ION MEDIA NETWORKS INC. Form SC TO-T May 04, 2007

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

Schedule TO

Tender Offer Statement Under Section 14(d)(1) or 13(e)(1) of the Securities Exchange Act of 1934

ION MEDIA NETWORKS, INC.

(Name of Subject Company (Issuer))

CIG MEDIA LLC

CITADEL WELLINGTON LLC CITADEL KENSINGTON GLOBAL STRATEGIES FUND LTD. CITADEL LIMITED PARTNERSHIP CITADEL INVESTMENT GROUP, L.L.C. KENNETH GRIFFIN

(Names of Filing Persons - Offerors)

CLASS A COMMON STOCK, PAR VALUE \$0.001 PER SHARE (Title of Class of Securities)

46205A103 (CUSIP Number of Class of Securities)

Matthew B. Hinerfeld Citadel Investment Group, L.L.C. 131 S. Dearborn Street, 32nd Floor Chicago, Illinois 60603 (312) 395-3167 (Name, Address and Telephone Numbers of Person Authorized to Receive Notices and Communications on Behalf of Filing Persons)

Copies to: Robert Schwenkel, Esq. Steven Steinman, Esq. Fried, Frank, Harris, Shriver & Jacobson LLP One New York Plaza New York, New York 10004-1980 (212) 859-8000

CALCULATION OF FILING FEE

Transaction Valuation*	Amount of Filing Fee**
\$107,947,313.36	\$3,313.98

<sup>\*</sup>Estimated solely for purposes of calculating the filing fee in accordance with Rule 0-11(d) under the Securities Exchange Act of 1934. The transaction value was determined by multiplying the purchase price of \$1.46 per share by the sum of 65,377,185 outstanding shares of Class A common stock, par value \$0.001 per share, of ION Media Networks, Inc. (the "Shares") and 8,559,331 Shares issuable prior to the expiration of the offer pursuant to stock options and restricted stock units.

\*\* The amount of the filing fee is calculated by multiplying the transaction value by 0.00003070. Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) of the Exchange Act and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

> Amount Previously Paid: N/A Form or Registration No.: N/A Filing Party: N/A Date Filed: N/A

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer:

Check the appropriate boxes below to designate any transactions to which the statement relates.

third-party tender offer subject to Rule 14d-1.

issuer tender offer subject to Rule 13e-4.

going-private transaction subject to Rule 13e-3.

amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

(Continued on following pages)

#### SCHEDULE TO

This Tender Offer Statement on Schedule TO (this "Schedule TO") relates to a tender offer by CIG Media LLC, a Delaware limited liability company (including any successor, "Purchaser"), pursuant to Rule 14d-1 under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), to purchase any and all outstanding shares of Class A common stock, par value \$0.001 per share ("Shares"), of ION Media Networks, Inc., a Delaware corporation (the "Company"), at a price of \$1.46 per Share, net to the sellers in cash, without interest. Purchaser is owned by Citadel Wellington LLC ("CW") and Citadel Kensington Global Strategies Fund Ltd. ("CKGS"). Citadel Limited Partnership ("CLP") is the non-member manager of Purchaser, and, in such capacity, makes all of the investment decisions for Purchaser. Citadel Investment Group, L.L.C. ("CIG") is the general partner of CLP. Kenneth Griffin is the President and Chief Executive Officer of CIG and owns a controlling interest in CIG (Kenneth Griffin, together with CKGS, CW, CLP and CIG, "Purchaser's Affiliates"). The terms and conditions of the offer are described in the Offer to Purchase, dated May 4, 2007 (the "Offer to Purchase") and the related Letter of Transmittal (which, together with any supplements or amendments, collectively constitute the "Offer"), copies of which are attached as Exhibits (a)(1) and (a)(2) hereto, respectively.

The information set forth in the Offer to Purchase and the related Letter of Transmittal is incorporated herein by reference with respect to Items 1 through 11 of this Schedule TO, and is supplemented by the information specifically provided in this Schedule TO. This Schedule TO is being filed on behalf of Purchaser and Purchaser's Affiliates.

ITEM 1.	SUMMARY TERM SHEET
	The information set forth in the SUMMARY TERM SHEET of the Offer to Purchase
	is incorporated herein by reference.
ITEM 2.	SUBJECT COMPANY INFORMATION
	(a) The name of the subject company is ION Media Networks, Inc., a Delaware
	corporation. The address of the principal executive offices of the Company is 601
	Clearwater Park Road, West Palm Beach, Florida, and the telephone number of the
	Company is 561-659-4122.
	(b) As of May 1, 2007, there were 65,377,185 Shares of the Company outstanding (based upon the number of Shares represented by the Company to be outstanding in
	the Master Transaction Agreement, dated as of May 3, 2007, by and among
	Purchaser, NBC Universal, Inc., NBC Palm Beach Investment I, Inc., NBC Palm
	Beach Investment II, Inc. and the Company (the "Master Transaction Agreement")).
	(c) The Shares are traded on the American Stock Exchange ("AMEX") under the symbol "ION." The information set forth in Section 6 — "Price Range of the Shares;
ITEM 3.	Dividends on the Shares' of the Offer to Purchase is incorporated herein by reference. IDENTITY AND BACKGROUND OF FILING PERSON
11 LIVI <i>J</i> .	(a)-(c) The information set forth in Section 9 — "Certain Information Concerning the
	Purchaser and Its Affiliates' and Schedule I "Directors and Executive Officers of
	Purchaser and Certain of Its Affiliates' of the Offer to Purchase is incorporated herein
	by reference.
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ITEM 4.	TERMS OF THE TRANSACTION (a) The information set forth in the SUMMARY TERM SHEET, Section 1 — "Terms of the Offer; Expiration Date," Section 2 — "Acceptance for Payment and Payment," Section 3 — "Procedures for Accepting the Offer and Tendering Shares," Section 4 — "Withdrawal Rights," Section 5 — "Certain Material U.S. Federal Income Tax Consequences of the Offer," Section 7 — "Effect of the Offer on the Market for the Shares; American Stock Exchange Listing; Margin Regulations; Exchange Act Registration," Section 11 — "Terms of the Master Transaction Agreement and Other Material Agreements," and
	Section 12 — "Purpose of the Offer; Plans for the Company" of the Offer to Purchase is incorporated herein by reference.
ITEM 5.	PAST CONTACTS, TRANSACTIONS, NEGOTIATIONS AND AGREEMENTS (a)(1) Other than the transactions described in Item 5(b) below, during the past two years neither Purchaser, Purchaser's Affiliates nor, to the knowledge of Purchaser and Purchaser's Affiliates, any of the persons listed in Schedule I "Directors and Executive Officers of Purchaser and Certain of Its Affiliates" of the Offer to Purchase has entered

