TODCO Form 425 May 16, 2007

May 16, 2007
Calyon
Energy Conference
Filed by Hercules Offshore, Inc.
Pursuant to Rule 425 under the Securities Act of 1933
and deemed filed pursuant to Rule 14a-12
under the Securities Exchange Act of 1934
Subject Company: TODCO
Commission File No.: 1-31983

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Forward-looking Statements

This presentation will contain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements, which include any statement that does not relate strictly to historical facts, use terms such as anticipate,

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assume,
believe,
estimate,
expect,
forecast,
intend,
plan,
position,
predict,
project,
or strategy
```

or the negative connotation or other variations of

such terms or other similar terminology. In particular, statements, express or implied, regarding future results of operations or ability to generate revenues, income or cash flow or to make acquisitions are forward-looking statements. These forward-looking statements are based on management s current plans, expectations, estimates, assumptions and beliefs concerning future events impacting Hercules Offshore, Inc. (Hercules) and therefore involve a number of risks and uncertainties, many of which are beyond management s control. These risks and uncertainties are further described in Hercules

annual report on Form 10-K and its most recent periodic reports and other documents filed with the Securities and Exchange Commission which are available free of charge

at

the

SEC s

website

at

www.sec.gov

or

the

company s

website

at

www.herculesoffshore.com.

The

forward-looking

statements

involve

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risks and

uncertainties

that

affect

Hercules

operations

and

financial

performance.

All

forward-looking

statements

attributable

to

Hercules

representatives

are

expressly

qualified

in

their

entirety

by this cautionary statement.

```
2
$9.2
```

\$10.8

\$13.9

\$24.0

\$29.1

\$33.7

\$42.9

\$47.3

\$46.8

\$24.9

\$26.3

\$28.2

\$24.0

\$27.0

\$42.6

\$54.3

\$67.4

\$63.7

1Q 05

2Q 05

3Q 05

4Q 05

1Q 06

2Q 06

3Q 06

4Q 06

1Q07

Liftboats

Drilling

\$4.2

\$4.6

\$5.8

\$11.7

\$16.8

\$20.7

\$26.7

\$24.5

21.7

\$12.5

\$12.6

\$13.8

\$11.3

\$14.1

\$26.8

\$33.7

\$44.0

40.2

1Q 05

2Q 05

3Q 05

4Q 05

1Q 06

2Q 06 3Q 06

4Q 06

1Q07

Liftboats

Drilling

Hercules Offshore Overview

Note: See Explanatory Information slide. Division Adjusted EBITDA does not include corporate G&A and other income/exp

Quarterly Revenue
Quarterly Adjusted EBITDA
(\$ in millions)
(\$ in millions)
Unique business mix within the oil services industry
Tremendous growth since inception in mid 2004
Experienced management team
Proven track record of strong return on capital and equity

37% 37% 36% 28% 27% 24%

3

23%

19% 13%

0%

5%

10% 15% 20% 25% 30% 35% 40% 45% THE DO **HERO ESV** NE **GSF** RIG **RDC** PDE **Industry Leading Returns On Equity** Note: ROE = (Last Twelve Month Net Income) / (Average Shareholders Equity) Competitor ratios based on reported financials. Hercules continues to provide attractive returns in upper end of peer group 3/31/07 Last 12 Months Return on Equity

4
Pending TODCO Acquisition Highlights
Consideration to TODCO shareholders
Average per share:

0.979 Hercules shares

\$16.00 in cash
Cash or stock election feature (subject to proration)
Acquisition funded with existing cash on hand and a
senior secured term loan facility

Closing expected mid-2007

Subject to:

HSR approval

Hercules and TODCO shareholder votes Post-transaction Board of Directors to include seven Hercules and three TODCO nominees 5 A Gulf of Mexico Leader. . . With Global Reach A New Leader in Jackup Drilling A Leader in Liftboats A Leader in Barge Drilling

Creates Shareholder Value in Near and Long-term
Accretive to earnings and cash flow per share
Opportunity to enhance future returns with lower cost of capital
Potential for multiple expansion due to size and growth prospects
1Q 07 pro forma trailing 12 month revenue of \$1.4 billion and EBITDA of
\$630 million
Revenue
(1)
(\$mm)
EBITDA
(1)
(\$mm)

(1) PF HERO represents Hercules plus TODCO financials per SEC filings; no accounting adjustments have been made. \$1,369 0 500 1,000 1,500 **HERO** PF HERO \$223 \$630 0 250 500 750 **HERO**

PF HERO

