenses we expect to incur in pursuing this market may have an adverse effect on our results of operations.

### **We expect that others will introduce competing mobile satellite TV antennas for automobiles.**

When we began shipping our low profile TracVision A5 in September 2003, it was the only commercially available, mobile satellite TV antenna for use on minivans, SUVs and other passenger vehicles. Any advantage we may have had by being the first to market such a product may erode as others enter this market. We are aware of announcements made by other companies of their intent to offer competing satellite TV or recorded video content to automobiles, but to date we have no knowledge of any such products in production and available for retail sale. Competing satellite antenna products may have a slightly lower profile and customers may delay purchasing our low profile TracVision in anticipation of the release of any of these products. Competition from any of these products could impair our ability to sell the low profile TracVision and may force us to reduce the price of the product.

### **We must achieve additional significant cost reductions for our low profile TracVision to reach our targeted profit margins.**

Our product profit margins for our low profile TracVision automotive system have been low since its introduction. To reach our targeted profit margins, we must continue to significantly reduce our manufacturing costs. Although we have had success in improving profit margins since the introduction of the low profile TracVision in September 2003, we may be unable to achieve the additional cost reductions necessary to achieve our overall target profit margins. Although our cost reduction programs include obtaining volume purchasing discounts and redesigning certain components using lower cost materials and processes, technological or other challenges may prevent us from achieving all of the necessary cost reductions. Moreover, if the price of the low profile automotive TracVision is not attractive to a broad range of customers, we may be forced to further lower the price, which would further impair our product profit margins unless we are able to achieve corresponding cost reductions.

### **We may fail to continue to increase the sale of our fiber optic products for commercial uses.**

Our fiber optic products have numerous commercial applications where mobile communication, navigation, stabilization and precision pointing are required. For example, our fiber optic gyros have been used in commercial applications such as train location control and track geometry measurement systems, industrial robotics, and autonomous or remotely operated vehicles. We may not be successful in further developing and marketing our fiber optic products for commercial uses, which might limit the overall net sales of these products and limit our profitability accordingly.

### **We may continue to increase the international scope of our operations, which could disrupt our operations.**

Although we have historically manufactured and sourced raw materials for the majority of our products in the U.S., in order for us to improve our operating margin performance and overall profitability, we have found it desirable to increase somewhat the international scope of our operations. This includes the increased sourcing of raw materials and manufactured components from foreign countries such as China. We have only limited experience in foreign manufacturing and we might not be successful in implementing or integrating an extended program. In addition, our increased reliance on foreign manufacturing and/or raw material supply has lengthened our supply chain and increased the risk that a disruption in that supply chain will have a material adverse affect on our operations and financial performance.

## **Table of Contents**

### **We depend on single manufacturing lines for our products, and any significant disruption in production could impair our ability to deliver our products.**

We currently manufacture and assemble our products using individual production lines for each product category. We have experienced manufacturing difficulties in the past, and any significant disruption to one of these production lines will require time either to reconfigure and equip an alternative production line or to restore the original line to full capacity. Some of our production processes are complex, and we may be unable to respond rapidly to the loss of the use of any production line. For example, our production process uses some specialized equipment and custom molds that may take time to replace if they malfunction. In that event, shipments would be delayed, which could result in customer or dealer dissatisfaction, loss of sales and damage to our reputation. Finally, we have only a limited capability to increase our manufacturing capacity in the short term. If short-term demand for our products exceeds our manufacturing capacity, our inability to fulfill orders in a timely manner could also lead to customer or dealer dissatisfaction, loss of sales and damage to our reputation.

### **We depend on sole or limited source suppliers, and any disruption in supply could impair our ability to deliver our products on time or at expected cost.**

We obtain many key components for our products from third-party suppliers, and in some cases we use a single or a limited number of suppliers. Any interruption in supply could impair our ability to deliver our products until we identify and qualify a new source of supply, which could take several weeks, months or longer and could increase our costs significantly. In general, we do not have written long-term supply agreements with our suppliers but instead purchase components through purchase orders, which expose us to potential price increases and termination of supply without notice or recourse. We do not generally carry significant inventories of product components, and this could magnify the impact of the loss of a supplier. If we are required to use a new source of materials or components, it could also result in unexpected manufacturing difficulties and could affect product performance and reliability.