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	into any transaction with the Company or any of the Company's affiliates that are not natural persons.
	(a)(2) Other than the transactions described in Item 5(b) below, during the past two years neither Purchaser, Purchaser's Affiliates nor, to the knowledge of Purchaser and Purchaser's Affiliates, any of the persons listed in Schedule I "Directors and Executive Officers of Purchaser and Certain of Its Affiliates" of the Offer to Purchase has entered into any transaction or series of similar transactions with any executive officer, director or affiliate of the Company that is a natural person with an aggregate value that exceeds \$60,000.
	(b) The information set forth in Section 9 — "Certain Information Concerning the Purchaser and Its Affiliates" and Section $10$ — "Background of the Offer; Contacts with the Company" of the Offer to Purchase is incorporated herein by reference.
ITEM 6.	PURPOSES OF THE TRANSACTION AND PLANS OR PROPOSALS (a) and (c)(1)-(7) The information set forth in the Section 7 — "Effect of the Offer on the Market for the Shares; American Stock Exchange Listing; Margin Regulations; Exchange Act Registration," Section 10 — "Background of the Offer; Contracts with the Company," Section 11 — "Terms of the Master Transaction Agreement and Other
	Material Agreements' and Section 12 — "Purpose of the Offer; Plans for the Company" of the Offer to Purchase is incorporated herein by reference.
ITEM 7.	SOURCE AND AMOUNT OF FUNDS OR OTHER CONSIDERATION (a), (b) and (d) The information set forth in Section 13 — "Source and Amount of Funds" of the Offer to Purchase is incorporated herein by reference.
ITEM 8.	INTEREST IN SECURITIES OF THE SUBJECT COMPANY The information set forth in Section 9 — "Certain Information Concerning the Purchaser and Its Affiliates," Section 11 — "Terms of the Master Transaction Agreement and Other Material Agreements," and Schedule I "Directors and Executive Officers of Purchaser and Certain of Its Affiliates" is incorporated herein by reference.
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ITEM 9.	P. PERSONS/ASSETS, RETAINED, EMPLOYED, COMPENSATED OR USED			
	(a) The information set forth in Section 17 — "Certain Fees and Expenses" of the Offer to			
	Purchase is incorporated herein by reference.			
ITEM 10.	FINANCIAL STATEMENTS			
	Not applicable.			
ITEM 11.	ADDITIONAL INFORMATION			
	(a)(1) Except as disclosed in Items 1 through 10 above, there are no present or			
	proposed material agreements, arrangements, understandings or relationships between			
	(i) Purchaser, Purchaser's Affiliates or any of their respective executive officers,			
	directors, controlling persons or subsidiaries and (ii) the Company or any of its			
	executive officers, directors, controlling persons or subsidiaries.			
	(a)(2)-(4) The information set forth in Section 7 — "Effect of the Offer on the Market for			
	the Shares; American Stock Exchange Listing; Margin Regulations; Exchange Act			
	Registration'' and Section 16 — "Certain Legal Matters; Required Regulatory Approvals"			

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	of the Offer to Purchase is incorporated herein by reference.
	(a)(5)None.
	(b) The information set forth in the Offer to Purchase and the Letter of Transmittal, copies of which are attached hereto as Exhibits $(a)(1)$ and $(a)(2)$ , respectively, to the extent not otherwise incorporated herein by reference, is incorporated herein by reference.
ITEM 12.	MATERIALS TO BE FILED AS EXHIBITS See Exhibit Index immediately following signature page.
ITEM 13.	INFORMATION REQUIRED BY SCHEDULE 13E-3 Not applicable.
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#### SIGNATURE

After due inquiry and to the best of their knowledge and belief, the undersigned hereby certify as of May 4, 2007 that the information set forth in this statement is true, complete and correct.

CIG MEDIA LLC By: Citadel Limited Partnership, its Manager By: Citadel Investment Group, L.L.C., its General Partner By: /s/ Matthew Hinerfeld Name: Matthew Hinerfeld Title: Managing Director & Deputy General Counsel

CITADEL WELLINGTON LLC By: Citadel Limited Partnership, its Manager By: Citadel Investment Group, L.L.C., its General Partner By: /s/ Matthew Hinerfeld Name: Matthew Hinerfeld Title: Managing Director & Deputy General Counsel

CITADEL KENSINGTION GLOBAL STRATEGIES FUND LTD. By: Citadel Limited Partnership, its Portfolio Manager By: Citadel Investment Group, L.L.C., its General Partner By: /s/ Matthew Hinerfeld Name: Matthew Hinerfeld

Title: Managing Director & Deputy General Counsel

CITADEL LIMITED PARTNERSHIP

By: Citadel Investment Group, L.L.C., its General Partner
By: /s/ Matthew Hinerfeld
Name: Matthew Hinerfeld
Title: Managing Director & Deputy General Counsel

CITADEL INVESTMENT GROUP, L.L.C. By: /s/ Matthew Hinerfeld Name: Matthew Hinerfeld Title: Managing Director & Deputy General Counsel

#### KENNETH GRIFFIN

/s/ Kenneth Griffin

Exhibit Index.