```
7
Pro Forma Capital Structure as of 3/31/07
Total Debt/Total Capitalization
Total
Debt
as
a
Multiple
of
LTM
EBITDA
(1)
(1) For comparison purposes, EBITDA = Revenue
Operating Expenses
```

SG&A Competitor ratios based on 1Q07 reported earnings. 1.7x 1.6x 1.4x0.9x0.6x0.5x0.4x1.6x 0.0x0.4x0.8x1.2x1.6x 2.0xRIG PF **HERO** PDE **SPN RDC** NE **GSF** DO Acquisition-related debt allows Hercules to optimize its capital structure Enhanced credit quality due to increased scale and scope Term loan provides flexibility for rapid de-leveraging with significant expected free cash flow Successful track record of de-leveraging following acquisitions 48% 34% 34% 33% 21% 19% 18% 12% 0% 20% 40% 60% SPN PF **HERO** RIG PDE **RDC** NE

DO

GSF

Summary of Strategic Rationale
Enhances position in Gulf of Mexico and increases operational flexibility
Provides asset and geographic diversity
Expands international footprint for future growth
Creates larger, more diverse jackup fleet
Timely combination in a fragmented jackup market
Combines leaders in barge drilling and liftboats
Potential to realize meaningful synergies

Economies of scale

Procurement of materials, insurance, employee benefits

Operational synergies and redundant public company

expenses

a

Provides Asset Diversity

1Q 2007 Revenue Segmentation Analysis

Pre-Transaction

\$110 MM

Post-Transaction

\$352 MM

GOM Contract

Drilling

38%

Domestic

Liftboats

30%

International

Contract Drilling

19%

International

Liftboats

13%

Domestic

Liftboats

9%

Inland Barge Drilling

18%

International

Contract

Drilling

20%

International

Liftboats

4%

GOM Contract

Drilling

43%

Delta Towing

6%

10
1Q 2007 Geographic Revenue Analysis
Provides Geographic Diversity
Pre-Transaction
\$110 MM
Post-Transaction
\$352 MM
We expect international contribution to represent a greater portion of our revenues in the future
Middle East
6%
US GOM
68%

India 13% West Africa 13% US GOM, 58% Inland US, 18% Latin America, 13% West Africa, 5%

India, 4% Middle East, 2%

```
11
A Global Footprint with Significant Expansion Potential
Mexico
Jackup Rigs
2
Platform Rig
1
West Africa
Jackup Rig
1
Liftboats
17
```

