

PILGRIMS PRIDE CORP  
Form 10-Q  
October 29, 2010  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 26, 2010

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File number 1-9273

**PILGRIM S PRIDE CORPORATION**

(Exact name of registrant as specified in its charter)

Edgar Filing: PILGRIMS PRIDE CORP - Form 10-Q

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**75-1285071**  
(I.R.S. Employer  
Identification No.)

**1770 Promontory Circle, Greeley, CO**  
(Address of principal executive offices)

**80634-9038**  
(Zip code)

**Registrant's telephone number, including area code: (970) 506-8000**

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "accelerated filer," "large accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer  Accelerated Filer

Non-accelerated Filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Section 12, 13, or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes  No

Number of shares outstanding of the issuer's common stock, as of October 29, 2010, was 214,281,914.

**Table of Contents**

**INDEX**

**PILGRIM S PRIDE CORPORATION AND SUBSIDIARIES**

**PART I. FINANCIAL INFORMATION**

Item 1.	<u>Financial Statements (Unaudited)</u>	3
	<u>Consolidated Balance Sheets September 26, 2010 and September 26, 2009</u>	3
	<u>Consolidated Statements of Operations Three and nine months ended September 26, 2010 and September 26, 2009</u>	4
	<u>Consolidated Statements of Comprehensive Income (Loss) Three and nine months ended September 26, 2010 and September 26, 2009</u>	6
	<u>Consolidated Statements of Stockholders' Equity Nine months ended September 26, 2010 and three months ended December 27, 2009</u>	7
	<u>Consolidated Statements of Cash Flows Nine months ended September 26, 2010 and September 26, 2009</u>	8
	<u>Notes to Consolidated Financial Statements as of September 26, 2010</u>	9
Item 2.	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	43
Item 3.	<u>Quantitative and Qualitative Disclosures about Market Risk</u>	66
Item 4.	<u>Controls and Procedures</u>	70

**PART II. OTHER INFORMATION**

Item 1.	<u>Legal Proceedings</u>	71
Item 1A.	<u>Risk Factors</u>	82
Item 5.	<u>Other Information</u>	82
Item 6.	<u>Exhibits</u>	83

	<u>SIGNATURES</u>	85
--	-------------------	----

**EXHIBIT INDEX**

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****PILGRIM S PRIDE CORPORATION****CONSOLIDATED BALANCE SHEETS****(Unaudited)**

	September 26, 2010	September 26, 2009
	(In thousands)	
<b>Assets:</b>		
Cash and cash equivalents	\$ 46,213	\$ 220,029
Investment in available-for-sale securities	8,800	5,302
Trade accounts and other receivables, less allowance for doubtful accounts	354,837	316,953
Inventories	910,625	763,869
Income taxes receivable	53,872	15,028
Prepaid expenses and other current assets	63,490	44,540
Assets held for sale	59,218	473
<b>Total current assets</b>	<b>1,497,055</b>	<b>1,366,194</b>
Investment in available-for-sale securities	56,235	57,314
Deferred tax assets		16,732
Other long-lived assets	70,626	63,609
Identified intangible assets, net	50,371	57,179
Property, plant and equipment, net	1,343,694	1,499,476
	<b>\$ 3,017,981</b>	<b>\$ 3,060,504</b>
<b>Liabilities and stockholders equity:</b>		
Accounts payable	\$ 271,187	\$ 182,173
Accounts payable to JBS USA, LLC	19,359	
Accrued expenses	276,506	309,259
Pre-petition obligations	1,736	
Income taxes payable	16,549	
Current deferred tax liabilities	15,276	16,732
Current maturities of long-term debt	75,355	
<b>Total current liabilities</b>	<b>675,968</b>	<b>508,164</b>
Long-term debt, less current maturities	1,166,606	41,062
Deferred tax liabilities	50,646	22,213
Other long-term liabilities	88,522	98,783
<b>Total liabilities not subject to compromise</b>	<b>1,981,742</b>	<b>670,222</b>
<b>Liabilities subject to compromise</b>		<b>2,233,161</b>
Common stock	2,143	771
Additional paid-in capital	1,442,810	646,793
Accumulated deficit	(390,497)	(469,407)

Edgar Filing: PILGRIMS PRIDE CORP - Form 10-Q

Accumulated other comprehensive loss	(23,572)	(27,237)
Total Pilgrim s Pride Corporation stockholders equity	1,030,884	150,920
Noncontrolling interest	5,355	6,201
Total stockholders equity	1,036,239	157,121
	\$ 3,017,981	\$ 3,060,504

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Table of Contents**

**PILGRIM S PRIDE CORPORATION**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited)

	Three Months Ended		Nine Months Ended	
	September 26, 2010	September 26, 2009	September 26, 2010	September 26, 2009
	(In thousands, except per share data)			
Net sales	\$ 1,719,850	\$ 1,736,149	\$ 5,070,336	\$ 5,211,064
Costs and expenses:				
Cost of sales	1,560,031	1,560,934	4,726,007	4,791,630
Operational restructuring charges, net	2,525	12,464	2,525	12,464
Gross profit	157,294	162,751	341,804	406,970
Selling, general and administrative expense	45,096	46,086	157,415	161,864
Administrative restructuring charges, net	(1,006)		51,695	(435)
Total costs and expenses	1,606,646	1,619,484	4,937,642	4,965,523
Operating income	113,204	116,665	132,694	245,541
Other expenses (income):				
Interest expense	26,492	37,074	81,027	122,361
Interest income	(646)	(543)	(1,820)	(3,855)
Miscellaneous, net	(1,676)	709	(8,505)	(2,231)
Total other expenses	24,170	37,240	70,702	116,275
Income from continuing operations before reorganization items and income taxes	89,034	79,425	61,992	129,266
Reorganization items, net		21,891	18,541	74,025
Income from continuing operations before income taxes	89,034	57,534	43,451	55,241
Income tax expense (benefit)	30,512	(24,766)	(4,295)	(21,864)
Income from continuing operations	58,522	82,300	47,746	77,105
Income from discontinued business, net of tax				25
Net income	58,522	82,300	47,746	77,130
Less: Net income (loss) attributable to noncontrolling interest	596	(425)	2,449	(69)
Net income attributable to Pilgrim s Pride Corporation	\$ 57,926	\$ 82,725	\$ 45,297	\$ 77,199
<b>Net income per common share basic:</b>				
Income from continuing operations attributable to Pilgrim s Pride Corporation common stockholders	\$ 0.27	\$ 1.12	\$ 0.21	\$ 1.04
Income from discontinued business attributable to Pilgrim s Pride Corporation common stockholders				

Edgar Filing: PILGRIMS PRIDE CORP - Form 10-Q

Net income attributable to Pilgrim s Pride Corporation common stockholders	\$	0.27	\$	1.12	\$	0.21	\$	1.04
--	----	------	----	------	----	------	----	------

**Net income per common share diluted:**

Income from continuing operations attributable to Pilgrim s Pride Corporation common stockholders	\$	0.27	\$	1.07	\$	0.21	\$	1.00
---	----	------	----	------	----	------	----	------

Income from discontinued business attributable to Pilgrim s Pride Corporation common stockholders

Net income attributable to Pilgrim s Pride Corporation common stockholders	\$	0.27	\$	1.07	\$	0.21	\$	1.00
--	----	------	----	------	----	------	----	------

Table of Contents

**PILGRIM S PRIDE CORPORATION**  
**CONSOLIDATED STATEMENTS OF OPERATIONS (CONTINUED)**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 26, 2010	September 26, 2009	September 26, 2010	September 26, 2009
	(In thousands, except per share data)			
<b>Weighted average shares outstanding:</b>				
Basic	214,282	74,056	214,282	74,056
Effect of dilutive common stock equivalents		3,086		2,747
Diluted	214,282	77,141	214,282	76,802
<b>Amounts attributable to Pilgrim s Pride Corporation common stockholders:</b>				
Income from continuing operations, net of tax	\$ 57,926	\$ 82,725	\$ 45,297	\$ 77,174
Income from discontinued business, net of tax				25
Net income	\$ 57,926	\$ 82,725	\$ 45,297	\$ 77,199

The accompanying notes are an integral part of these Consolidated Financial Statements.



**Table of Contents****PILGRIM S PRIDE CORPORATION****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)****(Unaudited)**

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 26, 2010</b>	<b>September 26, 2009</b>	<b>September 26, 2010</b>	<b>September 26, 2009</b>
	<b>(In thousands, except per share data)</b>			
Net income	\$ 58,522	\$ 82,300	\$ 47,746	\$ 77,130
Other comprehensive income:				
Unrealized holding gains on available-for-sale securities, net of tax	285	1,275	390	2,470
Recognition in earnings of a previously unrecognized gain (loss) on a derivative instrument designated as a cash flow hedge, net of tax		(199)	(2,565)	(377)
Gains (losses) associated with pension and other postretirement benefits, net of tax	26	(49,638)	5,869	(50,667)
Total other comprehensive income (loss), net of tax	311	(48,562)	3,694	(48,574)
Comprehensive income	58,833	33,738	51,440	28,556
Less: Comprehensive income (loss) attributable to noncontrolling interests	596	(425)	2,449	(69)
Comprehensive income attributable to Pilgrim s Pride Corporation	\$ 58,237	\$ 34,163	\$ 48,991	\$ 28,625

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Table of Contents**

**PILGRIM S PRIDE CORPORATION**  
**CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**  
(Unaudited)

	Pilgrim s Pride Corporation Stockholders							
	Total	Comprehensive Income	Accumulated Deficit	Accumulated Other Comprehensive Income (Loss) (In thousands)	Shares	Common Stock	Additional Paid-in Capital	Noncontrolling Interests in Consolidated Subsidiaries
Balance at September 26, 2009	\$ 157,121	\$	\$ (469,407)	\$ (27,237)	77,141	\$ 771	\$ 646,793	\$ 6,201
Comprehensive income (loss):								
Net income	33,925	33,613	33,613					312
Other comprehensive income (loss), net of tax:								
Net unrealized holding gains on available-for-sale securities, net of tax	41	41		41				
Recognition in earnings of a previously unrealized gain on a derivative instrument designated as a cash flow hedge, net of tax	(139)	(139)		(139)				
Gains associated with pension and other postretirement benefits	69	69		69				
Total other comprehensive loss	(29)	(29)						
Total comprehensive income	33,896	33,584						
Share-based payments	1,790						1,790	
Other activity	1							1
Balance at December 27, 2009	192,808		(435,794)	(27,266)	77,141	771	648,583	6,514
Comprehensive income (loss):								
Net income	47,746	45,297	45,297					2,449
Other comprehensive income (loss), net of tax:								
Net unrealized holding gains on available-for-sale securities, net of tax	390	390		390				
Recognition in earnings of a previously unrealized gain on a derivative instrument designated as a cash flow hedge, net of tax	(2,565)	(2,565)		(2,565)				
Gains associated with pension and other postretirement benefits, net of tax	5,869	5,869		5,869				
Total other comprehensive income	3,694	3,694						
Total comprehensive income	51,440	48,991						
Common stock issued	800,000				137,141	1,372	798,628	
Other activities	(8,009)						(4,401)	(3,608)
Balance at September 26, 2010	\$ 1,036,239		\$ (390,497)	\$ (23,572)	214,282	\$ 2,143	\$ 1,442,810	\$ 5,355

Edgar Filing: PILGRIMS PRIDE CORP - Form 10-Q

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Table of Contents****PILGRIM S PRIDE CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)**

	<b>Nine Months Ended</b>	
	<b>September 26, 2010</b>	<b>September 26, 2009</b>
	<b>(In thousands)</b>	
<b>Cash flows from operating activities:</b>		
Net income attributable to Pilgrim s Pride Corporation	\$ 45,297	\$ 77,199
Adjustments to reconcile net income attributable to Pilgrim s Pride Corporation to cash provided by operating activities:		
Depreciation and amortization	175,397	175,847
Asset impairment	15,231	5,409
Noncash loss on early extinguishment of debt	13,654	
Gain on property disposals	(3,057)	(26,302)
Deferred income tax benefit	(11,705)	(21,478)
Changes in operating assets and liabilities:		
Restricted cash and cash equivalents	5,072	(3,405)
Trade accounts and other receivables	(42,566)	32,154
Inventories	(168,178)	17,003
Prepaid expenses and other current assets	(27,758)	7,421
Accounts payable and accrued expenses	(146,603)	(93,903)
Income taxes receivable, net	111,606	(1,728)
Deposits	55,447	
Other	471	16,389
Cash provided by operating activities	22,308	184,606
<b>Cash flows from investing activities:</b>		
Acquisitions of property, plant and equipment	(109,037)	(59,165)
Purchases of investment securities	(9,377)	(14,329)
Proceeds from sale or maturity of investment securities	9,649	14,355
Proceeds from property disposals	11,581	85,004
Cash provided by (used in) investing activities	(97,184)	25,865
<b>Cash flows from financing activities:</b>		
Proceeds from short-term notes payable		196,100
Payments on short-term notes payable		(297,292)
Proceeds from long-term debt	1,652,700	5,186
Payments on long-term debt	(2,508,549)	(25,199)
Proceeds from sale of common stock	800,000	
Change in outstanding cash management obligations		104,133
Purchase of remaining interest in subsidiary	(7,637)	
Payment of capitalized loan costs	(49,981)	
Other financing activities	(353)	(1,239)
Cash used in financing activities	(113,820)	(18,311)
Effect of exchange rate changes on cash and cash equivalents	(1,391)	(4,776)
Increase (decrease) in cash and cash equivalents	(190,087)	187,384

Edgar Filing: PILGRIMS PRIDE CORP - Form 10-Q

Cash and cash equivalents, beginning of period	236,300	32,645
Cash and cash equivalents, end of period	\$ 46,213	\$ 220,029

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

**1. BUSINESS AND CHAPTER 11 PROCEEDINGS**

*Business*

Pilgrim s Pride Corporation (referred to herein as the Company, we, us, our, or similar terms) is one of the largest chicken companies in the United States ( US ), Mexico and Puerto Rico. Our fresh chicken retail line is sold throughout the US, throughout Puerto Rico, and in the northern and central regions of Mexico. Our prepared-foods products meet the needs of some of the largest customers in the food service industry across the US. Additionally, the Company exports commodity chicken products to approximately 90 countries. As a vertically integrated company, we control every phase of the production of our products. We operate feed mills, hatcheries, processing plants and distribution centers in 15 US states, Puerto Rico and Mexico.

Our fresh chicken products consist of refrigerated (non-frozen) whole or cut-up chicken, either pre-marinated or non-marinated, and pre-packaged chicken in various combinations of freshly refrigerated, whole chickens and chicken parts. Our prepared chicken products include portion-controlled breast fillets, tenderloins and strips, delicatessen products, salads, formed nuggets and patties and bone-in chicken parts. These products are sold either refrigerated or frozen and may be fully cooked, partially cooked or raw. In addition, these products are breaded or non-breaded and either pre-marinated or non-marinated.

*Chapter 11 Bankruptcy Filings and Proceedings*

*Background*

On December 1, 2008 (the Petition Date ), Pilgrim s Pride Corporation and six of its subsidiaries (collectively, the Debtors ) filed voluntary petitions for relief under Chapter 11 of Title 11 of the United States Code (the Bankruptcy Code ) in the United States Bankruptcy Court for the Northern District of Texas, Fort Worth Division (the Bankruptcy Court ).

---

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

*The Plan and Emergence*

On December 10, 2009, the Bankruptcy Court entered an order (the Confirmation Order) approving and confirming the Joint Plan of Reorganization filed by the Debtors under Chapter 11 of the Bankruptcy Code with the Bankruptcy Court, along with the Disclosure Statement for the Debtors' Joint Plan of Reorganization under Chapter 11 of the Bankruptcy Code (as amended and supplemented, the Plan). The Plan provided for a reorganization of the Debtors' businesses as a going concern. The Plan was premised on (i) a transaction with JBS USA Holdings, Inc. (the Plan Sponsor or JBS USA) whereby, pursuant to the SPA (defined below), the Plan Sponsor would purchase 64.0% of the common stock of the reorganized Company (Reorganized PPC) in exchange for \$800.0 million in cash, to be used by the Debtors to, among other things, fund distributions to holders of allowed claims under the Plan, and (ii) the Debtors entering into a new credit facility having an aggregate commitment of up to \$1.75 billion (as described below, the Exit Credit Facility). In connection with the Plan, all holders of allowed claims will be paid in full unless otherwise agreed by the applicable holder, provided that the Plan contemplates that the 7 5/8% Senior Notes due 2015, the 8 3/8% Senior Subordinated Notes due 2017 and the 9 1/4% Senior Subordinated Notes due 2013 (together, the Unsecured Notes) issued under the Company's outstanding indentures would be reinstated unless and to the extent a holder of the notes elected to receive a cash payment equal to the principal amounts of the notes plus unpaid pre-petition interest, with interest accruing on such unpaid interest at the default contract rate through the date on which we emerged from Chapter 11 bankruptcy proceedings, December 28, 2009 (the Effective Date), and the accrued unpaid post-petition interest on the principal amount of the notes at the non-default contract rate through the Effective Date.

Pursuant to the Plan and the Confirmation Order, the following agreements were terminated on the Effective Date: (i) the Amended and Restated Post-Petition Credit Agreement dated as of December 31, 2008, among the Company and certain of its subsidiaries, Bank of Montreal, as the DIP Agent, and the lenders party thereto, as amended (the DIP Credit Agreement), (ii) the Fourth Amended and Restated Secured Credit Agreement dated as of February 8, 2007, among the Company and certain of its subsidiaries, Bank of Montreal, as administrative agent, and the lenders parties thereto, as amended (the Pre-petition BMO Facility), and (iii) the Amended and Restated Credit Agreement, dated September 21, 2006, among the Company, CoBank, as agent, and the lenders party thereto, as amended (the Pre-petition CoBank Facility and together with the DIP Credit Agreement and the Pre-petition BMO Facility, the Prior Secured Credit Facilities). The proceeds of the Exit Credit Facility were used to repay the amounts outstanding under the Prior Secured Credit Facilities.

---

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

*The Acquisition*

On the Effective Date, the Company's common stock outstanding immediately prior to the effectiveness of the Plan was cancelled and converted into the right to receive shares of common stock, par value \$0.01 per share, of Reorganized PPC based on a one-for-one exchange ratio, which constituted 36.0% of the total number of shares of common stock of Reorganized PPC issued pursuant to the Plan. The remaining shares of common stock of Reorganized PPC, constituting 64.0% of the total issued pursuant to the Plan and outstanding on the Effective Date, were issued to the Plan Sponsor, a wholly-owned indirect subsidiary of JBS S.A., a Brazil-based meat producer, for \$800.0 million in cash pursuant to the terms and condition of a Stock Purchase Agreement (the "SPA") entered into by the Company and the Plan Sponsor on September 16, 2009, as amended (the "Acquisition"). Proceeds from the sale of the common stock of Reorganized PPC to JBS USA were used to fund cash distributions to unsecured creditors. Effective December 29, 2009, the NYSE listed the common stock of Reorganized PPC and it is now quoted under the ticker symbol PPC.

In connection with the closing of the Acquisition, the Company entered into a stockholders agreement with JBS USA (the "Stockholders Agreement"), adopted and filed an Amended and Restated Certificate of Incorporation (the "Restated Certificate of Incorporation") and adopted Amended and Restated Corporate Bylaws (the "Restated Bylaws"). The Stockholders Agreement and the Restated Certificate of Incorporation govern the constitution of the Company's board of directors and the selection of its members. The Stockholders Agreement, among other things, also restricts the ability of JBS USA to purchase shares of the common stock of Reorganized PPC, requires the approval of the Company's stockholders with respect to specified amendments to the Restated Certificate of Incorporation and Restated Bylaws and requires JBS USA to use commercially reasonable efforts to maintain the listing of the common stock of Reorganized PPC on a national securities exchange. Among other rights, the Restated Certificate of Incorporation provides that, if JBS USA completes an initial public offering of its common stock, then JBS USA has the right to exchange all of the outstanding common stock of Reorganized PPC for JBS USA common stock. For a period beginning upon the completion of such offering and ending two years and 30 days after the effective date of the Plan, JBS USA may exercise this exchange right during limited exchange windows in each fiscal quarter beginning six trading days after both Reorganized PPC and JBS USA have made their respective periodic reports or earnings releases for the preceding quarter or year, as applicable, and ending on the last day of the fiscal quarter during which the report or release was made. The number of shares of JBS USA common stock to be issued in exchange for the Reorganized PPC common stock will be dependent upon the relative average volume-weighted daily trading prices per share of the common stock of Reorganized PPC and the JBS USA common stock during the period immediately preceding the time JBS USA exercises its exchange right.

*Exit Credit Facility*

Upon exiting from bankruptcy on December 28, 2009, the Company and certain of its subsidiaries entered into the Exit Credit Facility, which provides for an aggregate commitment of \$1.75 billion. See Note 10. Long-Term Debt and Other Borrowing Arrangements for additional information on the DIP Credit Agreement and the Exit Credit Facility.



**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)****Financial Reporting Considerations**

The emergence from bankruptcy did not qualify for fresh start accounting as the reorganization value of the Company upon emergence exceeded post-petition liabilities and allowed claims. The acquisition of a controlling interest in the Company by JBS USA did not qualify for push down accounting as JBS USA only purchased 64.0% of the common stock of Reorganized PPC. Thus, there was not a revaluation of the Company's assets and liabilities related to the Company's emergence from bankruptcy.

Between the Petition Date and through September 26, 2010, the Company applied Accounting Standards Codification (ASC) Topic 852, *Reorganizations*, in preparing the Consolidated Financial Statements. ASC Topic 852 requires that the financial statements, for periods subsequent to the Chapter 11 filing, distinguish transactions and events that are directly associated with the reorganization from the ongoing operations of the business. Accordingly, certain expenses (including professional fees), realized gains and losses and provisions for losses that are realized or incurred in the bankruptcy proceedings are recorded in *Reorganization items, net* on the accompanying Consolidated Statements of Operations. In addition, pre-petition obligations that were impacted by the bankruptcy reorganization process were classified on the Consolidated Balance Sheet at September 26, 2009 in *Liabilities subject to compromise*.

The Debtors' reorganization items consisted of the following:

	Three Months Ended		Nine Months Ended	
	September 26, 2010	September 26, 2009	September 26, 2010	September 26, 2009
	(In thousands)		(In thousands)	
Professional fees (fee reductions) directly related to reorganization <sup>(a)</sup>	\$	\$ (407)	\$ 2,785	\$ 29,141
Finance costs related to various credit facilities <sup>(b)</sup>			13,654	4,500
Net gain on asset disposal <sup>(c)</sup>		(3,617)		(15,850)
Other costs (credits) <sup>(d)</sup>		25,915	2,102	56,234
<b>Reorganization items, net</b>	<b>\$</b>	<b>\$ 21,891</b>	<b>\$ 18,541</b>	<b>\$ 74,025</b>

- (a) *Professional fees (fee reductions) directly related to the reorganization* included post-petition fees and fee reductions associated with advisors to the Debtors, the statutory committee of unsecured creditors and certain secured creditors. Professional fees are estimated by the Debtors and continue to be reconciled to actual invoices when received.
- (b) For the nine months ended September 26, 2010, *Finance costs related to various credit facilities* included expenses related to the elimination of unamortized loan cost associated with the Prior Secured Credit Facilities and the Unsecured Notes and the recognition in earnings of a previously unrealized gain on a derivative instrument designated as a cash flow hedge associated with the Unsecured Notes. For the nine months ended September 26, 2009, *Finance costs related to various credit facilities* included finance costs related to the DIP Credit Agreement.
- (c) Net gain on asset disposal includes (i) a gain on the sale of the Farmerville, Louisiana processing facility, (ii) a gain recognized on the sale of undeveloped land in Camp County, Texas, and (iii) a loss recognized on the sale of the Company's interest in a hog farming joint venture.
- (d) *Other costs (credits)* included costs and credits related to post-petition facility closures.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Net cash paid for reorganization items during the nine months ended September 26, 2010 totaled \$30.7 million. This represented payment of incentive compensation totaling \$13.0 million that was contingent upon confirmation by the Bankruptcy Court of a plan of reorganization that satisfied the requirements of the Bankruptcy Code, professional fees directly related to the reorganization totaling \$15.7 million, severance payments of \$1.5 million and payment of facility closure costs totaling \$0.5 million. Net cash paid for reorganization items during the nine months ended September 26, 2009 totaled \$44.1 million. This represented payment of professional fees directly related to the reorganization totaling \$25.4 million, payment of DIP Credit Agreement related expenses totaling \$4.5 million, severance payments of \$8.6 million and payment of facility closure costs totaling \$5.6 million. These cash flows are included in *Cash flows from operating activities* on the Consolidated Statements of Cash Flows.