### **Any failure to maintain and expand our third-party distribution relationships may limit our ability to penetrate markets for mobile communications products.**

We market and sell our mobile communications products through an international network of independent retailers, chain stores and distributors, as well as to manufacturers of marine vessels and recreational vehicles. If we are unable to maintain or increase the number of our distribution relationships, it could significantly reduce or limit our net sales. In addition, our distribution partners may sell products of other companies, including competing products, and are not required to purchase minimum quantities of our products. Moreover, our distributors may operate on low product margins and could give higher priority to products with higher margins than ours.

### **Our net sales and operating results could decline due to general economic trends or declines in consumer spending.**

Our operating performance depends significantly on general economic conditions. Net sales of our mobile communications products are largely generated by discretionary consumer spending, and demand for these products could demonstrate slower growth than we anticipate as a result of regional and global economic conditions. Consumer spending tends to decline during recessionary periods and may decline at other times. Consumers may choose not to purchase our mobile communications products due to a perception that they are luxury items. As global and regional economic conditions change, including the general level of interest rates, fluctuating oil prices and demand for durable consumer products, demand for our products could be adversely affected.

### **If we are unable to improve our existing mobile communications and defense products and develop new, innovative products, our sales and market share may decline.**

The markets for mobile communications products and defense navigation, guidance and stabilization products are each characterized by rapid technological change, frequent new product innovations, changes in customer requirements and expectations and evolving industry standards. If we fail to make innovations in our existing products and reduce the costs of our products, our market share may decline. Products using new technologies, or emerging industry standards, could render our products obsolete. If our competitors successfully introduce new or enhanced products that eliminate technological advantages our products may have in a certain market or otherwise outperform our products, or are perceived by consumers as doing so, we may be unable to compete successfully in the markets affected by these changes. For example, other companies have either announced their intentions or have begun to offer low-profile in-motion satellite antennas or alternative means for providing mobile entertainment. These products will compete with our low profile TracVision and may offer more attractive performance, pricing and other features.

### **If we cannot effectively manage our growth, our business may suffer.**

## Edgar Filing: KVV INDUSTRIES INC \DE\ - Form 10-Q

We have previously expanded our operations to pursue existing and potential market opportunities. This growth placed a strain on our personnel, management, financial and other resources. If we fail to manage our future growth properly, we may incur unnecessary expenses and the efficiency of our operations may decline. To manage our growth effectively, we must, among other things:

upgrade, expand or re-size our manufacturing facilities and capacity in a timely manner;

---

**Table of Contents**

successfully attract, train, motivate and manage a larger number of employees for manufacturing, sales and customer support activities;

control higher inventory and working capital requirements; and

improve the efficiencies within our operating, administrative, financial and accounting systems, and our procedures and controls.

**We may be unable to hire and retain the skilled personnel we need to expand our operations.**

To meet our growth objectives, we must attract and retain highly skilled technical, operational, managerial, and sales and marketing personnel. If we fail to attract and retain the necessary personnel, we may be unable to achieve our business objectives and may lose our competitive position, which could lead to a significant decline in net sales. We face significant competition for these skilled professionals from other companies, research and academic institutions, government entities and other organizations.

**Our success depends on the services of our executive officers and key employees.**

Our future success depends to a significant degree on the skills and efforts of Martin Kits van Heyningen, our co-founder, president and chief executive officer. If we lost the services of Mr. Kits van Heyningen, our business and operating results could be seriously harmed. We also depend on the ability of our other executive officers and members of senior management to work effectively as a team. None of our senior management or other key personnel is bound by an employment agreement. The loss of one or more of our executive officers or senior management members could impair our ability to manage our business effectively.

**Competition may limit our ability to sell our mobile communications products and defense products.**

The mobile communications markets and defense navigation, guidance and stabilization markets in which we participate are very competitive, and we expect this competition to persist and intensify in the future. We may not be able to compete successfully against current and future competitors, which could impair our ability to sell our products. To remain competitive, we must enhance our existing products and develop new products, and we may have to reduce the prices of our products. Moreover, new competitors may emerge, and entire product lines may be threatened by new technologies or market trends that reduce the value of those product lines. For example, improvements in less expensive wireless and cellular technologies may limit demand for land-based satellite telephone and Internet services.