#### Exhibit

#### Description

(a)(1) Offer to Purchase, dated May 4, 2
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- (a)(2) Letter of Transmittal and related Instructions
- (a)(3) Notice of Guaranteed Delivery
- (a)(4) Letter to Brokers, Dealers, Commercial Banks, Trust Companies and other Nominees
- (a)(5) Form of Letter to Clients for Use by Brokers, Dealers, Commercial Banks, Trust Companies and Nominees
- (a)(6) Guidelines for Certification of Taxpayer Identification Number on Substitute Form W-9
- (a)(7) Summary Advertisement, dated May 4, 2007, Appearing in The Wall Street Journal
- (b) Not Applicable
- (d)(1) The Master Transaction Agreement, dated as of May 3, 2007, by and among ION Media Networks, Inc., NBC Universal, Inc., NBC Palm Beach Investment I, Inc., NBC Palm Beach Investment II, Inc. and CIG Media LLC, including exhibits thereto
- (d)(2) The Indemnity Side Letter dated May 4, 2007, among CIG Media LLC, Citadel Wellington LLC, Citadel Kensington Global Strategies Fund Ltd. and NBC Universal, Inc., NBC Palm Beach Investment I, Inc. and NBC Palm Beach Investment II, Inc
- (g) Not Applicable
- (h) Not Applicable

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Services

993 708

Total net revenue

3,670 4,086

Cost of revenue

## Products

1,524 1,636

# Services

437 585

Total cost of revenue

1,961 2,221

Expenses

Marketing

380 504

General and administrative

919 730

Research and development

789 617

Legal settlement

387 99

Loss from operations

(766) (85)

Other income (expense)

Interest income, net

Equity in income (loss) of affiliate company

5 (1)

Other income, net

8 17

Loss before income taxes

(750) (67)

Income taxes

12 2

Net loss

(762) (69)

Net loss attributable to noncontrolling interest

176 209

Net income (loss) attributable to Intelligent Systems Corporation

\$(586) \$140

Income (loss) per share based on income attributable to Intelligent Systems Corporation:

Net income (loss) per share: basic and diluted

\$(0.07) \$0.02

Basic weighted average common shares outstanding

8,958,028 8,958,028

Diluted weighted average common shares outstanding

8,958,028 8,958,028

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) Three Months Ended March 31,

(unaudited, in thousands)	2014 20	013
Net loss	\$(762) \$	(69)
Other comprehensive income (loss):		
Foreign currency translation adjustments	(5)	6
Unrealized gain on available-for-sale marketable securities	16	16
Total comprehensive loss	(751)	(47)
Comprehensive loss attributable to noncontrolling interest	176	209
Comprehensive income (loss) attributable to Intelligent Systems Corporation	\$(575) \$	162

The accompanying notes are an integral part of these consolidated financial statements.

Intelligent Systems Corporation

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited, in thousands)

CASH PROVIDED BY (USED FOR):	Three Months Ended March 31, 2014 2013
OPERATIONS:	
Net loss	\$(762) \$(69)
Adjustments to reconcile net loss to net cash provided by (used for) operating activities:	
Depreciation and amortization	91 117
Stock-based compensation expense	21 20
Non-cash interest income, net	(1 )
Equity in (income) loss of affiliate company	(5) 1
Changes in operating assets and liabilities	
Accounts receivable	(256) 180
Inventories, net	18 (45)
Other current assets	41 (10)
Other long term assets	11
Accounts payable	115 90
Accrued payroll	(65) (58) (142) 152
Deferred revenue	(143) 153 104 (244)
Accrued expenses Accrued settlement	104 (244) 447 99
Other current liabilities	
	(11) (41)
Other long-term liabilities	(25) $(5)(419)$ $187$
Net cash provided by (used for) operating activities	(419) 187
INVESTING ACTIVITIES:	
Proceeds from notes and interest receivable	250
Purchases of property and equipment	(86) (179)
Net cash provided by (used for) investing activities	(86) 71
Effects of exchange rate changes on cash	(5) 6
Net increase (decrease) in cash	(510) 264
Cash at beginning of period	3,433 2,347
Cash at end of period	\$2,923 \$2,611
1	
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:	
Cash paid during the period for income taxes	\$13 \$20

The accompanying notes are an integral part of these Consolidated Financial Statements.

## **Intelligent Systems Corporation**

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# (unaudited)

Throughout this report, the terms "we", "us", "ours", "ISC" and "company" refer to Intelligent Systems Corporation, includi its wholly-owned and majority-owned subsidiaries. The unaudited Consolidated Financial Statements presented in this Form 10-Q have been prepared in accordance with accounting principles generally accepted in the United States applicable to interim financial statements. Accordingly, they do not include all of the information and notes required for complete financial statements. In the opinion of ISC management, these Consolidated Financial Statements
1. contain all adjustments (which comprise only normal and recurring accruals) necessary to present fairly the financial position and results of operations as of and for the three month periods ended March 31, 2014 and 2013. The interim results for the three months ended March 31, 2014 are not necessarily indicative of the results to be expected for the full year. These statements should be read in conjunction with our Consolidated Financial Statements and notes thereto for the fiscal year ended December 31, 2013, as filed in our Annual Report on Form 10-K.

*Stock-based Compensation* – At March 31, 2014, we have two stock-based compensation plans in effect. We record compensation cost related to unvested stock awards by recognizing the unamortized grant date fair value on a straight line basis over the vesting periods of each award. We have estimated forfeiture rates based on our historical 2. experience. Stock option compensation expense for the three month periods ended March 31, 2014 and 2013 has been recognized as a component of general and administrative expenses in the accompanying Consolidated Financial Statements. We recorded \$21,000 and \$20,000 of stock-based compensation expense in the quarters ended

March 31, 2014 and 2013, respectively.