For additional information on (i) costs related to our closure of seven processing facilities/complexes and one distribution center between the Petition Date and the Effective Date and (ii) severance costs related to the reduction-in-force actions and the reduction or consolidation of production at various facilities that occurred between the Petition Date and the Effective Date, see Note 3. Exit or Disposal Activities.

The Company resolved a majority of the claims against it through settlement or by Bankruptcy Court order resulting in benefits of \$0.7 million and \$7.3 million that are reflected in *Miscellaneous, net* on the Consolidated Statements of Operations for the three and nine months ended September 26, 2010, respectively. The claims resolution process continues for the remaining unresolved claims and will continue until all claims are concluded. Prior to the Effective Date, estimated claims were presented as *Liabilities subject to compromise* in the Consolidated Balance Sheets because of the uncertainty of the eventual settlement amounts. Due to the Plan becoming effective and the claims reconciliation process being substantially complete with respect to claims not subject to litigation, there is little uncertainty as to the total amount to be distributed under the Plan with respect to these claims. As such, pre-petition obligations after the Effective Date are no longer presented as subject to compromise. The unpaid amounts are now classified as *Pre-petition obligations*. During the nine months ended September 26, 2010, the Company paid creditors, excluding creditors under the Prior Secured Credit Facilities and the Unsecured Notes, for allowed claim amounts totaling approximately \$89.0 million. As of September 26, 2010, the following pre-petition obligations relating to claims not subject to litigation remain outstanding (in thousands):

Trade claims	\$ 970
Interest accrued on unpaid claims	766
<b>Total pre-petition obligations</b>	<b>\$ 1,736</b>

The Company is also the named defendant in several pre-petition lawsuits that, as of September 26, 2010, have not been resolved. See Note 14. Commitments and Contingencies for additional information.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

**2. BASIS OF PRESENTATION**

***Consolidated Financial Statements***

The accompanying unaudited consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the US for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the US Securities and Exchange Commission ( SEC ). Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the US for complete financial statements. In the opinion of management, all adjustments (consisting of normal and recurring adjustments unless otherwise disclosed) considered necessary for a fair presentation have been included. Operating results for the nine months ended September 26, 2010, are not necessarily indicative of the results that may be expected for the year ending December 26, 2010. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended September 26, 2009.

On December 28, 2009, the Company adopted the Restated Bylaws, which changed the Company's fiscal year end from the Saturday nearest September 30 of each year to the last Sunday in December of each year. This change aligns the Company's reporting cycle with the fiscal calendar of JBS USA. The change was effective with the Company's 2010 fiscal year, which began on September 27, 2009 and will end on December 26, 2010 and resulted in an approximate three-month transition period which began September 27, 2009 and ended December 27, 2009. The Company now operates on the basis of a 52/53-week fiscal year that ends on the Sunday falling on or before December 31. The reader should assume any reference we make to a particular year (for example, 2010) in this report applies to our fiscal year and not the calendar year.

The consolidated financial statements include the accounts of Pilgrim's Pride Corporation and its majority owned subsidiaries. We eliminate all significant affiliate accounts and transactions upon consolidation.

The Company re-measures the financial statements of its Mexican subsidiaries as if the US dollar was the functional currency. Accordingly, we re-measure assets and liabilities, other than non-monetary assets, of the Mexican subsidiaries at current exchange rates. We re-measure non-monetary assets using the historical exchange rate in effect on the date of each asset's acquisition. We re-measure income and expenses at average exchange rates in effect during the period. Currency exchange gains or losses are included in the line item *Miscellaneous, net* in the Consolidated Statements of Operations.

---

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

***Recently Adopted Accounting Pronouncements***

On September 27, 2009, the Company adopted guidance under ASC Topic 805, *Business Combinations*, that establishes principles and requirements for how the acquirer (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. It also requires an acquirer to recognize as expense most transaction and restructuring costs as incurred, rather than include such items in the cost of the acquired entity. Adoption of the subject guidance under ASC Topic 805 will impact any future business combinations that occur on or after the adoption date. The Company will evaluate the impact of the subject guidance as each business combination is consummated.

On September 27, 2009, the Company adopted guidance under ASC Subtopic 810-10, *Consolidation-Overall*, that establishes standards for how a reporting entity (i) identifies, labels and presents in its consolidated statement of financial position the ownership interests in subsidiaries held by parties other than itself, (ii) identifies and presents on the face of its consolidated statement of operations the amount of consolidated net income attributable to itself and to the noncontrolling interest, (iii) accounts for changes in its ownership interest while it retains a controlling financial interest in a subsidiary, (iv) initially measures any retained noncontrolling equity investment in a subsidiary that is deconsolidated, and (v) discloses other information about its interests and the interests of the noncontrolling owners. The Company has retroactively reclassified the noncontrolling interests in certain subsidiaries, none of which are material to the Company's operations. Accordingly, the adoption of the subject guidance under ASC Subtopic 810-10 did not have a material impact on the Company's consolidated financial statements.

On September 27, 2009, the Company adopted guidance under ASC Subtopic 715-20, *Compensation-Retirement Benefits-Defined Benefit Plans-General*, that establishes standards for an employer's disclosures about assets of a defined benefit pension or other postretirement plan, including disclosures about investment policies and strategies, categories of plan assets, fair value measurements of plan assets and significant concentrations of risk. Adoption of the subject guidance under ASC Subtopic 715-20 will impact future Company disclosures about assets of its defined benefit pension or other postretirement plans. The Company will evaluate the impact of the subject guidance at the time the applicable disclosure is required. The Company does not currently expect that the adoption of the subject guidance will have a material impact on its consolidated financial statements.

On September 27, 2009, the Company adopted Accounting Standards Update (ASU) 2009-05, *Measuring Liabilities at Fair Value*, which provides amendments to ASC Subtopic 820-10, *Fair Value Measurements and Disclosures-General*, for the fair value measurement of liabilities and clarifies the techniques required to measure fair value when a quoted price in an active market for the identical liability is not available. The adoption of the subject guidance under ASC Subtopic 820-10 did not have a material impact on the Company's consolidated financial statements.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

On December 28, 2009, the Company adopted a portion of ASU 2010-06, *Improving Disclosures about Fair Value Measurements*, which provides amendments to ASC Subtopic 820-10 that require new disclosures regarding transfers in and out of Level 1 and Level 2 fair value measurements. ASU 2010-06 also clarifies existing disclosures regarding (i) the level of asset and liability disaggregation and (ii) fair value measurement inputs and valuation techniques. The adoption of the subject guidance under ASC Subtopic 820-10 did not have a material impact on the Company's consolidated financial statements. ASU 2010-06 also provides amendments to ASC Subtopic 820-10 that will require new disclosures regarding activity in Level 3 fair value measurements. The new disclosures regarding activity in Level 3 fair value measurements will be applied effective December 27, 2010. The Company does not expect the adoption of the subject guidance under ASC 820-10 will have a material impact on its consolidated financial statements.

**3. EXIT OR DISPOSAL ACTIVITIES**

From February 2008 through September 2010, the Company completed the following exit or disposal activities:

Closed ten processing facilities/complexes and eight distribution centers,

Sold one closed processing complex and four closed distribution centers,

Reduced or consolidated production at various other processing facilities/complexes,

Closed two administrative office buildings, and

Reduced its workforce by approximately 860 non-production positions.

Significant activities that occurred between the Petition Date and the Effective Date were approved by the Bankruptcy Court, when required under the Bankruptcy Code, as part of the Company's reorganization efforts. To date, these exit or disposal activities have eliminated approximately 12,801 positions and resulted in net charges totaling \$83.0 million.

Results of operations for the three months ended September 26, 2010 and September 26, 2009 included exit or disposal costs totaling \$4.0 million and \$20.2 million, respectively. Results of operations for the nine months ended September 26, 2010 and September 26, 2009 included exit or disposal costs totaling \$41.9 million and \$36.0 million, respectively. All exit or disposal costs, with the exception of costs related to lease obligations and inventory reserves related to closed facilities, have resulted in cash expenditures or will result in cash expenditures within one year.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Results of operations for the three months ended September 26, 2010 and September 26, 2009 also included adjustments totaling \$10.1 million and \$2.1 million, respectively, which reduced the accrued costs. Adjustments recognized in the third quarter of 2010 included favorable adjustments to incentive compensation and related excise taxes upon finalization of an incentive plan analysis as well as the elimination of accrued severance and other exit or disposal costs at the culmination of the related exit or disposal period. Results of operations for the nine months ended September 26, 2010 and September 26, 2009 also included adjustments totaling \$11.1 million and \$8.3 million, respectively, which reduced the accrued costs. These adjustments included the elimination of accrued severance and other exit or disposal costs at the culmination of the related exit or disposal period. These adjustments also included the assumption of a lease obligation related to our closed administrative office by an outside party.

Exit or disposal costs totaling \$2.5 million and \$12.4 million recognized during the nine months ended September 26, 2010 and September 26, 2009, respectively, were classified as *Operational restructuring charges*, a component of gross profit, because management believes these costs are directly related to the Company's ongoing production activities. Exit or disposal costs totaling \$51.7 million recognized during the nine months ended September 26, 2010 were classified as *Administrative restructuring charges*, a component of operating income below gross profit, because management believes these costs were not directly related to the Company's ongoing production. Exit or disposal costs totaling \$25.9 million and \$56.2 million incurred during the nine months ended September 26, 2010 and September 26, 2009, respectively, were classified as reorganization items.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

The following table sets forth activity that was recorded through the Company's accrued exit or disposal cost accounts during the nine months ended September 26, 2010:

	Accrued Lease Obligation	Accrued Severance	Accrued Other Exit or Disposal Costs (In thousands)	Inventory Reserves	Total
	\$	\$	\$	\$	\$
<b>September 29, 2007</b>					
Accruals	4,778	4,000	7,378	2,021	18,177
Payment/Disposal	(312)	(1,306)	(1,727)	(806)	(4,151)
Adjustments				(3)	(3)
<b>September 27, 2008</b>	4,466	2,694	5,651	1,212	14,023
Accruals		17,830	7,667	5,029	30,526
Payment/Disposal	(622)	(12,876)	(2,753)	(4,775)	(21,026)
Adjustments	(2,202)	(4,305)	(2,454)	(212)	(9,173)
<b>September 26, 2009</b>	1,642	3,343	8,111	1,254	14,350
Accruals		833		741	1,574
Payment/Disposal	(86)	(2,393)	(5,608)	(92)	(8,179)
Adjustments	(1,536)	(522)	1,111		(947)
<b>December 27, 2009</b>	20	1,261	3,614	1,903	6,798
Accruals		23,832	9,869	2,118	35,819
Payment /Disposal		(20,304)	(155)	(2,631)	(23,090)
Adjustments		(23)			(23)
<b>March 28, 2010</b>	20	4,766	13,328	1,390	19,504
Accruals		2,055			2,055
Payment /Disposal		(3,456)	(900)	(18)	(4,374)
Adjustments	(20)	(33)	(909)		(962)
<b>June 27, 2010</b>		3,332	11,519	1,372	16,223
Accruals		4,036			4,036
Payment /Disposal		(2,425)			(2,425)
Adjustments		(139)	(9,963)		(10,102)
<b>September 26, 2010</b>	\$	\$ 4,804	\$ 1,556	\$ 1,372	\$ 7,732

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Components of operational restructuring charges and administrative restructuring charges are summarized below.

	Three Months Ended		Nine Months Ended	
	September 26, 2010	September 26, 2009	September 26, 2010	September 26, 2009
	(In thousands)			
<b>Operational restructuring charges:</b>				
Relocation charges expensed as incurred	\$ 2,121	\$	\$ 2,121	\$
Asset impairments (See Note 8 Property, Plant and Equipment)	404		404	
Loss on egg sales and flock depletion expensed as incurred		12,464		12,464
<b>Total</b>	<b>\$ 2,525</b>	<b>\$ 12,464</b>	<b>\$ 2,525</b>	<b>\$ 12,464</b>
<b>Administrative restructuring charges, net:</b>				
Accrued severance provisions (adjustments)	\$ 3,897	\$	\$ 29,784	\$ (435)
Reversal of incentive compensation cost and related excise tax	(9,869)			
Relocation charges expensed as incurred	4,966		4,966	
Asset impairments (See Note 8 Property, Plant and Equipment)			14,827	
Loss on egg sales and flock depletion expensed as incurred			2,118	
<b>Total</b>	<b>\$ (1,006)</b>	<b>\$</b>	<b>\$ 51,695</b>	<b>\$ (435)</b>

On April 12, 2010, the Company announced that it planned to reduce corporate and administrative positions across the organization under the second phase of its integration with JBS USA. As of September 26, 2010 the total planned reduction in workforce under this second phase of integration is approximately 251 positions, of which 190 positions have been eliminated.

We continue to review and evaluate various restructuring and other alternatives to streamline our operations, improve efficiencies and reduce costs. Such initiatives may include selling assets, consolidating operations and functions, employee relocation and voluntary and involuntary employee separation programs. Any such actions may require us to obtain the pre-approval of our lenders under our Exit Credit Facility. In addition, such actions will subject the Company to additional short-term costs, which may include asset impairment charges, lease commitment costs, employee retention and severance costs and other costs. Certain of these activities may have a disproportionate impact on our income relative to the cost savings in a particular period.



**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)****4. FAIR VALUE MEASUREMENT**

The asset (liability) amounts recorded in the Consolidated Balance Sheet (carrying amounts) and the estimated fair values of financial instruments at September 26, 2010 consisted of the following:

	Carrying Amount	Fair Value	Note Reference
	(In thousands)		
Cash and cash equivalents	\$ 46,213	\$ 46,213	
Trade accounts and other receivables	354,837	354,837	5
Derivative trading accounts margin cash <sup>(a)</sup>	2,689	2,689	
Commodity derivative assets <sup>(a)</sup> :			7
Futures	938	938	
Options	17,043	17,043	
Investments in available-for-sale securities	65,035	65,035	7
Long-term restricted cash and cash equivalents <sup>(b)</sup>	5,000	5,000	
Accounts payable and accrued expenses <sup>(c)</sup>	(540,466)	(540,466)	9
Commodity derivative liabilities <sup>(d)</sup> :			7
Futures	(2,475)	(2,475)	
Options	(4,752)	(4,752)	
Public debt obligations <sup>(e)</sup>	3,897	4,678	10
Non-public credit facilities <sup>(e)</sup>	1,238,064	1,258,846	10

- (a) Derivative trading accounts margin cash and commodity derivative assets are included in *Prepaid expenses and other current assets* on the Consolidated Balance Sheet.
- (b) Long-term restricted cash and cash equivalents are included in *Other assets* on the Consolidated Balance Sheet.
- (c) *Accounts payable and accrued expenses* presented above excludes commodity derivative liabilities.
- (d) Commodity derivative liabilities are included in *Accrued expenses* on the Consolidated Balance Sheet.
- (e) The fair values of the Company's public debt obligations and non-public credit facilities were estimated by calculating the net present value of future payments for each public debt obligation or non-public borrowing discounted using the US Treasury interest rate applicable for an instrument with a life similar to the remaining life of each of our public debt obligations or non-public borrowings plus the same interest rate spread applied to each of our public debt obligations and non-public borrowings at inception.

The carrying amounts of our cash and cash equivalents, derivative trading accounts margin cash, restricted cash and cash equivalents, accounts receivable, accounts payable and certain other liabilities approximate their fair values due to their relatively short maturities. The Company adjusts its investments, commodity derivative assets and commodity derivative liabilities to fair value based on quoted market prices in active markets for identical instruments, quoted market prices in active markets for similar instruments with inputs that are observable for the subject instrument or unobservable inputs such as discounted cash flow models or valuations.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Effective September 28, 2008, the Company adopted guidance under ASC Topic 820, *Fair Value Measurements and Disclosures*, that establishes a framework for measuring fair value and required enhanced disclosures about fair value measurements. The subject guidance under ASC Topic 820 clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. The subject guidance under ASC Topic 820 also requires disclosure about how fair value was determined for assets and liabilities and established a hierarchy for which these assets and liabilities must be grouped, based on significant levels of inputs as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities;
- Level 2 Quoted prices in active markets for similar assets and liabilities and inputs that are observable for the asset or liability; or
- Level 3 Unobservable inputs, such as discounted cash flow models or valuations.

The determination of where assets and liabilities fall within this hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

As of September 26, 2010, the Company held certain items that are required to be measured at fair value on a recurring basis. These included cash and cash equivalents, derivative assets and liabilities, short-term investments in available-for-sale securities and long-term investments in available-for-sale securities. Cash equivalents consist of short-term, highly liquid, income-producing investments such as money market funds and other funds that have maturities of 90 days or less. Derivative assets and liabilities consist of long and short positions on both exchange-traded commodity futures and commodity options as well as margin cash on account with the Company's derivatives brokers. Short-term investments in available-for-sale securities consist of short-term, highly liquid, income-producing investments such as municipal debt securities that have maturities of greater than 90 days but less than one year. Long-term investments in available-for-sale securities consist of income-producing investments such as municipal debt securities, corporate debt securities, equity securities and fund-of-funds units that have maturities of greater than one year.

The following items are measured at fair value on a recurring basis at September 26, 2010:

	Level 1	Level 2	Level 3	Total
	(In thousands)			
Cash and cash equivalents	\$ 40,088	\$ 6,125	\$	\$ 46,213
Short-term investments in available-for-sale securities		8,800		8,800
Derivative trading accounts margin cash	2,689			2,689
Commodity derivative assets:				
Futures	938			938
Options		17,043		17,043
Long-term investments in available-for-sale securities	7,315	47,785	1,135	56,235
Long-term restricted cash and cash equivalents	5,000			5,000
Commodity derivative liabilities:				
Futures	(2,475)			(2,475)
Options		(4,752)		(4,752)

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

The following table presents activity for the three and nine months ended September 26, 2010 related to the Company's investment in a fund of funds asset that is measured at fair value on a recurring basis using Level 3 inputs (in thousands):

Balance at December 27, 2009	\$ 1,116
Included in other comprehensive income	13
Balance at March 28, 2010	1,129
Included in other comprehensive income	10
Balance at June 27, 2010	1,139
Included in other comprehensive income	(4)
Balance at September 26, 2010	\$ 1,135

**5. TRADE ACCOUNTS AND OTHER RECEIVABLES**

Trade accounts and other receivables, less allowance for doubtful accounts, consisted of the following components:

	September 26, 2010	September 26, 2009
	(In thousands)	
Trade accounts receivable	\$ 350,649	\$ 307,523
Other receivables	13,149	14,245
Receivables, gross	363,798	321,768
Allowance for doubtful accounts	(8,961)	(4,815)
Receivables, net	\$ 354,837	\$ 316,953

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)****6. INVENTORIES**

Inventories consisted of the following components:

	September 26, 2010	September 26, 2009
	(In thousands)	
<b>Chicken:</b>		
Live chicken and hens	\$ 324,802	\$ 287,858
Feed and eggs	205,169	206,137
Finished chicken products	362,695	249,732
<b>Total chicken inventories</b>	<b>892,666</b>	<b>743,727</b>
<b>Other products:</b>		
Commercial feed, table eggs, retail farm store and other	13,955	16,927
Distribution inventories (other than chicken products)	4,004	3,215
<b>Total other products inventories</b>	<b>17,959</b>	<b>20,142</b>
<b>Total inventories</b>	<b>\$ 910,625</b>	<b>\$ 763,869</b>

**7. FINANCIAL INSTRUMENTS***Investments in Securities*

The following is a summary of our cash equivalents and current and long-term investments in available-for-sale securities:

	September 26, 2010		September 26, 2009	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
	(In thousands)			
<b>Cash equivalents:</b>				
Fixed income securities	\$ 4,034	\$ 4,124	\$ 3,414	\$ 3,562
Other	9,810	9,810	35,628	35,628
<b>Current investments:</b>				
Fixed income securities	\$ 8,559	\$ 8,800	\$ 5,174	\$ 5,302
<b>Long-term investments:</b>				
Fixed income securities	\$ 45,076	\$ 47,785	\$ 46,843	\$ 49,477
Equity securities	6,759	7,315	6,595	6,769
Other	1,300	1,135	1,300	1,068

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Maturities for the Company's investments in fixed income securities as of September 26, 2010 were as follows:

	Amount (In thousands)	Percent
Matures in less than one year	\$ 12,924	21%
Matures between one and two years	14,965	25%
Matures between two and five years	24,969	41%
Matures in excess of five years	7,851	13%
	\$ 60,709	100%

The cost of each security sold and the amount reclassified out of accumulated other comprehensive income into earnings is determined on a specific identification basis.

Certain investments are held in trust as compensating balance arrangements for our insurance liability and are classified as long-term based on a maturity date greater than one year from the balance sheet date and management's intention not to use such assets in the next twelve months.

***Derivative Financial Instruments***

The Company utilizes various raw materials in its operations, including corn, soybean meal, soybean oil, and energy, such as natural gas, electricity and diesel fuel, which are all considered commodities. The Company considers these raw materials generally available from a number of different sources and believes it can obtain them to meet its requirements. These commodities are subject to price fluctuations and related price risk due to factors beyond our control, such as economic and political conditions, supply and demand, weather, governmental regulation, and other circumstances. Generally, the Company purchases derivative financial instruments, specifically exchange-traded futures and options, in an attempt to mitigate price risk related to its anticipated consumption of commodity inputs for periods up to 12 months. The Company may purchase longer-term derivative financial instruments on particular commodities if deemed appropriate. As of September 26, 2010, the Company had long derivative positions in place covering 15.9% and 2.0% of anticipated corn and soybean meal needs, respectively, through September 2011.

The fair value of derivative assets is included in the line item *Prepaid expenses and other current assets* on the Consolidated Balance Sheets while the fair value of derivative liabilities is included in the line item *Accrued expenses* on the same statements. At September 26, 2010, the fair values of commodity derivative assets and commodity derivative liabilities totaled \$18.0 million and \$7.2 million, respectively. Our counterparties require that we post cash collateral for changes in the net fair value of the derivative contracts. At September 26, 2010, we held \$2.7 million of cash collateral on account to secure our open positions. We did not hold any outstanding derivative financial instruments at September 26, 2009.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

We have not designated the derivative financial instruments that we have purchased to mitigate commodity purchase exposures as cash flow hedges. Therefore, we recognized changes in the fair value of these derivative financial instruments immediately in earnings. Gains or losses related to these derivative financial instruments are included in the line item *Cost of sales* in the Consolidated Statements of Operations. The Company recognized \$15.4 million in net gains and \$6.4 million in net gains, respectively, related to changes in the fair value of its derivative financial instruments during the three and nine months ended September 26, 2010. The Company recognized \$0.3 million in gains and \$21.4 million in losses, respectively, related to changes in the fair value of its derivative financial instruments during the three and nine months ended September 26, 2009.