In the defense navigation, guidance and stabilization markets, we compete primarily with Honeywell International Inc., Kearfott Guidance & Navigation Corporation, Leica Microsystems AG, Northrop Grumman Corporation and Smiths Group PLC. In the market for mobile satellite communications products, we compete with a variety of companies. In the land mobile market for satellite TV communications equipment, we compete directly with King Controls, MotoSAT, TracStar Systems, Inc., and Winegard Company. There is also potential competition for sales of satellite TV to the automotive market from RaySat, Audiovox, Sirius, Winegard, and Delphi. In the marine market for satellite TV communications equipment, we compete with NaviSystem Marine Electronic Systems Srl, Orbit Satellite Television & Radio Network, King Controls, TracStar, Sea Tel, Inc., and Raymarine. In the marine market for telephone, fax, data and Internet communications equipment, we compete with Furuno Electric Co., Ltd., Globalstar LP, Iridium Satellite LLC, Japan Radio Company, Nera ASA, and Thrane & Thrane A/S. In the mobile Internet market, we may compete with such products as single-user EVDO cards for use with individual laptops; EVDO/WiFi hubs such as those manufactured by Kyocera, Junxion, and Top Global; proposed WiMAX services in urban areas; and Internet-via-satellite systems proposed by companies such as RaySat. Moreover, new competitors may surface in the future. Among the factors that may affect our ability to compete in our markets are the following:

many of our primary competitors are well-established companies that could have substantially greater financial, managerial, technical, marketing, personnel and other resources than we do;

product improvements or price reductions by competitors may weaken customer acceptance of our products; and

our competitors may have lower production costs than we do, which may enable them to compete more aggressively in offering discounts and other promotions.

## **Table of Contents**

**Our international business operations expose us to a number of difficulties in coordinating our activities abroad and in dealing with multiple regulatory environments.**

Historically, sales to customers outside the United States and Canada have accounted for a significant portion of our net sales. We have only one foreign sales office, which is located in Denmark, and we otherwise support our international sales from our operations in the United States. Our limited operations in foreign countries may impair our ability to compete successfully in international markets and to meet the service and support needs of our customers in countries where we have no infrastructure. We are subject to a number of risks associated with our international business activities, which may increase our costs and require significant management attention. These risks include:

technical challenges we may face in adapting our mobile communication products to function with different satellite services and technology in use in various regions around the world, including multiple satellite services in Europe;

satisfaction of international regulatory requirements and procurement of any necessary licenses or permits;

restrictions on the sale of certain defense products to foreign military and government customers;

additional costs and delays associated with obtaining approvals and licenses under applicable export regulations;

increased costs of providing customer support in multiple languages;

more limited protection of our intellectual property;

potentially adverse tax consequences, including restrictions on the repatriation of earnings;

protectionist laws and business practices that favor local competitors, which could slow our growth in international markets;

potentially longer sales cycles, which could slow our revenue growth from international sales;

potentially longer accounts receivable payment cycles and difficulties in collecting accounts receivable;

losses arising from foreign currency exchange rate fluctuations; and

economic and political instability in some international markets.

**If we are unable to maintain adequate product liability insurance, we may have to pay significant monetary damages in a successful product liability claim against us.**

The development and sale of mobile satellite communication products and defense products entail an inherent risk of product liability. For example, consumers may ignore laws or warnings not to watch satellite television while driving and, as a result, may become involved in serious accidents, for which they may seek to hold us responsible. Product liability insurance is generally expensive for companies such as ours.

Accordingly, we maintain only limited product liability insurance coverage for our products. Our current levels of insurance or any insurance we may subsequently obtain may not provide us with adequate coverage against potential claims, such as claims by those involved in accidents caused by drivers watching television. In addition, we may be unable to renew our policies on commercially reasonable terms or obtain additional product liability insurance on acceptable terms, if at all. If we are exposed to product liability claims for which we have insufficient insurance, we may be required to pay significant damages, which could seriously harm our financial condition and results of operations.