As of March 31, 2014, there is \$28,000 of unrecognized compensation cost related to stock options. No options were granted during the three months ended March 31, 2014. The following table summarizes options as of March 31, 2014:

	# of Shares	Wgt	Wgt Avg		
		Avg	Remaining Contractual	Aggregate Intrinsic	
		Exercise Price		Value	
			in Years		
Outstanding at March 31, 2014	270,500	\$ 1.75	6.4	\$ 36,230	
Vested and exercisable at March 31, 2014	194,167	\$ 1.83	5.8	\$ 26,073	

The estimated fair value of options granted is calculated using the Black-Scholes option pricing model with assumptions as previously disclosed in our 2013 Form 10-K.

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between the company's closing stock price on the last trading day of the first quarter of 2014 and the exercise price, multiplied by the number of in-the-money options) that would have been received by the option holders had all option holders exercised their options on March 31, 2014. The amount of aggregate intrinsic value will change based on the market value of the company's stock.

*Fair Value of Financial Instruments* - The carrying value of cash, marketable securities, accounts receivable, accounts payable and certain other financial instruments (such as short-term borrowings, accrued expenses, and other current liabilities) included in the accompanying consolidated balance sheets approximates their fair value principally due to the short-term maturity of these instruments.

Financial instruments that potentially subject us to concentrations of credit risk consist principally of cash, marketable securities and trade accounts. Our available cash is held in accounts managed by third-party financial institutions. Cash may exceed the Federal Deposit Insurance Corporation, or FDIC, insurance limits. While we monitor cash balances on a regular basis and adjust the balances as appropriate, these balances could be impacted if the underlying financial institutions fail. To date, we have experienced no loss or lack of access to our cash; however, we can provide no assurances that access to our cash will not be impacted by adverse conditions in the financial markets.

Fair Value Measurements - In determining fair value, the company uses quoted market prices in active markets.
GAAP establishes a fair value measurement framework, provides a single definition of fair value, and requires
4. expanded disclosure summarizing fair value measurements. GAAP emphasizes that fair value is a market-based measurement, not an entity specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing an asset or liability.

GAAP establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable input be used when available. Observable inputs are based on data obtained from sources independent of the company that market participants would use in pricing the asset or liability. Unobservable inputs are inputs that reflect the company's assumptions about the estimates market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

The hierarchy is measured in three levels based on the reliability of inputs:

#### • Level 1

Valuations based on quoted prices in active markets for identical assets or liabilities that we have the ability to access. Valuation adjustments and block discounts are not applied to Level 1 instruments.

#### • Level 2

Valuations based on quoted prices in less active, dealer or broker markets. Fair values are primarily obtained from third party pricing services for identical or comparable assets or liabilities.

#### • Level 3

Valuations derived from other valuation methodologies, including pricing models, discounted cash flow models and similar techniques, and not based on market, exchange, dealer, or broker-traded transactions. Level 3 valuations incorporate certain assumptions and projections that are not observable in the market and significant professional judgment is needed in determining the fair value assigned to such assets or liabilities.

In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

Our available-for-sale investments are classified within level 1 of the valuation hierarchy.

The fair value of equity method and cost method investments has not been determined as it was impracticable to do so due to the fact that the investee companies are relatively small, early stage private companies for which there is no

comparable valuation data available without unreasonable time and expense.

5. *Inventories* – The value of inventories at March 31, 2014 and December 31, 2013 is as follows:

	March 31, 2014	December 31, 2013
(in thousands)		
	(unaudited)	(audited)
Raw materials	\$ 941	\$ 940
Finished goods	147	166
Total inventories	\$ 1,088	\$ 1,106

6. *Concentration of Revenue* – The following table indicates the percentage of consolidated revenue represented by each customer for any period in which such customer represented more than 10% of consolidated revenue.

	Three Months Ended		
	Marc	h 31,	
(unaudited)	2014	2013	3
ChemFree Customer A	17%	13	%
ChemFree Customer B	20%	30	%
ChemFree Customer C	2 %	10	%
ChemFree Customer D	11%	9	%

Commitments and Contingencies – Please refer to Note 8 to our Consolidated Financial Statements included in our
 2013 Form 10-K for a description of our commitments and contingencies in addition to those disclosed here. Except
 as noted below, other commitments and contingencies described in Note 8 to the Consolidated Financial statements included in our 2013 Form 10-K have not materially changed.

*Legal Matters* – In April 2013, Clearwater Environmental Services ("CES") asserted a claim against ChemFree for additional sales commission that CES alleged was owed pursuant to a Target Account Sales Agreement ("TASA") that terminated October 31, 2012. The company believed that all amounts due to CES had been paid in full in accordance with the terms of the TASA and vigorously defended against this claim. The dispute was the subject of arbitration proceedings, as required under the terms of the TASA. In 2014, the parties engaged in the discovery phase of the arbitration and, in addition to the sales commissions CES contended were owed under their interpretation of the TASA, CES also asserted various additional claims. The total amount claimed by CES was in excess of \$1.7 million. The arbitration hearing was held April 22 – 24, 2014 in Atlanta, Georgia. On April 24, 2014, prior to a ruling by the arbitrator, the parties agreed on the general terms of a settlement of the dispute and a final agreement was entered into effective as of May 12, 2014 (the "Settlement Agreement").

Under the terms of the Settlement Agreement, ChemFree and CES agreed to settle and compromise all claims between them related to the TASA. ChemFree agreed to pay to CES the sum of \$706,000 in 3 payments: \$236,000 within five days of the signing of the Settlement Agreement on May 12, 2014 ("Effective Date"), \$235,000 to be paid 90 days after the Effective Date and the final \$235,000 to be paid 180 days after the Effective Date. The parties exchanged mutual general releases of all claims that were or could have been asserted related to the TASA. Intelligent Systems was a party to the Settlement Agreement solely for the purpose of guaranteeing ChemFree's payments.

While the company believes that its original interpretation of the terms of the TASA relating to commissions earned after the contract terminated was correct, it decided that a settlement was in its best interests due to the inherent uncertainty of the binding arbitration process and the potential for an even greater negative impact on the company if the arbitrator's final ruling was in CES's favor.