During the current year, the Company recognized in earnings a previously unrealized gain totaling \$4.1 million on a derivative instrument designated as a cash flow hedge associated with the Unsecured Notes that were extinguished on December 28, 2009. This gain is included in the line item *Reorganization items, net* in the Consolidated Statement of Operations.

**8. PROPERTY, PLANT AND EQUIPMENT**

Property, plant and equipment, net consisted of the following components:

	September 26, 2010	September 26, 2009
	(In thousands)	
Land	\$ 78,828	\$ 109,532
Buildings, machinery and equipment	2,495,380	2,468,297
Autos and trucks	56,260	57,556
Construction-in-progress	61,799	74,943
Property, plant and equipment, gross	2,692,267	2,710,328
Accumulated depreciation	(1,348,573)	(1,210,852)
Property, plant and equipment, net	\$ 1,343,694	\$ 1,499,476

The Company recognized depreciation expense of \$52.5 million and \$53.5 million during the three months ended September 26, 2010 and September 26, 2009, respectively and \$159.3 million and \$162.1 million during the nine months ended September 26, 2010 and September 26, 2009, respectively.

During the three months ended September 26, 2010, the Company sold certain property, plant and equipment for cash of \$9.6 million and recognized a gain of \$3.6 million. Property, plant and equipment sold included undeveloped land in Pittsburg, Texas and Saltillo, Coahuila, Mexico, feed mills in Pittsboro, North Carolina and Mt. Pleasant, Texas, a research laboratory in Lithonia, Georgia, a broiler farm in Pittsburg, Texas and aircraft hangars in Mt. Pleasant, Texas. The Company did not sell any significant assets during the first six months of 2010.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Between February 2008 and September 2010, the Company closed or idled (i) processing facilities/complexes in Athens, Alabama, Athens, Georgia, El Dorado, Arkansas, Franconia, Pennsylvania, and Clinton, Arkansas, (ii) hatcheries in Curry, Alabama, Gainesville, Georgia, Pittsburg, Texas and Siler City, North Carolina, and (iii) various broiler farms in Camp County, Texas. Neither the Board of Directors nor JBS USA has determined if it would be in the best interest of the Company to divest of these assets. Management is therefore not certain that it can or will divest of these assets within one year, is not actively marketing these assets, and, accordingly, has not classified them as assets held for sale. The Company continues to depreciate these assets. At September 26, 2010, the carrying amount of these idled assets was \$80.7 million based on depreciable value of \$165.9 million and accumulated depreciation of \$85.2 million.

Between February 2008 and September 2010, the Company also closed or idled (i) processing plants in Dalton, Georgia, Bossier City, Louisiana and Siler City, North Carolina, (ii) administrative offices in Pittsburg, Texas and Atlanta, Georgia, (iii) distribution centers in Shreveport, Louisiana and El Paso, Texas, (iv) a feed mill in Cartersville, Georgia, (v) various breeder and/or broiler farms in Camp County, Texas and Douglas, Georgia and a research farm in Pittsboro, North Carolina. The Company currently classifies these assets as well as certain undeveloped land in Titus County, Texas and a lake marina in Camp County, Texas as assets held for sale. At September 26, 2010 and September 26, 2009, the Company reported assets held for sale totaling \$59.2 million and \$0.5 million, respectively, in *Assets held for sale* on its Consolidated Balance Sheets.

In June 2010, the fair values of the Company's administrative campuses in Pittsburg, Texas and Atlanta, Georgia were estimated using the market approach. The Company recognized administrative restructuring charges totaling \$11.2 million and \$3.6 million, respectively, in the second quarter of 2010 to impair the carrying amounts of certain idled assets located at these campuses to fair value. In September 2010, the Company recognized operational restructuring charges totaling \$0.4 million to impair the carrying amounts of certain idled assets located at the Dalton, Georgia processing plant to fair value.

The Company last formally estimated the fair values of its other assets held for sale and idled assets as of September 26, 2009. Most of these assets were valued at their highest and best use as operating chicken processing facilities. A selected few of these assets were valued as empty facilities. Management does not believe that the aggregate carrying amount of the other assets held for sale or the idled assets are significantly impaired at the present time. However, should the carrying amounts of these assets consistently exceed future purchase offers received, if any, recognition of impairment charges could become necessary.

At the present time, the Company's forecasts indicate that it can recover the carrying value of its operating assets, including its property, plant and equipment and identified intangible assets, based on the projected cash flows of the operations. A key assumption in management's forecast is that the Company's sales volumes will generate historical margins as supply and demand between commodities and chicken and other animal-based proteins become more balanced. However, the exact timing of the return to historical margins is not certain, and if the return to historical margins is delayed, impairment charges could become necessary in the future.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)****9. ACCRUED EXPENSES**

Accrued expenses consisted of the following components:

	September 26, 2010	September 26, 2009
	(In thousands)	
Compensation and benefits	\$ 90,636	\$ 107,850
Interest and debt-related fees	12,886	11,239
Insurance and self-insured claims	86,848	86,081
Commodity derivative liabilities:		
Futures	2,475	
Options	4,752	
Other	78,909	104,089
 Total accrued expenses	 \$ 276,506	 \$ 309,259

**10. LONG-TERM DEBT AND OTHER BORROWING ARRANGEMENTS**

Long-term debt consisted of the following components:

	Maturity	September 26, 2010	September 26, 2009
		(In thousands)	
Senior unsecured notes, at 7 <sup>5</sup> / <sub>8</sub> %	2015	\$ 116	\$ 400,000
Senior subordinated unsecured notes, at 8 <sup>3</sup> / <sub>8</sub> %	2017	3,517	250,000
The Exit Credit Facility with two term notes payable at 5.313% and one term note payable at 9.00%	2012-2014	1,125,000	
The Exit Credit Facility with one revolving note payable on which the Company had funds borrowed at 4.183% and 6.75%	2012	111,700	
Pre-petition BMO Facility with notes payable at LIBOR plus 1.25% to LIBOR plus 2.75%	2013		218,936
ING Credit Agreement (defined below) with notes payable at LIBOR plus 1.65% to LIBOR plus 3.125%	2011		41,062
Pre-petition CoBank Facility with four notes payable at LIBOR plus a spread, one note payable at 7.34% and one note payable at 7.56%	2016		1,126,398
Other	Various	1,628	8,698
 Long-term debt		 1,241,961	 2,045,094
Less: Current maturities of long-term debt		(75,355)	
Less: Long-term debt subject to compromise			(2,004,032)
 Long-term debt, less current maturities		 \$ 1,166,606	 \$ 41,062





---

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

***Debt Obligations***

*Prior Secured Credit Facilities and Unsecured Notes.* On the Effective Date, the Company used the proceeds received from borrowings under the Exit Credit Facility and available cash to repay in full the indebtedness under the Prior Secured Credit Facilities totaling \$1,398.0 million. Consequently, pursuant to the Plan and the Confirmation Order, on the Effective Date, the Prior Secured Credit Facilities were terminated.

On the Effective Date, the Company used the proceeds received from the sale of the common stock of Reorganized PPC to JBS USA to repay indebtedness under the Unsecured Notes totaling \$651.9 million. The Plan contemplated that the Unsecured Notes issued under the Company's outstanding indentures would be reinstated unless and to the extent a holder of the notes elected to receive a cash payment equal to the principal amounts of the notes plus unpaid pre-petition interest, with interest accruing on such unpaid interest at the default contract rate through the Effective Date, and the accrued unpaid post-petition interest on the principal amount of the notes at the non-default contract rate through the Effective Date. Based on the holders of the Unsecured Notes making cash elections, \$5.1 million aggregate principal amount of the Unsecured Notes were reinstated on the Effective Date.

*DIP Credit Agreement.* On December 30, 2008, the Bankruptcy Court granted final approval authorizing the Company and its subsidiaries to enter into the DIP Credit Agreement. During the nine months ended September 26, 2009, average outstanding borrowings and the weighted average interest rate under the DIP Credit Agreement were \$48.8 million and 11.25%, respectively. On December 1, 2009, the maturity date of the DIP Credit Agreement was extended from December 1, 2009 to January 31, 2010 and the lender commitments under the DIP Credit Agreement were reduced to \$250.0 million. Pursuant to the Plan and the Confirmation Order, on the Effective Date, the DIP Credit Agreement was terminated.

*ING Credit Agreement.* On September 25, 2006, a subsidiary of the Company, Avícola Pilgrim's Pride de México, S. de R.L. de C.V. (the Mexico Borrower), entered into a secured revolving credit agreement (the ING Credit Agreement) with ING Capital, LLC, as agent (the Mexico Agent) and the lenders party thereto (the Mexico Lenders). The ING Credit Agreement has a final maturity date of September 25, 2011 and a revolving commitment of 557.4 million Mexican pesos, a US dollar-equivalent of \$44.0 million at September 26, 2010. There were no outstanding borrowings under the ING Credit Agreement at September 26, 2010. Outstanding amounts under the ING Credit Agreement bear interest at a rate per annum equal to: the LIBOR Rate, the Base Rate, or the TIIE Rate, as applicable, plus the Applicable Margin (as those terms are defined in the ING Credit Agreement). While the Company was operating in Chapter 11, the Applicable Margin for LIBOR loans, Base Rate loans, and TIIE loans was 6.0%, 4.0%, and 5.8%, respectively. Following the Effective Date, the Applicable Margin for LIBOR loans and Base Rate loans is 0.375% higher than the highest applicable interest rate margin under the Exit Credit Facility and for TIIE loans is 0.20% less than the Applicable Margin for LIBOR loans.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

The ING Credit Agreement requires the Company to make a mandatory prepayment of the revolving loans, in an aggregate amount equal to 100.0% of the net cash proceeds received by any Mexico subsidiary of the Company (a Mexico Subsidiary), as applicable, in excess of thresholds specified in the ING Credit Agreement (i) from the occurrence of certain asset sales by the Mexico Subsidiaries; (ii) from the occurrence of any casualty or other insured damage to, or any taking under power of eminent domain or by condemnation or similar proceedings of, any property or asset of any Mexico Subsidiary; or (iii) from the incurrence of certain indebtedness by a Mexico Subsidiary. Any such mandatory prepayments will permanently reduce the amount of the commitment under the ING Credit Agreement. The Mexico Subsidiaries have pledged substantially all of their receivables, inventory, and equipment and certain fixed assets. The Mexico Subsidiaries were excluded from the US bankruptcy proceedings.

*Exit Credit Facility.* Upon exiting from bankruptcy on December 28, 2009, the Company and certain of its subsidiaries, including To-Ricos, Ltd. and To-Ricos Distribution, Ltd. (together, the To-Ricos Borrowers), entered into the Exit Credit Facility, which provides for an aggregate commitment of \$1.75 billion consisting of (i) a revolving loan commitment of \$600.0 million, (ii) a Term A loans commitment of \$375.0 million and (iii) a Term B loans commitment of \$775.0 million. The revolving loan commitment and the Term A loans will mature on December 28, 2012. Term B loans will mature on December 28, 2014.

On September 26, 2010, \$350.0 million under the Term A loans commitment, \$775.0 million under the Term B loans commitment and \$111.7 million under the revolving loan commitment were outstanding. On December 28, 2009, the Company also paid loan costs totaling \$50.0 million related to the Exit Credit Facility that it recognized as an asset on its balance sheet. The Company amortizes these capitalized costs to expense over the life of the Exit Credit Facility.

The Term A loans must be repaid in 12 equal quarterly principal installments of \$12.5 million beginning on April 15, 2010 with the final installment due on December 28, 2012. The Term B loans must be repaid in 16 equal quarterly principal installments of \$12.5 million beginning on April 15, 2011, with the final installment due on December 28, 2014. Additionally, following the end of each fiscal year, a portion of our cash flow must be used to repay outstanding principal amounts under the Term A and Term B loans. The Company cannot yet accurately predict the amount that will be required to be paid, and accordingly, no amount related to this repayment requirement has been included in current maturities of long-debt at September 26, 2010. Covenants in the Exit Credit Facility also require us to use the proceeds we receive from certain asset sales and specified debt or equity issuances and upon the occurrence of other events to repay outstanding borrowings under the Exit Credit Facility.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

The Exit Credit Facility includes a \$50.0 million sub-limit for swingline loans and a \$200.0 million sub-limit for letters of credit. Outstanding borrowings under the revolving loan commitment bear interest at a per annum rate equal to 3.50% plus the greater of (i) the US prime rate as published by the *Wall Street Journal*, (ii) the average federal funds rate plus 0.5%, and (iii) the one-month LIBOR rate plus 1.0%, in the case of alternate base rate loans, or 4.50% plus the one, two, three or six month LIBOR rate adjusted by the applicable statutory reserve, in the case of Eurodollar loans. Outstanding Term A and Term B-1 loans bear interest at a per annum rate equal to 4.00% plus greater of (i) the US prime rate, as published by the *Wall Street Journal*, (ii) the average federal funds rate plus 0.5%, and (iii) the one month LIBOR rate plus 1.0%, in the case of alternate base rate loans, or 5.00%, plus the one, two, three or six month LIBOR Rate adjusted by the applicable statutory reserve, in the case of Eurodollar loans. Outstanding Term B-2 loans bear interest at a per annum rate equal to 9.00%. Commitment fees charged on the revolving commitments under the Exit Credit Facility accrue at a per annum rate equal to 1.00%.

Actual borrowings by the Company under the Exit Credit Facility are subject to a borrowing base, which is a formula based on certain eligible inventory, eligible receivables and restricted cash under the control of CoBank ACB, as administrative agent under the Exit Credit Facility. The borrowing base formula is reduced by the sum of (i) inventory reserves, (ii) rent and collateral access reserves, and (iii) any amount more than 15 days past due that is owed by the Company or its subsidiaries to any person on account of the purchase price of agricultural products or services (including poultry and livestock) if that person is entitled to any grower's or producer's lien or other security arrangement. Revolving loan availability under the borrowing base is also limited to an aggregate of \$25.0 million with respect to the To-Ricos Borrowers. As of September 26, 2010, the applicable borrowing base was \$600.0 million, the amount available for borrowing under the revolving loan commitment was \$447.5 million and outstanding borrowings and letters of credit under the revolving loan commitment totaled \$152.5 million.

The Exit Credit Facility provides that the Company may not incur capital expenditures in excess of \$225.0 million in fiscal year 2010, \$275.0 million in fiscal year 2011 and \$350.0 million per fiscal year thereafter. The Company must also maintain a minimum fixed charge coverage ratio and a minimum level of tangible net worth and may not exceed a maximum leverage ratio. For the remainder of 2010 and during 2011, the Company must maintain compliance with these covenants at the following levels:

Minimum fixed charge coverage ratio	At least 1.20
Maximum leverage ratio	No greater than 3.00
Minimum consolidated tangible net worth	At least \$656.1 million plus 50.0% of the cumulative net income (excluding any losses) of the Company and its subsidiaries from the Effective Date through the date of calculation.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

The Company is currently in compliance with these covenants. However, chicken prices, commodity prices, access to export markets and other factors could affect the Company's ability to maintain compliance with its financial covenants. In order to continue to meet the covenants, gross profit will have to improve over the results the Company experienced in the nine months ended September 26, 2010 or management will have to initiate additional cost-cutting or restructuring activities.

All obligations under the Exit Credit Facility are unconditionally guaranteed by certain of the Company's subsidiaries and are secured by a first priority lien on (i) the domestic (including Puerto Rico) accounts receivable and inventory of the Company and its subsidiaries, (ii) 100.0% of the equity interests in the To-Ricos Borrowers and the Company's domestic subsidiaries and 65.0% of the equity interests in the Company's direct foreign subsidiaries, (iii) substantially all of the personal property and intangibles of the Company, the To-Ricos Borrowers and the guarantor subsidiaries, and (iv) substantially all of the real estate and fixed assets of the Company and the subsidiary guarantors.

**11. INCOME TAXES**

The Company recorded an income tax benefit of \$4.3 million, a (9.88)% effective tax rate, for the nine months ended September 26, 2010, compared to an income tax benefit of \$21.9 million, a (39.6)% effective tax rate, for the nine months ended September 26, 2009. The income tax benefit for the nine months ended September 26, 2010 was primarily the result of the recognition of previously unrecognized tax benefits and tax benefits subsequently recognized for items originating in the prior year.

On November 6, 2009, H.R. 3548 was signed into law and included a provision that allowed most business taxpayers an increased carryback period for net operating losses incurred in 2008 or 2009. As a result, during 2009 the Company utilized \$547.7 million of its US federal net operating losses under the expanded carryback provisions of H.R. 3548 and filed a claim for refund of \$169.7 million. The Company received \$122.6 million in refunds from the Internal Revenue Service ( IRS ) from the carryback claims during the nine months ended September 26, 2010. The Company anticipates receipt of the remainder of its claim pending resolution of its litigation with the IRS. See Note 14. Commitments and Contingencies for additional information.

Section 382 of the Internal Revenue Code of 1986, as amended, imposes an annual limit on the ability of a corporation that undergoes an ownership change to use its US net operating losses to reduce its tax liability. The Company experienced an ownership change in December 2009, but believes that utilization of the US net operating losses will not be hindered by the Section 382 limitation.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities (including the impact of available carryback and carryforward periods), projected future taxable income, and tax-planning strategies in making this assessment.

The Company has not provided any deferred income taxes on the undistributed earnings of its foreign subsidiaries based upon the determination that such earnings will be indefinitely reinvested.

The increase in unrecognized tax benefits as a result of tax positions taken during the prior years of \$8.6 million relates to federal income tax positions that no longer meet the more-likely-than-not recognition threshold under ASC 740, *Income Taxes*. The decrease in unrecognized tax benefits as a result of tax positions taken during the prior years of \$10.2 million relates to both federal and state income tax positions that now meet the recognition threshold under ASC 740, primarily as a result of the Company's emergence from bankruptcy on December 28, 2009.

Included in unrecognized tax benefits of \$24.5 million at September 26, 2010 was \$11.5 million of tax benefits that, if recognized, would affect the Company's effective tax rate. It is not practicable at this time to estimate the amount of unrecognized tax benefits that will change in the next twelve months.

The Company recognizes interest and penalties related to unrecognized tax benefits in its provision for income taxes. As of September 26, 2010, the Company had recorded a liability of \$6.8 million for interest and penalties.

With few exceptions, the Company is no longer subject to US federal, state or local income tax examinations for years prior to 2003 and is no longer subject to Mexico income tax examination for years prior to 2005.

The Company is currently working with the IRS through the normal processes and procedures that are available to all taxpayers outside of bankruptcy to resolve the IRS' proofs of claim. In connection, the Company has filed various petitions in United States Tax Court ( Tax Court ) in response to the Notices of Deficiency that were issued to the Company. These matters are currently in the early stages of litigation. See Note 14. Commitments and Contingencies for additional information.

The Company is currently analyzing a method to deconsolidate its Mexico operations from a tax perspective to help minimize the impacts of the new Mexico tax reform that became effective January 1, 2010. It is not practicable at this time to determine the amount of the benefit. During the three months ended December 27, 2009, when the law was enacted, the Company recognized charges of \$15.4 million related to the tax law changes in Mexico.

---

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

The Company requested and received approval from the IRS to change the Company's tax year end from the Saturday nearest September 30 of each year to the last Sunday in December of each year. This change aligns the Company's tax year with the tax year of JBS USA. The Company now operates on the basis of a 52/53-week tax year that ends on the Sunday falling on or before December 31.

**12. PENSION AND OTHER POSTRETIREMENT BENEFITS**

The Company sponsors programs that provide retirement benefits to most of its employees. These programs include qualified defined benefit pension plans, non-qualified defined benefit retirement plans, a defined benefit postretirement life insurance plan, and defined contribution plans, as follows:

***Qualified Defined Benefit Pension Plans***

The Pilgrim's Pride Retirement Plan for Union Employees (the Union Plan ),

the Pilgrim's Pride Retirement Plan for El Dorado Union Employees (the El Dorado Plan), and

the Pilgrim's Pride Pension Plan for Legacy Gold Kist Employees (the GK Pension Plan ).

The Union Plan covers certain locations or work groups within PPC. The El Dorado Plan was spun off from the Union Plan effective January 1, 2008 and covers certain eligible locations or work groups within the Company. The GK Pension Plan covers certain eligible US employees who were employed at locations that the Company acquired in its acquisition of Gold Kist, Inc. ( Gold Kist ) in 2007. Participation in the GK Pension Plan was frozen as of February 8, 2007, for all participants with the exception of terminated vested participants who are or may become permanently and totally disabled. The plan was frozen for that group as of March 31, 2007.

***Non-qualified Defined Benefit Retirement Plans***

The Former Gold Kist Inc. Supplemental Executive Retirement Plan (the SERP Plan ), and

The Former Gold Kist Inc. Directors' Emeriti Retirement Plan (the Directors' Emeriti Plan ).

Pilgrim's Pride assumed sponsorship of the SERP Plan and Directors' Plan through its acquisition of Gold Kist in 2007. The SERP Plan provides benefits on compensation in excess of certain Internal Revenue Code limitations to certain former executives with whom Gold Kist negotiated individual agreements. Benefits under the SERP Plan were frozen as of February 8, 2007. The Directors' Emeriti Plan provides benefits to former Gold Kist directors.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)****Defined Benefit Postretirement Life Insurance Plan**

The Gold Kist Inc. Retiree Life Insurance Plan (the Insurance Plan). Pilgrim's Pride also assumed defined benefit postretirement medical and life insurance obligations, including the Insurance Plan, through its acquisition of Gold Kist in 2007. In January 2001, Gold Kist began to substantially curtail its programs for active employees. On July 1, 2003, Gold Kist terminated medical coverage for retirees age 65 and older, and only retired employees in the closed group between ages 55 and 65 could continue their coverage at rates above the average cost of the medical insurance plan for active employees. These retired employees will all reach the age of 65 by 2012 and liabilities of the postretirement medical plan will then end.

The following table provides the components of net periodic benefit cost for the defined benefit plans mentioned above:

	Three Months Ended				Nine Months Ended			
	September 26, 2010	Other Benefits	September 26, 2009	Other Benefits	September 26, 2010	Other Benefits	September 26, 2009	Other Benefits
	(In thousands)				(In thousands)			
Service cost	\$ 101	\$	\$ (173)	\$	\$ 603	\$	\$ 236	\$
Interest cost (benefit)	2,121	28	(2,280)	(34)	12,598	84	3,133	48
Estimated return (loss) on plan assets	(1,407)		1,737		(8,358)		(2,387)	
Amortization of prior service cost	2		(3)		11		5	
Amortization of net loss (gain)	65		571	13	387		(784)	(16)
Net periodic benefit cost	\$ 882	\$ 28	\$ (148)	\$ (21)	\$ 5,241	\$ 84	\$ 203	\$ 32

During the nine months ended September 26, 2010, the Company contributed \$8.4 million to its defined benefit plans. Subsequent to September 26, 2010 the Company contributed \$1.1 million to its defined benefit plans.

The Company re-measured the assets and obligations of its material defined benefits plans as of December 27, 2009 in response to its pending emergence from bankruptcy, change in its fiscal year, and the purchase of 64.0% of the common stock of Reorganized PPC by JBS USA. The only change made to the assumptions that were used for this re-measurement from the Company's measurement as of September 26, 2009 was an increase in the discount rate from 5.33% to 5.62%. As a result of this re-measurement, the Company reduced its pension obligation by \$9.2 million and recorded accumulated other comprehensive income, net of tax, of \$5.8 million.