**Exports of certain defense products are subject to the International Traffic in Arms Regulations and require a license from the U.S. Department of State prior to shipment.**

We must comply with the United States Export Administration Regulations and the International Traffic in Arms Regulations, or ITAR. Our products that have military or strategic applications are on the munitions list of the ITAR and require an individual validated license in order to be exported to certain jurisdictions. Any changes in export regulations may further restrict the export of our products, and we may cease to be able to procure export licenses for our products under existing regulations. The length of time required by the licensing process can vary, potentially delaying the shipment of products and the recognition of the corresponding revenue. Any restriction on the export of a significant product line or a significant amount of our products could cause a significant reduction in net sales.

**Our business may suffer if we cannot protect our proprietary technology.**

Our ability to compete depends significantly upon our patents, our source code and our other proprietary technology. The steps we have taken to protect our technology may be inadequate to prevent others from using what we regard as our technology to compete with us. Our patents could be challenged, invalidated or circumvented, and the rights we have under our patents could provide no competitive advantages. Existing trade secrets, copyright and trademark laws offer only limited protection. In addition, the laws of some foreign countries do not protect our proprietary technology to the same extent as the laws of the United States, which could increase the likelihood of misappropriation. Furthermore, other companies could independently develop similar or superior technology without violating our intellectual property rights. Any misappropriation of our technology or the development of competing technology could seriously harm our competitive position, which could lead to a substantial reduction in net sales.



## **Table of Contents**

If we resort to legal proceedings to enforce our intellectual property rights, the proceedings could be burdensome, disruptive and expensive, distract the attention of management, and there can be no assurance that we would prevail.

Also, we have delivered certain technical data and information to the U.S. government under procurement contracts, and it may have unlimited rights to use that technical data and information. There can be no assurance that the U.S. government will not authorize others to use that data and information to compete with us.

### **Pending securities class action lawsuits could have a material adverse effect on our financial condition and results of operations.**

We and certain of our officers are defendants in a class action lawsuit in the U. S. District Court for the District of Rhode Island. The suit asserts claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 thereunder, as well as claims under Sections 11, 12(a)(2) and 15 of the Securities Act of 1933, on behalf of purchasers of our securities between October 1, 2003 and July 2, 2004. We and certain of our directors and officers are also defendants in a shareholders' derivative action in the Rhode Island State Superior Court for Providence County. This suit asserts state law claims on our behalf between October 1, 2003 and the present arising from the allegations set forth in the class action complaint in the U.S. District Court described above. We and certain of our directors and officers are also respondents to an appeal of a dismissal of a shareholders' derivative action by the U.S. District Court for the District of Rhode Island. This suit asserted federal and state claims on our behalf between October 1, 2003 and the present arising from the same allegations set forth in the class action complaint described above. We intend to vigorously defend ourselves against these claims. There can be no assurance, however, that we will not have to pay significant damages or amounts in settlement. An unfavorable outcome or prolonged litigation could materially harm our business. Litigation of this nature is expensive and time-consuming and diverts the time and attention of our management.

### **Claims by others that we infringe their intellectual property rights could harm our business and financial condition.**

Our industries are characterized by the existence of a large number of patents and frequent claims and related litigation regarding patent and other intellectual property rights. We cannot be certain that our products do not and will not infringe issued patents, patents that may be issued in the future, or other intellectual property rights of others.

We do not generally conduct exhaustive patent searches to determine whether the technology used in our products infringes patents held by third parties. In addition, product development is inherently uncertain in a rapidly evolving technological environment in which there may be numerous patent applications pending, many of which are confidential when filed, with regard to similar technologies.

From time to time we have faced claims by third parties that our products or technology infringe their patents or other intellectual property rights, and we may face similar claims in the future. Any claim of infringement could cause us to incur substantial costs defending against the claim, even if the claim is invalid, and could distract the attention of our management. If any of our products are found to violate third-party proprietary rights, we may be required to pay substantial damages. In addition, we may be required to re-engineer our products or obtain licenses from third parties to continue to offer our products. Any efforts to re-engineer our products or obtain licenses on commercially reasonable terms may not be successful, which would prevent us from selling our products, and, in any case, could substantially increase our costs and have a material adverse effect on our business, financial condition and results of operations.

We are presently a defendant in two lawsuits brought by Electronic Controlled Systems, Inc., d/b/a King Controls, alleging infringement of three of its patents. We are defending ourselves vigorously against these claims, but there can be no assurances that we will not have to pay significant damages or amounts in settlement, that we will not be enjoined from selling certain of our mobile satellite communications products, or that the suit will not otherwise have a materially adverse effect on our operations or financial performance.