As a result of the Settlement Agreement, the company recorded Legal Settlement expenses of \$387,000 in the quarter ended March 31, 2014 for amounts settled and owed in excess of amounts accrued in prior periods. The total accrual of \$706,000 is reflected in the line item accrued legal settlement on the balance sheet. The settlement amount of \$706,000 includes \$61,000 that was expensed and paid to CES in a prior period. However, since CES never cashed the check for such amount, this amount was included in the calculation of the amount shown on the line item accrued settlement in the statement of cash flows.

In the ordinary course of business, from time to time we may be involved in various pending or threatened legal actions. The litigation process is inherently uncertain and it is possible that the resolution of such matters might have a material adverse effect upon our financial condition and/or results of operations.

8. *Industry Segments* – Segment information is presented consistently with the basis described in the 2013 Form 10-K. The following table contains segment information for the three months ended March 31, 2014 and 2013.

	Three Months Ended March 31,	
(unaudited, in thousands)	2014	2013
Information Technology		
Revenue	\$1,106	\$837
Operating loss	(368)	(510)
Industrial Products		
Revenue	2,564	3,249
Operating income	47	888
Consolidated Segments		
Revenue	\$3,670	\$4,086
Operating income (loss)	(321)	378
Corporate expenses	(445)	(463)
Consolidated operating loss	\$(766)	\$(85)

Three

(unaudited, in thousands)		ths
Depreciation and Amortization		
Information Technology	\$29	\$39
Industrial Products	59	75
Consolidated segments	88	114
Corporate	3	3
Consolidated depreciation and amortization	\$91	\$117
Capital Expenditures		
Information Technology	\$62	\$29
Industrial Products	24	150
Consolidated segments	86	179
Corporate		
Consolidated capital expenditures	\$86	\$179

	March 31, 2014	December 31, 2013
( in thousands)	(unaudited)	(audited)
Identifiable Assets		
Information Technology	\$ 1,569	\$ 1,725
Industrial Products	6,667	6,716
Consolidated segments	8,236	8,441
Corporate	2,083	2,186
Consolidated assets	\$ 10,319	\$ 10,627

Income Taxes – We have recognized tax benefits from all tax positions we have taken, and there has been no adjustment to any carry forwards (net operating loss or research and development credits) in the past two years. As of March 31, 2014 and December 31, 2013, the company has recorded a liability of \$185,000, in connection with unrecognized tax benefits related to uncertain tax positions. The liability includes \$39,000 of interest and penalties. As of March 31, 2014, management expects some incremental, but not significant, changes in the balance of unrecognized tax benefits over the next twelve months.

Our policy is to recognize accrued interest related to uncertain tax positions in interest expense and related penalties, if applicable, in general and administrative expense. During the three months ended March 31, 2014 and 2013, no interest or penalties were recognized.

We file a consolidated U.S. federal income tax return for all subsidiaries in which our ownership equals or exceeds 80%, as well as individual subsidiary returns in various states and foreign jurisdictions. With few exceptions we are no longer subject to U.S. federal, state and local or foreign income tax examinations by taxing authorities for years

before 2010.

10. Reclassification - Certain prior year numbers have been reclassified to conform to the current year presentation.

*Recent Accounting Pronouncements* – We have considered all recently issued accounting pronouncements and do *11*. not believe the adoption of such pronouncements will have a material impact on our Consolidated Financial Statements.

Subsequent Event – We evaluated subsequent events through the date when these financial statements were issued.
 12. Except for the legal matter disclosed in Note 7, we are not aware of any significant events that occurred subsequent to the balance sheet date but prior to the filing of this report that would have a material impact on our Consolidated Financial Statements.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

In addition to historical information, this Form 10-Q may contain forward-looking statements relating to ISC. All statements, trend analyses and other information relative to markets for our products and trends in revenue, gross margins and anticipated expense levels, as well as other statements including words such as "anticipate", "believe", "plan", "estimate", "expect", and "intend", and other similar expressions, constitute forward-looking statements. Prospective investors are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks and uncertainties including those factors described below under "Factors That May Affect Future Operations", and that actual results may differ materially from those contemplated by such forward-looking statements. ISC undertakes no obligation to update or revise forward-looking statements to reflect changed assumptions, the occurrence of unanticipated events or changes in future operating results.

For purposes of this discussion and analysis, we are assuming and relying upon the reader's familiarity with the information contained in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, in the Form 10-K for the year ended December 31, 2013 as filed with the Securities and Exchange Commission.

#### Overview

The results reported for the quarter ended March 31, 2014 are not directly comparable to the prior year period due to the settlement of a legal matter by our ChemFree subsidiary that resulted in a non-recurring settlement expense of \$387,000 recorded in the first quarter of 2014. Please refer to the detailed discussion of this matter and the accounting treatment of the settlement expense in note 7 to these financial statements. In order to make the operating results more comparative, the company has shown the expense and liability associated with the settlement matter as separate line items in the financial statements.

We derive our <u>product</u> revenue from sales and leases of equipment and supplies in our Industrial Products sector and from sales of software licenses in our Information Technology Products and Services sector. Our <u>service</u> revenue consists of fees for software customization, processing services, maintenance and support for software products in our Information Technology Products and Services sector. Our revenue fluctuates from period to period and our results are not necessarily indicative of the results to be expected in future periods. Period-to-period comparisons may not be meaningful and it is difficult to predict the level of consolidated revenue on a quarterly or annual basis for a number of reasons, including the following:

A change in revenue level at one of our subsidiaries may impact consolidated revenue or be offset by an opposing change at another subsidiary.

Software license revenue in a given period may consist of a relatively small number of contracts and contract values can vary considerably depending on the software product and scope of the license sold. Consequently, even minor delays in delivery under a software contract (which may be out of our control) could have a significant and unpredictable impact on the consolidated revenue that we recognize in a given quarterly or annual period. Customers may decide to postpone or cancel a planned implementation of our software for any number of reasons, which may be unrelated to our software or contract performance, but which may affect the amount, timing and characterization of our deferred and/or recognized revenue.