```
Middle East
Jackup Rig 1
Malaysia
(1)
Jackup Rig 1
U.S. Gulf Coast
Inland Barges
27
Land Rigs (TX)
Trinidad
Jackup Rig
Land Rig
1
(1)
Pro forma for TODCO s
announced THE 208 relocation.
Includes Hercules Rig 26, marketing internationally.
Brazil
Jackup Rig 1
Venezuela
Land Rigs 6
U.S. Gulf of Mexico
Jackup Rigs
25
Submersible
               3
Liftboats
47
India
Jackup Rig 1
Global Summary
Liftboats
64
Jackup Rigs
33
Inland Barges
27
Land Rigs
Submersible
Platform Rigs
```

(2)

10 15 20 25 PF **HERO** THE **ESV** PDE DO **NBR RDC HERO** Blake **GSF** Fourth Largest Global Jackup Fleet Current Global Jackup Landscape Current Gulf of Mexico Jackup Landscape (1) Source: ODS-Petrodata (1) Excludes rigs that have announced mobilization out of the GOM, including Hercules Rig 26 and Pride Mississippi 44 43 40 33 27 25 24 20

9

0

5

10

15 20

25

30

35

40

45

ESV

GSF

NE

PF

HERO

PDE

RIG

THE

RDC

NBR

DO

COSL

Nat'l

Drilling HERO

13 A

Leading Player in US Gulf Coast Inland Barge Rigs

Note: GOM drilling barges only, excludes workover rigs

Source:

Company estimates based on public information.

27

14

4

3 2

2

0

5

10

15

20

25

30

PF HERO

PKD

Axxis

NBR

Tetra

Coastal

14

A Leading Provider of Liftboat Services Current Gulf of Mexico Liftboat Landscape

Current West Africa Liftboat Landscape

Source:

Company estimates based on public information.

Denotes cold-stacked or abandoned vessels.

47

27

15

6

6

4

3

2

1

0

10

20

30

40

50

HERO

SPN

Aries

Montco

OL

Laredo

AMC

OMC

Seahorse

CS Liftboats

17

3

2

1

0

5

10

15

20

HERO

Zumax

(1)

Zukus

(1)

NV De Brandt

Shoreline

15

August

2005

Acquired

the Whale

Shark

liftboat from

CS Liftboats

June

2005

Acquired Rig 16

from Transocean

and 17 liftboats

from Superior

Energy

October

2004

Acquired 22

liftboats from

Global Industries

August

2004

Acquired five

jackup rigs from

Parker Drilling

Successful integration of 12 asset acquisitions since formation

Integrated several large fleets, operations and employees

Opportunistic acquisition strategy

Focus on return on capital employed

Successful Acquisition Track Record

February

2006

Acquired Rig 26

from Aries

Offshore

Partners Ltd.

November

2005

Acquired seven

liftboats from

Danos & Curole

September

2005

Acquired Rig 31

from Hydrocarbon

Capital II LLC

June

2006

Acquired six

liftboats from

Laborde Marine

Lifts

November

2006

Acquired eight

liftboats and

assumed rights to

operate five

additional liftboats

from Halliburton

January

2005

Acquired Rig 25

from Parker Drilling

and Rig 30

from
Porterhouse
Offshore, L.P.
March
2007
Entered into a
definitive merger
agreement to
acquire TODCO

16 TODCO Transaction Consistent With Hercules Strategy Grow the Company

Merger expedites growth initiative

Utilize critical mass and financial strength to enhance future growth Quickly integrate and deploy newly acquired assets

Identify and implement operational best practices

Past successes of effectively integrating acquisitions Maintain Financial Discipline

Pro forma debt level of 1.6x LTM EBITDA is within industry range

Use significant expected free cash to de-lever Diversify asset base and geographic footprint

Leverage combined operational and management depth to continue and accelerate international expansion

Business Outlook

Current GOM Jackup Backlog
US Gulf of Mexico Shows Signs of Stabilizing
Current GOM demand for 64 jackups against marketed supply of 73 jackups, leaving 9 rigs hot-stacked
GOM dayrates
have been steady for past few months
GOM Jackup Supply and Demand
Source: ODS-Petrodata, Jefferies & Company, company estimates
Backlog
Dayrate

Jackup Avail. Supply 0 20 40 60 80 100 120 140 160 \$0 \$20 \$40 \$60 \$80 \$100 \$120 Contracted Stacked Ready Dayrate Contracted Dayrate 53% reduction in supply 0 50 100 150 200 250 300 \$-

\$25 \$50 \$75 \$100 \$125

International Jackup Demand Remains Strong

International Jackup Supply and Demand

International jackup utilization is still effectively at 100% and backlog is near

record highs

Source: ODS-Petrodata,

Jefferies

&

Company.

West

Africa

dayrates

are

used

to approximate average market rates for worldwide jackup rigs. Current Worldwide Jackup Backlog Backlog Dayrate Jackup Avail. Supply 0 20 40 60 80 100 120 140 160 180 \$0 \$20 \$40 \$60 \$80 \$100 \$120 \$140 \$160 \$180 \$200 Contracted Stacked Ready Dayrate Contracted Dayrat 0 50 100 150 200

450

500

\$-\$25

\$50

\$75

\$100

\$125

\$150

\$175

\$200

Backlog Dayrate

```
20
Latest Contracted Dayrates
Marketed
Rigs
Working
Rigs
Avg
High
Conventional
<2000hp
1
```