### **Fluctuations in our quarterly net sales and results of operations could depress the market price of our common stock.**

We have experienced significant fluctuations in our net sales and results of operations from one quarter to the next. Our future net sales and results of operations could vary significantly from quarter to quarter due to a number of factors, many of which are outside our control. Accordingly, you should not rely on quarter-to-quarter comparisons of our results of operations as an indication of future performance. It is possible that our net sales or results of operations in a quarter will fall below the expectations of securities analysts or investors. If this occurs, the market price of our common stock could fall significantly. Our results of operations in any quarter can fluctuate for many reasons, including:

demand changes for our mobile communications products and defense products;



## **Table of Contents**

the timing and size of individual orders from military customers;

the mix of products we sell;

our ability to manufacture, test and deliver products in a timely and cost-effective manner;

our success in winning competitions for orders;

the timing of new product introductions by us or our competitors;

expense incurred in pursuing acquisitions, such as occurred during the third quarter of 2006;

market and competitive pricing pressures;

general economic climate; and

seasonality of pleasure boat and recreational vehicle usage.

A large portion of our expenses, including expenses for facilities, equipment, and personnel, are relatively fixed. Accordingly, if our net sales decline or do not grow as much as we anticipate, we might be unable to maintain or improve our operating margins. Any failure to achieve anticipated net sales could therefore significantly harm our operating results for a particular fiscal period.

**Our tax planning strategy involves assumptions that may cause our annual provision for tax expense or benefit to fluctuate materially. Moreover, our tax planning strategy is based upon our ability to sell our manufacturing and corporate headquarters facility located in Middletown, Rhode Island, as may be necessary.**

We utilize a tax planning strategy as provided for under accounting principles generally accepted in the United States as a means of supporting the realizable nature of certain of our deferred tax assets. The strategy involves our ability to sell our Middletown, Rhode Island headquarters facility in order to generate taxable income for the sole purpose of utilizing certain of our capitalized tax loss carryforwards before they expire. The determination of taxable income, and therefore supportable deferred tax asset value, is based upon the difference between the property's estimated fair market value and our tax basis. Accordingly, the estimated net realizable value of our deferred tax asset is highly correlated to property values in and around the Middletown, Rhode Island area and therefore subject to changes in property value and or assumptions used in the valuation process. This fair market value subjectivity may cause us to record significant increases or decreases to our deferred tax assets during the year.

The strategy represents an action that we ordinarily would not take, but would take, if necessary, to realize an estimated \$3.3 million in U.S. deferred tax assets or the equivalent of approximately \$8.5 million in estimated taxable income as of December 31, 2005.

**The market price of our common stock may be volatile.**

Our stock price has historically been volatile. From January 1, 2004 to September 30, 2006, the trading price of our common stock ranged from \$25.99 to \$6.92. Many factors may cause the market price of our common stock to fluctuate, including:

variations in our quarterly results of operations;

the introduction of new products by us or our competitors;

changing needs of military customers;

changes in estimates of our performance or recommendations by securities analysts;

the hiring or departure of key personnel;

acquisitions or strategic alliances involving us or our competitors;

changes in, or adoptions of, accounting principles;

market conditions in our industries; and

the global macroeconomic and geopolitical environment.

In addition, the stock market can experience extreme price and volume fluctuations. These fluctuations are often unrelated to the operating performance of particular companies. These broad market fluctuations may adversely affect the market price of our common stock. When the market price of a company's stock drops significantly, stockholders often institute securities class action litigation against that company. We are now defending a securities class action lawsuit. This pending litigation has caused us to incur substantial costs and is diverting the time and attention of our management. These adverse consequences may continue until this action is finally resolved. Any similar litigation in the future could have similar consequences.