We have frequently recognized consolidated operating losses on a quarterly and annual basis and are likely to do so in the future from time to time. Our ChemFree subsidiary typically generates a profit and positive cash flow from operations on a quarterly and annual basis. CoreCard may report operating profits on an irregular basis and its results vary in part depending on the size and number of software licenses recognized in a particular period and the level of expenses incurred to support existing customers and development and sales activities. A significant portion of CoreCard's expense is related to personnel, including approximately 200 employees located in India and Romania. In addition, CoreCard is now offering processing services as an alternative for customers who prefer to outsource this function instead of licensing our software and running the application in-house. There are a number of uncertainties related to a new line of business. We are likely to incur losses in the near future for the processing business because contract revenue is spread out over multi-year contracts while we are currently investing in the infrastructure, resources and processes to support this new processing business. For these and other reasons, our operating results are likely to vary from quarter to quarter and at the present time are generally not predictable with a reasonable degree of certainty.

From time to time, we derive income from sales of holdings in affiliate and other minority-owned companies or we may record a charge if we believe the value of a non-consolidated company is impaired. We also recognize on a quarterly basis our pro rata share of the income or losses of affiliate companies accounted for by the equity method. The timing and amount of the gain or loss recognized as a result of a sale or the amount of equity in the income or losses of affiliates generally are not under our control and are not necessarily indicative of future results, either on a quarterly or annual basis.

In recent years, most of our cash has been generated by ChemFree operations and, on an irregular basis, from sales of our investments or subsidiaries. We have used a significant amount of cash from such transactions and operations to support the domestic and international operations associated with our CoreCard subsidiary and the corporate office.

#### **Results of Operations**

The following discussion should be read in conjunction with the Consolidated Financial Statements and the notes to Consolidated Financial Statements presented in this quarterly report.

*Revenue* – Total revenue from continuing operations in the three month period ended March 31, 2014 was \$3,670,000, ten percent lower than total revenue reported in the first quarter of 2013.

Revenue from products, which includes sales and leases of equipment and supplies in our Industrial Products segment as well as software license fees related to the Information Technology segment, was \$2,677,000 in the three month period ended March 31, 2014, compared to \$3,378,000 in the three months ended March 31, 2013. The 21 percent decline is primarily related to the ChemFree subsidiary and reflects the expiration of an equipment lease contract in mid-2013 as well as a temporary slowdown in the number of machines purchased by its largest customer due to changes in the customer's internal regulatory processes. The number of machines purchased is now trending upwards but its unclear whether the customer will return to historical purchase levels.

Service revenue associated with the Information Technology Products and Services segment was \$993,000 in the first quarter of 2014 compared to \$708,000 in the first quarter of 2013, a 40 percent increase. This increase reflects more revenue generated from CoreCard's transaction processing services due to an increase in the number of customers and accounts on file as well as more revenue generated from professional services due to an increase in the number and value of contracts completed during the first quarter of 2014. Maintenance revenue associated with the installed base of customers that pay for maintenance and technical support increased slightly compared to the first quarter of 2013. We expect that processing services will continue to grow as CoreCard's customer base increases; however, it is not possible to predict with any accuracy the number and value of professional services contracts that CoreCard's customers will require in a given period. Customers typically require our professional services to modify or enhance their CoreCard software implementation based on their specific business strategy and operational

requirements, which vary from customer to customer and period to period.

Cost of Revenue – Total cost of revenue was 53 percent and 54 percent of total revenue in the three month periods ended March 31, 2014 and 2013, respectively. Cost of product revenue as a percent of product revenue was 57 percent and 48 percent in the period ended March 31, 2014 and 2013, respectively. Changes in product and customer mix between periods affect the overall costs as a percentage of revenue. The relatively higher cost of product in 2014 reflects the decline in ChemFree's more profitable lease revenue as well as a higher proportion of parts washer sales to international versus domestic customers in the first quarter of 2014. Cost of service revenue includes three components: costs to provide annual maintenance and support services to our installed base of licensed customers, costs to provide professional services and costs to provide our card processing services. The cost and gross margins on such services vary depending on the customer mix, customer requirements and project complexity as well as the mix of our U.S. and offshore employees working on the various aspects of services provided. We have become more efficient and reduced the costs required to deliver maintenance and customer support to our installed base of license customers. In addition, although our actual costs to provide card processing services are higher in the first quarter of 2014 than in the comparable period in 2013 (because we continue to devote the resources necessary to support this new service initiative, including additional direct costs for regulatory compliance, infrastructure and customer support), the costs increased at a lower rate than did processing revenue resulting in an improvement in gross margin. However, we expect these costs to continue to outpace processing revenue for the foreseeable future. Cost associated with delivering professional services vary considerably from period to period depending on the project complexity and mix of employees delivering such services.

*Operating Expenses* – In the three month period ended March 31, 2014, marketing expenses were lower by \$124,000 (25 percent) compared to the same period in 2013, the majority of which is due to lower sale commission expense at ChemFree. General and administrative expenses were \$189,000 (26 percent) higher in the first quarter of 2014 than in the first quarter of 2013, reflecting mainly higher legal expenses associated with the ChemFree legal settlement matter (refer to Note 7). Research and development expenses were \$172,000 (28 percent) higher in the first quarter of 2014 compared to the same period last year, mainly due to fewer technical personnel expenses being charged to cost of services for maintenance and support for software license customers.

*Accrued Legal Settlement Expense* – As a result of the settlement of the ChemFree legal matter described in Note 7, in the period ended March 31, 2014, the company accrued \$387,000, reflecting the difference between the \$706,000 settlement amount and amounts accrued in prior periods.

*Equity in Income (Loss) of Affiliate Company* – On a quarterly basis, we recognize our pro rata share of the earnings or losses of an affiliate company that we account for by the equity method. We recorded \$5,000 in net equity income in the first quarter of 2014 and \$1,000 in net equity loss in the first quarter of 2013. The change between periods reflects improved profitability of the affiliate company.