**Defined Contribution Plans:**

The Pilgrim's Pride Retirement Savings Plan (the RS Plan), a Section 401(k) salary deferral plan, and

the To-Ricos Employee Savings and Retirement Plan (the To-Ricos Plan), a Section 1165(e) salary deferral plan.



**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Under the RS Plan, eligible US employees may voluntarily contribute a percentage of their compensation. The Company matches up to 30.0% of the first 2.14% to 6.00% of salary based on the salary deferral and compensation levels up to \$245.0 thousand. The Company's expenses related to contributions to the RS Plan totaled \$958,000, \$3.3 million, \$1.2 million and \$3.9 million for the three and nine months ended September 26, 2010 and the three and nine months ended September 26, 2009, respectively. The To-Ricos Plan is maintained for certain eligible Puerto Rican employees. Under the To-Ricos Plan, eligible employees may voluntarily contribute a percentage of their compensation and there are various company matching provisions. During the three and nine months ended September 26, 2010, the Company's expenses related to contributions to the To-Ricos Plan were immaterial.

The Company also maintains three postretirement plans for eligible Mexico employees as required by Mexico law that primarily cover termination benefits. Separate disclosure of the Mexican plan obligations is not considered material.

Certain retirement plans that the Company sponsors invest in a variety of financial instruments. In response to the continued turbulence in global financial markets, we have analyzed our portfolios of investments and, to the best of our knowledge, none of our investments, including money market funds units, commercial paper and municipal securities, have been downgraded because of this turbulence, and neither we nor any fund in which we participate hold significant amounts of structured investment vehicles, auction rate securities, collateralized debt obligations, credit derivatives, hedge funds investments, fund of funds investments or perpetual preferred securities. Certain postretirement funds in which the Company participates hold significant amounts of mortgage-backed securities. However, none of the mortgages collateralizing these securities are considered subprime.

Other key terms of our retirement plans are provided in our 2009 Annual Report on Form 10-K.

**13. RELATED PARTY TRANSACTIONS**

Upon the Effective Date, JBS USA became the holder of the majority of the common stock of the Company (the **Current Major Stockholder**). Prior to the Effective Date, Lonnie A. Bo Pilgrim and certain entities related to Mr. Pilgrim collectively owned a majority of the voting power of the common stock of the Company (the **Former Major Stockholder**). Mr. Pilgrim was also the Senior Chairman of the Company prior to the Effective Date. Mr. Pilgrim ceased being Senior Chairman on the Effective Date; however, he remains a director of the Company.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Transactions with the Current Major Stockholder and the Former Major Stockholder are summarized below.

	Three Months Ended		Nine Months Ended	
	September 26, 2010	September 26, 2009	September 26, 2010	September 26, 2009
	(In thousands)		(In thousands)	
<b>Current Major Stockholder:</b>				
Purchases from Current Major Stockholder <sup>(a)</sup>	\$ 25,173	\$	\$ 62,996	\$
Expenditures paid by Current Major Stockholder on behalf of Pilgrim's Pride Corporation <sup>(f)</sup>	6,259		18,768	
Sales to Current Major Stockholder <sup>(a)</sup>	2,217		3,993	
Expenditures paid by Pilgrim's Pride Corporation on behalf of Current Major Stockholder <sup>(f)</sup>	1		234	
<b>Former Major Stockholder:</b>				
Sale of airplane hangars and undeveloped land to Former Major Stockholder <sup>(e)</sup>			1,450	
Purchase of commercial egg property from Former Major Stockholder <sup>(c)</sup>			12,000	
Loan guaranty fees paid to Former Major Stockholder <sup>(b)</sup>			8,928	
Contract grower pay paid to Former Major Stockholder	228	304	927	857
Consulting fee paid to Former Major Stockholder <sup>(d)</sup>	374		1,122	
Lease payments on commercial egg property paid to Former Major Stockholder		187	125	562
Sales to Former Major Stockholder		187	23	486

- (a) JBS USA did not become the holder of the majority of the common stock of the Company until the Effective Date. Although transactions did occur between the Company and JBS USA during the nine months ended September 26, 2009, they were not related party transactions.
- (b) Until the Effective Date, Pilgrim Interests, Ltd., an entity related to Lonnie A. Bo Pilgrim, guaranteed a portion of the Company's debt obligations. In consideration of such guarantees, the Company has paid Pilgrim Interests, Ltd. a quarterly fee equal to 0.25% of one-half of the average aggregate outstanding balance of such guaranteed debt. Pursuant to the terms of the DIP Credit Agreement, the Company could not pay any loan guaranty fees during the Chapter 11 case without the consent of the lenders party thereto. At December 27, 2009, the Company had accrued loan guaranty fees totaling \$8.9 million. The Company paid these fees after emerging from bankruptcy on the Effective Date.
- (c) On February 23, 2010, the Company purchased a commercial egg property from Lonnie A. Bo Pilgrim for \$12.0 million.
- (d) In connection with the Plan, the Company and Lonnie A. Bo Pilgrim entered into a consulting agreement, which became effective on the Effective Date. The terms of the consulting agreement include, among other things, that (i) Mr. Pilgrim will provide services to the Company that are comparable in the aggregate with the services provided by him to the Company prior to the Effective Date, (ii) Mr. Pilgrim will be appointed to the Board of Directors of the Company and during the term of the consulting agreement will be nominated for subsequent terms on the board, (iii) Mr. Pilgrim will be compensated for services rendered to the Company at a rate of \$1.5 million a year for a term of 5 years, (iv) Mr. Pilgrim will be subject to customary non-solicitation and non-competition provisions and (v) Mr. Pilgrim and his spouse will be provided with medical benefits (or will be compensated for medical coverage) that are comparable in the aggregate to the medical benefits afforded to employees of the Company.
- (e) On June 9, 2010, the Company sold two airplane hangars and undeveloped land to Lonnie A. Bo Pilgrim for \$1.45 million.

---

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

- (f) On January 19, 2010, the Company entered into an agreement with JBS USA in order to allocate costs associated with JBS USA's procurement of SAP licenses and maintenance services for its combined companies. Under this agreement, the fees associated with procuring SAP licenses and maintenance services are allocated between the Company and JBS USA in proportion to the percentage of licenses used by each company. The agreement expires on the date of expiration, or earlier termination, of the underlying SAP license agreement. On May 5, 2010, the Company also entered into an agreement with JBS USA in order to allocate the costs of supporting the business operations by one consolidated corporate team, which have historically been supported by their respective corporate teams. Expenditures paid by the Current Major Stockholder on behalf of the Company will be reimbursed by the Company and expenditures paid by the Company on behalf of the Current Major Stockholder will be reimbursed by the Current Major Stockholder. This agreement expires on May 5, 2015.

**14. COMMITMENTS AND CONTINGENCIES**

We are a party to many routine contracts in which we provide general indemnities in the normal course of business to third parties for various risks. Among other considerations, we have not recorded a liability for any of these indemnities as based upon the likelihood of payment, the fair value of such indemnities would not have a material impact on our financial condition, results of operations and cash flows.

At September 26, 2010, the Company was party to outstanding standby letters of credit totaling \$40.8 million that affected the amount of funds available for borrowing under the Exit Credit Facility.

The Company is subject to various legal proceedings and claims which arise in the ordinary course of business. In the Company's opinion, it has made appropriate and adequate accruals for claims where necessary; however, the ultimate liability for these matters is uncertain, and if significantly different than the amounts accrued, the ultimate outcome could have a material effect on the financial condition or results of operations of the Company. For a discussion of the material legal proceedings and claims, see Part II, Item 1. Legal Proceedings. Below is a summary of some of these material proceedings and claims. The Company believes it has substantial defenses to the claims made and intends to vigorously defend these cases.

On December 1, 2008, the Debtors filed voluntary petitions for relief under Chapter 11 of the Bankruptcy Code in the Bankruptcy Court. The cases were jointly administered under Case No. 08-45664. Until the Effective Date, the Debtors operated their business as debtors-in-possession under the jurisdiction of the Bankruptcy Court and in accordance with the applicable provisions of the Bankruptcy Code and orders of the Bankruptcy Court. The Debtors emerged from Chapter 11 on the Effective Date. The Company continues to work through the claims allowance process with respect to claims arising before the Effective Date. The Company will be responsible to the extent those claims become allowed claims.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Among the claims presently pending are two claims brought against certain current and former directors, executive officers and employees of the Company, the Pilgrim's Pride Administrative Committee and the Pilgrim's Pride Pension Committee seeking unspecified damages under section 502 of the Employee Retirement Income Security Act of 1974 (ERISA), 29 U.S.C. § 1132. Each of these actions was brought by individual participants in the Pilgrim's Pride Retirement Savings Plan, individually and on behalf of a putative class, alleging that the defendants breached fiduciary duties to plan participants and beneficiaries or otherwise violated ERISA. Although the Company is not a named defendant in these actions, our bylaws require us to indemnify our current and former directors and officers from any liabilities and expenses incurred by them in connection with actions they took in good faith while serving as an officer or director. In these actions the plaintiffs assert claims in excess of \$35.0 million. The likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company cannot be determined at this time.

Also, among the claims presently pending against the Company are two identical claims seeking unspecified damages, each brought by a stockholder, individually and on behalf of a putative class, alleging violations of certain antifraud provisions of the Securities Exchange Act of 1934. The Company intends to defend vigorously against the merits of these actions. The likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company cannot be determined at this time.

Other claims presently pending against the Company are claims seeking unspecified damages brought by current or former contract chicken growers who allege, along with other assertions, that the Company breached grower contracts, conspired with a competitor to depress grower pay and made false representations to induce the plaintiffs into building chicken farms and entering into chicken growing agreements with the Company. We deny any liability in these actions and intend to assert vigorous defenses to the litigation. Nonetheless, there can be no assurances that other similar claims may not be brought against the Company.

Another claim presently pending against the Company is a claim asserted by the City of Clinton, Arkansas (the City) seeking approximately \$28.0 million in damages relating to construction of and/or improvements to a wastewater facility to purify water discharged from a processing plant that the Company idled in 2009. The Company filed a motion to dismiss, which was granted by the federal district court in September 2009. The City requested to replead its claims. The court ruled that the City could not replead its claims and dismissed the claims with prejudice. On December 31, 2009, the City filed its notice of appeal seeking to challenge the court's ruling. Oral argument before the Fifth Circuit Court of Appeals is scheduled for November 3, 2010. We deny any liability to the City and intend to assert vigorous defenses against the City's appeal. Nonetheless, there can be no assurances that other similar claims may not be brought against the Company.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

The United States Department of Treasury, IRS has filed an amended proof of claim in the Bankruptcy Court pursuant to which the IRS asserts claims that total \$74.7 million. The Company has filed in the Bankruptcy Court (i) an objection to the proofs of claims filed by the IRS in the Bankruptcy Case, and (ii) a motion requesting the Bankruptcy Court to determine the Company's US federal tax liability pursuant to Sections 105 and 505 of the Bankruptcy Code. The objection and motion assert that the Company has no liability for the additional US federal taxes that have been asserted for pre-petition periods by the IRS. The IRS has responded in opposition to the Company's objection and motion. The Bankruptcy Court granted the Company's unopposed motion requesting that the Bankruptcy Court abstain from determining the Company's federal tax liability. As a result, the Company intends to work with the IRS through the normal processes and procedures that are available to all taxpayers outside of bankruptcy (including the Tax Court proceedings discussed below) to resolve the IRS' proofs of claim.

In connection with the amended proof of claim, on May 26, 2010, the Company filed a petition in Tax Court in response to a Notice of Deficiency that was issued to the Company as the successor in interest to Gold Kist. The Notice of Deficiency and the Tax Court proceeding relate to a loss that Gold Kist claimed for its tax year ended June 26, 2004. The matter is currently in the early stages of litigation.

On August 10, 2010, the Company filed two petitions in Tax Court. The first petition relates to three Notices of Deficiency that were issued to the Company with respect to the Company's 2003, 2005 and 2007 tax years. The second petition relates to a Notice of Deficiency that was issued to the Company with respect to Gold Kist's tax year ended June 30, 2005, and its short tax year ended September 30, 2005. Both cases are currently in the early stages of litigation.

The Company expresses no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company related to the above Tax Court cases.

The Notices of Deficiency and the Tax Court proceedings discussed above cover the same tax years and the same amounts that were asserted by the IRS in its proofs of claim that were filed in the Bankruptcy Court as noted above.

US Immigration and Customs Enforcement (ICE) investigated allegations of identity theft within our workforce. With our cooperation, ICE arrested approximately 350 of our employees in 2008 believed to have engaged in identity theft at five of our facilities. On December 30, 2009, PPC, the US Attorney's Office for the Eastern District of Texas, and the Dallas Office of ICE entered into a non-prosecution agreement and civil resolution of the government's investigation. Under this agreement: (1) the government agreed not to proceed either criminally or civilly against PPC, and to end its investigation of the immigration-related matters, relating to both the company and its current and former officers, employees and directors; (2) PPC agreed to an immigration compliance program that would remain in effect for at least the 5-year term of the agreement; and (3) PPC will pay an aggregate of \$4.5 million, which approximates the amount the Company had previously accrued for this matter, to the government in four annual installments. We paid the first installment of \$1.1 million in February 2010. The parties acknowledged that PPC was admitting to no civil liability or criminal culpability as a result of

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

the settlement. However no assurances can be given that further enforcement efforts by governmental authorities against our employees or the Company (i) will not disrupt a portion of our workforce or our operations at one or more of our facilities, thereby negatively impacting our business or (ii) result in the assessment of fines against us that could have a material adverse effect on our financial position, results of operations or cash flows.

**15. INCENTIVE COMPENSATION PLANS**

In September 2009, the Company's Board of Directors approved, subject to confirmation of the Plan by the Bankruptcy Court and the approval of the Company's stockholders, the Short Term Management Incentive Plan, a new annual incentive program for use following the Company's exit from bankruptcy, providing for the grant of bonus awards payable upon achievement of specified performance goals (the "STIP"). The Bankruptcy Court and the stockholders approved the STIP in connection with the confirmation of the Plan in December 2009. The STIP permits the grant of 162(m) awards and bonus awards that are not intended to so qualify. Section 162(m) of the Internal Revenue Code generally imposes limitations on the deductibility for federal income tax purposes of compensation over \$1.0 million paid to certain highly paid executive officers in a taxable year. Compensation above \$1.0 million may only be deducted if it is performance-based compensation within the meaning of the Code. Any amounts payable under the STIP are intended to be performance-based compensation meeting these requirements and, as such, be fully deductible. However, the Company has not adopted a policy requiring all compensation to be deductible. Full-time salaried, exempt employees of the Company and its affiliates who are selected by the administering committee will be eligible to participate in the STIP. The Company has not accrued costs related to the STIP as of the date of this report as a liability was not probable to occur at this time given current results.

In September 2009, the Company's Board of Directors also approved, subject to confirmation of the Plan by the Bankruptcy Court and stockholder approval, a new, performance-based, omnibus long-term incentive plan (the "LTIP"), providing for the grant following the Company's exit from its Chapter 11 proceedings of a broad range of long-term equity-based and cash-based awards to the Company's officers and other employees, members of the Board and any consultants. The Bankruptcy Court and the stockholders approved the LTIP in connection with the confirmation of the Plan in December 2009. The equity-based awards that may be granted under the LTIP include incentive stock option, within the meaning of the Code, non-qualified stock option, stock appreciation rights, restricted stock awards and restricted stock units. No awards have been granted under the LTIP and the Company has not accrued costs related to the LTIP as of the date of this report.

**Table of Contents**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

**16. INSURANCE PROCEEDS**

On July 21, 2008, a fire in the Mt. Pleasant, Texas protein conversion plant damaged a significant portion of the plant's building, machinery and equipment. During the three and nine months ended September 26, 2009, the Company recognized \$1.0 million and \$10.0 million, respectively, of insurance recovery proceeds received for asset replacement in cost of sales. During the three and nine months ended September 26, 2009, the Company recognized \$19.6 million and \$34.6 million, respectively, of insurance recovery proceeds received for business interruption claims in cost of sales. The Company resumed operations at the plant in April 2009. The insurance claim was closed in May 2010.

**17. NONCONTROLLING INTEREST**

In December 2007, the Company assumed a 54% ownership interest in GC Properties General Partnership ( GC Properties ) through its acquisition of Gold Kist. GC Properties owns and maintains an office building in Atlanta, Georgia at which the Company, among other tenants, leases office space. In September 2010, the Company purchased the remaining 46% ownership interest in GC Properties from Cotton States Mutual Insurance Company for \$7.6 million.

**18. BUSINESS SEGMENT AND GEOGRAPHIC REPORTING**

We operate in one reportable business segment, as a producer and seller of chicken products we either produce or purchase for resale in the US, Puerto Rico and Mexico. We conduct separate operations in the US, Puerto Rico and Mexico; however for geographic reporting purposes, we include Puerto Rico with our US operations. Corporate expenses are allocated to Mexico based upon various apportionment methods for specific expenditures incurred related thereto with the remaining amounts allocated to the US.

During the current year, we announced organizational changes that resulted in the merger of our former Other Products segment into our Chicken segment. Data related to our former Other Products segment, which included primarily non-chicken products sold through our distribution centers, table eggs, animal feed and offal, is no longer reported directly to the chief operating decision maker. This information is now reported through chicken operations management. We reclassified prior year segment disclosures to conform to the new segment presentation.

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Continued)**

Net sales to customers and long-lived assets (defined for the purpose of this disclosure as property, plant and equipment) are as follows:

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 26, 2010</b>	<b>September 26, 2009</b>	<b>September 26, 2010</b>	<b>September 26, 2009</b>
	<b>(In thousands)</b>		<b>(In thousands)</b>	
<b>Net sales to customers:</b>				
United States	\$ 1,565,186	\$ 1,612,137	\$ 4,607,775	\$ 4,837,903
Mexico	154,664	124,012	462,561	373,161
Net sales to customers	\$ 1,719,850	\$ 1,736,149	\$ 5,070,336	\$ 5,211,064
	<b>September 26, 2010</b>	<b>September 26, 2009</b>		
	<b>(In thousands)</b>			
<b>Property, plant and equipment:</b>				
United States	\$ 1,261,143	\$ 1,414,745		
Mexico	82,551	84,731		
Total property, plant and equipment	\$ 1,343,694	\$ 1,499,476		



**Table of Contents**

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

***Description of the Company***

Pilgrim's Pride Corporation is one of the largest chicken companies in the United States ( US ), Mexico and Puerto Rico. Our fresh chicken retail line is sold throughout the US, throughout Puerto Rico, and in the northern and central regions of Mexico. Our prepared chicken products meet the needs of some of the largest customers in the food service industry across the US. Additionally, we export commodity chicken products to approximately 90 countries. As a vertically integrated company, we control every phase of the production of our products. We operate feed mills, hatcheries, processing plants and distribution centers in 15 US states, Puerto Rico and Mexico. We operate in one reportable business segment, as a producer and seller of chicken products we either produce or purchase for resale.

Our fresh chicken products consist of refrigerated (non-frozen) whole or cut-up chicken, either pre-marinated or non-marinated, and pre-packaged chicken in various combinations of freshly refrigerated, whole chickens and chicken parts. Our prepared chicken products include portion-controlled breast fillets, tenderloins and strips, delicatessen products, salads, formed nuggets and patties and bone-in chicken parts. These products are sold either refrigerated or frozen and may be fully cooked, partially cooked or raw. In addition, these products are breaded or non-breaded and either pre-marinated or non-marinated.

The Company emerged from its Chapter 11 bankruptcy proceedings on December 28, 2009 (the Effective Date ). In connection with its emergence from bankruptcy, the Company's common stock outstanding immediately prior to the Effective Date was cancelled and converted into the right to receive shares of common stock, par value \$0.01 per share, of the reorganized Company ( Reorganized PPC ) based on a one-for-one exchange ratio, which constitutes 36.0% of the total number of shares of common stock of Reorganized PPC issued pursuant to the Plan (as defined below). The remaining shares of common stock of Reorganized PPC, constituting 64.0% of the total issued and outstanding on the Effective Date, were issued to JBS USA Holdings, Inc. (the Plan Sponsor or JBS USA ), a wholly-owned indirect subsidiary of JBS S.A., a Brazil-based meat producer, for \$800.0 million in cash. Upon exiting from bankruptcy on the Effective Date, the Company and certain of its subsidiaries entered into the Exit Credit Facility (as defined below) that provides for an aggregate commitment of \$1.75 billion. See Chapter 11 Bankruptcy Filings and Proceedings and Emergence from Bankruptcy and Acquisition for additional information regarding the Company's emergence from bankruptcy proceedings, the acquisition of 64.0% of the common stock of Reorganized PPC and the Exit Credit Facility.

**Table of Contents**

On the Effective Date, the Company adopted the Restated Bylaws, which changed the Company's fiscal year end from the Saturday nearest September 30 of each year to the last Sunday in December of each year. This change aligns the Company's reporting cycle with the fiscal calendar of JBS USA. The change was effective with the Company's 2010 fiscal year, which began on September 27, 2009 and will end on December 26, 2010 and resulted in an approximate three-month transition period which began September 27, 2009 and ended December 27, 2009. The Company now operates on the basis of a 52/53-week fiscal year that ends on the Sunday falling on or before December 31. The reader should assume any reference we make to a particular year (for example, 2010) in this report applies to our fiscal year and not the calendar year.

***Executive Summary***

We reported net income attributable to Pilgrim's Pride Corporation of \$57.9 million, or \$0.27 per common share, for the three months ended September 26, 2010. We reported net income attributable to Pilgrim's Pride Corporation of \$45.3 million, or \$0.21 per common share, for the nine months ended September 26, 2010. These operating results included gross profit of \$157.3 million and \$341.8 million during the respective periods. During the nine months ended September 26, 2010, we received \$22.3 million of cash from operations. At September 26, 2010, we had cash and cash equivalents totaling \$46.2 million.

In addition, the Company recognized net reorganization expenses of \$18.5 million during the nine months ended September 26, 2010. Net reorganization expenses recognized during the nine months ended September 26, 2010 included (i) costs associated with the elimination of unamortized capitalized finance charges related to the Pre-petition BMO Facility (defined below), the Pre-petition CoBank Facility (defined below), the 7<sup>5/8</sup>% Senior Notes due 2015 and the 8<sup>3/8</sup>% Senior Subordinated Notes due 2017, (ii) professional fees charged for post-petition reorganization services and (iii) severance and other costs related to post-petition facility closures and reduction-in-force ( RIF ) actions. These reorganization costs were partially offset by the recognition during the three months ended March 28, 2010 of a previously unrealized gain totaling \$4.1 million on a derivative financial instrument designated as a cash flow hedge related to public debt extinguished on December 28, 2009. We did not recognize any reorganization expenses during the three months ended September 26, 2010.

During the nine months ended September 26, 2010, we recognized \$16.7 million in change-in-control compensation. We did not recognize change-in-control compensation or incentive compensation during the three months ended September 26, 2010. During the three and nine months ended September 26, 2010, we also recognized \$3.2 million and \$11.4 million, respectively, in severance costs related to our integration with JBS USA.