```
32,000
$
32,000
 Conventional
2000hp
2
2
35,000
35,000
 Conventional
3000hp
3
2
38,500
42,000
 Posted
2000hp
3
1
68,000
68,000
 Posted
3000hp
8
8
47,500
58,000
17
14
44,786
$
51,286
Inland Barge Update
Largest operator in US Gulf Coast
74 total barges of which 22 are workover only
Of 52 drilling barges, TODCO owns 27, Parker owns 14 (79% of supply)
TODCO holds excess supply with 17 operating and 10 cold stacked
Average Backlog 122 days
(1)
TODCO fleet as of April 30, 2007 and Hercules estimates
(1)
```

Hercules

Liftboat Fleet

Starfish

Class 140

Liftboat

Sword fish

Class 200

Liftboat

(1)

Within the liftboat industry, the terms leg-length and liftboat class are used interchangeably.

Note:

Utilization is defined as the total number of operating days in the period as a percentage of the total number of calendar days in

liftboats were actively marketed. Dayrates include reimbursements from customers under relevant contracts. 69% Leg -Length / Liftboat Class (1) Number of Mar-06 Mar-07 Y-o-Y Q1 2007 (Feet) Vessels Dayrate Dayrate % Change Utilization Gulf of Mexico 260' 1 \$29,638 \$33,514 13% 91% 230' 3 \$23,579 28,269 20% 37% 190-215' 6 18,736 22,179 18% 83% 170' 2 NA 19,627 NA 18% 140-150' 6 8,583 10,293

20% 82% 120-130'

14

7,321

8,702

19%

62%

105'

15

5,669

7,136

26%

63%

Domestic Total

47

\$10,040

\$12,748

27%

65%

West Africa

All Vessels

17

\$9,934

\$11,485

16%

79%

Investment Highlights

Successful

History of

Growth

Leading Market

Positions

Diversification

by Assets,

Geography, and

Customers

Experienced

Management

Team
Favorable
Industry
Fundamentals
Industry Leading
Returns

Explanatory Information

Adjusted

EBITDA

ic

calculated

as

net

income

before

interest

expense,

taxes,

depreciation

and

amortization,

gain

on

disposal

of

assets

and

loss

1033

on early

retirement

of

debt.

Adjusted

EBITDA

is

included

in

this

presentation

because

our

management

considers

it

an

important

supplemental

measure

of

our

performance

and

believes

that

it

is

frequently

used

by

securities

analysts,

investors

and

other

interested

parties

in

the

evaluation

of

companies

in

our

industry,

some

of

which

present

EBITDA

and

Adjusted

EBITDA

when

reporting

their

results.

We

regularly

evaluate

our

performance

as

compared

to

other

companies

in

our

industry

that

have

different

financing

and

capital

structures

and/or

tax

rates

by

using Adjusted

EBITDA.

In

addition,

we

utilize

Adjusted

EBITDA

in

evaluating

acquisition
targets.
Management
also
believes
that
Adjusted
EBITDA
is
a
useful
tool
for
measuring
our
ability
to
meet
our
future
debt
service,
capital
expenditures
and
working
capital
requirements,
and
Adjusted
EBITDA
is
commonly
used
by
us
and
our
investors
to
measure
our
ability
to
service
indebtedness.
Adjusted
EBITDA

is not a

substitute

for

the

GAAP

measures

of

earnings

or

of

cash

flow

and

is

not

necessarily

a

measure

of

our

ability

to

fund

our

cash

needs.

In

addition,

it

should

be

noted

that

companies

calculate

EBITDA

and

Adjusted

EBITDA

differently

and,

therefore,

Adjusted

EBITDA

as

presented

for

us

may

not

be

comparable

to

EBITDA

and

Adjusted

EBITDA

reported

by

other

companies.

Adjusted

EBITDA

has

material

limitations

as

a

performance

measure

because

it

excludes

interest

expense,

taxes,

depreciation

and

amortization,

gain

on

disposal

of

assets

and

loss

on early

retirement

of

debt.

The

following

tables

reconcile

Adjusted

EBITDA

with

net

income.

Edgar Filing: TODCO - Form 425 Note: Reconciliations for Drilling and Liftboats do not include corporate adjustments. **EBITDA** Reconciliation (\$ in millions) Drilling Liftboats 1Q 05 2Q 05 Q3 05 4Q 05 1Q 06 2Q 06 3Q 06 4Q 06 1Q 07 1Q 05 2Q 05 Q3 05 4Q 05 1Q 06 2Q 06 3Q 06 4Q 06 1Q 07 Net Income \$9.5 \$7.6 \$10.5 \$0.5 \$25.6 \$15.6 \$19.1 \$27.2 \$25.7 \$2.5 \$1.5 \$2.5 (\$1.6) \$7.5 \$9.3 \$12.6 \$12.7 \$7.8 Plus: Interest Expense 1.8 1.8

1.9 1.5 1.3 1.4 1.7

58

2.3 1.4 0.5 0.6 0.9 0.8 0.7 0.8 0.9 1.4 0.8 Plus: Income Tax Expense 6.9 15.1 7.5 10.5 10.0 9.3 8.9 4.4 5.5 7.6 4.7 5.3 Plus: Depreciation and Amortization 1.3 1.3 1.4 1.5 1.7 2.3 3.5 4.0 3.9 1.2 1.5 2.3 3.2 4.3 5.2 5.6 5.7 7.8 Plus: Loss on Early Retirement of Debt

1.8

0.8

0.9

0.5

Less: Gain on Disposal of Assets

29.6

1.1

Adjusted EBITDA

\$12.5

\$12.6

\$13.8

\$11.3

\$14.1

\$26.8

\$33.7

\$43.5

\$40.2

\$4.2

\$4.6

\$5.8

\$11.7

\$16.8

\$20.7

\$26.7

\$24.5

\$21.7

2/

Explanatory Information (cont.)

We

have

calculated

pro

forma

EBITDA

combining

Hercules

Offshore

and

TODCO.

EBITDA

is

calculated

as

total revenues less direct operating expenses less general & administrative expenses not including depreciation and amortization. The pro forma represents Hercules plus **TODCO** financials per **SEC** filings. No accounting adjustments have been made. The following table calculates pro forma EBITDA. Pro forma HERO EBITDA Calculation (\$ in millions) 1Q 06 2Q 06 3Q 06 4Q 06 1Q 07 LTM Hercules Revenue \$56