*Other Income, net* - We recorded other income of \$8,000 and \$17,000 in the periods ended March 31, 2014 and 2013, respectively, reflecting primarily purchase discounts and dividends earned on marketable securities in each period.

*Income Taxes* – We recorded \$12,000 and \$2,000 in the three month periods ended March 31, 2014 and 2013, respectively, for state income tax expense at the ChemFree subsidiary.

## Liquidity and Capital Resources

Our cash balance at March 31, 2014 was \$2,923,000 compared to \$3,433,000 at December 31, 2013. During the three months ended March 31, 2014, we used \$419,000 for operating activities and \$86,000 for capital purchases, primarily computer equipment. Major working capital changes included:

an increase in accounts receivable of \$256,000, due in part to an increased percentage of international revenue at ChemFree, which tends to have longer payment cycles than domestic sales an increase in accounts payable of \$115,000 reflecting the timing of receipt of inventory parts at quarter end a decrease in total deferred revenue of \$143,000 reflecting professional services contracts completed and maintenance and support services provided in the first quarter of 2014 that had been deferred at December 31, 2013.

With respect to the ChemFree legal settlement matter described in Note 7, we owe payments totaling \$706,000. The first payment of \$236,000 is due within five days of the signing of the Settlement Agreement on May 12, 2014 and two additional payments of \$235,000 each are due 90 days and 180 days after the first payment. Although these payments were not in our original cash forecast for 2014, we currently project that we will have sufficient liquidity from cash on hand, continued cash positive operations at ChemFree, projected customer payments at CoreCard and periodic working capital borrowings or sale of marketable securities, if needed, to support our operations and capital equipment purchases in the foreseeable future. We renewed our line of credit in June 2012 with a maximum principal availability of \$1.25 million based on qualified receivables and inventory levels which we will use as necessary to support short-term cash needs. We have not drawn down under the bank line of credit in more than two years. The line of credit expires June 30, 2014, subject to the bank renewing the line for an additional period. If the bank does not renew our line of credit and if we have unforeseen cash requirements, we may experience a short-term cash shortfall. Delays in meeting project milestones or software delivery commitments at CoreCard could cause customers to postpone payments and increase our need for cash. Presently, we do not believe there is a material risk that we will not perform successfully on any contracts but if customer payments are delayed for any reason, if we do not control costs or if we encounter unforeseen technical or quality problems, then we could require more cash than presently planned.

Long-term, we currently expect that liquidity will improve and consolidated operations will generate sufficient cash to fund their requirements with use of our credit facility to accommodate short-term needs. Other long-term sources of liquidity include potential sales of investments, subsidiaries or other assets. Furthermore, the timing and amount of any such transactions are uncertain and, to the extent they involve non-consolidated companies, generally not within our control.

#### **Off-Balance Sheet Arrangements**

We do not currently have any off-balance sheet arrangements that are reasonably likely to have a current or future material effect on our financial condition, liquidity or results of operations.

#### **Critical Accounting Policies and Estimates**

The discussion and analysis of our financial condition and results of operations is based upon our Consolidated Financial Statements which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amount of assets, liabilities, revenues and expenses. We consider certain accounting policies related to revenue recognition, valuation of intangibles, valuation of investments and accrued expenses to be critical policies due to the estimation processes involved in each. Management discusses its estimates and judgments with the Audit Committee of the Board of Directors. For a detailed description on the application of these and other accounting policies, see Note 1 to the Consolidated Financial Statements contained in our Annual Report on Form 10-K for the fiscal year ended December 31, 2013. Reference is also made to the discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for 2013. During the three month period ended March 31, 2014, there were no significant or material changes in the application of critical accounting policies that would require an update to the information provided in the Form 10-K for 2013.

#### **Factors That May Affect Future Operations**

Future operations in both the Information Technology Products and Services and Industrial Products segments are subject to risks and uncertainties that may negatively impact our future results of operations or projected cash requirements. It is difficult to predict future quarterly and annual results with certainty. Any trend or delay that affects even one of our subsidiaries could have a negative impact on the company's consolidated results of operations or cash requirements on a quarterly or annual basis. In addition, the carrying value of our investments is impacted by a number of factors which are generally beyond our control since we are typically a non-control shareholder in a private company with limited liquidity.

Among the numerous factors that may affect our consolidated results of operations or financial condition are the following:

Information Technology Products and Services Industry

As an alternative to licensing its software, CoreCard is now offering processing services running on the CoreCard software system. There are numerous risks associated with entering any new line of business and if CoreCard fails to manage the risks associated with its processing operations, it could have a negative impact on our business. Stricter regulations and reluctance by financial institutions to act as sponsor banks for prospective customers (such as issuers and processors of credit and prepaid cards) could negatively impact the processing services business and increase CoreCard's losses and cash requirements.

Delays in software development projects could cause our customers to delay implementations or delay payments, which would increase our costs and reduce our revenue.

Our CoreCard subsidiary could fail to deliver software products which meet the business and technology requirements of its target markets within a reasonable time frame and at a price point that supports a profitable, sustainable business model.

CoreCard's processing business is impacted, directly or indirectly, by more regulations than its licensed software business. If the company fails to provide services that comply with (or allow its customers to comply with) applicable regulations or processing standards, it could be subject to financial or other penalties that could negatively impact its business.

Software errors or poor quality control may delay product releases, increase our costs, result in non-acceptance of our software by customers or delay revenue recognition.

CoreCard could fail to retain key software developers and managers who have accumulated years of know-how in our target markets and company products, or fail to attract and train a sufficient number of new software developers and testers to support our product development plans and customer requirements at projected cost levels.

Increasing and changing government regulations in the United States and foreign countries related to such issues as data privacy, financial and credit transactions could require changes to our products and services which would increase our costs and could affect our existing customer relationships or prevent us from getting new customers.

## Industrial Products Industry

One of ChemFree's customers represented 20 percent and 30 percent of our consolidated revenue in the periods ended March 31, 2014 and 2013, respectively. Any changes in the volume of orders or timeliness of payments from such customer could potentially have a negative impact on revenue, inventory levels and cash, at least in the near-term. For instance in the third quarter of 2013, the customer decided to temporarily reduce new machine orders due to some internal process changes which resulted in postponed shipments and significantly reduced revenue related to such customer in the second half of 2013 and the first quarter of 2014.