**Table of Contents**

Market prices for feed ingredients increased significantly in the third quarter of 2010 after decreasing throughout 2009 and the first six months of 2010. Market prices for feed ingredients remain volatile. Consequently, there can be no assurance that our feed ingredient prices will not continue to increase materially. The following table compares the highest and lowest prices reached on nearby futures for one bushel of corn and one ton of soybean meal during the current year and previous four years:

	Corn		Soybean Meal	
	Highest Price	Lowest Price	Highest Price	Lowest Price
2010:				
Third Quarter	\$ 5.24	\$ 3.25	\$ 321.50	\$ 293.00
Second Quarter	3.79	3.36	296.50	260.60
First Quarter	4.26	3.44	321.00	249.60
2009:				
Transition Period	4.13	3.31	336.00	272.00
Fourth Quarter	3.83	3.00	424.00	276.00
Third Quarter	4.50	3.61	433.40	278.00
Second Quarter	4.28	3.38	326.00	264.80
First Quarter	5.24	2.90	302.00	237.00
2008	7.60	3.35	455.50	254.10
2007	4.37	2.62	286.50	160.20
2006	2.68	1.86	204.50	155.80

Market prices for chicken products have stabilized since the end of 2008 but remain below levels sufficient to offset the generally higher costs of feed ingredients. Many producers within the industry, including us, cut production in 2008 and 2009 in an effort to correct the general oversupply of chicken in the US. Despite these production cuts, there can be no assurance that chicken prices will not decrease due to such factors as weakening demand for breast meat from food service providers and lower prices for chicken leg quarters in the export market as a result of weakness in world economies and restrictive credit markets.

From February 2008 through September 2010, the Company completed the following exit or disposal activities:

Closed ten processing facilities/complexes and eight distribution centers,

Sold one closed processing complex and four closed distribution centers,

Reduced or consolidated production at various other processing facilities/complexes,

Closed two administrative office buildings, and

Reduced its workforce by approximately 860 non-production positions.

Significant activities that occurred between the Petition Date (as defined below) and the Effective Date were approved by the Bankruptcy Court, when required under the Bankruptcy Code, as part of the Company's reorganization efforts. To date, these exit or disposal activities have eliminated approximately 12,801 positions and resulted in net charges totaling \$83.0 million.

**Table of Contents**

Results of operations for the three months ended September 26, 2010 and September 26, 2009 included exit or disposal costs totaling \$4.0 million and \$20.2 million, respectively. Results of operations for the nine months ended September 26, 2010 and September 26, 2009 included restructuring charges totaling \$41.9 million and \$36.0 million, respectively. All exit or disposal costs, with the exception of costs related to lease obligations and restructuring-related inventory reserves, have resulted in cash expenditures or will result in cash expenditures within one year.

Results of operations for the three months ended September 26, 2010 and September 26, 2009 also included adjustments totaling \$10.1 million and \$2.1 million, respectively, which reduced the accrued costs. Adjustments recognized in the third quarter of 2010 included favorable adjustments to incentive compensation and related excise taxes upon finalization of an incentive plan analysis as well as the elimination of accrued severance and other exit or disposal costs at the culmination of the related exit or disposal period. Results of operations for the nine months ended September 26, 2010 and September 26, 2009 also included adjustments totaling \$11.1 million and \$8.3 million, respectively, which reduced the accrued costs. These adjustments included the elimination of accrued severance and other exit or disposal costs at the culmination of the related exit or disposal period. These adjustments also included the assumption of a lease obligation related to our closed administrative office by an outside party.

On April 12, 2010, the Company announced that it planned to reduce corporate and administrative positions across the organization under the second phase of its integration with JBS USA. As of September 26, 2010 the total planned reduction in workforce under this second phase of integration is approximately 251 positions, of which 190 positions have been eliminated.

In June 2010, the fair values of our administrative campuses in Pittsburg, Texas and Atlanta, Georgia were estimated using the market approach. The Company recognized impairment charges totaling \$11.2 million and \$3.6 million, respectively, during the nine months ended September 26, 2010 to reduce the carrying amounts of certain idled assets located at these campuses to fair value. In September 2010, we recognized operational restructuring charges totaling \$0.4 million to impair the carrying amounts of certain idled assets located at the Dalton, Georgia processing plant to fair value.

We continue to review and evaluate various restructuring and other alternatives to streamline our operations, improve efficiencies and reduce costs. Such initiatives may include selling assets, consolidating operations and functions, employee relocation and voluntary and involuntary employee separation programs. Any such actions may require us to obtain the pre-approval of our lenders under our Exit Credit Facility (as defined below). In addition, such actions will subject the Company to additional short-term costs, which may include asset impairment charges, lease commitment costs, employee retention and severance costs and other costs. Certain of these activities may have a disproportionate impact on our income relative to the cost savings.

**Table of Contents**

Consistent with its strategy of matching production to forecasted demand, the Company plans to re-open its chicken processing plant in Douglas, Georgia, by January 2011. The Company also plans to re-open two other idled facilities, one by mid-2011 and the other by spring 2012. However, instead of re-opening a third plant, the Company is considering potentially expanding some of its existing plants if the Company determines that approach is more cost effective. No decision on the location of those two additional plants has been made at this time. Regardless of the location, the Company still expects to increase production by approximately 10 percent, or 3.5 million birds per week, over a two-year period.

On January 13, 2010, we started purchasing derivative financial instruments, specifically exchange-traded futures and options, in an attempt to mitigate price risk related to our anticipated consumption of commodity inputs such as corn, soybean meal and natural gas. As of September 26, 2010, we had long derivative positions in place covering 15.9% and 2.0% of anticipated corn and soybean meal needs, respectively, through September 2011. At September 26, 2010, the fair values of commodity derivative assets and commodity derivative liabilities totaled \$18.0 million and \$7.2 million, respectively. Our counterparties require that we post cash collateral for changes in the net fair value of the derivative contracts. At September 26, 2010, we held \$2.7 million of cash collateral on account to secure our open positions. We do not designate derivative financial instruments that we purchase to mitigate commodity purchase exposures as cash flow hedges; therefore, we recognize changes in the fair value of these derivative financial instruments immediately in earnings. During the three and nine months ended September 26, 2010, we recognized \$15.4 million in net gains and \$6.4 million in net losses, respectively, related to changes in the fair values of these derivative financial instruments. The Company recognized \$0.3 million in gains and \$21.4 million in losses, respectively, related to changes in the fair value of its derivative financial instruments during the three and nine months ended September 26, 2009.

At the Effective Date, we did not meet the requirements under Accounting Standards Codification ( ASC ) Topic 852, *Reorganizations*, to adopt fresh start accounting. Fresh start accounting requires the debtor to use current fair values in its balance sheet for both assets and liabilities and to eliminate all prior earnings or deficits. The two requirements to fresh start accounting are (i) the reorganization value of the company's assets immediately before the date of confirmation of the plan of reorganization is less than the total of all post-petition liabilities and allowed claims and (ii) the holders of existing voting shares immediately before confirmation of the plan of reorganization receive less than 50.0% of the voting shares upon emergence. As of the Effective Date, our fresh start calculation indicated that we did not meet the requirements to adopt fresh start accounting because the reorganization value of our assets exceeded the total of post-petition liabilities and allowed claims. Accordingly, we will continue to carry forward our assets and liabilities at historical values.

**Table of Contents**

We recently participated in antidumping and countervailing duty proceedings initiated by the Ministry of Commerce of the People's Republic of China (MOFCOM). In these proceedings, MOFCOM examined whether US chicken producers, including us, were dumping certain chicken products into the People's Republic of China (excluding the Special Administrative Region of Hong Kong), and whether US chicken producers, including us, were receiving countervailable subsidies in respect of those chicken products. MOFCOM concluded these proceedings in September 2010 and imposed antidumping and countervailing duties on the US chicken producers. The duties imposed range from 54.3% to 137.7%. The rate imposed on us is 58.5%. Until these duties are modified or eliminated, the duty rates can be expected to deter Chinese importers from purchases of US-origin chicken products, including our chicken products, and can be expected to diminish the volume of such purchases. The basis for imposing the duties may be challenged by the US in dispute settlement proceedings in the World Trade Organization.

Russia effectively banned US poultry imports shipped after January 1, 2010 due to residue levels left from a chlorine treatment procedure required by US Department of Agriculture regulations. As long as the restrictions remained in place, the Company was unable to export its chicken products to Russia. On June 24, 2010, Russia and the US announced they had reached an agreement to permit the resumption of US poultry exports to Russia. We began exporting products to Russia again in September 2010. No assurances can be given that new disruptions will not arise. The Company has been able to mitigate the impact of these disruptions by selling its product to other customers.

***Chapter 11 Bankruptcy Filings and Proceedings***

On December 1, 2008, (the Petition Date), Pilgrim's Pride Corporation and six of its subsidiaries (collectively, the Debtors) filed voluntary petitions for relief under Chapter 11 of Title 11 of the United States Code (the Bankruptcy Code) in the United States Bankruptcy Court for the Northern District of Texas, Fort Worth Division (the Bankruptcy Court). On December 10, 2009, the Bankruptcy Court entered an order (the Confirmation Order) approving and confirming the Joint Plan of Reorganization filed by the Debtors under Chapter 11 of the Bankruptcy Code with the Bankruptcy Court, along with the Disclosure Statement for the Debtors' Joint Plan of Reorganization under Chapter 11 of the Bankruptcy Code (as amended and supplemented, the Plan).

See Note 1 to our financial statements included in this Quarterly Report for additional information on our Chapter 11 filings and proceedings.

**Table of Contents****Business Segment and Geographic Reporting**

We operate in one reportable business segment, as a producer and seller of chicken products we either produce or purchase for resale in the US, Puerto Rico and Mexico. We conduct separate operations in the US, Puerto Rico and Mexico; however for geographic reporting purposes, we include Puerto Rico with our US operations. Corporate expenses are allocated to Mexico based upon various apportionment methods for specific expenditures incurred related thereto with the remaining amounts allocated to the US.

During the current year, we announced organizational changes that resulted in the merger of our former Other Products segment into our Chicken segment. Data related to our former Other Products segment, which included primarily non-chicken products sold through our distribution centers, table eggs, animal feed and offal, is no longer reported directly to the chief operating decision maker. This information is now reported through chicken operations management. We reclassified prior year segment disclosures to conform to the new segment presentation.

**Results of Operations****Three Months Ended September 26, 2010 Compared to the Three Months Ended September 26, 2009**

*Net sales.* Net sales generated in the three months ended September 26, 2010 decreased \$16.3 million, or 0.9%, from net sales generated in the three months ended September 26, 2009. The following table provides net sales information:

Source	Three Months Ended	Change from Three Month Ended	
	September 26, 2010	September 26, 2009	
	(In thousands, except percent data)		
	Amount	Amount	Percent
United States	\$ 1,565,186	\$ (46,951)	-2.9% <sup>(a)</sup>
Mexico	154,664	30,652	24.7% <sup>(b)</sup>
<b>Total net sales</b>	<b>\$ 1,719,850</b>	<b>\$ (16,299)</b>	<b>-0.9%</b>

- (a) US sales generated in the three months ended September 26, 2010 decreased 2.9% from US sales generated in the three months ended September 26, 2009. Sales volume decreased 5.4% primarily because of previously announced production cutbacks, subsequent reorganization efforts, and reduced demand for table eggs and offal. Net revenue per pound sold increased 1.6% compared to the prior year primarily because of increased sales prices on export sales.
- (b) Mexico sales generated in the three months ended September 26, 2010 increased 24.7% from Mexico sales generated in the three months ended September 26, 2009. Sales volume increased 5.5% from the prior year because of increased demand.

**Table of Contents**

*Gross profit.* Gross profit decreased by \$5.5 million, or 3.4%, from \$162.8 million generated in the three months ended September 26, 2009 to \$157.3 million generated in the three months ended September 26, 2010. The following table provides gross profit information:

Components	Three	Change from		Percent of Net Sales	
	Months Ended September 26, 2010	Three Months Ended September 26, 2009 Amount	Percent	Three Months Ended September 26, 2010	Ended September 26, 2009
	(In thousands, except percent data)				
Net sales	\$ 1,719,850	\$ (16,299)	-0.9%	100.0%	100.0%
Cost of sales	1,560,031	(903)	-0.1%	90.7%	89.9% <sup>(a)</sup>
Operational restructuring charges	2,525	(9,939)	N/A	0.2%	0.8% <sup>(b)</sup>
Gross profit	\$ 157,294	\$ (5,457)	-3.4%	9.1%	9.4% <sup>(c)</sup>

- (a) Cost of sales incurred by the US operations during the three months ended September 26, 2010 decreased \$6.0 million from cost of sales incurred by the US operations during the three months ended September 26, 2009. This decrease occurred primarily because of the cost-savings impact of prior-period production cutbacks, decreased feed ingredient purchases, and a \$15.4 million aggregate net gain recognized on commodity derivative financial instruments during the current quarter. We did not participate in any derivative financial instrument transactions in the three months ended September 26, 2009. This favorable operating performance was partially offset by significantly higher feed ingredients costs during the current quarter as compared to the three months ended September 26, 2009 and insurance recovery proceeds totaling \$20.6 million received in the three months ended September 26, 2009 related to a fire in the Mt. Pleasant, Texas protein conversion plant. Cost of sales incurred by the Mexico operations during the three months ended September 26, 2010 increased \$5.1 million from cost of sales incurred by the Mexico operations during the three months ended September 26, 2009 primarily because of increased net sales and the increased currency exchange rate.
- (b) Operational restructuring charges recognized during the three months ended September 26, 2010 represented impairment expense recognized to reduce the carrying amounts of certain assets located in our closed processing facility in Dalton, Georgia to fair value and relocation expenses related to the integration with JBS USA. Operational restructuring charges recognized during the three months ended September 26, 2009 represented losses on egg sales and flock depletion at hatcheries and farms servicing operational processing plants.
- (c) Gross profit as a percent of net sales generated in the three months ended September 26, 2010 decreased 0.3 percentage point from gross profit as a percent of sales generated in the three months ended September 26, 2009 primarily because of significantly higher feed ingredients costs and the insurance recovery mentioned above. Gross profit performance in the current quarter was aided by the cost-savings impact of improved plant performance as well as net gains generated on derivative financial instruments during the quarter.



**Table of Contents**

*Operating income.* Operating income results decreased by \$3.5 million, or 3.0%, from \$116.7 million generated in the three months ended September 26, 2009 to \$113.2 million generated in the three months ended September 26, 2010. The following tables provide operating income information.

Source	Three Months	Change from Three Months		
	Ended September 26, 2010	Ended September 26, 2009	Amount	Percent
	(In thousands, except percent data)			
United States	\$ 85,677	\$ (28,707)		-25.1%
Mexico	27,527	25,246		1106.8%
Total operating income	\$ 113,204	\$ (3,461)		-3.0%

Components	Three Months		Change from Three Months		Percent of Net Sales	
	Ended September 26, 2010	Ended September 26, 2009	Amount	Percent	Three Months Ended September 26, 2010	Three Months Ended September 26, 2009
Gross profit	\$ 157,294	\$ (5,457)		-3.4%	9.1%	9.4%
SG&A expenses	45,096	(990)		-2.1%	2.6%	2.7% <sup>(a)</sup>
Administrative restructuring charges	(1,006)	(1,006)		N/A	0.0%	0.0% <sup>(b)</sup>
Operating income	\$ 113,204	\$ (3,461)		-3.0%	6.6%	6.7% <sup>(c)</sup>

- (a) Selling, general and administrative ( SG&A ) expenses recognized during the three months ended September 26, 2010 decreased 2.1% from SG&A expenses recognized during the three months ended September 26, 2009 primarily because reductions in employee compensation and related benefit costs resulting from restructuring actions taken in 2009 and 2010.
- (b) Administrative restructuring charges recognized during the three months ended September 26, 2010 represented severance costs related to the elimination of 88 non-production positions as part of the second phase of our integration with JBS USA, relocation expense related to the integration with JBS USA and favorable adjustments to incentive compensation and related excise taxes upon finalization of an incentive plan analysis. The Company did not recognize any administrative restructuring charges during the three months ended September 26, 2009.
- (c) Operating income as a percent of net sales incurred in the three months ended September 26, 2010 decreased 0.1 percentage points from operating income as a percent of net sales incurred in the three months ended September 26, 2009 primarily because of decreased gross profit partially offset by the positive impact of 2009 and 2010 restructuring actions on SG&A expenses.

*Interest expense.* Interest expense decreased 28.5% to \$26.5 million recognized in the three months ended September 26, 2010 from \$37.1 million recognized in the three months ended September 26, 2009 primarily because of decreased average borrowings and a decreased weighted average interest rate recognized in the three months ended September 26, 2010 as compared to the three months ended September 26, 2009. As a percent of net sales, interest expense recognized in the three months ended September 26, 2010 decreased to 1.5% from 2.1% recognized in the three months ended September 26, 2009.

**Table of Contents**

*Reorganization items.* The Company did not recognize any reorganization costs in the three months ended September 26, 2010, which decreased from \$21.9 million recognized in the three months ended September 26, 2009. Costs recognized in the three months ended September 26, 2009 primarily consisted of severance and other costs totaling \$22.3 million related to post-petition facility closures and RIF actions. These costs were partially offset by the reduction of professional fees originally charged for post-petition reorganization services of \$0.4 million.

*Income taxes.* The Company recognized income tax expense of \$30.5 million for the three months ended September 26, 2010 compared to an income tax benefit of \$24.8 million for the three months ended September 26, 2009. The income tax expense reported for the three months ended September 26, 2010 increased over the prior year primarily as a result of decreases in the release of valuation allowance and unrecognized tax benefits over the prior year.

*Nine Months Ended September 26, 2010 Compared to the Nine Months Ended September 26, 2009*

*Net sales.* Net sales generated in the nine months ended September 26, 2010 decreased \$140.7 million, or 2.7%, from net sales generated in the nine months ended September 26, 2009. The following table provides net sales information:

Source	Nine Months Ended	Change from Nine Months Ended September 26, 2009	
	September 26, 2010	Amount	Percent
		(In thousands, except percent data)	
United States	\$ 4,607,775	\$ (230,128)	-4.8% <sup>(a)</sup>
Mexico	462,561	89,400	24.0% <sup>(b)</sup>
Total net sales	\$ 5,070,336	\$ (140,728)	-2.7%

- (a) US sales generated in the nine months ended September 26, 2010 decreased 4.8% from US sales generated in the nine months ended September 26, 2009. Sales volume decreased 7.6% primarily because of previously announced production cutbacks, subsequent reorganization efforts, and reduced demand for table eggs and offal. Net revenue per pound sold increased 1.7% compared to the prior year primarily because of higher sales prices on export sales.
- (b) Mexico sales generated in the nine months ended September 26, 2010 increased 24.0% from Mexico sales generated in the nine months ended September 26, 2009. Sales volume increased 20.2% from the prior year because of increased demand.

**Table of Contents**

*Gross profit.* Gross profit decreased by \$65.2 million, or 16.0%, from \$407.0 million generated in the nine months ended September 26, 2009 to \$341.8 million generated in the nine months ended September 26, 2010. The following table provides gross profit information.

Components	Nine Months Ended September 26, 2010	Change from Nine Months Ended September 26, 2009		Percent of Net Sales Nine Months Ended September 26,	
		Amount	Percent	2010	2009
Net sales	\$ 5,070,336	\$ (140,728)	-2.7%	100.0%	100.0%
Cost of sales	4,726,007	(65,623)	-1.4%	93.2%	92.0% <sup>(a)</sup>
Operational restructuring charges	2,525	(9,939)	N/A	0.1%	0.2%
Gross profit	\$ 341,804	\$ (65,166)	-16.0%	6.7%	7.8% <sup>(b)</sup>

- (a) Cost of sales incurred by the US operations during the nine months ended September 26, 2010 decreased \$128.8 million from cost of sales incurred by the US operations during the nine months ended September 26, 2009. This decrease occurred primarily because of the cost-savings impact of prior-period production cutbacks, decreased feed ingredient purchases and a \$6.4 million aggregate net gain recognized on commodity derivative financial instruments during the current year. We did not participate in any derivative financial instrument transactions in the nine months ended September 26, 2009. This favorable operating performance was partially offset by higher feed ingredients costs recognized during the nine months ended September 26, 2010 as compared to the nine months ended September 26, 2009 and insurance recovery proceeds totaling \$44.6 million received in the nine months ended September 26, 2009 related to a fire in the Mt. Pleasant, Texas protein conversion plant. Cost of sales incurred by the Mexico operations during the nine months ended September 26, 2010 increased \$63.2 million from cost of sales incurred by the Mexico operations during the nine months ended September 26, 2009 primarily because of increased net sales and the increased currency exchange rate.
- (b) Operational restructuring charges recognized during the nine months ended September 26, 2010 represented impairment expense recognized to reduce the carrying amounts of certain assets located at our closed processing facility in Dalton, Georgia to fair value and relocation expenses related to the integration with JBS USA. Operational restructuring charges recognized during the nine months ended September 26, 2009 represented losses on egg sales and flock depletion at hatcheries and farms servicing operational processing plants.
- (c) Gross profit as a percent of net sales generated in the nine months ended September 26, 2010 decreased 1.1 percentage points from gross profit as a percent of sales generated in the nine months ended September 26, 2009 primarily because of higher feed ingredients costs and the insurance recovery mentioned above. Gross profit performance in the nine months ended September 26, 2010 was aided by the cost-savings impact of improved plant performance as well as net gains generated on derivative financial instruments.

*Operating income.* Operating income results decreased by \$112.8 million, or 46.0%, from \$245.5 million generated in the nine months ended September 26, 2009 to \$132.7 million generated in the nine months ended September 26, 2010. The following tables provide operating income information.

**Table of Contents**

Source	Nine Months	Change from Nine Months Ended	
	Ended September 26, 2010	September 26, 2009	September 26, 2009
		Amount	Percent
		(In thousands, except percent data)	
United States	\$ 72,945	\$ (137,527)	-65.3%
Mexico	59,749	24,680	70.4%
Total operating income	\$ 132,694	\$ (112,847)	-46.0%

Components	Nine Months		Change from Nine Months Ended		Percent of Net Sales	
	Ended September 26, 2010	September 26, 2009	Amount	Percent	Ended September 26, 2010	September 26, 2009
Gross profit	\$ 341,804	\$ (65,166)		-16.0%	6.7%	7.8%
SG&A expenses	157,415	(4,449)		-2.7%	3.1%	3.1%(a)
Administrative restructuring charges	51,695	52,130		-11983.9%	1.0%	0.0%(b)
Operating income	\$ 132,694	\$ (112,847)		-46.0%	2.6%	4.7%(c)

- (a) SG&A expenses recognized during the nine months ended September 26, 2010 decreased 2.7% from SG&A expenses recognized during the nine months ended September 26, 2009 primarily because of reductions in employee compensation and related benefit costs resulting from restructuring actions taken in 2009 and 2010.
- (b) Administrative restructuring charges recognized during the nine months ended September 26, 2010 represented severance costs related to the elimination of 420 non-production positions as part of the first and second phases of our integration with JBS USA, change-in-control payments to certain terminated executives and other key employees, impairment expense recognized to reduce the carrying amounts of administrative campuses in Pittsburg, Texas and Atlanta, Georgia to fair value, relocation expense related to the integration with JBS USA and losses incurred on the sale of excess maintenance, repair and operating supplies inventories gathered from plants and complexes that are currently operating. We recognized an administrative restructuring credit of \$0.4 million in the nine months ended September 26, 2009 related to the elimination of accrued severance at the culmination of the related exit or disposal period.
- (c) Operating income as a percent of net sales incurred in the nine months ended September 26, 2010 decreased 2.1 percentage points from operating income as a percent of net sales incurred in the nine months ended September 26, 2009 primarily because of decreased gross profit partially offset by the positive impact of 2009 and 2010 restructuring actions on SG&A expenses.