```
$76
$97
$115
$110
$399
TODCO Revenue
$184
$226
$242
$260
$242
$970
Pro forma Revenue
$240
$302
$340
$375
$352
$1,369
Hercules Operating Expense
$22
$26
$33
$43
$42
$144
TODCO Operating Expense
$107
$141
$129
$133
$115
$518
Less: Pro forma Operating Expenses
$129
$167
$162
$176
$156
$661
Hercules General & Administrative
$7
$7
$7
$9
$9
TODCO General & Administrative
$10
```

\$11

\$11 \$10 \$13 \$45 Less: Pro forma G&A Expenses \$16 \$17 \$18 \$20 \$22 \$77 Hercules EBITDA \$28 \$43 \$57 \$63 \$60 \$223 TODCO EBITDA \$67 \$75 \$102 \$117 \$114 \$408 PF HERO EBITDA \$94 \$118 \$159

\$179 \$174 \$630

Explanatory Information (cont.)

Last Twelve Months Return on Equity is calculated as Net Income divided by average Shareholders Equity for the period. The calculates Last Twelve Months Return on Equity for the period ending March 31, 2007.

(\$ in millions)

2006 Net Income

119

less: 1Q06 Net Income

31

plus: 1Q07 Net Income

33

3/31/07 LTM Net Income

121

3/31/07 Equity

431

3/31/06 Equity

248

Average Shareholders Equity

340 Return on Equity 36% Hercules Offshore

3/31/07 Last Twelve Months Return On Equity Calculation

Risk Factors

Risks with respect to the combination of Hercules Offshore and TODCO, as well as other recent and future acquisitions, include the risk that we will not be able to close the transaction, as well as difficulties in the integration of the operations and personnel of the acquired company, diversion of management's attention away from other business concerns, and the assumption of any undisclosed or other liabilities of the acquired company. We expect to incur substantial transaction and merger related costs associated with completing the merger with TODCO, obtaining regulatory approvals, combining the operations of the two companies and achieving desired synergies. Additional unanticipated costs may be incurred in the integration of the businesses of Hercules Offshore and TODCO. Expected benefits of the merger may not be achieved in the near term, or at all. Hercules Offshore will have a significant amount of additional debt as a result of the merger. This debt will require us to use cash flow to repay indebtedness, may have a material adverse effect on our financial health, and may limit our future operations and ability to borrow additional funds. For additional information regarding the risks associated with the TODCO acquisition, please read the risk factors section in the joint proxy statement/prospectus included in Hercules registration statement in Form S-4 (No. 333-142314).

Important Information to be Filed

In connection with the TODCO acquisition, Hercules Offshore has filed with the SEC a registration statement on Form S-4 that contains a joint proxy statement/prospectus. Investors and security holders of Hercules Offshore and TODCO are urged to read the registration statement and definitive joint proxy statement/prospectus (if and when it becomes available) and any other relevant documents filed with the SEC, as well as any amendments or supplements to those documents, because they contain and will contain important information about Hercules Offshore, TODCO and

the merger. A definitive joint proxy

statement/prospectus will be sent to security holders of Hercules Offshore seeking their approval of the issuance of shares of common stock in the acquisition. Investors

and security holders may obtain these

documents free of charge at the SEC's website at www.sec.gov.

In addition, the documents filed with the SEC by Hercules Offshore may be obtained free of charge from our website at www.herculesoffshore.com

or by calling our investor relations department at (713) 979-9300.

The documents filed with the SEC by TODCO may be obtained free of charge from TODCO's website at

www.theoffshoredrillingcompany.com

or by calling TODCO's

investor relations department at (713) 278-

6000. Investors and security holders are urged to read the joint

proxy statement/prospectus and the other

relevant materials when they become available before making any voting or investment decision with respect to the proposed merger.

Hercules Offshore, TODCO and their respective directors, and executive officers may be considered participants in the solicitation of proxies in connection with the proposed transaction. Information about the participants in the solicitation is set for in the registration statement on Form S-4 and will be set forth in the joint proxy statement/prospectus when it becomes available.