Delays in production or shortages of certain sole-sourced parts for our ChemFree products could impact revenue and orders. For example, one of ChemFree's suppliers of a sole-sourced component experienced an equipment malfunction which created a backlog of certain of ChemFree's products in the second quarter of 2013. Although the shortage and short-term impact of the shortage was resolved, longer term the company is taking steps to reduce its dependency on a single supplier where feasible.

Increases in prices of raw materials and sub-assemblies could reduce ChemFree's gross profit if it is not able to offset such increased costs with higher selling prices for its products or other reductions in production costs.

In certain situations, ChemFree's lease customers are permitted to terminate the lease covering one or more SmartWasher® machines. Effective July 1, 2013, one of ChemFree's lease customers opted to terminate its equipment lease and purchase the machines instead. This termination significantly reduced equipment lease revenue beginning in the third quarter of 2013 and lease revenue will be lower in future periods compared to prior periods, although the customer continues to purchase fluid and filter supplies.

## Other

Delays in anticipated customer payments for any reason would increase our cash requirements and possibly our losses.

Competitive pressures (including pricing, changes in customer requirements and preferences, and competitor product offerings) may cause prospective customers to choose an alternative product solution, resulting in lower revenue and profits (or increased losses).

Declines in performance, financial condition or valuation of minority-owned companies could cause us to write-down the carrying value of our investment or postpone an anticipated liquidity event, which could negatively impact our earnings and cash.

Our future capital needs are uncertain and depend on a number of factors; additional capital may not be available on acceptable terms, if at all.

Other general economic and political conditions could cause customers to delay or cancel purchases.

## **Item 4. Controls and Procedures**

As of the end of the period covered by this report, the company carried out an evaluation, under the supervision and with the participation of the company's management, including the company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the company's disclosure controls and procedures pursuant to Rule 13a-15(b) under the Exchange Act. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the company's disclosure controls and procedures are effective. There were no significant changes in the company's internal control over financial reporting or in other factors identified in connection with this evaluation that occurred during the period covered by this report that have materially affected, or

are reasonably likely to materially affect, the company's internal control over financial reporting.

#### Part II. OTHER INFORMATION

#### **Item 1. Legal Proceedings**

In April 2013, Clearwater Environmental Services ("CES") asserted a claim against ChemFree for additional sales commission that CES alleged was owed pursuant to a Target Account Sales Agreement ("TASA") that terminated October 31, 2012. The company believed that all amounts due to CES had been paid in full in accordance with the terms of the TASA and vigorously defended against this claim. The dispute was the subject of arbitration proceedings, as required under the terms of the TASA. In 2014, the parties engaged in the discovery phase of the arbitration and, in addition to the sales commissions CES contended were owed under their interpretation of the TASA, CES also asserted various additional claims. The total amount claimed by CES was in excess of \$1.7 million. The arbitration hearing was held April 22 – 24, 2014 in Atlanta, Georgia. On April 24, 2014, prior to a ruling by the arbitrator, the parties agreed on the general terms of a settlement of the dispute and a final agreement was entered into effective as of May 12, 2014 (the "Settlement Agreement").

Under the terms of the Settlement Agreement, ChemFree and CES agreed to settle and compromise all claims between them related to the TASA. ChemFree agreed to pay to CES the sum of \$706,000 in 3 payments: \$236,000 upon the signing of the Settlement Agreement ("Effective Date"), \$235,000 to be paid 90 days after the Effective Date and the final \$235,000 to be paid 180 days after the Effective Date. The parties exchanged mutual general releases of all claims that were or could have been asserted related to the TASA. Intelligent Systems was a party to the Settlement Agreement solely for the purpose of guaranteeing ChemFree's payments.

While the company believes that its original interpretation of the terms of the TASA relating to commissions earned after the contract terminated was correct, it decided that a settlement was in its best interests due to the inherent uncertainty of the binding arbitration process and the potential for an even greater negative impact on the company if the arbitrator's final ruling was in CES's favor.

In the ordinary course of business, from time to time we may be involved in various pending or threatened legal actions. The litigation process is inherently uncertain and it is possible that the resolution of such matters might have a material adverse effect upon our financial condition and/or results of operations.

#### Item 6. Exhibits

The following exhibits are filed or furnished with this report:

3.1	Amended and Restated Articles of Incorporation of the Registrant dated May 4, 2011 (Incorporated by reference to Exhibit 3.(1) to the Registrant's Form 10-Q for the period ended March 31, 2011)
3.2	Bylaws of the Registrant dated December 7, 2007. (Incorporated by reference to Exhibit 3.2 of the Registrant's Form 8-K dated December 7, 2007.)
10.1	Settlement Agreement by and between Clearwater Environmental Services, Inc. and ChemFree Corporation effective as of May 12, 2014, filed herewith.
31.1	Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

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32.1	Certification of Chief Executive Officer and Chief Financial Officer furnished as required by Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS**	XBRL Instance
101.SCH**	XBRL Taxonomy Extension Schema

101.CAL\*\*XBRL Taxonomy Extension Calculation

101.DEF\*\*XBRL Taxonomy Extension Definitions

101.LAB\*\*XBRL Taxonomy Extension Labels

101.PRE\*\*XBRL Taxonomy Extension Presentation

XBRL information is furnished and not filed or a part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

		INTELLIGEN Registrant	NT SYSTEMS CORPORATION
Date: May 15, 2014	By:	<u> s  J. Leland Strange</u>	J. Leland Strange Chief Executive Officer, President
Date: May 15, 2014	By:	<u>/s/ Bonnie L. Herron</u>	Bonnie L. Herron Chief Financial Officer

# **Exhibit Index**

Exhibit No.	Descriptions
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101.PRE **	XBRL Taxonomy Extension Presentation

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