*Interest expense.* Interest expense decreased 33.8% to \$81.0 million recognized in the nine months ended September 26, 2010 from \$122.4 million recognized in the nine months ended September 26, 2009 primarily because of decreased average borrowings and a decreased weighted average interest rate recognized in the nine months ended September 26, 2010 as compared to the nine months ended September 26, 2009. As a percent of net sales, interest expense recognized in the nine months ended September 26, 2010 decreased to 1.6% from 2.3% recognized in the nine months ended September 26, 2009.

**Table of Contents**

*Reorganization items.* Net reorganization costs decreased 75.0% to \$18.5 million recognized in the nine months ended September 26, 2010 from \$74.0 million recognized in the nine months ended September 26, 2009. Costs recognized in the nine months ended September 26, 2010 primarily included (i) costs totaling \$17.7 million associated with the elimination of unamortized capitalized finance charges related to the BMO Credit Facility (defined below), the CoBank Credit Facility (defined below), the 7<sup>5/8</sup>% Senior Notes due 2015 and the 8<sup>3/8</sup>% Senior Subordinated Notes due 2017, (ii) professional fees totaling \$2.8 million charged for post-petition reorganization services and (iii) severance and other costs totaling \$2.1 million related to post-petition facility closures and RIF actions. These costs were partially offset by the recognition of a previously unrealized \$4.1 million gain on a derivative financial instrument designated as a cash flow hedge that was related to the Company's extinguished public debt. Costs recognized in the nine months ended September 26, 2009 primarily included (i) professional fees totaling \$29.1 million charged for post-petition reorganization services, (ii) finance costs totaling \$4.5 million related to the DIP Credit Agreement and (iii) severance and other costs totaling \$56.3 million related to post-petition facility closures and RIF actions. These costs were partially offset by the recognition of a net gain on asset disposal of \$15.9 million.

*Income taxes.* The Company recognized an income tax benefit of \$4.3 million for the nine months ended September 26, 2010 compared to an income tax benefit of \$21.9 million for the nine months ended September 26, 2009. The income tax benefit for the nine months ended September 26, 2010 decreased over the prior year primarily as a result of decreases in the release of valuation allowance and unrecognized tax benefits over the prior year.

**Table of Contents****Liquidity and Capital Resources**

The following table presents our available sources of liquidity as of September 26, 2010:

Source of Liquidity	Facility Amount	Amount Outstanding (In millions)	Available
Cash and cash equivalents	\$	\$	\$ 46.2
Investments in available-for-sale securities			8.8
<b>Debt facilities:</b>			
Exit Credit Agreement	600.0	111.7	447.5(a)
ING Credit Facility	44.0		44.0

- (a) Actual borrowings by the Company under the Exit Credit Agreement are subject to a borrowing base, which is a formula based on certain eligible inventory and eligible receivables. The borrowing base at September 26, 2010 was \$600.0 million. Availability under the Exit Credit Agreement is also reduced by the Company's outstanding standby letters of credit. Standby letters of credit outstanding at September 26, 2010 totaled \$40.8 million.

**Debt Obligations**

**Prior Secured Credit Facilities and Unsecured Notes.** On the Effective Date, the Company used the proceeds received from borrowings under the Exit Credit Facility and available cash to repay in full the indebtedness under the Prior Secured Credit Facilities totaling \$1,398.0 million. Consequently, pursuant to the Plan and the Confirmation Order, on the Effective Date, the Prior Secured Credit Facilities were terminated.

On the Effective Date, the Company used the proceeds received from the sale of the common stock of Reorganized PPC to JBS USA to repay indebtedness under the Unsecured Notes totaling \$651.9 million. The Plan contemplated that the Unsecured Notes issued under the Company's outstanding indentures would be reinstated unless and to the extent a holder of the notes elected to receive a cash payment equal to the principal amounts of the notes plus unpaid interest that had accrued pre-petition with interest accruing on such unpaid interest at the default contract rate through the Effective Date, and the accrued unpaid post-petition interest on the principal amount of the notes at the non-default contract rate through the Effective Date. Based on the holders of the Unsecured Notes making cash elections, \$5.1 million aggregate principal amount of the Unsecured Notes were reinstated on the Effective Date. In connection with the Plan, all other holders of allowed claims will be paid in full unless otherwise agreed by the applicable holder.

**ING Credit Agreement.** On September 25, 2006, a subsidiary of the Company, Avícola Pilgrim's Pride de México, S. de R.L. de C.V. (the Mexico Borrower), entered into a secured revolving credit agreement (the ING Credit Agreement) with ING Capital, LLC, as agent (the Mexico Agent) and the lenders party thereto (the Mexico Lenders). The ING Credit Agreement has a final maturity date of September 25, 2011 and a revolving commitment of 557.4 million Mexican pesos, a US dollar-equivalent of \$44.0 million at September 26, 2010. There were no outstanding borrowings under the ING Credit Agreement at September 26, 2010.

---

**Table of Contents**

Outstanding amounts under the ING Credit Agreement bear interest at a rate per annum equal to: the LIBOR Rate, the Base Rate, or the TIIE Rate, as applicable, plus the Applicable Margin (as those terms are defined in the ING Credit Agreement). While the Company was operating in Chapter 11, the Applicable Margin for LIBOR loans, Base Rate loans, and TIIE loans of was 6.0%, 4.0%, and 5.8%, respectively. Following the Effective Date, the Applicable Margin for LIBOR loans and Base Rate loans is 0.375% higher than the highest applicable interest rate margin under the Exit Credit Facility and for TIIE loans is 0.20% less than the Applicable Margin for LIBOR loans.

The ING Credit Agreement requires the Company to make a mandatory prepayment of the revolving loans, in an aggregate amount equal to 100.0% of the net cash proceeds received by any Mexico subsidiary of the Company (a Mexico Subsidiary), as applicable, in excess of thresholds specified in the ING Credit Agreement (i) from the occurrence of certain asset sales by the Mexico Subsidiaries; (ii) from the occurrence of any casualty or other insured damage to, or any taking under power of eminent domain or by condemnation or similar proceedings of, any property or asset of any Mexico Subsidiary; or (iii) from the incurrence of certain indebtedness by a Mexico Subsidiary. Any such mandatory prepayments will permanently reduce the amount of the commitment under the ING Credit Agreement. The Mexico Subsidiaries have pledged substantially all of their receivables, inventory, and equipment and certain fixed assets. The Mexico subsidiaries were excluded from the US bankruptcy proceedings.

*Exit Credit Facility.* Upon exiting from bankruptcy on December 28, 2009, the Company and certain of its subsidiaries, including To-Ricos, Ltd. and To-Ricos Distribution, Ltd. (together, the To-Ricos Borrowers), entered into the Exit Credit Facility, which provides for an aggregate commitment of \$1.75 billion consisting of (i) a revolving loan commitment of \$600.0 million, (ii) a Term A loans commitment of \$375.0 million and (iii) a Term B loans commitment of \$775.0 million. The revolving loan commitment and the Term A loans will mature on December 28, 2012. Term B loans will mature on December 28, 2014.

On September 26, 2010, \$350.0 million under the Term A loans commitment, \$775.0 million under the Term B loans commitment and \$111.7 million under the revolving loan commitment were outstanding. On December 28, 2009, the Company also paid loan costs totaling \$50.0 million related to the Exit Credit Facility that it recognized as an asset on its balance sheet. The Company amortizes these capitalized costs to expense over the life of the Exit Credit Facility.

The Term A loans must be repaid in 12 equal quarterly principal installments of \$12.5 million beginning on April 15, 2010 with the final installment due on December 28, 2012. The Term B loans must be repaid in 16 equal quarterly principal installments of \$12.5 million beginning on April 15, 2011, with the final installment due on December 28, 2014. Additionally, following the end of each fiscal year, a portion of our cash flow must be used to repay outstanding principal amounts under the Term A and Term B loans. Covenants in the Exit Credit Facility also require us to use the proceeds we receive from certain asset sales and specified debt or equity issuances and upon the occurrence of other events to repay outstanding borrowings under the Exit Credit Facility.

**Table of Contents**

The Exit Credit Facility includes a \$50.0 million sub-limit for swingline loans and a \$200.0 million sub-limit for letters of credit. Outstanding borrowings under the revolving loan commitment bear interest at a per annum rate equal to 3.50% plus the greater of (i) the US prime rate as published by the *Wall Street Journal*, (ii) the average federal funds rate plus 0.5%, and (iii) the one-month LIBOR rate plus 1.0%, in the case of alternate base rate loans, or 4.50% plus the one, two, three or six month LIBOR rate adjusted by the applicable statutory reserve, in the case of Eurodollar loans. Outstanding Term A and Term B-1 loans bear interest at a per annum rate equal to 4.00% plus greater of (i) the US prime rate, as published by the Wall Street Journal, (ii) the average federal funds rate plus 0.5%, and (iii) the one month LIBOR rate plus 1.0%, in the case of alternate base rate loans, or 5.00%, plus the one, two, three or six month LIBOR Rate adjusted by the applicable statutory reserve, in the case of Eurodollar loans. Outstanding Term B-2 loans bear interest at a per annum rate equal to 9.00%. Commitment fees charged on the revolving commitments under the Exit Credit Facility accrue at a per annum rate equal to 1.00%.

Actual borrowings by the Company under the Exit Credit Facility are subject to a borrowing base, which is a formula based on certain eligible inventory, eligible receivables and restricted cash under the control of CoBank ACB, as administrative agent under the Exit Credit Facility. The borrowing base formula is reduced by the sum of (i) inventory reserves, (ii) rent and collateral access reserves, and (iii) any amount more than 15 days past due that is owed by the Company or its subsidiaries to any person on account of the purchase price of agricultural products or services (including poultry and livestock) if that person is entitled to any grower's or producer's lien or other security arrangement. Revolving loan availability under the borrowing base is also limited to an aggregate of \$25.0 million with respect to the To-Ricos Borrowers. As of September 26, 2010, the applicable borrowing base was \$600.0 million, the amount available for borrowing under the revolving loan commitment was \$447.5 million and outstanding borrowings and letters of credit under the revolving loan commitment totaled \$152.5 million.

The Exit Credit Facility provides that the Company may not incur capital expenditures in excess of \$225.0 million in fiscal year 2010, \$275.0 million in fiscal year 2011 and \$350.0 million per fiscal year thereafter. The Company must also maintain a minimum fixed charge coverage ratio and a minimum level of tangible net worth and may not exceed a maximum leverage ratio. For the remainder of 2010 and during 2011, the Company must maintain compliance with these covenants at the following levels:

Minimum fixed charge coverage ratio <sup>(a)</sup>	At least 1.20
Maximum leverage ratio <sup>(b)</sup>	No greater than 3.00
Minimum consolidated tangible net worth <sup>(c)</sup>	At least \$656.1 million plus 50.0% of the cumulative net income (excluding any losses) of the Company and its subsidiaries from the Effective Date through the date of calculation



**Table of Contents**

- (a) Fixed charge coverage ratio means the ratio of (a) EBITDA, as adjusted, minus the unfinanced portion of capital expenditures, minus taxes paid in cash, in each case for the period of eight consecutive fiscal quarters ending as of such date; to (b) Fixed Charges as of such date, all calculated for the Company on a consolidated basis. EBITDA, as adjusted, means (a) net income (loss) for such period plus interest, taxes, depreciation and amortization, plus (b) cash (if taken in connection with or during the bankruptcy of the Company) and non-cash tangible and intangible asset impairment charges, lease termination costs, severance costs, facility shutdown costs, and other related restructuring charges for such period related to a permanent reduction in capacity, plant or facility closures/cut-backs or a significant reconfiguration of a plant or facility and extraordinary, unusual or non-recurring non-cash charges or losses (other than for write-down or write-off of inventory); minus (c) any extraordinary, unusual or nonrecurring income or gains. Fixed Charges means (a) all amounts that are required to be paid by the Company during an eight fiscal quarter period for scheduled principal payments on indebtedness and capital lease obligations; plus (b) all amounts that were paid in cash by the Company during the preceding eight fiscal quarter period in respect of interest, dividends, contributions to certain employee pension benefit plans and non-cancellable operating lease payments.
- (b) Leverage ratio means the ratio of (a) Total Indebtedness on such date to (b) EBITDA, as adjusted, during the preceding four consecutive fiscal quarters. Total Indebtedness means the aggregate principal amount of all (i) borrowed money and capital lease obligations, (ii) deposits or advances owed by the Company, (iii) obligations evidenced by bonds, debentures, notes or similar instruments, (iv) obligations under conditional sale or other title retention agreements, (v) obligations related to the deferred purchase price of property or services, (vi) all indebtedness of others secured by liens on property of the Company, (vii) guarantor obligations, (viii) obligations in respect of letters of credit, letters of guaranty, bankers' acceptances and liquidated earn-outs and (ix) any other off-balance sheet liability, each to the extent required to be reflected in the *Liabilities* section of our consolidated balance sheets.
- (c) Consolidated tangible net worth means shareholders' equity, minus intangible assets.
- We are currently in compliance with these covenants. However, chicken prices, commodity prices, access to export markets and other factors could affect our ability to maintain compliance with these covenants. In order to continue to meet the covenants, gross profit will have to improve over the results we experienced in the nine months ended September 26, 2010 or management will have to initiate additional cost-cutting or restructuring activities.

## **Table of Contents**

The Exit Credit Facility contains various covenants that may adversely affect our ability to, among other things, incur additional indebtedness, incur liens, pay dividends or make certain restricted payments, consummate certain asset sales, enter into certain transactions with JBS USA and our other affiliates, merge, consolidate and/or sell or dispose of all or substantially all of our assets.

All obligations under the Exit Credit Facility are unconditionally guaranteed by certain of the Company's subsidiaries and are secured by a first priority lien on (i) the domestic (including Puerto Rico) accounts receivable and inventory of the Company and its subsidiaries, (ii) 100.0% of the equity interests in the To-Ricos Borrowers and the Company's domestic subsidiaries and 65.0% of the equity interests in the Company's direct foreign subsidiaries, (iii) substantially all of the personal property and intangibles of the Company, the To-Ricos Borrowers and the guarantor subsidiaries, and (iv) substantially all of the real estate and fixed assets of the Company and the subsidiary guarantors.

### *Off-Balance Sheet Arrangements*

We are a party to many routine contracts in which we provide general indemnities in the normal course of business to third parties for various risks. Among other considerations, we have not recorded a liability for any of these indemnities as, based upon the likelihood of payment, the fair value of such indemnities would not have a material impact on our financial condition, results of operations and cash flows.

### *Historical Flow of Funds*

Cash provided by operating activities was \$22.3 million for the nine months ended September 26, 2010 and cash provided by operating activities was \$184.6 million for the nine months ended September 26, 2009. The deterioration in cash flows from operating activities was primarily the result of unfavorable changes in net working capital in the nine months ended September 26, 2010 compared to the nine months ended September 26, 2009.

Our working capital position increased \$162.7 million to a surplus of \$821.1 million and a current ratio of 2.21 at September 26, 2010 compared with a surplus of \$658.4 million and a current ratio of 1.77 at December 27, 2009 primarily because of a significant increase in current maturities of long-term debt, the reclassification of pre-petition obligations from long-term to current upon the Company's emergence from bankruptcy, and the other working capital changes discussed below.

Trade accounts and other receivables increased \$43.3 million, or 13.9%, to \$354.8 million at September 26, 2010 from \$311.5 million at December 27, 2009. This increase resulted primarily from anticipated higher sales in September 2010 as compared to December 2009 because of the summer grilling season.

**Table of Contents**

Inventories increased \$169.8 million, or 22.9%, to \$910.6 million at September 26, 2010 from \$740.8 million at December 27, 2009. This increase resulted primarily because inventories of leg quarters were higher due to both increased production and the ban of US poultry products by Russia.

Prepaid expenses and other current assets, including assets held for sale, increased \$85.5 million, or 229.4%, to \$122.7 million at September 26, 2010 from \$37.2 million at December 27, 2009. This increase resulted primarily from the recognition of processing plants in Dalton, Georgia, Bossier City, Louisiana and Siler City, North Carolina, administrative offices in Pittsburg, Texas and Atlanta, Georgia, distribution centers in Shreveport, Louisiana and El Paso, Texas, a feed mill in Cartersville, Georgia, various breeder and/or broiler farms in Camp County, Texas and Douglas, Georgia, a research farm in Pittsboro, North Carolina, certain undeveloped land in Titus County, Texas and a lake marina in Camp County, Texas as assets held for sale, the Company's renewed derivative financial instruments trading activity and increased prepaid grain to be delivered via barge.

Accounts payable increased \$93.8 million, or 47.7%, to \$290.5 million at September 26, 2010 from \$196.7 million at December 27, 2009 because the Company was able to transact more credit purchases during September 2010 than it could during December 2009. During the three months ended December 27, 2009, many vendors demanded cash on delivery because the Company had not yet emerged from bankruptcy.

Accrued expenses decreased \$124.3 million, or 31.0%, to \$276.5 million at September 26, 2010 from \$400.8 million at December 27, 2009. This decrease resulted from the payment of accrued interest related to pre-petition borrowings extinguished on December 28, 2009, the settlement of the donning and doffing litigation which received final approval in 2010 and payment of accrued incentive compensation in January 2010.

**Table of Contents**

Cash used in investing activities totaled \$97.2 million for the nine months ended September 26, 2010 and cash provided by investing activities was \$25.9 million for the nine months ended September 26, 2009. Capital expenditures of \$109.0 million and \$59.2 million for the nine months ended September 26, 2010 and September 26, 2009, respectively, were primarily incurred for the routine replacement of equipment and to improve efficiencies and reduce costs. Capital expenditures for 2010 are expected to be incurred to increase certain production capacity, improve efficiencies, reduce costs and for the routine replacement of equipment and cannot exceed \$225 million under the terms of the Exit Credit Facility. Cash was used to purchase investment securities totaling \$9.4 million and \$14.3 million in the nine months ended September 26, 2010 and September 26, 2009, respectively. Cash proceeds received in the nine months ended September 26, 2010 and September 26, 2009 from the sale or maturity of investment securities totaled \$9.6 million and \$14.4 million, respectively. Cash proceeds received from property disposals for the nine months ended September 26, 2010 and September 26, 2009 totaled \$11.6 million and \$85.0 million, respectively.

Cash used in financing activities totaled \$113.8 million for the nine months ended September 26, 2010 and \$18.3 million for the nine months ended September 26, 2009. Cash proceeds received in the nine months ended September 26, 2009 from borrowings under the DIP Credit Agreement totaled \$196.1 million. Cash was used to repay borrowings under the DIP Credit Agreement totaling \$297.3 million in the nine months ended September 26, 2009. Cash proceeds received in the nine months ended September 26, 2010 and September 26, 2009 from long-term debt totaled \$1,652.7 million and \$5.2 million, respectively. Cash was used to repay long-term debt totaling \$2,508.5 million and \$25.2 million in the nine months ended September 26, 2010 and September 26, 2009, respectively. Cash proceeds received in the nine months ended September 26, 2010 from the sale of common stock totaled \$800.0 million. Cash proceeds received in the nine months ended September 26, 2009 because of an increase in outstanding cash management obligations totaled \$104.1 million. Cash was used to pay capitalized loan costs totaling \$50.0 million in the nine months ended September 26, 2010. Cash used to purchase the remaining interest in a subsidiary we did not already own totaled \$7.6 million in the nine months ended September 26, 2010. Cash was used for other financing activities totaling \$0.4 million and \$1.2 million in the nine months ended September 26, 2010 and September 26, 2009, respectively.

**Table of Contents**

Contractual obligations at September 26, 2010 were as follows:

Contractual Obligations <sup>(e)</sup>	Total	Payments Due By Period			More than 5 years
		Less than 1 year	1-3 years (In thousands)	3-5 years	
Long-term debt <sup>(a)</sup>	\$ 1,240,597	\$ 75,000	\$ 511,700	\$ 650,380	\$ 3,517
Interest <sup>(b)</sup>	275,520	77,411	131,642	65,402	1,065
Capital leases <sup>(c)</sup>	1,364	355	232	277	500
Operating leases	50,531	28,060	21,536	935	
Derivative liabilities	7,227	7,227			
Purchase obligations <sup>(d)</sup>	102,280	99,600	2,680		
<b>Total</b>	<b>\$ 1,677,519</b>	<b>\$ 287,653</b>	<b>\$ 667,790</b>	<b>\$ 716,994</b>	<b>\$ 5,082</b>

- (a) Long-term debt excludes \$40.8 million in letters of credit outstanding related to normal business transactions. Pursuant to our Exit Credit Facility, following the end of each fiscal year, 75.0% of our cash flow (or 50.0% of our cash flow if the aggregate outstanding principal amount of the Term B loans is \$400.0 million or less) must be used to repay outstanding principal amounts under the Term A and Term B loans.
- (b) Interest obligations in the table above assume the continuation of interest rates and outstanding borrowings under our credit facilities as of September 26, 2010.
- (c) Payments of capital leases in the table above include associated interest payments.
- (d) Includes agreements to purchase goods or services that are enforceable and legally binding on us and that specify all significant terms, including fixed or minimum quantities to be purchased; fixed, minimum, or variable price provisions; and the approximate timing of the transaction.
- (e) The total amount of PPC's unrecognized tax benefits at September 26, 2010 was \$24.5 million. We did not include this amount in the contractual obligations table above as reasonable estimates cannot be made at this time of the amounts or timing of future cash outflows.

**Table of Contents**

*Accounting Pronouncements*

On September 27, 2009, the Company adopted guidance under ASC Topic 805, *Business Combinations*, that establishes principles and requirements for how the acquirer (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. It also requires an acquirer to recognize as expense most transaction and restructuring costs as incurred, rather than include such items in the cost of the acquired entity. Adoption of the subject guidance under ASC Topic 805 will impact any future business combinations that occur on or after the adoption date. The Company will evaluate the impact of the subject guidance as each business combination is consummated.

On September 27, 2009, the Company adopted guidance under ASC Subtopic 810-10, *Consolidation-Overall*, that establishes standards for how a reporting entity (i) identifies, labels and presents in its consolidated statement of financial position the ownership interests in subsidiaries held by parties other than itself, (ii) identifies and presents on the face of its consolidated statement of operations the amount of consolidated net income attributable to itself and to the noncontrolling interest, (iii) accounts for changes in its ownership interest while it retains a controlling financial interest in a subsidiary, (iv) initially measures any retained noncontrolling equity investment in a subsidiary that is deconsolidated, and (v) discloses other information about its interests and the interests of the noncontrolling owners. The adoption of the subject guidance under ASC Subtopic 810-10 did not have a material impact on the Company's consolidated financial statements.

On September 27, 2009, the Company adopted guidance under ASC Subtopic 715-20, *Compensation-Retirement Plans-Defined Benefit Plans-General*, that establishes standards for an employer's disclosures about plan assets of a defined benefit pension or other postretirement plan, including disclosures about investment policies and strategies, categories of plan assets, fair value measurements of plan assets and significant concentrations of risk. Adoption of the subject guidance under ASC Subtopic 715-20 will impact all Company disclosures about plan assets of its defined benefit pension or other postretirement plans published or after the adoption date. The Company will evaluate the impact of the subject guidance at the time the applicable disclosure is required. The Company does not currently expect that the adoption of the subject guidance will have a material impact on its consolidated financial statements.

On September 27, 2009, the Company adopted Accounting Standards Update (ASU) 2009-05, *Measuring Liabilities at Fair Value*, which provides amendments to ASC Subtopic 820-10, *Fair Value Measurements and Disclosures-General*, for the fair value measurement of liabilities and clarifies the techniques required to measure fair value when a quoted price in an active market for the identical liability is not available. The adoption of the subject guidance under ASC Subtopic 820-10 did not have a material impact on the Company's consolidated financial statements.