## **Table of Contents**

### **Acquisitions may disrupt our operations or adversely affect our results.**

We evaluate strategic acquisition opportunities to acquire other businesses as they arise. The expenses we incur evaluating and pursuing acquisitions, such as occurred during the third quarter of 2006, could have a material adverse effect on our results of operations. If we acquire a business, we may be unable to manage it profitably or successfully integrate its operations with our own. Moreover, we may be unable to realize the financial, operational, and other benefits we anticipate from any acquisition. Competition for acquisition opportunities could increase the price we pay for businesses we acquire and could reduce the number of potential acquisition targets. Further, acquisitions may involve a number of special financial and business risks, such as:

charges related to any potential acquisition from which we may withdraw;

diversion of our management's time, attention, and resources;

loss of key acquired personnel;

increased costs to improve or coordinate managerial, operational, financial, and administrative systems including compliance with the Sarbanes-Oxley Act of 2002;

dilutive issuances of equity securities;

the assumption of legal liabilities;

amortization of acquired intangible assets; and

potential write-offs related to the impairment of goodwill.

### **Our charter and by-laws and Delaware law may deter takeovers.**

Our certificate of incorporation, by-laws and Delaware law contain provisions that could have an anti-takeover effect and discourage, delay or prevent a change in control or an acquisition that many stockholders may find attractive. These provisions may also discourage proxy contests and make it more difficult for our stockholders to take some corporate actions, including the election of directors. These provisions relate to:

the ability of our board of directors to issue preferred stock, and determine its terms, without a stockholder vote;

the classification of our board of directors, which effectively prevents stockholders from electing a majority of the directors at any one annual meeting of stockholders;

the limitation that directors may be removed only for cause by the affirmative vote of the holders of two-thirds of our shares of capital stock entitled to vote;

the prohibition against stockholder actions by written consent;

the inability of stockholders to call a special meeting of stockholders; and

advance notice requirements for stockholder proposals and director nominations.

**Table of Contents**

**ITEM 6. EXHIBITS**

Exhibits:

- 10.1 Assignment and Assumption and Amendment and Note Modification Agreement, dated July 17, 2006 by and among KVH Industries, Inc., (the Borrower ), Banc of America Leasing & Capital, LLC (successor-by-merger to Fleet Capital Corporation) (the Assignor ), and Bank of America, N.A. (successor-by-merger to Fleet National Bank) (the Assignee ) (incorporated by reference to Exhibit 10.1 to our current report on Form 8-K filed with the SEC on July 20, 2006)
- 10.2 Form of Incentive Stock Option under KVH Industries, Inc. s 2006 Stock Incentive Plan (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed with the SEC on August 28, 2006)
- 10.3 Form of Non-Statutory Stock Option under KVH Industries, Inc. s 2006 Stock Incentive Plan (incorporated by reference to Exhibit 10.2 to our report on Form 8-K filed with the SEC on August 28, 2006)
- 31.1 Rule 13a-14(a)/15d-14(a) certification of principal executive officer
- 31.2 Rule 13a-14(a)/15d-14(a) certification of principal financial officer
- 32.1 Section 1350 certification of principal executive officer
- 32.2 Section 1350 certification of principal financial officer

**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 9, 2006

KVH Industries, Inc.

By: /s/ Patrick J. Spratt  
Patrick J. Spratt  
(Duly Authorized Officer and  
Chief Financial and Accounting Officer)



---

**Table of Contents**

**Exhibit Index**

**Exhibit Description**

- 10.1 Assignment and Assumption and Amendment and Note Modification Agreement, dated July 17, 2006 by and among KVH Industries, Inc., (the Borrower ), Banc of America Leasing & Capital, LLC (successor-by-merger to Fleet Capital Corporation) (the Assignor ), and Bank of America, N.A. (successor-by-merger to Fleet National Bank) (the Assignee ) (incorporated by reference to Exhibit 10.1 to our current report on Form 8-K filed with the SEC on July 20, 2006)
- 10.2 Form of Incentive Stock Option under KVH Industries, Inc. s 2006 Stock Incentive Plan (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed with the SEC on August 28, 2006)
- 10.3 Form of Non-Statutory Stock Option under KVH Industries, Inc. s 2006 Stock Incentive Plan (incorporated by reference to Exhibit 10.2 to our report on Form 8-K filed with the SEC on August 28, 2006)
- 31.1 Rule 13a-14(a)/15d-14(a) certification of principal executive officer
- 31.2 Rule 13a-14(a)/15d-14(a) certification of principal financial officer
- 32.1 Section 1350 certification of principal executive officer
- 32.2 Section 1350 certification of principal financial officer