**Table of Contents**

On December 28, 2009, the Company adopted a portion of ASU 2010-06, *Improving Disclosures about Fair Value Measurements*, which provides amendments to ASC Subtopic 820-10 that require new disclosures regarding transfers in and out of Level 1 and Level 2 fair value measurements. ASU 2010-06 also clarifies existing disclosures regarding (i) the level of asset and liability disaggregation and (ii) fair value measurement inputs and valuation techniques. The adoption of the subject guidance under ASC Subtopic 820-10 did not have a material impact on the Company's consolidated financial statements. ASU 2010-06 also provides amendments to ASC Subtopic 820-10 that will require new disclosures regarding activity in Level 3 fair value measurements. The new disclosures regarding activity in Level 3 fair value measurements will be applied effective December 27, 2010. The Company does not expect the adoption of the subject guidance under ASC 820-10 will have a material impact on its consolidated financial statements.

***Critical Accounting Policies***

During the nine months ended September 26, 2010, (i) we did not change any of our existing critical accounting policies, (ii) no existing accounting policies became critical accounting policies because of an increase in the materiality of associated transactions or changes in the circumstances to which associated judgments and estimates relate, and (iii) there were no significant changes in the manner in which critical accounting policies were applied or in which related judgments and estimates were developed.

**Table of Contents**

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

***Commodity Prices***

We purchase certain commodities, primarily corn and soybean meal, for use as ingredients in the feed we either sell commercially or consume in our live operations. As a result, our earnings are affected by changes in the price and availability of such feed ingredients. In the past, we have from time to time attempted to minimize our exposure to the changing price and availability of such feed ingredients using various techniques, including, but not limited to, (i) executing purchase agreements with suppliers for future physical delivery of feed ingredients at established prices and (ii) purchasing or selling derivative financial instruments such as futures and options.

Market risk is estimated as a hypothetical 10.0% increase in the weighted-average cost of our primary feed ingredients as of September 26, 2010. Based on our feed consumption during the nine months ended September 26, 2010, such an increase would have resulted in an increase to cost of sales of \$169.2 million. A 10.0% change in ending feed ingredients inventories at September 26, 2010 would be \$7.6 million, excluding any potential impact on the production costs of our chicken inventories.

The Company purchases derivative financial instruments, specifically exchange-traded futures and options, in an attempt to mitigate price risk related to its anticipated consumption of commodity inputs for periods up to 12 months. As of September 26, 2010, the Company had long derivative positions in place covering 15.9% and 2.0% of anticipated corn and soybean meal needs, respectively, through September 2011. A 10.0% change in corn and soybean meal prices on September 26, 2010 would have resulted in a \$1.1 million change in the fair value of our net commodity derivative asset position as of that date.

***Interest Rates***

Our earnings are affected by changes in interest rates due to the impact those changes have on our variable-rate debt instruments and the fair value of our fixed-rate debt instruments. Our variable-rate debt instruments represented 72.6% of our long-term debt at September 26, 2010. Holding other variables constant, including levels of indebtedness, a 25-basis-points increase in interest rates applied to our variable-rate long-term debt would have increased interest expense recognized in the nine months ended September 26, 2010 by \$1.7 million. These amounts are determined by considering the impact of the hypothetical interest rates on our variable-rate long-term debt at September 26, 2010. Holding other variables constant, including levels of indebtedness, a 25-basis-points decrease in interest rates applied to our fixed-rate long-term debt would have increased the fair value on that long-term debt as of September 26, 2010 by \$9.2 million. These amounts are determined by considering the impact of the hypothetical interest rates on our fixed-rate long-term debt at September 26, 2010.



**Table of Contents**

Investments at September 26, 2010 were primarily comprised of corporate equity securities and both US corporate and municipal debt securities. Market risk related to our investments is not significant.

***Foreign Currency***

Our earnings are also affected by foreign currency exchange rate fluctuations related to the Mexican peso net monetary position of our Mexican subsidiaries. We manage this exposure primarily by attempting to minimize our Mexican peso net monetary position. We are also exposed to the effect of potential currency exchange rate fluctuations to the extent that amounts are repatriated from Mexico to the US. As of September 26, 2010, we anticipate that the cash flows of our Mexico subsidiaries will be reinvested in our Mexico operations. In addition, the Mexican peso exchange rate can directly and indirectly impact our financial condition and results of operations in several ways, including potential economic recession in Mexico because of devaluation of their currency. The impact on our financial position and results of operations resulting from a hypothetical change in the exchange rate between the US dollar and the Mexican peso cannot be reasonably estimated. Foreign currency exchange gains (losses), representing the change in the US dollar value of the net monetary assets of our Mexican subsidiaries denominated in Mexican pesos, were a loss of \$0.9 million and a gain of \$0.2 million in the nine months ended September 26, 2010 and September 26, 2009, respectively. The average exchange rates for the nine months ended September 26, 2010 and September 26, 2009 were 12.74 Mexican pesos to one US dollar and 13.66 Mexican pesos to one US dollar, respectively. No assurance can be given as to how future movements in the Mexican peso could affect our future financial condition or results of operations.

***Quality of Investments***

We and certain retirement plans that we sponsor invest in a variety of financial instruments. In response to the continued turbulence in global financial markets, we have analyzed our portfolios of investments and, to the best of our knowledge, none of our investments, including money market funds units, commercial paper and municipal securities, have been downgraded because of this turbulence, and neither we nor any fund in which we participate hold significant amounts of structured investment vehicles, auction rate securities, collateralized debt obligations, credit derivatives, hedge funds investments, fund of funds investments or perpetual preferred securities. Certain postretirement funds in which we participate hold significant amounts of mortgage-backed securities. However, none of the mortgages collateralizing these securities are considered subprime.

**Table of Contents**

*Forward Looking Statements*

Statements of our intentions, beliefs, expectations or predictions for the future, denoted by the words anticipate, believe, estimate, expect, project, plan, imply, intend, foresee and similar expressions, are forward-looking statements that reflect our current views about future events and are subject to risks, uncertainties and assumptions. Such risks, uncertainties and assumptions include the following:

Matters affecting the chicken industry generally, including fluctuations in the commodity prices of feed ingredients and chicken;

Actions and decisions of our creditors and other third parties with interests in our Chapter 11 proceedings;

While JBS USA has significant acquisition experience and historically has been able to realize substantial benefits through synergies, JBS USA may not be able to fully achieve all of the anticipated synergistic gains of the Acquisition within the time frames expected;

Our ability to obtain and maintain commercially reasonable terms with vendors and service providers;

Our ability to maintain contracts that are critical to our operations;

Our ability to retain management and other key individuals;

Certain of our reorganization and exit or disposal activities, including selling assets, idling facilities, reducing production and reducing workforce, resulted in reduced capacities and sales volumes and may have a disproportionate impact on our income relative to the cost savings.

Risk that the amounts of cash from operations together with amounts available under our Exit Credit Facility will not be sufficient to fund our operations;

Management of our cash resources, particularly in light of our substantial leverage;

Restrictions imposed by, and as a result of, our substantial leverage;

Additional outbreaks of avian influenza or other diseases, either in our own flocks or elsewhere, affecting our ability to conduct our operations and/or demand for our poultry products;

Contamination of our products, which has previously and can in the future lead to product liability claims and product recalls;

## Edgar Filing: PILGRIMS PRIDE CORP - Form 10-Q

Exposure to risks related to product liability, product recalls, property damage and injuries to persons, for which insurance coverage is expensive, limited and potentially inadequate;

Changes in laws or regulations affecting our operations or the application thereof;

New immigration legislation or increased enforcement efforts in connection with existing immigration legislation that cause our costs of business to increase, cause us to change the way in which we do business or otherwise disrupt our operations;

Competitive factors and pricing pressures or the loss of one or more of our largest customers;

Currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and other risks associated with foreign operations;

Our ability to re-open our idled facilities in the manner and on the time schedule planned due to, among other things, our dependence on commodity prices and economic conditions;

Disruptions in international markets and distribution channels, including the anti-dumping and countervailing duty proceeding in China; and

**Table of Contents**

The impact of uncertainties of litigation as well as other risks described herein and under "Risk Factors" in our 2009 Annual Report on Form 10-K filed with the Securities and Exchange Commission.

Actual results could differ materially from those projected in these forward-looking statements as a result of these factors, among others, many of which are beyond our control.

In making these statements, we are not undertaking, and specifically decline to undertake, any obligation to address or update each or any factor in future filings or communications regarding our business or results, and we are not undertaking to address how any of these factors may have caused changes to information contained in previous filings or communications. Although we have attempted to list comprehensively these important cautionary risk factors, we must caution investors and others that other factors may in the future prove to be important and affecting our business or results of operations.

**Table of Contents**

**ITEM 4. CONTROLS AND PROCEDURES**

As of September 26, 2010, an evaluation was performed under the supervision and with the participation of the Company's management, including the Principal Executive Officer and Principal Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the Exchange Act)). Based on that evaluation, the Company's management, including the Principal Executive Officer and Principal Financial Officer, concluded the Company's disclosure controls and procedures were effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms, and that information we are required to disclose in our reports filed with the Securities and Exchange Commission is accumulated and communicated to our management, including our Principal Executive Officer and Principal Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

In connection with the evaluation described above, the Company's management, including the Principal Executive Officer and Principal Financial Officer, identified no change in the Company's internal control over financial reporting that occurred during the nine months ended September 26, 2010 and that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

---

**Table of Contents**

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

On December 1, 2008, the Debtors filed voluntary petitions for relief under Chapter 11 of the Bankruptcy Code in the Bankruptcy Court. The cases are being jointly administered under Case No. 08-45664. Until the Effective Date, the Debtors operated their business as debtors-in-possession under the jurisdiction of the Bankruptcy Court and in accordance with the applicable provisions of the Bankruptcy Code and orders of the Bankruptcy Court. The Debtors emerged from Chapter 11 on the Effective Date. The Company continues to work through the claims allowance process with respect to claims arising before the Effective Date. The Company will be responsible for payment to the extent those claims become allowed claims. See Note 1 to our financial statements included in this Quarterly Report for additional information on the Debtors' Chapter 11 filings and proceedings.

***Grower Claims and Proceedings***

***Cody Wheeler Settlements.***

On July 1, 2002, three individuals, on behalf of themselves and a putative class of chicken growers, filed their original class action complaint against the Company in the United States District Court for the Eastern District of Texas, Texarkana Division, styled *Cody Wheeler, et al. v. Pilgrim's Pride Corporation*. In their lawsuit, the plaintiffs initially alleged (a) that the Company violated sections 192(a)-(b) of the Packers and Stockyards Act of 1921, or the PSA, (b) breached grower contracts, and (c) various other extra-contractual and tort causes of action. The plaintiffs also brought individual actions for breach of contract, breach of fiduciary duties, and violations of the PSA. During the litigation, the district court dismissed certain claims and plaintiffs abandoned their class claims. In February 2010, the case was settled on mutually acceptable terms and the parties agreed not to disclose those terms.

***Ricky Arnold et al. v. Pilgrim's Pride Corp., et al.***

On September 10, 2008, a lawsuit styled *Ricky Arnold, et al. v. Pilgrim's Pride Corp., et al.* was filed against the Company and two Company representatives. In this lawsuit, filed in the Circuit Court of Van Buren County, Arkansas, nearly 100 contract poultry growers and their spouses assert claims of fraud and deceit, constructive fraud, fraud in the inducement, promissory estoppel, and violations of the Arkansas Livestock and Poultry Contract Protection Act relating to the Company's idling of its Clinton, Arkansas processing plant. The total amount of damages sought by the contract poultry growers is unliquidated and unknown at this time. The Company filed a Notice of Suggestion of Bankruptcy. The Court has not issued an order in response to it. The plaintiffs filed proofs of claim in the Bankruptcy Court, and the Company filed objections to the proofs of claim. The plaintiffs in the Arnold case, and a number of other growers from the Clinton, Arkansas facility filed proofs of claim in the bankruptcy case. The Company anticipates that the Arnold case will be resolved as a part of the claim resolution process in the Bankruptcy Court. We express no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company.

---

**Table of Contents**

*Sheila Adams, et al. v. Pilgrim s Pride Corporation.*

On June 1, 2009, approximately 555 former and current independent contract broiler growers, their spouses and poultry farms filed an adversary proceeding against the Company in the Bankruptcy Court styled *Sheila Adams, et al. v. Pilgrim s Pride Corporation*. In the adversary proceeding, the plaintiffs assert claims against the Company for: (1) violations of Sections 202(a), (b) and (e), 7 U.S.C. § 192 of the Packers and Stockyards Act, 1921 (the "PSA"); (2) intentional infliction of emotional distress; (3) violations of the Texas Deceptive Trade Practices Act ("DTPA"); (4) promissory estoppel; (5) simple fraud; and (6) fraud by non-disclosure. The plaintiffs also filed a motion to withdraw the reference of the adversary proceeding from the Bankruptcy Court to the Marshall Court. The motion was filed with the US District Court for the Northern District of Texas - Fort Worth Division (the "Fort Worth Court"). The Bankruptcy Court recommended the reference be withdrawn, but that the Fort Worth Court retain venue over the action to ensure against forum shopping. The Fort Worth Court granted the motion to withdraw the reference and consolidated this action with the City of Clinton proceeding described below. The Company filed a motion to dismiss the plaintiffs claims. The Fort Worth Court granted in part and denied in part the Company s motion, dismissing the following claims and ordering the plaintiffs to file a motion to amend their lawsuit and re-plead their claims with further specificity or the claims would be dismissed with prejudice: (1) intentional infliction of emotional distress; (2) promissory estoppel; (3) simple fraud and fraudulent nondisclosure; and (4) DTPA claims with respect to growers from Oklahoma, Arkansas, and Louisiana. The plaintiffs filed a motion for leave to amend on October 7, 2009. plaintiffs motion for leave was granted and the plaintiffs filed their amended complaint on December 7, 2009. Subsequent to the Fort Worth Court granting in part and denying in part the Company s motion to dismiss, the plaintiffs filed a motion to transfer venue of the proceeding from the Fort Worth Court to the Marshall Court. The Company filed a response to the motion, but the motion to transfer was granted on December 17, 2009. On December 29, 2009, the Company filed its answer to plaintiffs amended complaint with the Marshall Court. Recently, the Marshall Court established litigation deadlines. Bench trials are scheduled to begin June 14, 2011. The parties are currently engaged in discovery. The Company intends to defend vigorously against the merits of the plaintiffs claims. We express no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company.

*City of Clinton, Arkansas.*

On June 1, 2009, the City of Clinton, Arkansas filed an adversary proceeding against the Company in the Bankruptcy Court. In the proceeding, the City of Clinton alleges that the Company is liable for alleged violations of the PSA, for engaging in fraud and fraudulent nondisclosure, and under the promissory estoppel doctrine relating to the Company s idling of its Clinton poultry processing plant. The City of Clinton alleges that it suffered \$28,567,613.00 in damages relating to its construction of a wastewater facility to purify water discharged from the Company s processing facility based on alleged representations made by Company representatives. The City of Clinton also seeks to recover unspecified exemplary damages, attorneys fees, pre- and post-judgment interest, and costs of court. The City of Clinton also filed a motion to withdraw the reference of the adversary proceeding from the Bankruptcy Court to

**Table of Contents**

the Marshall Court. The Bankruptcy Court recommended the reference be withdrawn, but that the Fort Worth Court retain venue over the action to ensure against forum shopping. The Fort Worth Court granted the motion to withdraw the reference and consolidated this action with the Shelia Adams proceeding described above. The Company filed a motion to dismiss the City of Clinton's claims. The Fort Worth Court granted the Company's motion to dismiss and ordered the City of Clinton to file a motion to amend its lawsuit and re-plead its claims with further specificity or the claims would be dismissed with prejudice. The City of Clinton filed a motion for leave to amend on September 30, 2009. The Company opposed the motion and on December 2, 2009, the Fort Worth Court ruled that the City of Clinton could not replead its claims and dismissed the claims with prejudice. On December 31, 2009, the City of Clinton filed its Notice of Appeal seeking to challenge the Fort Worth Court's ruling. The parties concluded briefing the appeal. Oral argument before the United States Fifth Circuit Court of Appeals is scheduled for November 3, 2010. We express no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company.

*Grower Proofs of Claim*

Approximately 161 former independent contract broiler growers, their spouses and poultry farms filed proofs of claim against the Company relating to the idling of the Company's El Dorado, Arkansas; Douglas, Georgia; Siler City and Sanford, North Carolina; and Athens, Alabama processing facilities. Eight of the growers also filed administrative claims against the Company. The growers' claims include: (1) fraud; (2) fraudulent inducement; (3) violations of the Packers & Stockyards Act; (4) breach of fiduciary duty; (5) promissory estoppel; (6) equitable estoppel; (7) restitution; and (8) deceptive trade practices. The claims relate to the growers' allegations that they were required to spend significant amounts improving their poultry farms in order to continue their contractual relationship with the Company and predecessor companies. On December 17, 2009, the Company filed objections to the proofs of claim and administrative claims. The parties have engaged in discovery. Since discovery commenced, the Company announced that it will reopen the Douglas, Georgia complex. Consequently, the Company circulated new poultry grower contracts with releases to those growers that own and/or operate poultry farms within or near Douglas, Georgia. Because numerous growers signed the poultry grower agreement that contained the release of their claims, approximately 133 of the 161 growers in this consolidated claims administration proceeding withdrew their proofs of claim and motions for administrative expense claims. There are currently approximately 48 growers in this proceeding. The Company intends to defend vigorously against the merits of the growers' claims. We express no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company.

Numerous former independent contract growers located in the Company's Clinton, Arkansas complex filed proofs of claim against the Company relating to the Arnold litigation referenced above. The claims include: (1) fraud and deceit; (2) constructive fraud; (3) fraud in the inducement; (4) promissory estoppel; (5) a request for declaratory relief; and (6) violations of the Arkansas Livestock and Poultry Contract Protection Act, and relate to the growers' allegations that they were required to spend significant amounts improving their poultry farms in order to continue their contractual relationship with the Company and predecessor companies prior to the Company idling its Clinton processing facility. Most of the growers in this consolidated claims



## **Table of Contents**

administration proceeding were named plaintiffs in the case styled, Ricky Arnold, et al. v. Pilgrim's Pride Corporation, et al. discussed above. On November 30, 2009, the Company filed objections to the proofs of claim. On August 2, 2010, the Company filed numerous motions for summary judgment requesting the Bankruptcy Court to dismiss each grower's causes of action against the Company. In response to the dispositive motions, the growers conceded that their numerous fraud and statutory claims lacked merit; consequently, the parties recently submitted agreed orders dismissing these claims with prejudice. The sole remaining cause of action alleged by the growers against the Company is promissory estoppel. A hearing as to the viability of this claim has not yet been scheduled. The Company intends to defend vigorously against the merits of the growers' claims. We express no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company.

### ***Donning and Doffing Claims, Proceedings and Settlements***

#### *Department of Labor Investigation.*

The Wage and Hour Division of the US Department of Labor (the "DOL") conducted an industry-wide investigation to ascertain compliance with various wage and hour issues, including the compensation of employees for the time spent on activities such as donning and doffing clothing and personal protective equipment. Due, in part, to the government investigation and the recent US Supreme Court decision in *IBP, Inc. v. Alvarez*, employees have brought claims against the Company. The plaintiffs generally purported to bring a collective action for unpaid wages, unpaid overtime wages, liquidated damages, costs, attorneys' fees, and declaratory and/or injunctive relief and generally allege that they are not paid for the time it takes to either clear security, walk to their respective workstations, don and doff protective clothing, and/or sanitize clothing and equipment. On March 13, 2008, the Court issued an opinion and order finding that plaintiffs and potential class members are similarly situated and conditionally certifying the class for a collective action. Before the opt-in period closed, approximately 11,000 plaintiffs have opted into the class.

The parties in the DOL action entered into a settlement agreement resulting in the entry of a Consent Judgment on February 1, 2010 in the DOL action. Under the terms of the Consent Judgment, the Company, without admitting it has violated any provision of the Fair Labor Standards Act, agreed to entry of the Consent Judgment without contest. The terms of that Consent Judgment generally provide that the Company will, within 24 months of entry of the Consent Judgment, record and compensate as hours worked the donning, doffing, and sanitizing of any clothing or equipment that is required for processing employees who work on the production line by law, the employer, or the nature of the work, and not merely a convenience to the employee and not directly related to the specific work. During the interim period, the Company agreed to pay \$1.0 million to the named Plaintiffs as overtime compensation.

**Table of Contents**

*MDL Litigation and Benbow and Atkinson Litigation.*

PPC was a defendant in two collective actions brought by employees or former employees for unpaid wages, unpaid overtime wages, liquidated damages, costs and attorneys' fees, based on time spent donning and doffing uniforms and protective gear. Those actions were *Randolph Benbow et al v. Gold Kist*, pending in the United States District Court for the District of South Carolina, or the Benbow Action, and *MDL 1832 Pilgrim's Pride Fair Labor Standards Act Litigation*, pending in the United States District Court for the Western District of Arkansas, or the MDL Action. Following the filing of these actions, a similar suit was filed as an adversary proceeding in the bankruptcy court, entitled *Anna Atkinson, et al. v. Pilgrim's Pride Corporation, Gold Kist Inc.*, or the Atkinson Action, which was subsequently consolidated into the Benbow Action. Collectively, these actions include approximately 13,900 employees.

**Table of Contents**

The parties executed a settlement agreement and mutual release of the Benbow case and the Atkinson Action in exchange for a settlement payment of \$1.75 million to the plaintiffs. On November 17, 2009, the Company filed a motion with the Bankruptcy Court for authorization to enter into and approval of the settlement agreement reached in the Benbow case and the Atkinson Action. The settlement reached in the Benbow case and Atkinson Action received final approval in May 2010. The settlement reached in the MDL Action received final approval in April 2010.

***Securities Litigation***

On October 29, 2008, Ronald Acaldo filed suit in the US District Court for the Eastern District of Texas, Marshall Division, against the Company and individual defendants Lonnie Bo Pilgrim, Lonnie Ken Pilgrim, J. Clinton Rivers, Richard A. Cogdill and Clifford E. Butler. The Complaint alleged that the Company and the individual defendants violated sections 10(b) and 20(a) of the Securities Exchange Act of 1934, as amended, and Rule 10b-5 promulgated thereunder, by allegedly failing to disclose that (a) the Company's hedges to protect it from adverse changes in costs were not working and in fact were harming the Company's results more than helping; (b) the Company's inability to continue to use illegal workers would adversely affect its margins; (c) the Company's financial results were continuing to deteriorate rather than improve, such that the Company's capital structure was threatened; (d) the Company was in a much worse position than its competitors due to its inability to raise prices for consumers sufficient to offset cost increases, whereas its competitors were able to raise prices to offset higher costs affecting the industry; and (e) the Company had not made sufficient changes to its business to succeed in the more difficult industry conditions. Mr. Acaldo further alleged that he purports to represent a class of all persons or entities who acquired the common stock of the Company from May 5, 2008 through September 24, 2008. The Complaint sought unspecified injunctive relief and an unspecified amount of damages.

On November 21, 2008, defendants filed a Motion to Dismiss and Brief in Support Thereof, asserting that plaintiff failed to identify any misleading statements, failed to adequately plead scienter against any defendants, failed to adequately plead loss causation, failed to adequately plead controlling person liability and, as to the omissions that plaintiff alleged defendants did not make, defendants alleged that the omissions were, in fact, disclosed.

On November 13, 2008, Chad Howes filed suit in the US District Court for the Eastern District of Texas, Marshall Division, against the Company and individual defendants Lonnie Bo Pilgrim, Lonnie Ken Pilgrim, J. Clinton Rivers, Richard A. Cogdill and Clifford E. Butler. The allegations in the Howes Complaint are identical to those in the Acaldo Complaint, as are the class allegations and relief sought. The defendants were never served with the Howes Complaint.

On May 14, 2009, the Court consolidated the Acaldo and Howes cases and renamed the style of the case, *In re: Pilgrim's Pride Corporation Securities Litigation*. On May 21, 2009, the Court granted the Pennsylvania Public Fund Group's Motion for Appointment of Lead Plaintiff. Thereafter, on June 26, 2009, the lead plaintiff filed a Consolidated (and amended) Complaint. The Consolidated Complaint dismissed the Company and Clifford E. Butler as Defendants. In addition, the Consolidated Complaint added the following directors as Defendants: Charles L. Black,

**Table of Contents**

S. Key Coker, Blake D. Lovette, Vance C. Miller, James G. Vetter, Jr., Donald L. Wass, Linda Chavez, and Keith W. Hughes. The Consolidated Complaint alleges four causes of action: violations of Sections 10(b) and 20(a) of the Securities and Exchange Act of 1934, as amended, and Rule 10b-5 promulgated thereunder solely against Lonnie Bo Pilgrim, Clint Rivers, and Rick Cogdill (referred as the Officer Defendants ). Those claims assert that, during the Class Period of May 5, 2008 through October 28, 2008, the Defendants, through various financial statements, press releases and conference calls, made material misstatements of fact and/or omitted to disclose material facts by purportedly failing to completely impair the goodwill associated with the Gold Kist acquisition. The Consolidated Complaint also asserts claims under Section 11 of the Securities Act of 1933 against all Defendants, asserting that, statements made in a Registration Statement in connection with the May 14, 2008 secondary offering of the Company s common stock were materially false and misleading for their failure to completely impair the goodwill associated with the Gold Kist acquisition. Finally, the Consolidated Complaint asserts a violation of Section 15 of the Securities Act of 1933 against the Officer Defendants only, claiming that the Officer Defendants were controlling persons of the Company and the other Defendants in connection with the Section 11 violation. By the Consolidated Complaint, the lead plaintiff seeks certification of the Class, undisclosed damages, and costs and attorneys fees.

On July 27, 2009, Defendants filed a Motion to Dismiss the Consolidated Complaint for its failure to adequately plead, as to the Sections 10(b) and 20(a) claims, scienter and loss causation and, as to the Sections 11 and 15 claims, for its failure to adequately plead misrepresentations and omissions. Defendants requested that the Consolidated Complaint be dismissed with prejudice. The Plaintiffs filed an Opposition to the Motion to Dismiss on August 27, 2009. Defendants filed a Reply Brief on September 10, 2009 and Plaintiffs filed a Sur-Reply on September 24, 2009. The Court has not yet ruled on the Motion to Dismiss.

On August 17, 2010, the Court issued its Memorandum Opinion and Order on the motion to dismiss, granting in part and denying in part, the defendants motion. The Court dismissed without prejudice the plaintiffs claims alleging securities fraud under Section 10(b) of the Exchange Act and Rule 10b-5 and for controlling person liability under Section 20(a) of the Exchange Act. The Court denied defendants motion to dismiss with respect to the plaintiffs claim for negligent misrepresentation under Section 11 of the Securities Act and for controlling person liability under Section 15 of the Securities Act. The plaintiffs were granted leave to amend their complaint but elected not to do so. The defendants have until November 17, 2010 to file another motion to dismiss. The plaintiffs deadline to file a responsive brief is currently set for December 17, 2010, and the defendants have until January 14, 2011 to file a reply brief. No scheduling order is in place and no discovery has commenced in the case.

No discovery has commenced in the consolidated case, and the case has not been set for trial. We express no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company by virtue of the consolidated case. We understand that the Officer Defendants intend to defend vigorously against the merits of the action and any attempts by the Lead Plaintiff to certify a class action.

**Table of Contents*****ERISA Claims and Proceedings***

On December 17, 2008, Kenneth Patterson filed suit in the U.S. District Court for the Eastern District of Texas, Marshall Division, against Lonnie Bo Pilgrim, Lonnie Ken Pilgrim, Clifford E. Butler, J. Clinton Rivers, Richard A. Cogdill, Renee N. DeBar, the Company's Compensation Committee and other unnamed defendants (the Patterson action). On January 2, 2009, a nearly identical suit was filed by Denise M. Smalls in the same court against the same defendants (the Smalls action). The complaints in both actions, brought pursuant to section 502 of the Employee Retirement Income Security Act of 1974 (ERISA), 29 U.S.C. § 1132, alleged that the individual defendants breached fiduciary duties to participants and beneficiaries of the Pilgrim's Pride Stock Investment Plan (the Stock Plan), as administered through the Pilgrim's Pride Retirement Savings Plan (the RSP), and the To-Ricos, Inc. Employee Savings and Retirement Plan (the To-Ricos Plan) (collectively, the Plans). The allegations in the complaints were similar to the allegations made in the Acaldo securities case discussed below. Patterson and Smalls further alleged that they purported to represent a class of all persons or entities who were participants in or beneficiaries of the Plans at any time between May 5, 2008 through the present and whose accounts held the Company's common stock or units in the Company's common stock. Both complaints sought actual damages in the amount of any losses the Plans suffered, to be allocated among the participants' individual accounts as benefits due in proportion to the accounts' diminution in value, attorneys' fees, an order for equitable restitution and the imposition of constructive trust, and a declaration that each of the defendants have breached their fiduciary duties to the Plans' participants.

The defendants filed a motion to dismiss the Patterson complaint on April 16, 2009. Mr. Patterson filed a response brief in opposition to the motion on May 15, 2009 and the defendants filed a reply in support of their motion on June 1, 2009. On July 9, 2009, the defendants filed a motion seeking to dismiss the Smalls complaint.

The Court did not rule on either motion to dismiss. Instead, on July 20, 2009, the Court entered an order consolidating the Smalls and Patterson actions. On August 12, 2009, the Court ordered that the consolidated case will proceed under the caption *In re Pilgrim's Pride Stock Investment Plan ERISA Litigation*, No. 2:08-cv-472-TJW. On September 28, 2009, the Court ordered that deadlines in the consolidated action be adjourned until January 15, 2010 to allow the parties to pursue mediation. The parties mediated on November, 20, 2009 but were unable to resolve this matter at the mediation.

Patterson and Smalls filed a consolidated amended complaint (amended complaint) on March 2, 2010. The amended complaint names as defendants the Pilgrim's Pride Board of Directors, Lonnie Bo Pilgrim, Lonnie Ken Pilgrim, Charles L. Black, Linda Chavez, S. Key Coker, Keith W. Hughes, Blake D. Lovette, Vance C. Miller, James G. Vetter, Jr., Donald L. Wass, J. Clinton Rivers, Richard A. Cogdill, the Pilgrim's Pride Pension Committee, Robert A. Wright, Jane Brookshire, Renee N. DeBar, the Pilgrim's Pride Administrative Committee, Gerry Evenwel, Stacey Evans, Evelyn Boyden, and John Does 1-10. The amended complaint purports to assert claims on behalf of persons who were participants in or beneficiaries of the RSP or the To-Ricos Plan at any time between January 29, 2008 through December 1, 2008 (the alleged class period), and whose accounts included investments in the Company's common stock.

## **Table of Contents**

Like the original Patterson and Smalls complaints, the allegations in the amended complaint are similar to those made in the Acaldo securities case discussed below. The amended complaint alleges that the defendants breached ERISA fiduciary duties to participants and beneficiaries of the RSP and To-Ricos Plan by permitting both Plans to continue investing in the Company's common stock during the alleged class period. The amended complaint also alleges that certain defendants were appointing fiduciaries who failed to monitor the performance of the defendant-fiduciaries they appointed. Further, the amended complaint alleges that all defendants are liable as co-fiduciaries for one another's alleged breaches. Plaintiffs seek actual damages in the amount of any losses the RSP and To-Ricos Plan suffered, to be allocated among the participants' individual accounts as benefits due in proportion to the accounts' alleged diminution in value, costs and attorneys' fees, an order for equitable restitution and the imposition of constructive trust, and a declaration that each of the defendants have breached their ERISA fiduciary duties to the RSP and To-Ricos Plan's participants.

The defendants filed a motion to dismiss the amended complaint on May 3, 2010. On July 2, 2010, the plaintiffs filed their response to the motion to dismiss. The defendants' reply in support of the motion will be due on August 2, 2010. No discovery is expected to commence until after a ruling on these pleadings is delivered.

Although the Company is not a named defendant in this action, our bylaws require us to indemnify our current and former directors and officers from any liabilities and expenses incurred by them in connection with actions they took in good faith while serving as an officer or director. The likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company cannot be determined at this time.

The Company has a liability insurance policy in place that is available to offset the defense costs and alleged damages in the consolidated Patterson and Smalls action, which coverage is being provided under a reservation of rights. The insurance provider has acknowledged its duty to defend these claims by consenting to the representation of the defendants by legal counsel. The insurance provider has also agreed to pay defense costs as the Company has been unable to indemnify the Company defendants due to its current financial condition.

On October 9, 2009, David Simmons, Carla Simmons, Patty L. Funkhouser, and Dickie L. Funkhouser filed a putative class action, styled Simmons et al v. Pilgrim, et al., Action No. 2:09-CV-121 (the Simmons case), against Lonnie A. Pilgrim, Lonnie Ken Pilgrim, Clifford Butler, O.B. Goolsby, Richard A. Cogdill, S. Key Coker, Blake D. Lovette, Vance C. Miller, James G. Vetter, Donald L. Wass, Charles L. Black, Linda Chavez, J. Clinton Rivers, Keith W. Hughes, Don Jackson, the Administrative Committee of the Pilgrim's Pride Retirement Savings Plan, Renee DeBar, Jane Brookshire, Gerry Evenwel, the Prudential Retirement Insurance and Annuity Company, and other unnamed defendants in the US District Court for the Northern District of West Virginia, alleging that the fiduciaries breached their duties to the participants and beneficiaries by, among other things, amending the RSP, allowing imprudent investments in the Company's common stock, failing to collect the Company's delinquent employer contributions and failing to file unsecured and priority claims on behalf of the RSP or otherwise protect the rights of RSP participants in the Bankruptcy Court.

**Table of Contents**

Before the defendants were required to respond to the complaint, an amended complaint was filed on December 14, 2009, which, among other things, named additional defendants and amended certain allegations. More specifically, Dickie L. Funkhouser is no longer a named plaintiff. Gerry Evenwel and Prudential Retirement Insurance and Annuity Company are no longer named defendants. Plaintiffs have added the RSP as a named defendant, as well as Prudential Bank & Trust, FSB, Prudential Financial, and Prudential Insurance of America. Plaintiffs have withdrawn their allegations relating to imprudent investments in the common stock of the Company. Plaintiffs allege that the defendants breached fiduciary duties by having adhered to invalid RSP amendments, failed to enforce the valid terms of the RSP, failed to pursue the RSP's right to delinquent employer contributions, failed to file a proof of claim relating to the delinquent contributions in the bankruptcy proceedings, and by their actions in relation to the vote on the confirmation of the Company's Plan of Reorganization. It is anticipated that plaintiffs will seek certification of a class of persons or entities who were participants or beneficiaries in the RSP from October 3, 2002 to the present (excluding individually named defendants and their immediate family members), and will seek a determination that the defendants breached their fiduciary and co-fiduciary duties to the RSP and the participants and beneficiaries, a fiduciary accounting, restoration to the RSP and the participants and beneficiaries of the losses sustained by the RSP and the participants and beneficiaries, imposition of a constructive trust, prejudgment interest, attorneys' fees, costs, and expenses, and further legal, equitable or remedial relief.

On January 14, 2010, the Bankruptcy Court entered an Order addressing, in part, release provisions and injunctive clauses contained in the Company's Plan of Reorganization. On January, 25, 2010, the Simmons plaintiffs filed a motion for determination that non-debtor ERISA fiduciaries, certain of whom are defendants in the Simmons case, are not Protected Persons pursuant to the Order. The parties have stipulated to extend the deadline for the filing of a responsive pleading to the amended complaint until 14 days after the Bankruptcy Court's ruling (oral or written) on the plaintiffs' motion for determination. To date, the Bankruptcy Court has not ruled on the plaintiffs' motion. The defendants filed a motion to dismiss all claims on May 2, 2010. On June 22, 2010, the plaintiffs filed their response to the motion to dismiss. The defendants filed a reply in support of the motion on July 16, 2010. No discovery is expected to commence until after a ruling on these pleadings is delivered.

The Company has a liability insurance policy in place that is available to offset the defense costs and damages in the Simmons case, which coverage is being provided under a reservation of rights. Although the Company is not a named defendant in this action, our bylaws require us to indemnify our current and former directors and officers from any liabilities and expenses incurred by them in connection with actions they took in good faith while serving as an officer or director. The likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company cannot be determined at this time.

Certain of the plaintiffs in the above-referenced ERISA actions have also filed individual and putative class proofs of claims against the Company in Bankruptcy Court relating to essentially the same facts as those underlying the consolidated Patterson and Smalls actions and the Simmons case (the ERISA POCs). The Company anticipates that these proofs of claim will be

**Table of Contents**

resolved in the context of the underlying cases. In the ERISA POCs, the plaintiffs assert claims in excess of \$35.0 million. The likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company cannot be determined at this time. The Company intends to defend vigorously against the merits of these actions and any attempts by the Patterson/Smalls plaintiffs and/or the Simmons plaintiffs to certify a class action.

***Tax Claims and Proceedings***

The United States Department of Treasury, IRS has filed an amended proof of claim in the Bankruptcy Court pursuant to which the IRS asserts claims that total \$74.7 million. The Company has filed in the Bankruptcy Court (i) an objection to the proofs of claims filed by the IRS in the Bankruptcy Case, and (ii) a motion requesting the Bankruptcy Court to determine the Company's US federal tax liability pursuant to Sections 105 and 505 of the Bankruptcy Code. The objection and motion assert that the Company has no liability for the additional US federal taxes that have been asserted for pre-petition periods by the IRS. The IRS has responded in opposition to the Company's objection and motion. On July 8, 2010, the Bankruptcy Court granted the Company's unopposed motion requesting that the Bankruptcy Court abstain from determining the Company's federal tax liability. As a result, the Company intends to work with the IRS through the normal processes and procedures that are available to all taxpayers outside of bankruptcy (including the United States Tax Court ( Tax Court ) proceedings discussed below) to resolve the IRS' proofs of claim.

In connection with the amended proof of claim, on May 26, 2010, the Company filed a petition in Tax Court in response to a Notice of Deficiency that was issued to the Company as the successor in interest to Gold Kist. The Notice of Deficiency and the Tax Court proceeding relate to a loss that Gold Kist claimed for its tax year ended June 26, 2004. The matter is currently in the early stages of litigation.

On August 10, 2010, the Company filed two petitions in Tax Court. The first petition relates to three Notices of Deficiency that were issued to the Company with respect to the Company's 2003, 2005 and 2007 tax years. The second petition relates to a Notice of Deficiency that was issued to the Company with respect to Gold Kist's tax year ended June 30, 2005, and its short tax year ended September 30, 2005. Both cases are currently in the early stages of litigation.

The Company expresses no opinion as to the likelihood of an unfavorable outcome or the amount or range of any possible loss to the Company related to the above Tax Court cases.

The Notices of Deficiency and the Tax Court proceedings discussed above cover the same tax years and the same amounts that were asserted by the IRS in its proofs of claim that were filed in the Bankruptcy Court as noted above.



**Table of Contents**

*Other Claims and Proceedings*

We are subject to various other legal proceedings and claims, which arise in the ordinary course of our business. In the opinion of management, the amount of ultimate liability with respect to these actions will not materially affect our financial condition, results of operations or cash flows.

**ITEM 1A. RISK FACTORS**

In addition to the other information set forth in this Quarterly Report, you should carefully consider the risks discussed in our 2009 Annual Report on Form 10-K, including under the heading "Item 1A. Risk Factors", which, along with risks disclosed in this report, are all the risks we believe could materially affect the Company's business, financial condition or future results. These risks are not the only risks facing the Company. Additional risks and uncertainties not currently known to the Company or that it currently deems to be immaterial also may materially adversely affect the Company's business, financial condition or future results.

**ITEM 5. OTHER INFORMATION**

As previously announced, the Company filed voluntary Chapter 11 petitions on December 1, 2008 and emerged from bankruptcy on the Effective Date. The Chapter 11 cases were being jointly administered under case number 08-45664. The Company has and intends to continue to post important information about the restructuring, including quarterly operating reports and other financial information required by the Bankruptcy Court, on the Company's website [www.pilgrimspride.com](http://www.pilgrimspride.com) under the "Investors-Reorganization" caption. The quarterly operating reports are required to be filed with the Bankruptcy Court no later than the 20<sup>th</sup> day of the next calendar month immediately following the end of the fiscal quarter and will be posted on the Company's website concurrently with being filed with the Bankruptcy Court. The Company intends to use its website as a means of complying with its disclosure obligations under SEC Regulation FD. Information is also available via the Company's restructuring information line at (888) 830-4659.

The information contained on or accessible through the Company's website shall not be deemed to be part of this Quarterly Report on Form 10-Q.

---

**Table of Contents**

**ITEM 6. EXHIBITS**

- 2.1 Agreement and Plan of Reorganization dated September 15, 1986, by and among Pilgrim's Pride Corporation, a Texas corporation; Pilgrim's Pride Corporation, a Delaware Corporation; and Doris Pilgrim Julian, Aubrey Hal Pilgrim, Paulette Pilgrim Rolston, Evanne Pilgrim, Lonnie Bo Pilgrim, Lonnie Ken Pilgrim, Greta Pilgrim Owens and Patrick Wayne Pilgrim (incorporate) by reference from Exhibit 2.1 to the Company's Registration Statement on Form S-1 (No. 33-8805) effective November 14, 1986).
- 2.2 Agreement and Plan of Merger dated September 7, 2000 (incorporated by reference from Exhibit 2 of WLR Foods, Inc.'s Current Report on Form 8-K (No. 000-17060) dated September 28, 2000).
- 2.3 Agreement and Plan of Merger dated as of December 3, 2006, by and among the Company, Protein Acquisition Corporation, a wholly owned subsidiary of the Company, and Gold Kist Inc. (incorporated by reference from Exhibit 99.1(D)(1) to Amendment No. 11 to the Company's Tender Offer Statement on Schedule TO filed on December 5, 2006).
- 2.4 Stock Purchase Agreement by and between the Company and JBS USA Holdings, Inc., dated September 16, 2009 (incorporated by reference from Exhibit 2.1 of the Company's Current Report on Form 8-K filed September 18, 2009).
- 2.5 First Amendment to the Stock Purchase Agreement by and between the Company and JBS USA Holdings, Inc., dated December 28, 2009 (incorporated by reference from Exhibit 2.5 of the Company's Annual Report on Form 10-K/A filed January 22, 2010).
- 3.1 Amended and Restated Certificate of Incorporation of the Company (incorporated by reference from Exhibit 3.1 of the Company's Form 8-A filed on December 28, 2009).
- 3.2 Amended and Restated Corporate Bylaws of the Company (incorporated by reference from Exhibit 3.2 of the Company's Form 8-A filed on December 28, 2009).
- 4.1 Amended and Restated Certificate of Incorporation of the Company (included as Exhibit 3.1).
- 4.2 Amended and Restated Corporate Bylaws of the Company (included as Exhibit 3.2).
- 4.3 Stockholders Agreement dated December 28, 2009 between the Company and JBS USA Holdings, Inc. (incorporated by reference from Exhibit 4.1 to the Company's Form 8-A filed on December 28, 2009).
- 4.4 Form of Common Stock Certificate (incorporated by reference from Exhibit 4.1 to the Company's Current Report on Form 8-K filed on December 29, 2009).

No long-term debt instruments are filed since the total amount of securities authorized under any such instrument does not exceed 10 percent of the total assets of the Company and its subsidiaries on a consolidated basis. The Company agrees to furnish a copy of such instruments to the SEC upon request.

**Table of Contents**

- 12 Computation of Ratio of Earnings to Fixed Charges.\*
- 31.1 Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.\*
- 31.2 Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.\*
- 32.1 Certification of Principal Executive Officer of Pilgrim s Pride Corporation pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Principal Financial Officer of Pilgrim s Pride Corporation pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\* Filed herewith  
Furnished herewith

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PILGRIM S PRIDE CORPORATION

Date: October 29, 2010

/s/ GARY D. TUCKER  
**Gary D. Tucker**  
**Principal Financial Officer**

---

**Table of Contents**

**EXHIBIT INDEX**

- 2.1 Agreement and Plan of Reorganization dated September 15, 1986, by and among Pilgrim's Pride Corporation, a Texas corporation; Pilgrim's Pride Corporation, a Delaware Corporation; and Doris Pilgrim Julian, Aubrey Hal Pilgrim, Paulette Pilgrim Rolston, Evanne Pilgrim, Lonnie Bo Pilgrim, Lonnie Ken Pilgrim, Greta Pilgrim Owens and Patrick Wayne Pilgrim (incorporate) by reference from Exhibit 2.1 to the Company's Registration Statement on Form S-1 (No. 33-8805) effective November 14, 1986).
- 2.2 Agreement and Plan of Merger dated September 7, 2000 (incorporated by reference from Exhibit 2 of WLR Foods, Inc.'s Current Report on Form 8-K (No. 000-17060) dated September 28, 2000).
- 2.3 Agreement and Plan of Merger dated as of December 3, 2006, by and among the Company, Protein Acquisition Corporation, a wholly owned subsidiary of the Company, and Gold Kist Inc. (incorporated by reference from Exhibit 99.1(D)(1) to Amendment No. 11 to the Company's Tender Offer Statement on Schedule TO filed on December 5, 2006).
- 2.4 Stock Purchase Agreement by and between the Company and JBS USA Holdings, Inc., dated September 16, 2009 (incorporated by reference from Exhibit 2.1 of the Company's Current Report on Form 8-K filed September 18, 2009).
- 2.5 First Amendment to the Stock Purchase Agreement by and between the Company and JBS USA Holdings, Inc., dated December 28, 2009 (incorporated by reference from Exhibit 2.5 of the Company's Annual Report on Form 10-K/A filed January 22, 2010).
- 3.1 Amended and Restated Certificate of Incorporation of the Company (incorporated by reference from Exhibit 3.1 of the Company's Form 8-A filed on December 28, 2009).
- 3.2 Amended and Restated Corporate Bylaws of the Company (incorporated by reference from Exhibit 3.2 of the Company's Form 8-A filed on December 28, 2009).
- 4.1 Amended and Restated Certificate of Incorporation of the Company (included as Exhibit 3.1).
- 4.2 Amended and Restated Corporate Bylaws of the Company (included as Exhibit 3.2).
- 4.3 Stockholders Agreement dated December 28, 2009 between the Company and JBS USA Holdings, Inc. (incorporated by reference from Exhibit 4.1 to the Company's Form 8-A filed on December 28, 2009).
- 4.4 Form of Common Stock Certificate (incorporated by reference from Exhibit 4.1 to the Company's Current Report on Form 8-K filed on December 29, 2009).

**Table of Contents**

No long-term debt instruments are filed since the total amount of securities authorized under any such instrument does not exceed 10 percent of the total assets of the Company and its subsidiaries on a consolidated basis. The Company agrees to furnish a copy of such instruments to the SEC upon request.

- 12 Computation of Ratio of Earnings to Fixed Charges.\*
- 31.1 Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.\*
- 31.2 Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.\*
- 32.1 Certification of Principal Executive Officer of Pilgrim s Pride Corporation pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Principal Financial Officer of Pilgrim s Pride Corporation pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\* Filed herewith  
Furnished herewith